# THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY Regular Meeting of Council Agenda

Monday, January 29, 2024, 6:00 p.m. Council Chamber 3720 County Road 34 Alexandria, On. K0C 1A0

# THE MEETING WILL OPEN WITH THE CANADIAN NATIONAL ANTHEM

- 1. CALL TO ORDER
- 2. DECLARATIONS OF PECUNIARY INTEREST
- 3. ACCEPT THE AGENDA (Additions/Deletions)
- 4. ADOPTION OF PREVIOUS MINUTES
  - a. Regular Meeting of Council December 11, 2023
  - b. Special Closed Session Meeting of Council December 11, 2023
  - c. Special Meeting of Council (Budget) January 18, 2024
- 5. DELEGATION(S)

# 6. STAFF REPORTS

- a. Administrative Department
  - 1. Appointment of Treasurer
- b. Community Services Department
  - 1. Summer Employment Opportunities Program
  - 2. Cost breakdown of activities and overtime
- c. Treasury Department
  - 1. Temporary Borrowing By-Law 01-2024
  - 2. Amending User Fees and Charges By-law 03-2024
  - 3. Tile Drainage Loan and Rating By-law 04-2024
  - 4. 2024 Budget Approval
  - 5. Pumper Fire Truck Borrowing By-law 05-2024
- d. Planning/Building & By-law Enforcement Department
  - 1. Zoning By-law Amendment No. Z-17-2023
  - 2. BY-LAW No. 06-2024 Exemption from Part Lot Control

- 3. Road Widening By-law No. 07-2024
- e. Public Works Department
  - 1. 2023 Drinking Water System Management Review
  - 2. EV Charge Ontario Grant Application

# 7. UNFINISHED BUSINESS

- 8. CONSENT AGENDA
- 9. NEW BUSINESS
- 10. NOTICE OF MOTION

Next Regular Public Meeting of Council

Monday February 12, 2024 at 6:00 p.m. in the Council Chambers, 3720 County Road 34, Alexandria, Ontario.

Note: Meetings are subject to change or cancellation.

## 11. QUESTION PERIOD

(limit of one question per person and subsequent question will be at the discretion of the Mayor/Chair).

## 12. CLOSED SESSION BUSINESS

## 13. CONFIRMING BY-LAW

a. By-law 08-2024

## 14. ADJOURN

## THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

## **Regular Meeting of Council**

# Monday, December 11, 2023, 6:00 p.m. Council Chamber 3720 County Road 34 Alexandria, On. K0C 1A0

PRESENT: Mayor: Jamie MacDonald Deputy Mayor: Carma Williams Councillor: Jacques Massie Councillor: Jeff Manley Councillor: Michael Madden Councillor: Brian Caddell Councillor: Gary Martin

ALSO PRESENT: CAO/Clerk: Sarah Huskinson Deputy Clerk: Jena Doonan Director of Community Services: Anne Leduc

## 1. CALL TO ORDER

#### 2. DECLARATIONS OF PECUNIARY INTEREST

Councillor Brian Caddell Declared a pecuniary interest with item 6. a (2) 2024 Community Grants - I am on the executive of Caddell Productions which has an application for a Community Grant on the agenda.

## 3. ACCEPT THE AGENDA (Additions/Deletions)

#### **Resolution No. 1**

Moved by: Carma Williams Seconded by: Brian Caddell

**THAT** the Council of the Township of North Glengarry accepts the agenda of the Regular Meeting of Council on Monday December 11<sup>th</sup>, 2023.

#### Carried

## 4. ADOPTION OF PREVIOUS MINUTES

## Resolution No. 2

Moved by: Brian Caddell Seconded by: Michael Madden

**THAT** the minutes of the following meeting be adopted as circulated.

Regular Meeting of Council - November 27th, 2023

Carried

## 5. DELEGATION(S)

a. SDG Library Services - Rebecca Luck, Director of Library Services

SDG Library Services director Rebecca Luck provided an update to council regarding current and upcoming library programs and services.

## 6. STAFF REPORTS

- a. Community Services Department
  - 1. Alexandria Skate Park Final Costs

Resolution No. 3

Moved by: Jacques Massie Seconded by: Gary Martin

**THAT** Council of the Township of North Glengarry receives staff report CS-2023-24; and

**THAT** Council of the Township of North Glengarry receives the final costs for the Alexandria Skate Park expansion for information purposes only.

Carried

2. 2024 Community Grants

Resolution No. 4

Moved by: Jeff Manley Seconded by: Jacques Massie

THAT Council receives Staff Report CS-2023-25; and

**THAT** Council approves the following grants conditional to the approval of Community Grant Program funding in the 2024 municipal budget.

| Name of Organization                | Amount<br>Approved | In Kind<br>Approved | TOTAL    |
|-------------------------------------|--------------------|---------------------|----------|
| 2024                                |                    |                     |          |
| Alexandria & District<br>Lions Club | 3,500.00           | -                   | 3,500.00 |
| Caddell Productions                 | 3,500.00           | -                   | 3 500.00 |
| Canadian Broadsword<br>Association  | 3,500.00           | 1,103.00            | 4,603.00 |
| Centre Lochiel Centre               | 3,500.00           | -                   | 3,500.00 |
| Kenyon Agricultural<br>Society      | 3,500.00           | -                   | 3,500.00 |
| Maxville Chamber                    | 3,500.00           | -                   | 3,500.00 |
| The SunShiners Social<br>Club       |                    | 735.00              | 735.00   |

For a total of \$21,000.00 in funding and \$1,838.00 of in-kind through the Community Grants Program.

### Carried

## 3. CIP Application – 71 Main Street South, Alexandria ON

Resolution No. 5

Moved by: Michael Madden Seconded by: Jeff Manley

**THAT** Council of the Township of North Glengarry receives staff report CS-2023-26; and

**THAT** Council of the Township of North Glengarry approves the Community Improvement Plan Project at 71 Main Street South, Alexandria, Ontario, as submitted by Anthony Di Carlo, signing authority.

- Program A Planning and Design Grant representing a matching grant of 50% up to a maximum of \$547.24 toward the cost of preparing architectural and/or site plans for building façade improvements.
- Program B Building Improvement Grant representing a grant 50% up to a maximum of \$7,500.00 towards works on TWO façades;
- Program C Civic Address Grant representing one civic sign provided by the municipality as part of its civic sign program;
- Program E Building Permit Fee Grant representing a matching grant of 100% of the eligible building permit fees up to a maximum of \$150.00; and
- Program G Municipal Loan Program with a maximum of \$10,000.00

Total Grants: \$8,197.24 Total Loan: \$10,000.00

Carried

- 7. UNFINISHED BUSINESS
- 8. CONSENT AGENDA
- 9. NEW BUSINESS
- 10. NOTICE OF MOTION
- 11. QUESTION PERIOD
- 12. CLOSED SESSION

## 13. CONFIRMING BY-LAW

**Resolution No. 6** 

Moved by: Gary Martin Seconded by: Brian Caddell

**THAT** Council of the Township of North Glengarry adopts by-law 36-2023 being a by-law to adopt, confirm and ratify matters dealt with by Resolution; and

**THAT** By-law 36-2023 be read a first, second, third time and enacted in Open Council this 11th day of December 2023.

Carried

## 14. ADJOURN

Resolution No. 7

Moved by: Carma Williams Seconded by: Michael Madden

**THERE** being no further business to discuss, the meeting was adjourned at 6:28 p.m.

Carried

CAO/Clerk/Deputy Clerk

Mayor/Deputy Mayor

## THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

## **Special Closed Session Meeting of Council**

# Monday, December 11, 2023, 5:00 p.m. Council Chamber 3720 County Road 34 Alexandria Ontario KOC 1A0

PRESENT: Mayor: Jamie MacDonald Deputy Mayor: Carma Williams Councillor: Jacques Massie Councillor: Jeff Manley Councillor: Michael Madden Councillor: Brian Caddell Councillor: Gary Martin

ALSO PRESENT: CAO/Clerk: Sarah Huskinson

## 1. CALL TO ORDER

## 2. DECLARATIONS OF PECUNIARY INTEREST

## 3. ACCEPT THE AGENDA(Additions/Deletions)

**Resolution No. 1** 

Moved By Carma Williams Seconded By Brian Caddell

**THAT** the Council of the Township of North Glengarry accepts the agenda of the Special Closed Meeting of Council on December 11, 2023

## Carried

## 4. ADOPTION OF PREVIOUS MINUTES

- 5. DELEGATION(S)
- 6. STAFF REPORTS
- 7. UNFINISHED BUSINESS
- 8. CONSENT AGENDA
- 9. NEW BUSINESS
- 10. NOTICE OF MOTION
- 11. QUESTION PERIOD

#### 12. **CLOSED SESSION BUSINESS**

## **Resolution No. 2**

Moved By Brian Caddell Seconded By Gary Martin

## Proceed "In Closed Session",

As this matter deals with personal matters about an identifiable individual, including municipal or local board employees they may be discussed in closed session under sections 239 (2)(b) of the Ontario Municipal Act);

Carried

## **Resolution No. 3**

Moved By Michael Madden Seconded By Carma Williams

**THAT** we return to the Regular Meeting of Council at 5:21 p.m.

Carried

#### 13. **CONFIRMING BY-LAW**

#### 14. ADJOURN

**Resolution No. 4** 

Moved By Jacques Massie Seconded By Michael Madden

THERE being no further business to discuss, the meeting was adjourned at 5:22 p.m.

Carried

CAO/Clerk/Deputy Clerk

Mayor/Deputy Mayor

## THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

## **Special Meeting of Council-Budget**

# Thursday, January 18, 2024, 9:00 a.m. Council Chamber 3720 County Road 34 Alexandria, On. KOC 1A0

- PRESENT: Mayor: Jamie MacDonald Deputy Mayor: Carma Williams Councillor: Jacques Massie Councillor: Jeff Manley Councillor: Michael Madden Councillor: Brian Caddell Councillor: Gary Martin
- ALSO PRESENT: CAO/Clerk: Sarah Huskinson Director of Community Services: Anne Leduc Director of the Building/By-law & Planning Services: Jacob Rhéaume North Glengarry Fire Chief: Matthew Roy Director of Public Works: Timothy Wright Treasurer & Director of Finance: Zoe Bougie

Others Present Deputy Clerk: Jena Doonan

## 1. CALL TO ORDER

## 2. DECLARATIONS OF PECUNIARY INTEREST

## 3. ACCEPT THE AGENDA(Additions/Deletions)

**Resolution No. 1** 

Moved By: Carma Williams Seconded By: Brian Caddell

**THAT** the Council of the Township of North Glengarry accepts the agenda of the Special Meeting of Council on January 18th, 2024.

## Carried

## 4. ADOPTION OF PREVIOUS MINUTES

- 5. DELEGATION(S)
- 6. STAFF REPORTS

## a. Treasury Department

The Council of the Township of North Glengarry received the proposed operating and capital budgets for 2024 for review and consideration. Chief Administrative Officer Sarah Huskinson, together with department directors, presented the proposed budget. Council directed revisions to the proposed 2024 budget, resulting in a 4.05% tax rate increase for year. The updated budget will be presented for approval during the Council's regular meeting on January 29, 2024.

## 1. Proposed 2024 Operating and Capital Budgets

- 1. General Summary
- 2. Governance and Administration

## 3. Building, By-law Enforcement and Planning

Chair Jamie MacDonald exited the meeting, Deputy Mayor Carma Williams continued as chair for the following 40 minutes until Mayor Jamie MacDonald returned and resumed as chair for the duration of the meeting.

- 4. Community Services
- 5. Economic Development
- 6. Recreation
- 7. Fire Services
- 8. Corporate Fleet and Machinery/Equipment
- 9. Public Works
- 10. Water Works
- 7. UNFINISHED BUSINESS
- 8. CONSENT AGENDA
- 9. NEW BUSINESS
- **10.** NOTICE OF MOTION
- 11. QUESTION PERIOD
- 12. CLOSED SESSION BUSINESS
- 13. CONFIRMING BY-LAW
- 14. ADJOURN

Resolution No. 2

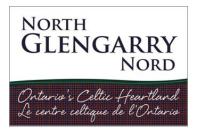
Moved By: Jacques Massie Seconded By: Gary Martin

**THERE** being no further business to discuss, the meeting was adjourned at 1:35 p.m.

Carried

CAO/Clerk/Deputy Clerk

Mayor/Deputy Mayor



## **STAFF REPORT TO COUNCIL**

Report No: AD-2024-01

#### January 8, 2024

From: Sarah Huskinson, Chief Administrative Officer

RE: Appointment of Treasurer

#### **Recommended Motion:**

THAT Council of the Township of North Glengarry receives Staff Report AD-2024-01 as a report to appoint a Municipal Treasurer; and,

THAT Council adopt by-law 02-2024 being a by-law for the appointment of a Treasurer and that by-law 02-2024 be read a first, second, third time and enacted in Open Council this 8<sup>th</sup> day of January 2024.

#### Background / Analysis:

In the Fall of 2023, Kimberley Goyette resigned from her position as Treasurer/Director of Finance. Recruitment for her replacement began immediately. Following resume reviews and an intensive first and second interview process, Zoe Bougie was chosen as the successful candidate.

As per Section 286 of the Municipal Act, "A municipality shall appoint a Treasurer who is responsible for handling all of the financial affairs of the municipality on behalf of and in the manner directed by the council of the municipality". The attached by-law officially appoints Ms. Bougie as the new Treasurer for the Township of North Glengarry.

#### Alternatives:

None

**Financial Implications:** 

None.

#### Attachments & Relevant Legislation:

By-law 02-2024

Reviewed and Approved by: Sarah Huskinson, CAO/Clerk

## THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

## BY-LAW NO. 02-2024

**BEING** a by-law for the appointment of a Treasurer for the Corporation of the Township of North Glengarry.

**WHEREAS** Section 286 of the Municipal Act, S.O. 2001, c.25, as amended, states that a municipality may appoint a Treasurer who shall have the duties and responsibilities outlined therein;

**AND WHEREAS** Council deems it expedient to appoint a Treasurer for the Township of North Glengarry;

**NOW THEREFORE** the Corporation of the Township of North Glengarry hereby enacts as follows:

- 1. That Zoe Bougie be and is hereby appointed to the position of Treasurer for the Township of North Glengarry.
- 2. That By-law 20-2018 be rescinded.
- 3. That should any other existing by-laws, resolutions, policies, or actions of the Corporation of the Township of North Glengarry be deemed to be inconsistent with the provisions of this by-law, the provisions of this by-law shall prevail.
- 4. This appointment shall become effective on January 2, 2024.

**READ** a first, second, and third time and enacted in open Council this 8<sup>th</sup> day of January, 2024.

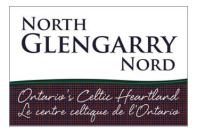
## CAO/Clerk / Deputy Clerk

Mayor / Deputy Mayor

I hereby certify that the foregoing is a true copy of By-law No. 02-2024 duly adopted by the Council of the Township of North Glengarry, on the 8<sup>th</sup> day of January, 2024.

**Date Certified** 

CAO/Clerk / Deputy Clerk



## **STAFF REPORT TO COUNCIL**

Report No: CS-2024-01

### January 29, 2024

From: Anne Leduc – Director of Community Services

RE: Summer Employment Opportunities Program

#### **Recommended Motion:**

THAT Council receives Staff Report CS-2024-01 for information purposes only.

#### **Background / Analysis:**

In 2023 the Township of North Glengarry successfully received funding for one summer student position through the Ontario Summer Experience Opportunities Program. In 2024, the grant has been renamed the Summer Employment Opportunities Program.

The maximum funding available under the program in 2024 is \$3,816.00 for a minimum of 30 days of employment.

In 2024, this position would be used to support summer activities in North Glengarry such as representation at the Glengarry Highland Games and the Meet Me on Main Street events.

The Summer Employment Program cites the following criteria:

- All students must be currently enrolled in a secondary, or post-secondary institution or within six months of graduation and have reached the age of 15 upon commencement of employment.
- Students must be employed full time for a minimum employment contract length of 217.5 hours or 30 days at 7.25 hours per day.
- Proof of student enrolment must be provided to the employer.
- Students must be residents of Ontario during the period of employment.
- Students must be eligible to work in Canada and have a Social Insurance Number (SIN).
- Students should be living in Ontario at the time they start work.

The intention of the program is to provide career-related experience to eligible students that are also eligible to work in Ontario.

This following table breaks down the wage calculation for the minimum employment length of 30 days:

| Wage calculation for a Summer Employment Opportunities Program Student: |   |                                    |   |                           |   |   |   |   |   |  |   |   |
|---|---|------------------------------------|---|---------------------------|---|---|---|---|---|--|---|---|
| Hourly<br>Rate<br><b>\$16.55</b>  | x | Hours<br>per<br>day<br><b>7.25</b> | Ш | Salary<br><b>\$119.99</b> | + | Vac/Stat<br>Holiday/<br>Benefits<br>@ 6%<br><b>\$7.20</b> | H | Total (Salary +<br>Vac/Stat<br>Holiday/<br>Benefits)<br><b>\$127.19</b> | × | Number<br>of Days<br>Worked<br><b>30</b> | Ш | Total<br>Salary<br>(Rounded)<br><b>\$3,816.00</b> |

To qualify for funding, the project must fall under one of three categories: Tourism, Culture or Sports & Recreation.

Township representation at local tourism activities and the Meet Me on Main Street events qualify under the following Province of Ontario's Tourism priorities for this program which are:

- Support product development, marketing, workforce development and investment attraction programs and services.
- Provide tourists with educational, cultural, recreational, and entertainment experiences and opportunities.

Applications had to be submitted online through Transfer Payment Ontario (TPON) no later than 5:00 PM EST on Wednesday, January 17<sup>th</sup>, 2024. The application for \$3,816.00 in funding was completed and the Township's Chief Administrative Officer submitted the documentation to comply with the deadline.

## Alternatives:

Option 1 – Recommended – That Council receives this report for information purposes only.

## Financial Implications:

There is no impact on the budget given that the student would only be hired if the funding was approved.

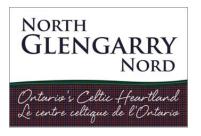
#### **Attachments & Relevant Legislation:**

Summer Employment Opportunities Program - <u>https://forms.mgcs.gov.on.ca/en/dataset/on00587</u>

#### **Others Consulted:**

Zoe Bougie – Director of Finance/Treasurer Natalie Charette – Economic Development & Communications Coordinator

Reviewed and Approved by: Sarah Huskinson, CAO/Clerk



## **STAFF REPORT TO COUNCIL**

Report No: CS-2024-01

#### January 29, 2024

From: Anne Leduc – Director of Community Services

RE: Cost breakdown of activities and overtime

#### **Recommended Motion:**

THAT Council receives staff report CS-2024-01 for information purposes only.

#### **Background / Analysis:**

During the 2024 budget exercise, Council directed staff to bring a report on the cost breakdown for activities and associated overtime. The following information summarises the costs and staffing overtime for major activities in the community. This breakdown excludes the costs of support activities that are performed during regular working hours, and the costs related to the salaries for the Economic Development and Communications Officer and the Director of Community Services.

| Activity  | Cost        | Staff OT   | Total       |
|---|-------------|------------|-------------|
| Winter Banners for Council Float                                  | 540.28      | -          | 540.28      |
| Dalkeith Parade Candies & North Glengarry Flags                   | 304.74      | 114.57     | 419.31      |
| Family Day Weekend (Alex Fishing Derby, Polar<br>Dip, Kilt Skate) | 1 526.40    | 1 371.93   | 2 898.33    |
| March Break (GSP, MSC, Dome)                                      | -           | 789.45     | 789.45      |
| Journée de la Femme (GSP Cement surface & Community Hall)         | -           | 580.80     | 580.80      |
| Maxville Fair   | -           | 435.60     | 435.60      |
| Alexandria Canada Day   | 11 955.08   | 1 094.63   | 13 049.71   |
| Apple Hill Canada Day Fireworks                                   | 3 561.60    | -          | 3 561.60    |
| Glen Robertson Canada Day Contribution                            | 3 000.00    | -          | 3 000.00    |
| Maxville Canada Day Fireworks                                     | 3 561.60    | -          | 3 561.60    |
| Meet me on Main Street Maxville & Alexandria                      | 5 204.42    | 1 713.48   | 6 917.90    |
| Glengarry Highland Games  | -           | 2 247.00   | 2 247.00    |
| Glengarry Sports Hall of Fame                                     | -           | 471.90     | 471.90      |
| Maxville Santa Claus Parade                                       | 356.52      | 95.58      | 452.10      |
| Alexandria Santa Claus Parade                                     | 7 234.18    | 143.42     | 7 377.60    |
|   | \$37,244.82 | \$9,058.35 | \$46,303.17 |

The breakdown for each activity that is subsidized by the municipality is attached to this report.

The costs for Canada Day are partially subsidized through a Celebrate Canada Grant. Staff applies annually to Celebrate Canada in the fall and there is no guarantee on the level of funding but the amount usually stands between \$7,500 and \$8,000 yearly.

The contributions to the recreation or community associations for Canada Day, either financial or in the form of fireworks, are historical.

Regarding the Meet me on Main Street activities in 2023, Council requested that staff use \$12,500 in funds in the Operating Budget that was previously designated for the Business and Community Awards Gala. The 2023 Awards event was modified from a buffet supper to a Wine & Cheese evening which reduced the cost of the event. Staff remained within the budget for both the Meet me on Main Street and the Business and Community Awards. This year the initial plan is that the Meet me on Main Street will be expanded to 5 locations.

#### Alternatives:

Option 1 – That Council receives staff report CS-2024-01 for information purposes only.

#### **Financial Implications:**

The budget for 2023 and 2024 has remained the same for the activities.

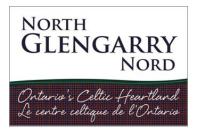
#### **Attachments & Relevant Legislation:**

#### **Others Consulted:**

Zoe Bougie – Director of Finance

Reviewed and Approved by: Sarah Huskinson, CAO/Clerk

| Activity   |          | Cost         | Staff OT   | Total       |
|--|----------|--------------|------------|-------------|
| Winter Banners for Council Float   |          | 540.28       |            | 540.28      |
| Dalkeith Parade Candies & North  |          |              |            |             |
| Glengarry Flags  |          | 304.74       | 114.57     | 419.31      |
| Family Day Weekend (Alex Fishing<br>Derby, Polar Dip, Kilt Skate)          |          |              |            |             |
| <ul> <li>Horse-drawn wagon rides</li> </ul>                                |          | 1 526.40     | 1 371.93   | 2 898.33    |
| March Break (GSP, MSC, Dome)   |          |              | 789.45     | 789.45      |
| Journée de la Femme (GSP Cement<br>surface & Community Hall)               |          |              | 580.80     | 580.80      |
| Maxville Fair  |          |              | 435.60     | 435.60      |
| Alexandria Canada Day  |          | 11 955.08    | 1 094.63   | 13 049.71   |
| <ul> <li>Alexandria Lions Club Canada Day</li> <li>Contribution</li> </ul> | 3 500.00 |              |            |             |
| <ul> <li>Alexandria Fireworks</li> </ul>                                   | 6 614.40 |              |            |             |
| Cup Cakes & North Glengarry Flags  | 1 129.74 |              |            |             |
| <ul> <li>Tent Rental McMac</li> </ul>                                      | 610.56   |              |            |             |
| <ul> <li>Mileage for Staff for Canada Day</li> </ul>                       | 100.38   |              |            |             |
| Apple Hill Canada Day Fireworks  |          | 3 561.60     |            | 3 561.60    |
| Glen Robertson Canada Day  |          |              |            |             |
| Contribution   |          | 3 000.00     |            | 3 000.00    |
| Maxville Canada Day Fireworks  |          | 3 561.60     |            | 3 561.60    |
| Meet me on Main Street Maxville & Alexandria                               |          | 5 204.42     | 1 713.48   | 6 917.90    |
| •Tokens  | 1 781.82 |              |            |             |
| <ul> <li>Advertising</li> </ul>  | 392.22   |              |            |             |
| <ul> <li>Entertainment</li> </ul>  | 1 322.88 |              |            |             |
| <ul> <li>Food Vendors</li> </ul>   | 50.00    |              |            |             |
| <ul> <li>Outhouse</li> </ul>   | 1 099.01 |              |            |             |
| Table coverings  | 508.49   |              |            |             |
| <ul> <li>Napkins, tape, string, misc.</li> </ul>                           | 50.00    |              |            |             |
| Glengarry Highland Games   |          |              | 2 247.00   | 2 247.00    |
| Glengarry Sports Hall of Fame  |          |              | 471.90     | 471.90      |
| Maxville Santa Claus Parade  |          |              |            |             |
| <ul> <li>Candies &amp; North Glengarry Flags</li> </ul>                    |          | 356.52       | 95.58      | 452.10      |
| Alexandria Santa Claus Parade  |          | 7 234.18     | 143.42     | 7 377.60    |
| Alexandria Fireworks   | 6 105.60 |              |            |             |
| <ul> <li>Vinyl signage for train donation at<br/>Island Park</li> </ul>    | 198.38   |              |            |             |
| Candies & North Glengarry Flags  | 930.20   |              |            |             |
|  | Total    | \$ 37 244.82 | \$9 058.35 | \$46 303.17 |



## **STAFF REPORT TO COUNCIL**

Report No: TR-2024-01

#### January 8, 2024

From: Zoe Bougie – Director of Finance/Treasurer

RE: Temporary Borrowing By-Law 01-2024

#### **Recommended Motion:**

THAT the Council of the Township of North Glengarry receives Staff Report No. TR-2024-01, Temporary Borrowing By-Law 01-2024;

AND THAT the Council of the Township of North Glengarry adopt By-Law 01-2024 being a by-law to authorize temporary borrowing from time to time during the fiscal year ending December 31, 2024

#### **Background / Analysis:**

Enacting a temporary borrowing by-law is recommended for unforeseen circumstances and has been the Township's practice for many years. Section 407 of the *Municipal Act* provides authority for Council to authorize temporary borrowing until such time that taxes are collected, and other revenues are received, to meet the current expenditures of the Municipality.

#### Alternatives:

- 1. Council adopts By-Law 01-2024 (recommended)
- 2. Council does not adopt By-Law 01-2024

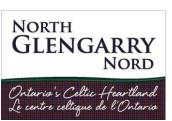
#### **Financial Implications:**

This by-law provides for temporary borrowing by the Municipality, if required during the 2024 fiscal year up to the amount of \$2,000,000.

#### **Attachments & Relevant Legislation:**

The Municipal Act, 2001, S.O. 2001, c. 25, section 407 Ontario Municipal Corporations Temporary Borrowing By-Law Reviewed and Approved by: Sarah Huskinson, CAO/Clerk

E-Form 348 (04/2009)



(FOR BANK USE ONLY)\_\_\_

SRF No: 603609538

## ONTARIO MUNICIPAL CORPORATIONS TEMPORARY BORROWING BY-LAW By Law No. 01-2024

The Corporation of the Township of North Glengarry ("Municipality") By-law No. 2024-01 being a by-law to authorize temporary borrowing from time to time to meet current expenditures during the fiscal year ending December 31, 2024.

**WHEREAS** Section 407 of the *Municipal Act*, 2001, as amended, provides authority for a council by by-law to authorize the head of council or the treasurer or both to borrow from time to time, such sums as the council considers necessary to meet, until taxes are collected and other revenues are received, the current expenditures of the Municipality for the year; and

**WHEREAS** the total amount which may be borrowed from all sources at any one time to meet the current expenditures of the Municipality, except with the approval of the Municipal Board, is limited by Section 407 of the *Municipal Act*, 2001;

**NOW THEREFORE** THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY **ENACTS AS FOLLOWS**:603609538

- 1. The head of council or the treasurer or both are hereby authorized to borrow from time to time during the fiscal year (hereinafter referred to as the current year) such sums as may be necessary to meet, until taxes are collected and other revenues are received, the current expenditures of the Municipality for the current year.
- 2. The lender(s) from whom amounts may be borrowed under authority of this by-law shall be **Royal Bank of Canada** and such other lender(s) as may be determined from time to time by by-law of council.
- 3. The total amount which may be borrowed at any one time under this by-law plus any outstanding amounts of principal borrowed and accrued interest under Section 407 together with the total of any similar borrowings that have not been repaid, shall not exceed from January 1<sup>st</sup> to September 30<sup>th</sup> of the current year, 50 percent of the total estimated revenues of the Municipality as set out in the budget adopted for the current year, and from October 1<sup>st</sup> to December 31<sup>st</sup> of the current year, 25 percent of the total of the estimated revenues of the Municipality as set out in the budget adopted for the estimated revenues of the Municipality as set out in the budget adopted in the budget adopted for the current year.
- 4. The treasurer shall, at the time when any amount is borrowed under this by-law, ensure that the lender is or has been furnished with a certified copy of this by-law, (a certified copy of the resolution mentioned in section 2 determining the lender,) if applicable, and a statement showing the nature and amount of the estimated revenues for the current year and also showing the total of any other amounts borrowed from any and all sources under authority of Section 407 of the *Municipal Act* that have not been repaid.
- 5. a) If the budget for the current year has not been adopted at the time an amount is borrowed under this bylaw, the limitation on total borrowing, as set out in section 3 of this by-law, shall be temporarily calculated until such budget is adopted using the estimated revenues of the Municipality as set forth in the budget adopted for the next previous year.

b) If the budget for the current year has not been adopted at the time an amount is borrowed under this bylaw, the statement furnished under section 4 shall show the nature and amount of the estimated revenues of the Municipality as set forth in the budget adopted for the previous year and the nature and amount of the revenues received for and on account of the current year.

- 6. For purposes of this by-law the estimated revenues referred to in section 3,4, and 5 do not include revenues derivable or derived from, a) any borrowing, including through any issue of debentures; b) a surplus, including arrears of taxes, fees, or charges; or c) a transfer from the capital fund, reserve funds or reserves.
- 7. The treasurer be and is hereby authorized and directed to apply in payment of all or any sums borrowed under this by-law, together with interest thereon, all or any of the moneys hereafter collected or received, either on

account of or realized in respect of the taxes levied for the current year and previous years or from any other source, that may be lawfully applied for such purpose.

- 8. Evidence of indebtedness in respect of borrowings made under section 1 shall be signed by the head of the council or conform to the treasurer or both.
- 9. The Bank shall not be responsible for establishing the necessity of temporary borrowing under this by-law or the manner in which the borrowing is used.
- 10. This by-law shall take effect on the final day of passing.

READ A First, Second and Third Time and duly enacted this 29<sup>th</sup> day of January 2024.

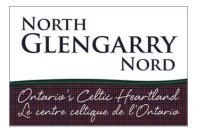
## CAO/Clerk/Deputy Clerk

## **Mayor/Deputy Mayor**

I, hereby certify that the forgoing is a true copy of By-Law 01-2024, duly adopted by the Township of North Glengarry on the 29<sup>th</sup> day of January 2024.

**Date Certified** 

CAO/Clerk/Deputy Clerk



## **STAFF REPORT TO COUNCIL**

Report No: TR-2024-02

#### January 29, 2024

From: Zoe Bougie – Director of Finance/Treasurer

RE: Amending User Fees and Charges By-law 03-2024

#### **Recommended Motion:**

THAT the Council of the Township of North Glengarry receives Staff Report No. TR-2024-02 Amending User Fees and Charges By-law 03-2024;

AND THAT the Council of the Township of North Glengarry receives By-law 03-2024, being a by-law to amend the User Fees and Charges for the Township of North Glengarry;

AND THAT By-law 03-2024 be read a first, second, and third time in open Council this 29<sup>th</sup> day of January 2024.

#### Background / Analysis:

Section 391 of the Municipal Act, 2001, authorizes municipalities to impose fees or charges for services or activities provided or for the use of municipal property. The user fees and charges have been amended in By-law 03-2024 to reflect additions and changes to the cost to offer these services.

Changes to existing user fees and charges are highlighted in yellow, additions are highlighted in green (new fees/charges for services), and removals are noted in blue on Schedules A – G (attached).

The purpose of updating the user fees and charges is to ensure they are in line with the cost to offer these services.

#### Alternatives:

- 1. Council adopts By-law 03-2024 (recommended).
- 2. Council does not adopt By-law 03-2024.

## **Financial Implications:**

Financial implications are noted on the attached schedules and attached to By-law 03-2024.

Attachments & Relevant Legislation: By-law 03-2024 Amended schedules

#### **Others Consulted:**

Sarah Huskinson – Chief Administrative Officer / Clerk Senior Management Team

Reviewed and Approved by: Sarah Huskinson, CAO/Clerk

| THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY<br>FEES AND CHARGES BY-LAW NO. 03-2024              |  |  |                                    |  |  |
|--|--|--|------------------------------------|--|--|
| SCHEDULE "A"   |  |  |                                    |  |  |
| DESCRIPTION  | 2023   | 2024   | % INCREASE<br>FROM 2023<br>to 2024 |  |  |
| (1) ADMINISTRATIVE SERVICES  |  |  |                                    |  |  |
| Tax Certificate per roll number  | \$40.00  | \$40.00  | No Change                          |  |  |
| Water/Sewer Certificate  | \$20.00  |  | No Change                          |  |  |
| Tax and Water/Sewer written inquiries per<br>property  | \$10.00  | \$10.00  | No Change                          |  |  |
| Interest on tax arrears<br>Late Payment Charge Water/Sewer Invoice                                     | 1.25%/ month<br>5% of the current o/s balance  | 1.25%/ month<br>5% of the current o/s balance  | No Change<br>No Change             |  |  |
| Adm. fees related to tax sale of properties  | \$500.00   | \$500.00   | No Change                          |  |  |
| Administration fees for charge back  | 25% of invoice to a max<br>of \$200.00. All materials<br>charged out are to be at cost | 25% of invoice to a max<br>of \$200.00. All materials<br>charged out are to be at cost | No Change                          |  |  |
| Dumping Station on Leroux St. Alexandria<br>Marriage Licence   | \$2.00<br>\$125.00   | \$2.00<br>\$125.00   | No Change<br>No Change             |  |  |
| Civil Marriage Solemnization   | 1  | · · · · · · · · · · · · · · · · · · ·  | ĭ                                  |  |  |
| Municipal Service Fee  | \$250.00 HST incl.   | \$250.00 HST incl.   | No Change                          |  |  |
| Fee for Performing Ceremony  | \$200.00 HST incl.   | \$200.00 HST incl.   | No Change                          |  |  |
| Fee for Performing Ceremony outside NG   | \$70.00 HST incl.  | \$70.00 HST incl.  | No Change                          |  |  |
| NSF cheques  | \$20.00  | \$20.00  | No Change                          |  |  |
| Municipal Consent<br>Entrance Application  | \$50.00  | \$200.00<br>\$50.00  | NEW<br>No Change                   |  |  |
| Fax Transmission   | \$50.00<br>\$1.00/page   | \$50.00<br>\$1.00/page   | No Change                          |  |  |
| First 10 photocopies   | \$1.00/page<br>\$.50/page  | \$1.00/page  | No Change                          |  |  |
| Additional photocopies   | \$.15/page   | \$.15/page   | No Change                          |  |  |
|  | \$150.00 for original visit &  | \$150.00 for original visit &  | No change                          |  |  |
| Fire Fees Inspections  | inspection for compliance,<br>any additional visits up to                              | inspection for compliance,<br>any additional visits up to                              | No Change                          |  |  |
|  | compliance \$150.00 per visit  | compliance \$150.00 per visit  |                                    |  |  |
| Fire Guard after fire  | Full cost recovery   | Full cost recovery   | No Change                          |  |  |
| False Alarms within (1) year - 1st False alarm   | No Charge  | No Charge  | No Change                          |  |  |
| Second false alarm   |  | Notice advising of possible charges  | No Change                          |  |  |
| Third false alarm<br>Garbage - extra garbage tags  | Full cost recovery<br>\$3.00 each  | Full cost recovery<br>\$3.00 each  | No Change<br>No Change             |  |  |
| Recycling blue & grey boxes  | \$3.00 each for 1 to 3 boxes,  | \$3.00 each for 1 to 3 boxes,  | No Change                          |  |  |
| (2) TIPPING FEES - Policies governing the use o  | \$10.00 each for 4 <sup>th</sup> and more.   | \$10.00 each for 4 <sup>th</sup> and more.   | ite enange                         |  |  |
|  |  | · ·  | Γ                                  |  |  |
| Large items such as fridges, stoves, furniture<br>Residential loads (excluding contruction, demolition | \$10.00 per item<br>& renovation materials) will be \$25.00/com                        | \$10.00 per item pacted cubic meter.   | No Change                          |  |  |
| (3) ROAD CREW CHARGE OUT RATES   | -  |  | 1                                  |  |  |
| Operator<br>Foregoing  | 35.00/hr   |  | J                                  |  |  |
| Foreman<br>Utility Installation Approvals  | 40.00/hr<br>\$75.00  | 40.00/hr<br>\$75.00  | No Change<br>No Change             |  |  |
| "Equipment rates will be charged out based on t  | he most recent version of Ontario Prov   |  | No change                          |  |  |
| Specification #127 as amended from time to tim<br>(4) DOGS LICENCE FEES & LIVESTOCK/POUNDE             |  |  |                                    |  |  |
| Dog licence  | \$25.00 per licence/tag  | \$25.00 per licence/tag  | No Change                          |  |  |
| Replacement tag  | \$25.00 per licence/tag  | \$25.00 per licence/tag  | -50%                               |  |  |
| Guide or Lead dog  | N/C  | N/C  | No Change                          |  |  |
| Poundkeeper (Dog)  |  | \$60 per day + expenses  | NEW                                |  |  |
| Kennel licence   | \$300.00 per licence   | \$300.00 per licence   | No Change                          |  |  |
| Boarding Kennel Licence  | \$300.00 per licence   | \$300.00 per licence   | No Change                          |  |  |
| Release fee: first time  | actual expenses  | actual expenses  | No Change                          |  |  |
| Release fee: second time   | \$25.00 plus expenses  | \$25.00 plus expenses  | No Change                          |  |  |
| Release fee: third time  | \$100.00 plus expenses   | \$100.00 plus expenses   | No Change                          |  |  |
| Release fee: fourth time   | \$200.00 plus expenses   | \$200.00 plus expenses   | No Change                          |  |  |
| Poundkeeper (Livestock)  | \$60.00 per hr with min. 3 hrs payable<br>per call                                     | \$60.00 per hr with min. 3 hrs<br>payable per call                                     | No Change                          |  |  |
|  | \$30.00 per hr with min. 3 hrs payable   | \$30.00 per hr with min. 3 hrs   |                                    |  |  |
| Second Poundkeeper (Livestock)   | per call if required to manage<br>animals at large (determined by                      | payable per call if required to<br>manage animals at large                             | No Change                          |  |  |
| Deve dhe en en vehicle   | Poundkeeper)   | (determined by Poundkeeper)  | No. Cha                            |  |  |
| Poundkeeper vehicle  | \$1.25 per kilometers  | \$1.25 per kilometers  | No Change                          |  |  |

|  | ATION OF THE TOWNSHIP OF NOR<br>ES AND CHARGES BY-LAW NO. 03- |  |                                    |
|--|---|--|------------------------------------|
|  | SCHEDULE "A"  |  |                                    |
| DESCRIPTION  | 2023  | 2024   | % INCREASE<br>FROM 2023<br>to 2024 |
| Livestock per large animal (ex: cow/horse)<br>feeding/handling   | \$20.00 per day   | \$20.00 per day  | No Change                          |
| Livestock per medium or small animal (ex:<br>sheep/goat/pig) feeding/handling)                                 | \$10.00 per day   | \$10.00 per day  | No Change                          |
| Livestock Notices  | \$25.00 per notice to owner, posted<br>notice, sale notice    | \$25.00 per notice to owner,<br>posted notice, sale notice | No Change                          |
| Poundkeeper/Livestock incurred as per By-law 18-2019 and/or Pound Act  | Any other expenses  | Any other expenses   | No Change                          |
| (4a) PARKING PERMIT FEES   |   |  |                                    |
| 1 week   | \$40.00 + HST   | \$40.00 + HST  | No Change                          |
| 1 month  | \$90.00 + HST   | \$90.00 + HST  | No Change                          |
| 3 months   | \$220.00 + HST  | \$220.00 + HST   | No Change                          |
| 6 months   | \$375.00 + HST  | \$375.00 + HST   | No Change                          |
| 1 year   | \$625.00 + HST  | \$625.00 + HST   | No Change                          |
| (5) ICE RENTAL FEES - GLENGARRY SPORTS PALA  | ACE & MAXVILLE & DISTRICT SPORTS C                            | COMPLEX  |                                    |
| Minor Sports within the Twp (Prime Time)   | \$168.00/hr HST incl.   | \$171.00/hr HST incl.                                      | 1.79%                              |
| (Non Prime Time)   | \$168.00/hr HST incl.<br>\$140.00/hr HST incl.                | \$171.00/hr HST incl.<br>\$143.00/hr HST incl.             | 2.10%                              |
|  | \$140.00/hr HST incl.<br>\$203.00/hr HST incl.                | \$143.00/hr HST incl.<br>\$207.00/hr HST incl.             | 1.97%                              |
| Regular Rates (Prime Time)   |   |  |                                    |
| (Non Prime Time)   | \$173.00/hr HST incl.   | \$177.00/hr HST incl.                                      | 2.31%                              |
| Tournament   | \$171.00/hr HST incl.   | \$174.00/hr HST incl.                                      | 1.75%                              |
| Summer (Aug) Spring (April - May)  | \$208.00/hr HST incl.   | \$212.00/hr HST incl.                                      | 1.92%                              |
| Old Blades (50 years +)  | \$10.00/player HST incl.                                      | \$11.00/player HST incl.                                   | 10.00%                             |
| Jr. B. Glens - Game  | \$196.00/hr HST incl.   | \$200.00/hr HST incl.                                      | 2.04%                              |
| Jr. B. Glens - Practice  | S162.00/hr HST incl.  | S165.00/hr HST incl.                                       | 1.85%                              |
| Hockey School Flat Rate  | \$111.00/hr HST incl.   | \$113.00/hr HST incl.                                      | 1.80%                              |
| School Special Rate  | \$92.00/hr HST incl.  | \$93.00/hr HST incl.                                       | 1.09%                              |
| Minor Shinny (no HST)  | \$5.00/player   | \$5.00/player  | No Change                          |
| Broomball  | \$185.00 /hr HST incl.  | \$189.00 /hr HST incl.                                     | 2.16%                              |
| (6) ARENA FLOOR RENTAL FEES - GLENGARRY SI   | PORTS PALACE & MAXVILLE & DISTRIC                             | T SPORTS COMPLEX   |                                    |
| All Sports Programs:   | \$73.00/hr HST incl.  | \$75.00/hr HST incl.                                       | 2.74%                              |
| Parties-Receptions-Trade Shows-Auctions  | Arena floor only - \$384.00 HST incl.                         | Arena floor only - \$391.00 HST incl.                      | 1.82%                              |
|  | Arena floor & hall - \$446.00 HST incl.                       | Arena floor & hall - \$455.00 HST incl.                    | 2.02%                              |
| (6)(a) ICE & BOARD ADVERTISING - GLENGARRY   |   |  |                                    |
| Rink Boards - Yearly   | \$370.00 HST incl.  | \$377.00 HST incl.   | 1.89%                              |
|  |   |  |                                    |
| Wall Boards. Yearly<br>In-ice Logo (Sides) (+ one time set-up fee which  | \$188.00 HST incl.  | \$283.00 HST incl.   | 50.53%                             |
| is the responsibility of the advertiser average of<br>\$350 depending on size) Yearly                          | \$527.00 HST incl.  | \$538.00 HST incl.   | 2.09%                              |
| Change-room door (Per door) (+ one time set-<br>up fee which is the reponsibility of the<br>advertiser) Yearly | \$212.00 HST incl.  | \$216.00 HST incl.   | 1.89%                              |
| In-ice Logo (Sides) + Change room door (5%<br>Discount) Yearly   | \$701.00 HST incl.  | \$715.00 HST incl.   | 2.00%                              |
| In-ice Logo (Sides) + Change room door + wall<br>board (10% Discount) Yearly                                   | \$915.00 HST incl.  | \$933.00 HST incl.   | 1.97%                              |
| Advertizing - In ice Logo, Change room door,<br>Rink Board (15% Discount) Yearly                               | \$1806.00 HST incl.   | \$1842.00 HST incl.  | 1.99%                              |
| (6)(b) ICE & BOARD ADVERTISING - MAXVILLE &  | DISTRICT SPORTS COMPLEX                                       |  |                                    |
| Rink boards - Yearly   | \$370.00 HST incl.  | \$377.00 HST incl.   | 1.89%                              |
| Wall boards. Yearly  | \$370.00 HST Incl.<br>\$278.00 HST incl.                      | \$283.00 HST incl.   | 1.89%                              |
|  |   | ş263.00 Π31 IIICI.   | 1.00%                              |
|  |   | \$538.00 HST incl.   | 2.09%                              |
| In ice Logo (Sides) (+ one time set-up fee which<br>is the responsibility of the advertiser average of         | \$527.00 HST incl.  | \$558.00 H51 Hiel.   |                                    |
| is the responsibility of the advertiser average of<br>\$350 depending on size) Yearly                          | \$527.00 HST incl.  | Ş550.00 H51 ilici.   |                                    |
| is the responsibility of the advertiser average of   | \$527.00 HST incl.<br>\$212.00 HST incl.                      | \$216.00 HST incl.   | 1.89%                              |

| THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY<br>FEES AND CHARGES BY-LAW NO. 03-2024   |   |  |  |  |  |  |  |
|---|---|--|--|--|--|--|--|
| FE  | SCHEDULE "A"  | 2024   |  |  |  |  |  |
| DESCRIPTION   | 2023  | 2024   | % INCREASE<br>FROM 2023<br>to 2024                             |  |  |  |  |
| In-ice Logo (Sides) + Change room door + wall<br>board 10% Discount) Yearly   | \$915.00 HST incl.  | \$933.00 HST incl.   | 1.97%  |  |  |  |  |
| Advertizing - In-ice Logo, Change room door,<br>rink board (15% discount) Yearly  | \$1806.00 HST incl.   | \$1842.00 HST incl.  | 1.99%  |  |  |  |  |
| (6)(c) ICE RESURFACER ADVERTISING - MAXVILLE & DISTRICT SPORTS COMPLEX  |   |  |  |  |  |  |  |
| Ice Resurfacer Advertising Per Side (set-up is the responsibility of the advertiser) Yearly   | \$463.00 HST incl.  | \$472.00 HST incl.   | 1.94%  |  |  |  |  |
| (7) FIELD RENTAL FEES - GLENGARRY SPORTS PA   | ALACE & MAXVILLE & DISTRICT SPORTS  | S COMPLEX  |  |  |  |  |  |
| Baseball Adults   | \$19.00/hr HST incl.  | \$20.00/hr HST incl.   | 5.26%  |  |  |  |  |
| Baseball Minors (no HST)  | \$11.00/hr  | \$11.00/hr   | No Change  |  |  |  |  |
| Tournaments for one day   | \$167.00 HST incl.  | \$170.00 HST incl.   | 1.80%  |  |  |  |  |
| Tournaments for a weekend   | \$265.00 HST incl.  | \$270.00 HST incl.   | 1.89%  |  |  |  |  |
| Soccerfield Adults  | \$196.00 HST incl.  | \$200.00 HST incl.   | 2.04%  |  |  |  |  |
| Soccerfield Minors  | N/C   | N/C  | No Change  |  |  |  |  |
| Teams outside of GSL (Minor) (no HST)   | \$18.00/hr  | \$19.00/hr   | 5.56%  |  |  |  |  |
| (8) BOARDROOM RENTAL FEES - GLENGARRY SF  |   |  |  |  |  |  |  |
| All Rentals   | \$73.00/day HST incl.   | \$75.00/day HST incl.  | 2.74%  |  |  |  |  |
| Non-Profit organizations (Max 5 rentals all   | N/C   | N/C  | No Change  |  |  |  |  |
| facilities combined per/yrs)  |   |  |  |  |  |  |  |
| (9) GONDOLA RENTAL FEES - MAXVILLE & DISTR  |   |  |  |  |  |  |  |
| All Rentals per event   | \$84.00 HST incl.   | \$86.00 HST incl.  | 2.38%  |  |  |  |  |
| (10) BANQUET HALL RENTAL FEES - GLENGARRY   | SPORTS PALACE & MAXVILLE & DIST   | RICT SPORTS COMPLEX  |  |  |  |  |  |
| Hall rental with bar  | \$252.00 HST incl.  | \$258.00 HST incl.   | 2.38%  |  |  |  |  |
| Hall rental without bar   | \$190.00 HST incl.  | \$194.00 HST incl.   | 2.11%  |  |  |  |  |
| Meeting   | \$160.00 HST incl.  | \$163.00 HST incl.   | 1.88%  |  |  |  |  |
| Kitchen rental fees   | \$125.00 HST incl.  | \$128.00 HST incl.   | 2.40%  |  |  |  |  |
| Community Kitchen Program (No HST)  | \$50.00   | \$50.00  | No Change  |  |  |  |  |
| Minor Sports Programs (1 rental incl. in max 5 rentals all facilities combined per year)  | N/C   | N/C  | No Change  |  |  |  |  |
| Non profit organization (1 rental incl. in max 5  |   |  |  |  |  |  |  |
| rentals all facilities combined per year)   | N/C   | N/C  | No Change  |  |  |  |  |
| Classes   | \$33.00/hr HST incl.  | \$33.00/hr HST incl.   | No Change  |  |  |  |  |
| (11) ISLAND PARK COMMUNITY BUILDING   |   |  |  |  |  |  |  |
| Non profit organization (Max 5 rentals all  | N/C   | N/C  | No Change  |  |  |  |  |
| facilities combined per year)<br>Meetings   | \$23.00/hr. HST incl.   | \$24.00/hr. HST incl.  | 4.35%  |  |  |  |  |
| Hall rental with bar  | \$252.00/day HST incl.  | \$258.00/day HST incl.   | 2.38%  |  |  |  |  |
| Hall rental without bar   | \$190.00/day HST incl.  | \$194.00/day HST incl.   | 2.11%  |  |  |  |  |
| Hall Rental   | \$39.00/hr. HST incl.   | \$39.00/hr. HST incl.  | No Change  |  |  |  |  |
| Campers   | \$24.00/night HST incl.   | \$25.00/night HST incl.  | 4.17%  |  |  |  |  |
| (12) GLENGARRY INDOOR SPORTS COMPLEX  |   |  |  |  |  |  |  |
| Turf - Prime Time hour  | \$115.00 HST incl.  | \$117.00 HST incl.   | 1.74%  |  |  |  |  |
| Turf - Non Prime Time hour  | \$88.00 HST incl.   | \$89.00 HST incl.  | 1.14%  |  |  |  |  |
| Turf - School Prime Time Hour   | \$81.00 HST incl.   | \$83.00 HST incl.  | 2.47%  |  |  |  |  |
|   | \$61.00 HST incl.   | \$62.00 HST incl.  | 1.64%  |  |  |  |  |
| Turf -School-Non Prime Time Hour  |   |  |  |  |  |  |  |
| Turf - Summer Hourly (May to October)   | \$53.00 HST incl.   | \$54.00 HST incl.  | 1.89%  |  |  |  |  |
| Turf - Summer Hourly (May to October)<br>Turf - After School Monthly pass (no HST)  | \$53.00 HST incl.<br>\$48.00  | \$49.00  | 2.08%  |  |  |  |  |
| Turf - Summer Hourly (May to October)   | \$53.00 HST incl.   |  |  |  |  |  |  |
| Turf - Summer Hourly (May to October)Turf - After School Monthly pass (no HST)Turf - After School Daily pass (no HST)Turf - Adult Daily passTrack - Adult Season Pass   | \$53.00 HST incl.<br>\$48.00<br>\$6.00<br>\$8.00 HST incl.<br>\$167.00 HST incl.                                  | \$49.00<br>\$6.00  | 2.08%<br>No Change<br>No Change<br>1.80%                       |  |  |  |  |
| Turf - Summer Hourly (May to October)Turf - After School Monthly pass (no HST)Turf - After School Daily pass (no HST)Turf - Adult Daily passTrack - Adult Season PassTrack - Senior Season Pass (60 +)                                    | \$53.00 HST incl.<br>\$48.00<br>\$6.00<br>\$8.00 HST incl.<br>\$167.00 HST incl.<br>\$101.00 HST incl.            | \$49.00<br>\$6.00<br>\$8.00 HST incl.<br>\$170.00 HST incl.<br>\$103.00 HST incl.            | 2.08%<br>No Change<br>No Change<br>1.80%<br>1.98%              |  |  |  |  |
| Turf - Summer Hourly (May to October)Turf - After School Monthly pass (no HST)Turf - After School Daily pass (no HST)Turf - Adult Daily passTrack - Adult Season PassTrack - Senior Season Pass (60 +)Track - Junior Season Pass (no HST) | \$53.00 HST incl.<br>\$48.00<br>\$6.00<br>\$8.00 HST incl.<br>\$167.00 HST incl.<br>\$101.00 HST incl.<br>\$70.00 | \$49.00<br>\$6.00<br>\$8.00 HST incl.<br>\$170.00 HST incl.<br>\$103.00 HST incl.<br>\$70.00 | 2.08%<br>No Change<br>No Change<br>1.80%<br>1.98%<br>No Change |  |  |  |  |
| Turf - Summer Hourly (May to October)Turf - After School Monthly pass (no HST)Turf - After School Daily pass (no HST)Turf - Adult Daily passTrack - Adult Season PassTrack - Senior Season Pass (60 +)                                    | \$53.00 HST incl.<br>\$48.00<br>\$6.00<br>\$8.00 HST incl.<br>\$167.00 HST incl.<br>\$101.00 HST incl.            | \$49.00<br>\$6.00<br>\$8.00 HST incl.<br>\$170.00 HST incl.<br>\$103.00 HST incl.            | 2.08%<br>No Change<br>No Change<br>1.80%<br>1.98%              |  |  |  |  |

|  | ATION OF THE TOWNSHIP OF NOP  |   |                                    |
|--|---|---|------------------------------------|
| FE   | ES AND CHARGES BY-LAW NO. 03-<br>SCHEDULE "A"   | 2024  |                                    |
| DESCRIPTION  | 2023  | 2024  | % INCREASE<br>FROM 2023<br>to 2024 |
| Tennis - 1 hr  | \$26.00 HST incl.   | \$27.00 HST incl.   | 3.85%                              |
| Tennis - 1.5 hr  | \$38.00 HST incl.   | \$38.00 HST incl.   | No Change                          |
| Tennis - 2 hr  | \$43.00 HST incl.   | \$44.00 HST incl.   | 2.33%                              |
| Tennis Membership- Adult   | \$413.00 HST incl.  | \$422.00 HST incl.  | 2.18%                              |
| Tennis Membership Minor (No HST)   | \$231.00  | \$236.00  |                                    |
| Additional guest 1 hr<br>Lawn Bowling 3 hours  | \$7.00 HST incl.<br>\$42.00 HST incl.   | \$7.00 HST incl.<br>\$43.00 HST incl.   | No Change<br>2.38%                 |
| Birthday parties for 10 children (no HST)  | \$42.00 131 110.  |   | 1.83%                              |
| Each Additional child (no HST)   | \$15.00   |   |                                    |
| (13) FIRE DEPARTMENT TRAINING FACILITY   |   |   |                                    |
| Fire Building - Multi-Storey<br>Non-live fire – Theatrical Smoke Use only<br>-Search and Rescue, Fire attack simulations,<br>Forcible Entry, Wall Breach, Firefighter Survival,<br>RIT, Stand- pipe, ground ladder |   | \$1500 / day<br>\$975 / Half Day  | NEW                                |
| Draeger live fire Car and LPG training prop  |   | \$650 / day plus consumable   | NEW                                |
| Live Fire Class A container and ground fire.<br>Roof Prop  |   | \$1500 / day<br>\$250 / day   | NEW                                |
| Roof Prop<br>Firehall Training room (includes AV Equipment)  |   | \$250 / day<br>\$300 / day  | NEW<br>NEW                         |
| Facility Monitor   |   | \$60 / Person per Hour  | NEW                                |
| Training Site Only (no buildings of props)   |   | \$450 / Day   | NEW                                |
|  | SCHEDULE "B"  |   |                                    |
| DESCRIPTION  | 2024  | 2024  | % INCREASE<br>FROM 2023<br>to 2024 |
|  |   |   |                                    |
| Lottery Licences   | 3% of value of prize  | 3% of value of prize  | No Change                          |
|  | SCHEDULE "C"  |   |                                    |
| DESCRIPTION  | 2024  | 2024  | % INCREASE<br>FROM 2023<br>to 2024 |
| SWIMMING POOL AND FENCES   |   |   |                                    |
| Swimming pool & fence  | included in schedule "F" SCHEDULE "D"   | included in schedule "F"  |                                    |
| DESCRIPTION  | 2024  | 2024  | % INCREASE<br>FROM 2023<br>to 2024 |
| DRAINAGE INSPECTION FEES   |   |   |                                    |
| Drainage Inspection  | \$75.00   | \$75.00   | No Change                          |
|  | SCHEDULE "E"  |   |                                    |
| DESCRIPTION  | 2024  | 2024  | % INCREASE<br>FROM 2023<br>to 2024 |
| PLANNING FEES  |   |   |                                    |
| Official Plan Amendment  | removed   | removed   |                                    |
| Zoning By-law Amendment  | \$1,500.00  |   | No Change                          |
| Temporary Use By-Law   | removed   | removed   |                                    |
| Minor Variance or Authorization  | \$500.00  | \$500.00  | •                                  |
| Land Severance/Consent (review)<br>Planning Application Inspection   | \$500.00<br>\$300.00  |   | No Change<br>No Change             |
| Cash & Lieu of Parkland  | \$300.00<br>\$1000.00 per severance   | \$300.00<br>\$1000.00 per severance   | No Change<br>No Change             |
|  | \$1000.00 + fee of 2% of the total  | \$1000.00 + fee of 2% of the total  | ito change                         |
| Site Plan Agreement - Residential  | estimated cost of constructing the facilities. Max \$30,000.00  | estimated cost of constructing the facilities. Max \$30,000.00  | No Change                          |
| Site Plan Agreement - Residential/Commercial<br>/Institutional   | \$2000.00 + fee of 2% of the total<br>estimated cost of constructing the<br>facilities. Max \$30,000.00 | \$2000.00 + fee of 2% of the total<br>estimated cost of constructing the<br>facilities. Max \$30,000.00 | No Change                          |
| Plan of Condominum   | \$100.00/unit (+)   | \$100.00/unit (+)   | No Change                          |
| Draft Plan of Subdivision Application  | \$75.00/residential lot, minimum<br>of \$1,000.00, maximum of<br>\$2.200.00                             |   | No Change                          |
| Subdivision Agreement  | \$2,200.00<br>\$5,000.00 Deposit +/-  | \$2,200.00<br>\$5,000.00 Deposit +/-  | No Change                          |
| Work Surveillance  | removed   | removed   |                                    |
| Financial securities   | removed   | removed   |                                    |
| Encroachment<br>Lifting 0.30 metre reserve   | \$200.00 + registration fees<br>\$150.00 + additional fees  | \$200.00 + registration fees<br>\$150.00 + additional fees  | No Change<br>No Change             |
| Dedication R.O.W.  | \$150.00 + legal eng/survey fees  | \$150.00 + legal eng/survey fees  | No Change                          |

| THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY<br>FEES AND CHARGES BY-LAW NO. 03-2024 |                                     |                                     |                                    |  |  |  |
|---|-------------------------------------|-------------------------------------|------------------------------------|--|--|--|
|   | SCHEDULE "A"                        |                                     |                                    |  |  |  |
| DESCRIPTION   | 2023                                | 2024                                | % INCREASE<br>FROM 2023<br>to 2024 |  |  |  |
| Cash-in-lieu of Parking   | removed                             | removed                             |                                    |  |  |  |
| Cash-in-lieu of Parkland  | removed                             | removed                             |                                    |  |  |  |
| Part Lot Control Removal  | \$500.00/by-law+legal+suple./survey | \$500.00/by-law+legal+suple./survey | No Change                          |  |  |  |

| THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY |                       |                       |            |  |  |  |  |
|--|-----------------------|-----------------------|------------|--|--|--|--|
| FEES AND CHARGES BY-LAW NO. 03-2024                |                       |                       |            |  |  |  |  |
|  | SCHEDULE "A"          |                       |            |  |  |  |  |
|  |                       |                       | % INCREASE |  |  |  |  |
| DESCRIPTION  | 2023                  | 2024                  | FROM 2023  |  |  |  |  |
|  |                       |                       | to 2024    |  |  |  |  |
| Zoning Compliance Letter                           | \$60.00               | \$60.00               | No Change  |  |  |  |  |
| Written replies to inquiries                       | removed               | removed               |            |  |  |  |  |
| Consent under Planning Act (if required)           | removed               | removed               |            |  |  |  |  |
| Zoning/Work Orders Certificate                     | \$100.00              | \$100.00              | No Change  |  |  |  |  |
| Agency letter of Approval                          | \$250.00              | \$250.00              | No Change  |  |  |  |  |
| Registered Work Orders & Removal of same           | Cost + \$500.00       | Cost + \$500.00       | No Change  |  |  |  |  |
| Zoning By-law                                      | removed               | removed               |            |  |  |  |  |
| Official Plan                                      | removed               | removed               |            |  |  |  |  |
| Signs: Permit application fee                      | \$50.00 per sq. meter | \$50.00 per sq. meter | No Change  |  |  |  |  |
| Minor Variance application for signs               | \$150.00              | \$150.00              | No Change  |  |  |  |  |
| Civic Number Full Kit                              | \$225.00              | \$225.00              | No Change  |  |  |  |  |
| White Post Routered 8'                             | \$125.00              | \$125.00              | No Change  |  |  |  |  |
| Number Blade (white and blue)                      | \$125.00              | \$125.00              | No Change  |  |  |  |  |
| White Post Cap                                     | \$10.00               | \$10.00               | No Change  |  |  |  |  |

## THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY FEES AND CHARGES BY-LAW NO. 03-2024

|  |   | SCHEDULE "F"  |   |
|--|---|---|---|
| DESCRIPT   | ION   | 2023  | 2024  |
|  | DF PERMITS & PERMIT FEES  | 2020  |   |
|  | Class of Permit   |   |   |
| Constructio  |   |   |   |
| 1  | Residential Dwellings Units   | \$500. base fee +.65¢/sqft  | \$500. base fee +.65¢/sqft  |
| 2  | Residential Additions   | \$100.00 + .70¢/sq.ft.+min.   | \$100.00 + .70¢/sq.ft.+min.   |
| 3  | Residential Renovations and Repairs   | \$150.00 +\$ 7.00/ \$1000 of construction   | \$150.00 +\$ 7.00/ \$1000 of construction   |
| Ū.   |   | value   | value   |
| 4  | New siding and/or exterior foam board   |   |   |
|  | insulation  | \$150.00  | \$150.00  |
| 5  | Replacement of Insulation only  | \$150.00  | \$150.00  |
| 6  | Replacement of roof sheating  | \$150.00  | \$150.00  |
| 7  | Minor Foundation repair   | \$150.00  | \$150.00  |
| 8  | Residential Accessory Buildings and Carports  | .50¢/sqft min.\$100   | .50¢/sqft min.\$100   |
| 9  | Accessory Apartment and Suites  | \$500.00  | \$500.00  |
| 10   | Veranda, Balcony or Gazebo  | \$50.00 +.40¢/sqft  | \$50.00 +.40¢/sqft  |
| 10   | Attached or detached deck   |   | •   |
|  |   | \$50.00 +.40¢/sqft  | \$50.00 +.40¢/sqft  |
| 12   | Mobile Home Installation  | \$500.00  | \$500.00  |
| 13   | Solid Fuel Burning Appliances   | \$150.00  | \$150.00  |
| -  |   | \$130.00  | \$130.00  |
| Pools  |   |   | 1   |
| 14   | Private above ground swimming pool  | \$150.00  | \$150.00  |
| 15   | Private in-ground swimming pool   | \$200.00  | \$200.00  |
| 16   | Deck serving pool   | .36¢/sqft + pool  | .36¢/sqft + pool  |
| Commercia  |   |   |   |
| 17   | Institutional, Commercial and Assembly  | \$200.00 base fee + .65¢/sq.ft.   | \$200.00 base fee + .65¢/sq.ft.   |
|  | Buildings & Additions   |   |   |
| 18   | Industrial Buildings & Additions  | \$200.00 base fee + .65¢/sq.ft.   | \$200.00 base fee + .65¢/sq.ft.   |
| 19   | Accessory Buildings to  | \$200.00 base fee + .65¢/sq.ft.   | \$200.00 base fee + .65¢/sq.ft.   |
| 15   | Commercial/Industrial/Institutional   |   |   |
| 20   | Commercial/Industrial/Institutional   | \$150.00 +\$13.80/\$1000 of construction  | \$150.00 +\$13.80/\$1000 of construction  |
| 20   | Renovations/Repairs   | value   | value   |
|  | <b>N N N N N N N N N N</b>  | \$500.00  | \$500.00  |
| 21   | Restaurant or Takeout Installation  | \$500.00  | \$500.00  |
| 21<br>Farming  | Restaurant or Takeout Installation  | \$500.00  | \$300.00  |
|  | Farms Buildings   | .35¢/sq.ft.   | .35¢/sq.ft.   |
| Farming<br>22  | 1   | .35¢/sq.ft.   | .35¢/sq.ft.   |
| Farming  | Farms Buildings   |   | .35¢/sq.ft.   |
| Farming<br>22  | Farms Buildings<br>Accessory Farm Buildings (other than   | .35¢/sq.ft.   | .35¢/sq.ft.   |
| Farming<br>22<br>23  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions   | .35¢/sq.ft.<br>35/sqft min. \$150<br>.35¢/sq.ft.  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.   |
| Farming<br>22<br>23<br>24  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses   | .35¢/sq.ft.<br>35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>.35¢/sq.ft.   |
| Farming<br>22<br>23<br>24<br>25  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction  |
| Farming<br>22<br>23<br>24<br>25<br>26  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses<br>Agricultural Renovations/Repairs   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value   |
| Farming           22           23           24           25           26           27  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses<br>Agricultural Renovations/Repairs<br>Lagoons /Manure pit  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses<br>Agricultural Renovations/Repairs   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses<br>Agricultural Renovations/Repairs<br>Lagoons /Manure pit<br>Silos   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses<br>Agricultural Renovations/Repairs<br>Lagoons /Manure pit<br>Silos<br>Residential  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure   |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses<br>Agricultural Renovations/Repairs<br>Lagoons /Manure pit<br>Silos<br>Residential<br>Up to 5 fixtures  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses<br>Agricultural Renovations/Repairs<br>Lagoons /Manure pit<br>Silos<br>Residential<br>Up to 5 fixtures<br>Each additional fixtures  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses<br>Agricultural Renovations/Repairs<br>Lagoons /Manure pit<br>Silos<br>Residential<br>Up to 5 fixtures<br>Each additional fixtures<br>Building drains   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>c \$ 300.00 per structure | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>constructure<br>s 300.00 per structure<br>s 300.00 per structure  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>29  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses<br>Agricultural Renovations/Repairs<br>Lagoons /Manure pit<br>Silos<br>Residential<br>Up to 5 fixtures<br>Each additional fixtures<br>Building drains<br>Stacks   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses<br>Agricultural Renovations/Repairs<br>Lagoons /Manure pit<br>Silos<br>Residential<br>Up to 5 fixtures<br>Each additional fixtures<br>Building drains<br>Stacks<br>Other Building   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>can be a structure     | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>29  | Farms Buildings<br>Accessory Farm Buildings (other than<br>those listed bellow) & Additions<br>Fabric Covered Structures<br>Greenhouses<br>Agricultural Renovations/Repairs<br>Lagoons /Manure pit<br>Silos<br>Residential<br>Up to 5 fixtures<br>Each additional fixtures<br>Building drains<br>Stacks<br>Other Building<br>Up to 5 fixtures   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed   |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>29  | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>29  | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>cmoved<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed   |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30  | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>Cther Type  | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$100.00 +\$7.00/\$1000 of construction<br>value<br>\$300.00 per structure<br>\$300.00 per structure<br>\$300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed   |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>Cther Type<br>31  | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Tents greater than 60 meter square   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$100.00 +\$7.00/\$1000 of construction<br>value<br>\$300.00 per structure<br>\$300.00 per structure<br>\$300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$300.00 per structure   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>0<br>Cther Type<br>31<br>32   | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Particular fixtures         Building drains         Stacks         Stacks         Particular fixtures         Building drains         Stacks         Partic | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$100.00 +\$7.00/ \$1000 of construction<br>value<br>\$300.00 per structure<br>\$300.00 per structure<br>\$300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$300.00 per structure<br>\$300.00 per structure   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$ 100.00<br>\$250.00   |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>Other Type<br>31  | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Tents greater than 60 meter square   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$100.00 +\$7.00/\$1000 of construction<br>value<br>\$300.00 per structure<br>\$300.00 per structure<br>\$300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$300.00 per structure   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$ 100.00<br>\$250.00   |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>0<br>Cther Type<br>31<br>32   | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Stacks         Other Server than 60 meter square         Change of Use Permit         Transfer of Permit         Conditional Permit Agreement  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$100.00 +\$7.00/ \$1000 of construction<br>value<br>\$300.00 per structure<br>\$300.00 per structure<br>\$300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$300.00 per structure<br>\$300.00 per structure   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$ 100.00<br>\$ \$100.00<br>\$ \$250.00<br>\$ \$100.00  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>0<br>0<br>0<br>1<br>31<br>32<br>33  | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Stacks         Other Building drains         Stacks         Stacks         Stacks         Stacks         Stacks         Change of Use Permit         Transfer of Permit  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure   |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>30<br>5<br>5<br>6<br>7<br>7<br>8<br>8<br>7<br>8<br>7<br>8<br>8<br>7<br>8<br>8<br>7<br>8<br>8<br>7<br>8<br>8<br>7<br>8<br>8<br>7<br>8<br>8<br>7<br>8<br>8<br>7<br>8<br>8<br>8<br>7<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8<br>8   | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Other Building drains         Stacks         Stacks         Stacks         Stacks         Stacks         Stacks         Change of Use Permit         Transfer of Permit         Conditional Permit Agreement         Communications Tower  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$100.00 +\$7.00/\$1000 of construction<br>value<br>\$300.00 per structure<br>\$300.00 per structure<br>\$300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$300.00 per structure<br>\$300.00 per structure<br>\$100.00<br>\$250.00<br>\$100.00<br>\$300.00   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$ 100.00<br>\$ \$100.00<br>\$ \$250.00<br>\$ \$100.00<br>\$ \$300.00  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>5<br>6<br>6<br>7<br>7<br>8<br>9<br>9<br>9<br>9<br>9<br>9<br>9<br>9<br>9<br>9<br>9<br>9<br>9   | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Other Building drains         Stacks         Stacks         Stacks         Stacks         Stacks         Stacks         Change of Use Permit         Transfer of Permit         Conditional Permit Agreement         Communications Tower  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$100.00 +\$7.00/\$1000 of construction<br>value<br>\$300.00 per structure<br>\$300.00 per structure<br>\$300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$300.00 per structure<br>\$300.00 per structure<br>\$100.00<br>\$250.00<br>\$100.00<br>\$300.00   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>station<br>\$ 100.00<br>\$ 250.00<br>\$ 100.00<br>\$ 500.00   |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>30<br>30<br>30<br>31<br>32<br>31<br>32<br>33<br>34<br>35<br>Demolitior  | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Stacks         Stacks         Stacks         Stacks         Change of Use Permit         Transfer of Permit         Conditional Permit Agreement         Communications Tower   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>\$100.00 +\$7.00/\$1000 of construction<br>value<br>\$300.00 per structure<br>\$300.00 per structure<br>\$300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$100.00<br>\$250.00<br>\$100.00<br>\$300.00   | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>station<br>\$ 100.00<br>\$ 250.00<br>\$ 100.00<br>\$ 500.00<br>\$ 500.00  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>0<br>0<br>0<br>0<br>0<br>0<br>1<br>32<br>33<br>34<br>35<br>Demolition<br>36<br>37   | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Other Building drains         Stacks         Demolition - Residential Accessory Building         Demolition - Residentia                           | .35¢/sq.ft.         .35/sqft min. \$150         .35¢/sq.ft.         .35¢/sq.ft.         \$100.00 +\$ 7.00/ \$1000 of construction value         \$300.00 per structure         \$300.00 per structure         \$300.00 per structure         \$300.00 per structure         \$100.00 +\$ 7.00/ \$1000 of construction value         \$100.00 per structure         \$100.00 per structure      <  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$ 100.00<br>\$ 250.00<br>\$ 100.00<br>\$ 500.00<br>\$ 500.00<br>\$ 500.00<br>\$ 500.00<br>\$ 500.00   |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>0<br>0<br>0<br>0<br>0<br>1<br>30<br>30<br>30<br>30<br>30<br>30<br>30<br>30<br>30<br>5<br>0<br>0<br>1<br>33<br>34<br>35<br>5<br>0<br>0<br>1<br>37<br>38<br>1<br>38<br>1<br>37<br>38<br>1<br>38<br>1<br>38<br>1<br>38<br>1<br>38<br>1<br>38<br>1<br>38<br>1<br>38<br>1<br>39<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>1<br>30<br>2<br>30<br>1<br>30<br>2<br>30<br>2<br>31<br>33<br>34<br>35<br>1<br>36<br>37<br>38<br>37<br>38<br>2<br>33<br>34<br>35<br>1<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>37<br>38<br>38<br>38<br>38<br>38<br>38<br>38<br>38<br>38<br>38 | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Other Building drains         Stacks         Demolition - Residential Accessory Building         Demolition - Residentia                           | .35c/sq.ft.           .35/sqft min. \$150           .35c/sq.ft.           .35c/sq.ft.           .35c/sq.ft.           \$100.00 +\$ 7.00/ \$1000 of construction<br>value           \$300.00 per structure           \$100.00           \$100.00           \$250.00           \$100.00           \$300.00           \$500.00           \$100.00           \$100.00  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>\$ 100.00<br>\$ 2250.00<br>\$ 100.00<br>\$ 300.00<br>\$ 5500.00<br>\$ 150.00<br>\$ 150.00  |
| Farming<br>22<br>23<br>24<br>25<br>26<br>27<br>28<br>Plumbing<br>29<br>30<br>30<br>0<br>0<br>0<br>0<br>0<br>0<br>1<br>32<br>33<br>34<br>35<br>Demolition<br>36<br>37   | Farms Buildings         Accessory Farm Buildings (other than         those listed bellow) & Additions         Fabric Covered Structures         Greenhouses         Agricultural Renovations/Repairs         Lagoons /Manure pit         Silos         Residential         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Other Building         Up to 5 fixtures         Each additional fixtures         Building drains         Stacks         Stacks         Other Building drains         Stacks         Demolition - Residential Accessory Building         Demolition - Residentia                           | .35¢/sq.ft.         .35/sqft min. \$150         .35¢/sq.ft.         .35¢/sq.ft.         \$100.00 +\$ 7.00/ \$1000 of construction value         \$300.00 per structure         \$300.00 per structure         \$300.00 per structure         \$300.00 per structure         \$100.00 +\$ 7.00/ \$1000 of construction value         \$100.00 per structure         \$100.00 per structure      <  | .35¢/sq.ft.<br>.35/sqft min. \$150<br>.35¢/sq.ft.<br>.35¢/sq.ft.<br>\$ 100.00 +\$ 7.00/ \$1000 of construction<br>value<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>\$ 300.00 per structure<br>removed<br>removed<br>removed<br>removed<br>structure<br>\$ 100.00<br>\$250.00<br>\$100.00<br>\$300.00<br>\$550.00  |

## THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY FEES AND CHARGES BY-LAW NO. 03-2024

|                 | FEES AND   | CHARGES BY-LAW NO. 03-2024           |                                      |
|-----------------|--|--------------------------------------|--------------------------------------|
|                 |  | SCHEDULE "F"                         |                                      |
| DESCRIP         | _  | 2023                                 | 2024                                 |
| Permit Re<br>41 | Renewal of Residential permit where permit is \$100 or less (no deposit)     | \$75.00                              | \$75.00                              |
| 42              | Renewal of Residential permit where permit is<br>\$100 or more (no deposit)  | 40% of permit fee min. \$100         | 40% of permit fee min. \$100         |
| 43              | Renewal of Agricultural permit where permit is                               | \$50.00                              | \$50.00                              |
| 44              | \$100 or less (no deposit)<br>Renewal of Agricultural permit where permit is | 35% of permit fee min. \$100         | 35% of permit fee min. \$100         |
| 45              | \$100 or more (no deposit)<br>Renewal of other permit (no deposit)           | 30% of permit fee min. \$200         | 30% of permit fee min. \$200         |
| 46<br>Septic    | Renewal of old septic permit   | \$185 up to a max. of 2 yrs. renewal | \$185 up to a max. of 2 yrs. renewal |
|                 | New Construction / Replacement   |                                      |                                      |
| 47              | Class 4 & 5 sewage system, less than 4,000<br>liters/day:                    | \$850.00                             | \$850.00                             |
| .,              | **System requiring annual maintenance<br>**Other                             | \$850.00                             | \$850.00                             |
| 48              | Repeat Class 4 & 5 (less than 4,000 liters)<br>Inspections                   | \$185.00                             | \$185.00                             |
|                 | Class 4 & 5 sewage system, 4,000 liters or more/day:                         | \$1,200.00                           | \$1,200.00                           |
| 49              | **System requiring annual maintenance  | \$1,200.00                           | \$1,200.00                           |
|                 | **Other  | \$1,200.00                           | \$1,200.00                           |
| 50              | Tank replacement   | \$525.00                             | \$525.00                             |
| 51              | Class 2 (Grey water) & Class 3 (Cesspool) Septic                             | \$400.00                             | \$400.00                             |
| 52              | Septic System on Site Inspection   | \$300.00                             | \$300.00                             |
|                 |  |                                      |                                      |
|                 | Treatment Unit Alterations (no changes to<br>disposal field)                 |                                      |                                      |
| 53              | Replacement/Enlargement/Relocation   | \$400.00                             | \$400.00                             |
| 54              | Repeat Inspections   | \$200.00                             | \$200.00                             |
| 55              | Adding Tertiary Treatment  | \$400.00                             | \$400.00                             |
| 56              | Repeat Inspections   | \$200.00                             | \$200.0                              |
| 57              | Tertiary Treatment Unit Repair   | \$185.00                             | \$185.0                              |
|                 |  |                                      |                                      |
|                 | Disposal System Alterations  |                                      |                                      |
| 58              | Adding Pumping /Dosing System  | \$370.00                             | \$370.0                              |
| 59              | Repeat Inspections   | \$200.00                             | \$200.00                             |
| 60              | Repair Pumping/Dosing System   | \$185.00                             | \$185.00                             |
| 61              | Material Alteration  | \$735.00                             | \$735.00                             |
| 62              | Minor repair (ie. Level header   | \$200.00                             | \$200.00                             |
| 63              | Installation of Filters/Risers   | \$200.00                             | \$200.00                             |
|                 | Permit Revisions (Cetificate of Change)                                      |                                      |                                      |
| 64              | Change of tertiary treatment unit type                                       | \$185.00                             | \$185.0                              |
| 65              | Pipes and Stone to Chambers (equal area)                                     | \$370.00                             | \$370.0                              |
| 66              | Chambers to Pipes and Stone (increase)                                       | \$370.00                             | \$370.00                             |
| 67              | Pipes and Stone to Chambers (reduction)                                      | \$370.00                             | \$370.00                             |
| 68              | Additional of Fixtures or Living Area (no design                             | \$185.00                             | \$185.00                             |
| 00              | flow increase)<br>Increased design flow and/or elevations                    | \$105.00                             | <i></i>                              |
| 69              | changes  | \$200.00                             | \$200.00                             |
| 70              | Change in type of system (ie. Conventional to<br>Tertiary)                   | \$400.00                             | \$400.00                             |
| 71              | Different locations on property (site evaluation)                            | \$185.00                             | \$185.00                             |
| 72              | Septic inspection for Consent  | \$300.00                             | \$300.00                             |
| 75              | Permit Cancellation and Transfers Administrative Revision                    | \$100.00                             | \$100.00                             |
| 75              | Owner cancels application (no inspection done)                               | 80%                                  | \$100.00                             |
| 77              | Owner cancels application (no permit done)                                   | 50%                                  | 50%                                  |
|                 | Owner cancels application (permit issued)                                    | 33%                                  | 33%                                  |
| 78              | Owner changes designer or contractor   | \$400.00                             | \$400.00                             |
|                 | Renovations / Change of Use Permit   |                                      |                                      |
| 79              | File Search / Review (no letter provided)                                    | \$50.00                              | \$50.00                              |
| 80              | File Search / Review ( letter provided)                                      | \$160.00                             | \$160.00                             |
|                 | File Searches  |                                      |                                      |
| 81              | File Searches (images only)  | \$50.00                              | \$50.00                              |
| 82              | Images and Legal report  | \$70.00                              | \$70.00                              |
| Additiona       | ll fees  |                                      |                                      |
| 83              | Building without a permit (single storey deck)                               | removed                              | removed                              |
| 84              | Building without a permit  | 100% cost of permit + order issued   | 100% cost of permit + order issued   |
|                 | <u> </u>   |                                      |                                      |

#### THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY FEES AND CHARGES BY-LAW NO. 03-2024

|             |   | SCHEDULE "F"                       |                                    |  |  |
|-------------|---|------------------------------------|------------------------------------|--|--|
| DESCRIPT    | ΓΙΟΝ  | 2023                               | 2024                               |  |  |
| 85          | Installing a sewage system without a permit   | 100% cost of permit + order issued | 100% cost of permit + order issued |  |  |
| 86          | Order to comply issued  | \$100.00                           | \$100.00                           |  |  |
| 87          | Unsafe Order issued   | \$250.00                           | \$250.00                           |  |  |
| 88          | Stop Work Order issued  | \$100.00                           | \$100.00                           |  |  |
| 89          | Emergency Order issued  | \$250.00                           | \$250.00                           |  |  |
| 90          | Order not to cover issued   | \$100.00                           | \$100.00                           |  |  |
| 91          | Order to uncover issued   | \$100.00                           | \$100.00                           |  |  |
| 92          | Order Prohibiting Occupancy   | \$250.00                           | \$250.00                           |  |  |
| 93          | Property Standards Order Issued   | \$100.00                           | \$100.00                           |  |  |
| 94          | Property Standards Appeal   | \$100.00                           | \$100.00                           |  |  |
| 95          | Repeat Inspection   | \$50.00                            | \$50.00                            |  |  |
| Labour      |   |                                    |                                    |  |  |
| 96          | Where the Township undertakes<br>to complete to work required to comply with<br>any order |                                    |                                    |  |  |
| 97          | Where the Township undertakes<br>to complete to work required to comply<br>with a by-law  | Cost of the work + 50% adm. fee    | Cost of the work + 50% adm. fee    |  |  |
| Certificate |   |                                    |                                    |  |  |
| 98          | Register Order on Title   | Legal fees plus \$150.00           | Legal fees plus \$150.00           |  |  |
| 98          | File search for Certificate of approval and use<br>permit                                 | \$100.00                           | \$100.00                           |  |  |
| 99          | Removal of non-compliance notice registered<br>against property                           | \$500.00 (plus lawyer fees)        | \$500.00 (plus lawyer fees)        |  |  |
| 100         | Miscellaneous Inspections   | \$100.00                           | \$100.00                           |  |  |

| THE CORPORATION OF THE  | TOWNSHIP OF NORTH GLENGARRY                  |                                  |
|---|--|----------------------------------|
|   | GES BY-LAW NO. 03-2024                       |                                  |
| DESCRIPTION   | HEDULE "G"                                   | 2024                             |
| 1) WATERWORKS MONTHLY RATE STRUCTURE                                |  | 2024                             |
| -,  |  |                                  |
| WATER RATES   |  |                                  |
| Residential/Commercial/Large Users                                  | First 15m <sup>3</sup> - \$69.39             | First 15m <sup>3</sup> - \$70.78 |
|   | Balance \$1.94/m <sup>3</sup>                | Balance \$1.94/m <sup>3</sup>    |
| SANITARY SEWER RATES  |  |                                  |
| Residential/Commercial/Large Users                                  | First 15m <sup>3</sup> - \$35.51             | First 15m <sup>3</sup> - \$36.22 |
|   | Balance 1.10/m <sup>3</sup>                  | Balance 1.10/m <sup>3</sup>      |
|   |  | · · ·                            |
| SANITARY SEWER RATES (for those without meters)                     |  |                                  |
| Residential/Commercial/Large Users                                  | \$35.51 Flat Rate                            | \$36.22Flat Rate                 |
| 2) WATERWORKS FEES ASSOCIATED WITH BILLING                          |  |                                  |
| Re-connection fee due to non payment                                | during regular hours \$60.00                 | during regular hours \$60.00     |
|   | after regular hours \$150.00                 | after regular hours \$150.00     |
| Re-connection fee due to plumbing                                   | no charge                                    | no charge                        |
|   | after regular hours \$150.00                 | after regular hours \$150.00     |
| deposit water/sewer for tenants                                     | \$250.00                                     | \$250.00                         |
| deposit water for tenants   | \$150.00                                     | \$150.00                         |
| deposit sewer for tenants   | \$150.00                                     | \$150.00                         |
| Water works staff charge out rate                                   | \$35.00/hr                                   | \$35.00/hr                       |
| Foreman charge out rate Water works Manager charge out rate         | \$40.00/hr<br>\$55.00/hr                     | \$40.00/hr<br>\$55.00/hr         |
| 3) SERVICE CONNECTION FEES / Residential - Commercial               | \$55100y m                                   | \$55.00/m                        |
| %" water service connection<br>(per connection)                     | \$3500.00*                                   | \$3500.00*                       |
| 1" or above water service connection                                | \$4500.00*                                   | \$4500.00*                       |
| (per connection)  |  |                                  |
| each additional unit  | \$1000.00*                                   | \$1000.00*                       |
| *Water service connection package includes: water meter and back fl | ow preventor.                                |                                  |
| 3) SANITARY SERVICE CONNECTION FEES                                 |  |                                  |
| 100 mm sanitary sewer connection<br>(per connection)                | \$3,500.00                                   | \$3,500.00                       |
| 125 mm or above sanitary sewer connection                           | \$4,500.00                                   | \$4,500.00                       |
| (per connection)  |  |                                  |
| each additional unit  | \$1,000.00                                   | \$1,000.00                       |
| 4) WATER RATES FOR TANKERS  |  | . ,                              |
| service charge for fill ups 1-5m;                                   | \$4.14/m <sup>3</sup> + \$10.00 filling time | \$4.14/m³ + \$10.00 filling time |
| 6m +  | \$4.14/m³ + \$40.00 filling time             | \$4.14/m³ + \$40.00 filling time |
| After regular hours   | \$4.14/m³+ \$120.00 filling time             | \$4.14/m³+ \$120.00 filling time |

## THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY FEES AND CHARGES BY-LAW 03-2024 SCHEDULE "H"

|   | JCHEDOLL              | 11                       |                      |                        |                    |
|---|-----------------------|--------------------------|----------------------|------------------------|--------------------|
| 2024 - \$5,000,000 limits of liability revised                          |                       |                          |                      |                        |                    |
| Sporting Event Insurance Rates  |                       |                          |                      |                        |                    |
| SPORT ACTIVITIES  | # OF<br>PARTICIPANTS  | RATE PER HOUR            | RATE PER DAY         | RATE PER SEASON        | INSURANCE<br>LIMIT |
| LOW RISK  | 1 – 25                | \$ 0.87                  | \$ 23.10             | \$ 115.50              |                    |
| Badminton; Baton Twirling; Bocce; Curling; Dance; Dance Lessons;        | 26 – 50               | \$ 1.73                  | \$ 28.88             | \$ 144.38              | \$5 MILLION        |
| Horseshoes; Lawn Bowling;; Shuffleboard; Table Tennis; Tai Chi;         | 51 - 100              | \$ 2.31                  | \$ 51.98             | \$ 173.25              |                    |
| Tennis;   | 101 – 250             | \$ 2.89                  | \$ 86.63             | \$ 202.13              |                    |
|   | 251+                  | Refer to Broker          | Refer to Broker      | Refer to Broker        |                    |
| MEDIUM RISK   |                       |                          |                      |                        |                    |
| Baseball; Basketball; Broomball; Cheerleading; Cricket; Dodgeball; Dry  | 4 95                  | \$ 1.73                  | \$ 42.00             | \$ 173.25              |                    |
| Land Training; Field Hockey; Figure Skating; Fitness; Handball; Kangou  | 1 – 25                | \$ 3.47                  | \$ 47.25             | \$ 202.13              |                    |
| Fitness; Net Ball; Pickleball; Racquetball; Ringette; Skating (drills); | 26 – 50               |                          |                      |                        | 65 MILLION         |
| Skating (pleasure/power/speed); Slo-Pitch; Soccer; Softball; Squash;    | 51 - 100              | \$ 5.78                  | \$ 63.00             | \$ 288.75              | \$5 MILLION        |
| Swimming; Synchro Swimming: T-ball; Track & Field; Ultimate Frisbee;    | 101 – 250             | \$ 9.24                  | \$ 105.00            | \$ 346.50              |                    |
| Volleyball; Yoga  | 251 +                 | Refer to Broker          | Refer to Broker      | Refer to Broker        |                    |
| HIGH RISK (NON-CONTACT)   | 1 – 25                | \$ 2.31                  | \$ 57.75             | \$ 231.00              |                    |
| Ball Hockey; Floor Hockey; Football(touch/flag); Ice Hockey; Lacrosse;  | 26 - 50               | \$ 4.62                  | \$ 69.30             | \$ 259.88              |                    |
| Martial Arts (soft touch); Roller/Inline Skating; Roller/Ball/Inline    | 51 - 100              | \$ 6.93                  | \$ 86.63             | \$ 317.63              | \$5 MILLION        |
| Hockey; Scuba Diving; Sledge Hockey; Speed Skating (long blades)        | 101 – 250             | \$ 11.55                 | \$ 173.25            | \$ 404.25              |                    |
| nockey, sease sharing, sleage nockey, speed skating (long slades)       | 251 +                 | Refer to Broker          | Refer to Broker      | Refer to Broker        |                    |
| HIGH RISK (CONTACT)   | 1 – 25                |                          |                      |                        |                    |
| Broomball; Bubble Soccer; Floor Hockey; Football; Ice Hockey; Kabaddi;  | 26 - 50               | Defer to Broken          | Defente Broken       | Defente Ducken         | CE MULLON          |
| Lacrosse; Quidditch (touch/flag); Roller Hockey; Sledge Hockey;)        | 51 - 100              | Refer to Broker          | Refer to Broker      | Refer to Broker        | \$5 MILLION        |
|   | 100+                  |                          |                      |                        |                    |
| MUNICIPAL SPORT LEAGUES   |                       | # OF                     | RATE PER TEAM        | INSURANCE              |                    |
|   |                       | PARTICIPANTS             | PER SEASON           | LIMIT                  |                    |
| LEAGUES USING MUNICIPAL FACILITIES ONLY                                 |                       |                          | Up to 30 Players per |                        |                    |
|   |                       |                          | Team                 | \$202.13               | \$5 MILLION        |
|   |                       |                          | Up to 25 teams       |                        |                    |
| SPORT TOURNAMENTS   |                       |                          | # OF                 | RATE PER               | INSURANCE          |
|   |                       |                          | TEAMS                | TOURNAMENT             | LIMIT              |
|   |                       |                          | 1-8                  | \$ 577.00              |                    |
| HIGH RISK ONLY  | 9 - 16                | \$808.50                 | \$5 MILLION          |                        |                    |
| Use definitions as outlined above. Up to 18 players per team. 1-3 days. | 17-21                 | \$ 1,155.00              |                      |                        |                    |
|   | 22 +                  | Refer to Broker          |                      |                        |                    |
|   |                       |                          | RATE PER             | INSURANCE              |                    |
| SPORT CAMPS/SCHOOLS   |                       |                          | MINIMUM RATE         | ADDITIONAL PLAYER      | LIMIT              |
| LOW AND MEDIUM RISK CAMP/SCHOOL   |                       |                          | \$ 130.00            | \$ 2.60                | \$5 MILLION        |
| HOCKEY CAMP/SCHOOL (NON-CONTACT)  |                       |                          | \$ 289.00            | \$ 5.78                | \$5 MILLION        |
| HOCKEY CAMP/SCHOOL (CONTROLLED CONTACT)                                 |                       |                          | \$ 577.50            | \$ 11.55               | \$5 MILLION        |
|   |                       |                          |                      |                        |                    |
| SPORT EVENT NOTES:  |                       |                          |                      |                        |                    |
| EXCLUDES SPORT ACTIVITIES – Alpine Skiing, BMX Biking, Boxing, Climb    | oing Walls, Contact N | 1artial Arts, Cycling, E | questrian, Gymnastic | s, Hockey (Contact), H | lockey Schools     |
|   |                       |                          |                      |                        |                    |

## 2024 - \$5,000,000 limits of liability revised

| Non-Sporting Event Insurance Rates   |                                |                 |   |  |                    |
|--|--------------------------------|-----------------|---|--|--------------------|
|  |                                |                 | RATE PER HOUR                               |  | INSURANCE<br>LIMIT |
| TYPE/DESCRIPTION   | # OF<br>PARTICIPANTS           | NO ALCOHOL      | ALCOHOL WITH<br>LICENCED CATERER<br>SERVING | ALCOHOL<br>WITHOUT<br>LICENCED CATERER |                    |
| SOCIAL GATHERING, EVENT/THEATRE PERFORMANCES   |                                | 0               | 0   | 0                                      |                    |
| Bachelor/Bachelorette; Birthday Party (Adult); Jack & Jill; Dance;   | 1 – 50                         | \$ 1.16         | \$ 1.16                                     | \$ 11.55                               |                    |
| Wedding, Art shows and exhibits, auctions, bazaars, craft shows,   | 51 - 100                       | \$ 2.31         | \$ 2.31                                     | \$ 13.86                               |                    |
| health fairs, fashion shows, dance recitals, music recitals, sports &                                      | 101 - 150                      | \$ 4.62         | \$ 4.62                                     | \$ 16.17                               |                    |
| wellness clinic, seasonal markets, talent shows, trade shows. Excludes                                     | 151 – 200                      | \$ 9.24         | \$ 9.24                                     | \$ 18.48                               | \$5 MILLION        |
| Professional Performers or Members of the Actors Guild who have  | 201 – 250                      | \$ 11.55        | \$ 11.55                                    | \$ 20.79                               |                    |
| their own liability and can provide proof & a certificate adding the                                       | 251 - 350                      | \$ 13.86        | \$ 13.86                                    | \$ 23.10                               |                    |
| Township & organizer.  | 351 - 500                      | \$ 17.33        | \$ 17.33                                    | \$ 28.88                               |                    |
| · - · · · · · · · · · · · · · · · · · ·  | 501 +                          | Refer to Broker | Refer to Broker                             | Refer to Broker                        |                    |
|  |                                |                 | RATE PER DAY                                |  |                    |
| TYPE/DESCRIPTION   | # OF<br>PARTICIPANTS           | NO ALCOHOL      | ALCOHOL WITH<br>LICENCED CATERER<br>SERVING | ALCOHOL<br>WITHOUT<br>LICENCED CATERER | INSURANCE<br>LIMIT |
| SOCIAL GATHERING, EVENT/THEATRE PERFORMANCES   |                                | 0               | 0   | 0                                      |                    |
| Bachelor/Bachelorette; Birthday Party (Adult); Jack & Jill; Dance;   | 1 - 50                         | \$ 11.55        | \$ 11.55                                    | \$ 57.75                               |                    |
| Wedding, Art shows and exhibits, auctions, bazaars, craft shows,   | 51 - 100                       | \$ 17.33        | \$ 17.33                                    | \$ 69.30                               |                    |
| health fairs, fashion shows, dance recitals, music recitals, sports &                                      | 101 – 150                      | \$ 23.10        | \$ 23.10                                    | \$ 80.85                               |                    |
| wellness clinic, seasonal markets, talent shows, trade shows. Excludes                                     | 151 – 200                      | \$ 28.88        | \$ 28.88                                    | \$ 92.40                               | \$5 MILLION        |
| Professional Performers or Members of the Actors Guild who have  | 201 – 250                      | \$ 34.65        | \$ 34.65                                    | \$ 103.95                              |                    |
| their own liability and can provide proof & a certificate adding the                                       | 251 – 350                      | \$ 40.43        | \$ 40.43                                    | \$ 115.50                              |                    |
| Township & organizer.  | 351 – 500                      | \$ 46.20        | \$ 46.20                                    | \$ 127.05                              |                    |
|  | 501 +                          | Refer to Broker | Refer to Broker                             | Refer to Broker                        |                    |
| TYPE/DESCRIPTION   |                                |                 | # OF  | RATE PER HOUR                          | INSURANCE          |
| MEETING/GATHERING  |                                |                 | PARTICIPANTS<br>1 – 100                     | \$ 1.73                                | LIMIT              |
| Baby/Bridal Shower; Baptism; Bingo; Birthday Party (Child); Cards, Ches                                    | c Club, Chair Bractica         | Church /Macci   | 101-250                                     | \$ 2.89                                | \$5 MILLION        |
| Cooking Class; Funeral; Keno; Meeting; Prayer Meeting; Seminar; Senio                                      | ,                              |                 | 251 - 500                                   | \$ 6.07                                |                    |
| cooking class, runeral, keno, weeting, rrayer weeting, senio   | is meeting, weight L           |                 | 501 +                                       | Refer to Broker                        |                    |
|  |                                |                 | # OF  |  | INSURANCE          |
| TYPE/DESCRIPTION   |                                |                 | PARTICIPANTS                                | RATE PER DAY                           | LIMIT              |
| POP-UP EVENTS No Alcohol   | Max 500                        | \$ 46.20        | \$5 MILLION                                 |  |                    |
| outdoor permitted locations – up to 500 capacity   |                                |                 |   | 500 +                                  | Refer to Broker    |
|  |                                |                 | RATE PER T                                  | IME PERIOD                             | INCLIDANCE         |
| TYPE/DESCRIPTION P   |                                | PER TIME PERIOD | NON FOOD AND                                | FOOD AND DRINK                         | INSURANCE          |
|  |                                |                 | DRINK ITEMS                                 | ITEMS                                  | LIMIT              |
|  | CONCESSIONS, KIOSK AND VENDORS |                 |   | \$ 55.44                               |                    |
| CONCESSIONS, KIOSK AND VENDORS   |                                | DAY             | \$ 28.88                                    | \$ 55.44                               |                    |
| CONCESSIONS, KIOSK AND VENDORS<br>Must be certified and approved by the Health Unit with proof of certific | cate if selling food           | WEEK            | \$ 20.00<br>\$ 57.75                        | \$ 55.44<br>\$ 144.38                  | ŚĘ MILLION         |
|  | cate if selling food           |                 |   |  | \$5 MILLION        |

NOTE: WHERE AN EVENT HAS ALCOHOL BEING SERVED BY A LICENCED CATERER AND THE CATERER PROVIDES CERTIFICATE OF INSURANCE TO THE TOWNSHIP, USE 'WITH

# THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

## **BY-LAW No. 03-2024**

A by-law to amend By-law No. 05-2023 to establish user fees and charges administrated by the Corporation of the Township of North Glengarry.

**WHEREAS** Section 391.(1) of the Municipal Act states that despite any Act a municipality and a local board may pass by-laws imposing fees and charges on any class of persons;

AND WHEREAS the Municipality did adopt By-law No. 05-2023 on January 30, 2023;

**AND WHEREAS** the Municipality wishes to amend By-law No. 05-2023 as it pertains to 2024 fees and charges rate changes.

**NOW THEREFORE** the Corporation of the Township of North Glengarry, hereby enacts as follows:

1. That By-law No. 05-2023 be amended.

**READ** a first, second, third time and enacted in Open Council, this 29<sup>th</sup> day of January, 2024.

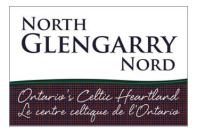
CAO/Clerk / Deputy Clerk

Mayor / Deputy Mayor

I hereby certify this to be a true copy of By-law No. 03-2024 and that such by-law is in full force and effect on the 29th day of January 2024.

**Date Certified** 

CAO/Clerk / Deputy Clerk



#### **STAFF REPORT TO COUNCIL**

#### Report No: TR-2024-03

#### January 29, 2024

From: Zoe Bougie – Director of Finance/Treasurer

RE: Tile Drainage Loan and Rating By-law 04-2024

#### **Recommended Motion:**

THAT the Council of the Township of North Glengarry approves the application for a tile drainage loan for roll number 0111 011 01197000.0000 in the amount of \$43,200;

AND THAT the Council of the Township of North Glengarry adopts By-law 04-2024 being a rating By-law to impose special annual drainage rates upon land in respect of which money is borrowed under the Tile Drainage Act;

AND THAT By-law 04-2024 be read a first, second and third time in open Council this 29<sup>th</sup> day of January 2024.

#### Background / Analysis:

Through the Ontario Ministry of Agriculture, Food, and Rural Affairs (OMAFRA), landowners in Ontario municipalities are eligible to receive a loan to help finance tile drainage projects. Applicants are eligible to receive up to 75% of the total value of the tile drainage work up to \$50,000 at an interest rate of 6.00% paid back over a ten-year period.

On September 11, 2023, Council accepted the Tile Drain Loan Application for roll number 0111 011 01197000. The agricultural tile drain was installed on January 10, 2024. The Drainage Superintendent inspected the installation and issued the "Inspection and Completion Certificate" on January 12, 2024. Council is now being asked to approve the By-law 04-2024 being a rating by-law to impose special rates in respect of money borrowed under the Tile Drainage Act.

#### Alternatives:

N/A

#### **Financial Implications:**

The \$43,200 loan is subject to approval and provided by the province subject to the final inspection and attached paperwork. The amount will be added to the tax roll at an interest rate

of 6% over a 10-year term starting in March of 2024. There are no financial implications for the Township.

#### Attachments & Relevant Legislation:

The Tile Drainage Act Rating Bylaw 04-2024 Tile Drainage Debenture 2024-01 Offer to Sell 2024-01

#### **Others Consulted:**

Dean McDonald, Drainage Superintendent

Reviewed and Approved by: Sarah Huskinson, CAO/Clerk

## **RATING BY-LAW**

*Tile Drainage Act,* R.S.O. 1990, c. T.8, s.8

THE CORPORATION OF THE

Township of North Glengarry

BY-LAW NUMBER 04-2024

A by-law imposing special annual drainage rates upon land in respect of which money is borrowed under the *Tile Drainage Act*.

WHEREAS owners of land in the municipality have applied to the council under the *Tile Drainage Act* for loans for the purpose of constructing subsurface drainage works on such land;

AND WHEREAS the council has, upon their application, lent the owners the total sum of \$43,200.00 to be repaid with interest by means of rates hereinafter imposed;

The council, persuant to the *Tile Drainage Act*, enacts as follows:

1. That annual rates as set out in the Schedule 'A' attached hereto are hereby imposed upon such land as described for a period of ten years, such rates shall have priority lien status, and shall be levied and collected in the same manner as taxes.

| First Reading         | 2024-Jan-29<br>yyyy/mm/dd |           |                       |              |                |
|-----------------------|---------------------------|-----------|-----------------------|--------------|----------------|
| Second Reading        | 2024-Jan-29<br>yyyy/mm/dd |           |                       |              |                |
| Provisionally adopted | this <u>29</u>            | day of    | January               | , 2024       |                |
| Mayor Jam             | nie MacDonald             |           |                       |              |                |
| Name of H             | Head of Council           |           | Signature             |              |                |
| Sarah                 | Huskinson                 |           |                       |              |                |
| Nam                   | ne of Clerk               |           | Signature             |              |                |
| Third Reading         | 2024-Jan-29               |           |                       |              |                |
| Enacted this          | 29                        | day of    | January               | , 2024       |                |
| Mayor Jamie Ma        | cDonald                   |           |                       |              |                |
| Name of Head of C     | ouncil                    |           | Signature             |              | Corporate Seal |
| Sarah Huskir          | son                       |           |                       |              |                |
| Name of Clerk         |                           |           | Signature             |              |                |
| I, Sarah              | Huskinson                 | , clerk c | of the Corporation of | the          | Township       |
| of                    | North Glengarry           |           | certify t             | hat the abov | /e by-law was  |
| duly passed by the co | ouncil of the Corporat    | ion and i | s a true copy thereof |              |                |
|                       |                           |           |                       |              | Corporate Seal |
| Sarah Huskir          | ison                      |           |                       |              |                |
| Name of Clerk         | (                         |           | Signature             |              |                |
|                       |                           |           |                       |              |                |
|                       |                           |           |                       |              |                |
|                       |                           |           |                       |              |                |
|                       |                           |           |                       |              |                |

# **TILE DRAINAGE DEBENTURE**

*Tile Drainage Act,* R.S.O. 1990, c. T.8, subs. 2(1)

\$43,200.00

No. 2024-01

| The Corporation o      | f the       | Township               | of                   | North Glengarry   | hereby promises            |
|------------------------|-------------|------------------------|----------------------|-------------------|----------------------------|
| to pay to the Minister | of Finance, | the principal sum of   | \$43,200.00          | of lawful money   | / of Canada, together with |
| interest thereon at    | the rate    | of <u>6</u> per cent p | per annum in ten equ | al instalments of | \$5,869.50                 |
| on the 1st day of      | March       | , in the years         | 2025                 | to 2034           | , both inclusive.          |

The right is reserved to The Corporation of the Township of North Glengarry to prepay this debenture in whole or in part at any time or times on payment, at the place where and in the money in which this debenture is expressed to be payable, of the whole or any amount of principal and interest owing at the time of such prepayment.

This debenture, or any interest therein, is not, after a Certificate of Ownership has been endorsed thereon by the Treasurer of this Corporation, or by such other person authorized by by-law of this Corporation to endorse such Certificate of Ownership, transferable.

| Dated    | at   | the    | Township                | of                  | North           | Glengarry       | in the  | Province of    | Ontario, this 1st day of |
|----------|------|--------|-------------------------|---------------------|-----------------|-----------------|---------|----------------|--------------------------|
|          |      |        | March, 2024             | , under             | the authority   | of By-law No.   |         | 27-2017        | of the Corporation       |
| entitled | "A k | oy-lav | v to raise money to aid | in the construction | n of drainage v | works under the | Tile Di | rainage Act ." |                          |
|          |      |        |                         | Mavor Jami          | ie MacDonald    |                 |         |                |                          |
|          | Corp | oorate | Seal                    | 9                   | ead of Council  |                 |         | Signat         | ure                      |
|          |      |        |                         | Zoe                 | Bougie          |                 |         |                |                          |
|          |      |        | -                       | Name of             | f Treasurer     |                 |         | Signat         | ure                      |
|          |      |        |                         |                     |                 |                 |         |                |                          |

# **OFFER TO SELL**

*Tile Drainage Act, R.S.O.* 1990, c. *T.8, subs.* 5(8)

#### TO THE MINISTER OF FINANCE

The Corporation of<br/>hereby offers to sell Debenture No.Township<br/>2024-01of<br/>in the principal amount of<br/>843,200.00North Glengarryto the Minister of Finance as authorized by Borrowing By-law No.27-2017of<br/>of<br/>the Corporation.

The principal amount of this debenture is the aggregate of individual loans applied for and each loan is not more than 75 per cent of the cost of the drainage work constructed.

An inspector of drainage, employed by the Corporation, has inspected each drainage work for which the Corporation will lend the proceeds of this debenture and each has been completed in accordance with the terms of the loan approval given by council.

A copy of the Inspection and Completion Certificate for each drainage work, for which the Corporation lend the proceeds of this debenture, is attached hereto.

March 01, 2024

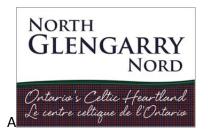
Date

Zoe Bougie

Corporate Seal

Name of Treasurer

Signature of Treasurer



### **STAFF REPORT TO COUNCIL**

**Report No: TR 2024-05** 

#### January 29, 2024

From: Sarah Huskinson, Chief Administrative Officer

RE: 2024 Budget Approval

#### Recommended Motion:

**THAT** the Council of the Township of North Glengarry receives staff report TR2024-05; and

**THAT** the Council of the Township of North Glengarry adopts the 2024 Operating and Capital Budgets, as amended at the January 18, 2024 budget meeting, with a net municipal tax levy requirement of \$6,851,142 as noted in the attached document.

#### Background / Analysis:

On January 18<sup>th</sup>, Council held a Special Meeting to discuss the 2024 Operating and Capital Budgets. The following changes were proposed and agreed upon:

- (\$5,000) Reduction of website hosting 1-4-1200-2131
- (\$27,000) Removal of Electric ATV from Fleet for Recreation
- (\$45,000) Reduction of Tennis Court repair at the Dome
  - (\$34,000) funded through tax levy
  - (\$11,000) funded through reserves
- \$60,000 Addition to budget for roof repair at the Main Office
  - \$60,000 increase to transfer from reserves

Also, the following was discussed for follow-up:

- Overall, a detailed analysis of actual to budget variance to be completed for all line items
- More information to Council on event costs, such as Canada Day and Tree lighting.
- Clear Cutting by-law review, including fees, to go to the Rural Committee for discussion
- Based on new garbage collection contractor and bag limit enforcement, information to come to Council on tonnage trends in the future.

#### Alternatives:

Option 1: That Council approves the 2024 Operating and Capital Budget.

Option 2 (not recommended): That Council does not approve the 2024 Operating and Capital Budget.

#### **Financial Implications:**

Approval by Council will result in a net tax levy of \$6,851,142. Calculations of the tax rate, including the county and education rates, is underway and will come to Council for approval at a later time.

#### Attachments & Relevant Legislation:

2024 Approved Operating and Capital Budget

Municipal Act, 2001, S.O. 2001, c. 25; section 290

#### **Others Consulted:**

Senior Management Team

Reviewed and Approved by: Sarah Huskinson, CAO/Clerk





# 2024 FINAL OPERATING AND CAPITAL BUDGETS

Prepared by Sarah Huskinson December 2023

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#### **EXECUTIVE SUMMARY**

The purpose of a municipal budget is to fund the services which are provided to residents and to run the corporation as a whole.

The services provided by the Township are varied and widespread, and include:

- Building and Planning Services
- By-Law Enforcement
- Community Services
- Economic Development
- Emergency Management
- Environmental Services
- Fire Services
- o Municipal Drainage
- Recreational Services
- Road and Sidewalk Maintenance
- Treasury and Administration
- Water and Wastewater Management
- o Winter Control

An Operating Budget is a financial plan for the municipality's day-to-day operations, with planned revenues and the estimated costs to provide the services to residents on an annual basis for the Township. The operating budget is a statement of the municipality's priorities and legislative responsibilities, as decided by Council, and sets limits on spending for the programs and services the municipality offers, and revenue targets for fees and other monies collected by the Township.

A Capital Budget are planned expenditures to acquire, replace, and maintain capital assets that support the services provided by the Municipality. The capital assets of the Township are essentially owned by the residents. Staff, through Council's direction, are the stewards of the assets, charged with ensuring they are managed properly.

Formulating the municipal budget involves reviewing all plans approved by Council, which include, but are not limited to: The Strategic Plan, Long Term Financial Plan, previously presented 10-year capital plans, and any approved Master Plans. Staff also consider Provincial legislation, such as the Municipal Act, Building Code, Planning Act, Minimum Maintenance Standards, and various Ontario Regulations.

The 2024 Operating and Capital Budgets for each of the departments are presented in this document for Council consideration. In the preparation of the 2024 budget, staff have analyzed expenditure trends, referenced various Council approved plans, and consulted with all levels of staff. Staff have considered the current economic state, interest rates, annual debt limits, union agreements, approved contracts and committed projects.

Formulating the 2024 budget was not an easy task. Staff worked on reducing costs where possible and added revenues where they would be achievable. Many versions of the budget were drafted, reworked and considered. Within this work errors were found and fixed, calculations double checked and the result is a budget balanced to a number which is realistic, achievable and accurate.

#### Township of North Glengarry - 2024 Draft Operating and Capital Budgets

The proposed municipal budget increase is \$264,422 or 4.05%. This increase includes a moderate adjustment in assessment equaling \$62,875 of taxation revenue which is due to growth and minor changes in assessment. As Council is aware, property value assessments were frozen in 2020 by the Province and are therefore, based on 2016 values. The assessment freeze continues to affect revenue generation for the Township, as the historical phased-in growth revenue averaged over \$200,000 per year in years past. Staff are hopeful the phased-in reassessment will be relaunched in future years.

As stated, the municipal tax rate is estimated to increase by 4.05%. For education rates, it is assumed they will remain the same for 2024, causing no change to this portion of the total tax rate. County tax rates for 2024 still have not been set and however, they have approved a 6% increase on their budget which is estimated to result in a 5% increase to their tax rates. Although the education and county rates are relevant for the overall taxation discussion, Staff encourages Council to remain focused on the local needs of the municipality.

The fees and charges by-law and schedule have been reviewed and will be brought to Council for approval at a future Council meeting. Any increase in revenue due to the increase in rates and fees has been included in the budget. As well, a 2 percent (2%) increase in both water and wastewater rates have been included.

| Key Changes   |               |
|---|---------------|
| Increase in RARE grants to bring in line with actuals | (162,000.00)  |
|   | (107,000.00)  |
| Increase in OCIF grant funding                        | (84,351.00)   |
| Increase in ice rental revneue                        | (77,500.00)   |
| Taxation Revenue from Assessment Increase             | (62,875.00)   |
| Other adjustments                                     | (3,300.00)    |
| Increase in line painting                             | 15,000.00     |
| Increase in gasoline in road department               | 20,000.00     |
| Increase in roadside brushing and ditching            | 20,000.00     |
| Reduction in penalties and interest on taxes          | 40,000.00     |
| Increase in cost of dust supprecent                   | 45,000.00     |
| Increase in insurance                                 | 48,829.00     |
| OMPF reduction  | 57,100.00     |
| Increase in benefits                                  | 63,640.00     |
| Long Term Debt for fire trucks                        | 81,802.00     |
| Increase in waste contract                            | 84,151.00     |
| Increase in Union Contracts, COLA for salaries        | 122,354.00    |
| Increase in capital spending funded through tax levy  | 163,572.00    |
|   |               |
| Total changes in levy                                 | \$ 264,422.00 |

#### **KEY ASSUMPTIONS AND RATIONALE**

#### **Operating Budget**

Developing a municipal budget is a large task typically taking several months, extensive internal reviews, and numerous versions. For each departmental budget, staff analyzed revenue and expenditure trends for the past five years, as well as considered the future direction of the municipality and other external factors. Any revenue was analyzed with achievability, market comparisons and collectability in mind. Expenditures were analyzed based on past trends, future contracts and the ability to conduct the business of the municipality with the allocated budget.

Many factors were considered with the formulation of the budget, such as the Consumer Price Index, staffing levels, insurance, interest rates earned and paid. As well, staff considered the impact of the economy, resident taxation, and service levels. These assumptions, as well as those discussed below, have been used to develop, review, and benchmark the budget.

#### Capital Budget

Creating a Capital Budget involves reviewing current Council approved plans, and internal documents, such as the Asset Management Plan, Roads Needs Studies, Bridge Condition Reports, and Master Plans from various departments. It also involves reviewing the current year capital budget, reserve schedules and long-term debt schedule. In addition, each department reviews the conditions of their asset inventory, as well as the need for new assets based on service levels. Each department has a ten (10) year capital plan, which is presented annually to Council at the budget meeting. From this base information, and considering all the aforementioned information, the current year capital requirements were formulated. Funding for the capital budget is a joint effort between the departments and treasury.

As mentioned, in 2020, a 10-year capital plan was introduced which provides planning estimates for future year expenditures. This plan has been updated for 2024 and relevant future years. The approved 2023 capital budget is also included in each schedule for your reference. Estimated unspent dollars for tax supported capital have been transferred to the appropriate reserves for year end 2023, as shown on the reserve schedule under Carryforward amounts. In 2024, incomplete projects will be added back to the capital budget and funded through these reserves to ease the tax burden.

Although the Capital and Operating budgets are two separate documents they are related in parts. For instance, adding a new staff member may come with additional operating or capital costs, such as a vehicle. As well, new capital expenditures, such as a new truck, may come with additional operating costs such as gas, insurance and maintenance.

#### Cost of Living Allowance, Union Contracts and Wages

The Cost-of-Living Allowance (COLA) has been added based on the Collective Agreements for unionized personnel. Non-unionized salaries have been increased by 2% in this budget.

Staffing level changes and salary step increases impacted the overall salary budget in for both wages and benefits. Furthermore, the minimum wage has been raised to \$16.55 per hour, impacting salary and benefit costs.

Township of North Glengarry - 2024 Draft Operating and Capital Budgets

Staff recruitment and retention continues to be a challenge, as with many other local municipalities and businesses. Providing a reasonable "living wage", benefits and good working environment are key components to keeping staff and encouraging people to want to work for North Glengarry.

#### **Statutory and Non-Statutory Benefits**

In October, the Province announced that the Workers Compensation Insurance Board (WSIB) rates will not change between 2023 and 2024. Canada Pension Plan (CPP) contribution rates have increased for 2024 by approximately 4% with maximum earnings increased from \$66,600 to \$68,500. Employment Insurance (EI) premium rates will increase from \$1.63 per \$100 insurable earnings to \$1.66 for 2024 and maximum insurable earnings will increased by just over 7% to \$63,200. Ontario Municipal Employees Retirement System (OMERS) Sponsors Corporation are not increasing the contribution rates for 2024.

#### **Employee Benefits**

The employee group benefits for the Township are part of the larger County-Wide Plan. Life insurance and long-term disability are held with Manulife, and accidental death and dismemberment (AD&D) are held with AIG. Health and dental benefits are managed through Green Shield. Renewal rates are based on 50% County-Wide experience and 50% Township claims experience. Rates for Dental and Extended Health benefits are based on current year experience. Increases to the rates have been included in the operating budget as presented.

#### Insurance

The Township's insurance rates are based on experience and market. The 2024 rates were estimated with a 10% increase based on information provided by our insurance broker. The insurance costs were redistributed throughout the budget to reflect actuals. Also, an additional rider has been added for Cyber Security.

#### Assessment and Taxation

There are many components to the property tax system, including: assessment value, tax ratios, tax rates, capping, and the annual operating budget amount.

The Current Value Assessment (CVA), better known as assessment, of each property in the Township is set by the Municipal Property Assessment Corporation (MPAC). All properties are assessed by MPAC every four years. Any increases to property values are phased in over four years, with any reductions being given in the first year. The 2016 taxation year was the first year of the new assessment cycle; therefore, 2020 would have been the fourth year of the assessment cycle.

In normal assessment cycles, 2020 would be the base year for phased in values for the years 2023-2025. However, assessment changes have been paused since 2020 and will remain the same for 2024. This means that property taxes will continue to be based on the January 1, 2016, assessment date. This freeze will decrease the additional tax dollars that the Municipality usually gets from annual assessment changes.

Township of North Glengarry - 2024 Draft Operating and Capital Budgets

A summary of the 2024 assessment is noted below:

|                  |                  |                  | Total       | Total        |          | 2023      | 2023        | 2024        |            |
|------------------|------------------|------------------|-------------|--------------|----------|-----------|-------------|-------------|------------|
|                  | 2023 Total       | 2024 Total       | Assessment  | Assessment   | Variance | Municipal | Municipal   | Municipal   | Additional |
| Property Class   | Assessment       | Assessment       | (%) Changes | (\$) Changes | (%)      | Rates     | Taxation    | Taxation    | Dollars    |
| Residential      | \$ 864,029,226   | \$ 868,775,526   | 0.55%       | \$ 4,746,300 | 0.55%    | 0.0054265 | \$4,688,690 | \$4,714,446 | \$ 25,756  |
| Commercial       | 93,194,292       | 95,392,292       | 0           | 2,198,000    | 0        | 0.0088670 | 826,351     | 845,840     | 19,490     |
| Farmland         | 507,740,812      | 515,085,512      | 1.45%       | 7,344,700    | 1.45%    | 0.0013566 | 688,808     | 698,772     | 9,964      |
| Industrial       | 19,061,900       | 19,589,500       | 2.77%       | 527,600      | 2.77%    | 0.0111971 | 213,438     | 219,346     | 5,908      |
| Managed Forests  | 7,172,100        | 7,151,800        | -0.28%      | (20,300)     | -0.28%   | 0.0013566 | 9,730       | 9,702       | (28)       |
| Multi-Residentia | 13,017,900       | 13,331,900       | 2.41%       | 314,000      | 2.41%    | 0.0054265 | 70,641      | 72,345      | 1,704      |
| Pipeline         | 5,113,000        | 5,124,000        | 0.22%       | 11,000       | 0.22%    | 0.0074227 | 37,952      | 38,034      | 82         |
|                  |                  |                  |             |              |          |           |             |             |            |
|                  | \$ 1,509,329,230 | \$ 1,524,450,530 |             | \$15,121,300 |          |           | \$6,535,610 | \$6,598,485 | \$ 62,875  |

The total tax rate is made up of the Municipal Tax Rate set by the Township; the County Tax Rate set by the United Counties of Stormont, Dundas, and Glengarry; and the Education Rate set by the Province. Municipal property tax is a municipal taxation system where municipalities ``tax`` their residents to pay for the services the municipality provides. The property tax burden is shared amongst residents proportionately based on the values of their properties.

There are two components of the tax rate calculation:

- How much does the Township need to collect from residents to cover the net tax levy (the next tax levy is the revenue of the Township minus the expenditures)
- What is the total of all property values in the Township?

#### <u>Total Budgeted Net Tax Levy</u> = Township Tax Rate Weighted Assessment

The weighted assessment is calculated by multiplying the tax ratio, which is set by the County, by the assessment from MPAC. Each property type has a different tax ratio. For the Township, the residential ratio is 1.00, farmland is 0.25, commercial is 1.63, and industrial is 2.06.

To calculate the taxes owing, the tax rate is multiplied by the assessment of the property. The education portion is sent to the school boards directly, and the County invoices the Township for their portion. The municipal tax rate represents approximately 40% of the total tax rate.

Based on the proposed budget being presented to Council, the municipal portion of the tax rate for the Township will increase by 5.06%. Education rates are assumed to be remaining the same and County rates for taxation have not been set to date, however, they are estimated to increase by 5%.

A total tax rate has not been calculated for the purposes of this document and will be provided to Council during budget deliberations. Although, the total tax rate, including the education and county rates, is relevant for the overall taxation discussion, Staff encourages Council to remain focused on the local needs of the municipality.

Township of North Glengarry - 2024 Draft Operating and Capital Budgets

#### CAPITAL, DEBT AND RESERVES

Say something about the reserve, debt and ARL schedules.

#### Reserves

The 2024 reserve schedule is presented below to Council for reference. The first task in putting together the reserve schedule was matching the beginning balances to the Financial Statements for 2022. Council may note compared to the 2023 Proposed Budget document that some of the balances may be different. A council report on equalizing these balances to the 2023 beginning amounts will be forthcoming. For discussion for the 2024 budget, the balances on the spreadsheet will assumed to be approved and accurate.

Unspent 2023 capital budget items are identified in the "2023 Carryforward" column in the amount of \$1,323,000 in the schedule below. These items are then included in the 2024 Transfers Out. Council will note a reduction in total reserves between the ending balances in 2022 and projected 2024. Of the \$800,000 reduction, over half is related to Gas Tax (now known as CCBF), which is funded through the Federal Government. Staff are recommending taking money from various reserves to pay for capital, due to the reduction in assessment dollars and operating pressures. The reserve balances and total reserve funds of \$6,804,599 is still a very healthy level for a municipality of our size, equal almost to our tax levy.

#### Debt

The 2024 Long Term Debt schedule is included below for Council's consideration. Although the total debt proposed for the end of 2024 of \$9.7M seems overbearing, Council will note that of this \$6.6M is funded through the water/wastewater rates, leaving just \$3.1M of debt on taxpayers. Of note, are the drastic changes in interest rates from 2015 to 2023, of nearly 4 percent (1.86% to now estimated at 6%). This drastically changes the annual payments for debt, and as Council is aware, changes funding strategies for future capital investments.

Also included below is the 2023 Annual Repayment Limit for the Township. This document is provided by the Province annually and represents the repayment limit as calculated based on data from the Financial Information Return. The details are included for reference, however, the main number is the annual repayment limit of \$2,009,535. This number can be calculated into the total allowable debt of the Township, based on various interest rates and terms. For instance, the annual debt limit at 15 years at 5% would be \$21M of additional debt the municipality can take on. These number, as shown in the schedule, included the current debt of the municipality. As such, the Township, regardless of the large debt for the Maxville Water Project, has sufficient debt capacity left.

|                                 | 2022                         | 2023         | 2023                     | 2023           | 2023                                       | 2024                         | 2024         | 2024                 | 2024                               |
|---------------------------------|------------------------------|--------------|--------------------------|----------------|--|------------------------------|--------------|----------------------|------------------------------------|
| Reserve Name                    | F/S Balance                  | Transfers In | <b>Transfers Out</b>     | Carryforward   | <b>Tentative Ending</b>                    | Balance                      | Transfers In | <b>Transfers Out</b> | <b>Tentative Ending</b>            |
| Working or Fiscal Reserves      |                              |              |                          |                |  |                              |              |                      |                                    |
| CEMC Contingency Fund           | (43,653.00)                  |              |                          |                | (43,653.00)                                | (43,653.00)                  |              |                      | (43,653.00)                        |
| Elections Reserve               | (25,317.00)                  | (7,500.00)   | 2,600.00                 |                | (30,217.00)                                | (30,217.00)                  | (5,000.00)   |                      | (35,217.00)                        |
| North Glengarry General Fund    | (648,908.05)                 |              |                          | (12,000.00)    | (660,908.05)                               | (660,908.05)                 |              | 12,000.00            | (648,908.05)                       |
| Planning Reserve (OP)           | (65,000.00)                  |              |                          | .,,,,          | (70,000.00)                                | (70,000.00)                  | -            |                      | (70,000.00)                        |
| Recreation Working Fund         | (77,661.00)                  |              |                          | (35,000.00)    | (112,661.00)                               | (112,661.00)                 |              | 74,000.00            | (38,661.00)                        |
| WSIB Insurance                  | (54,634.00)                  |              |                          | (              | (54,634.00)                                | (54,634.00)                  |              | ,                    | (54,634.00)                        |
| Total Working/Fiscal Reserves   | (915,173.05)                 |              | 2,600.00                 | (47,000.00)    | (972,073.05)                               | (972,073.05)                 | (5,000.00)   | 86,000.00            | (891,073.05)                       |
| DISCRETIONARY RESERVES          |                              |              |                          |                |  |                              |              |                      |                                    |
| Capital Reserves                |                              |              |                          |                |  |                              |              |                      |                                    |
| Economic Development            | (18,000.00)                  |              |                          |                | (18,000.00)                                | (18,000.00)                  |              | 15,000.00            | (3,000.00)                         |
| Facilities Reserve              | (178,052.29)                 |              | 60,000.00                |                | (118,052.29)                               | (118,052.29)                 |              | 50,000.00            | (68,052.29)                        |
| Fleet                           | (173,867.30)                 |              | 119,800.00               |                | (54,067.30)                                | (54,067.30)                  |              | 50,000.00            | (4,067.30)                         |
| Fire Department                 | (39,700.00)                  |              | -,                       | (30,000.00)    | (69,700.00)                                | (69,700.00)                  |              | 30,000.00            | (39,700.00)                        |
| Major Capital - NEW             | (1,003,517.00)               | (306,972.00) |                          | (              | (1,310,489.00)                             | (1,310,489.00)               |              | 120,000.00           | (1,190,489.00)                     |
| General Capital                 | (112,270.82)                 | (            | 50,000.00                |                | (62,270.82)                                | (62,270.82)                  |              |                      | (62,270.82)                        |
| Infrastructure Reserve          | (357,262.00)                 |              | 167,000.00               | (1,106,000.00) | (1,296,262.00)                             | (1,296,262.00)               |              | 1,196,000.00         | (100,262.00)                       |
| Maxville Sports Complex         | (59,712.55)                  |              | 107,000100               | (1)100,000100) | (59,712.55)                                | (1,250,202.000)              |              | 50,000.00            | (100),202.000)<br>(9,712.55)       |
| RARE                            | (376,852.00)                 |              | 30,000.00                |                | (346,852.00)                               | (346,852.00)                 |              | 30,000.00            | (346,852.00)                       |
| Soccer Dome                     | (5,345.00)                   |              | 50,000,000               |                | (5,345.00)                                 | (5,345.00)                   |              |                      | (5,345.00)                         |
| Waste disposal site             | (1,060,110.00)               | (50,000.00)  | _                        |                | (1,110,110.00)                             | (1,110,110.00)               | (50,000.00)  | 90,000.00            | (1,070,110.00)                     |
| Total Capital Funds             | (3,384,688.95)               | . , ,        | 426,800.00               | (1,136,000.00) | (4,450,860.95)                             | (4,450,860.95)               | (50,000.00)  | 1,601,000.00         | (2,899,860.95)                     |
| Specific Purpose                |                              |              |                          |                |  |                              |              |                      |                                    |
| Dalkeith Library                | (5,633.00)                   |              |                          |                | (5,633.00)                                 | (5,633.00)                   |              | 5,633.00             | -                                  |
| Maxville Soccer Lights Reserves | (20,000.00)                  |              | 20,000.00                |                | (5,055.00)                                 | -                            |              | 3,033.00             | -                                  |
| Skateboard Park                 | (25,000.00)                  |              | 20,000.00                |                | (25,000.00)                                | (25,000.00)                  |              |                      | (25,000.00)                        |
| Total Specific Purpose          | (50,633.00)                  | -            | 20,000.00                | -              | (30,633.00)                                | (30,633.00)                  | -            | 5,633.00             | (25,000.00)                        |
| Water/Wastewater                |                              |              | •                        |                |  |                              |              |                      |                                    |
| Water Meters                    | (44,360.01)                  |              |                          |                | (44,360.01)                                | (44,360.01)                  |              |                      | (44,360.01)                        |
| North Glengarry Water           | (941,795.92)                 |              |                          | (140,000.00)   | (1,171,525.92)                             | (1,171,525.92)               | (46,899.00)  | 140,000.00           | (1,078,424.92)                     |
| North Glengarry Sewer           | (1,731,858.07)               | (89,730.00)  | _                        | (140,000.00)   | (1,731,858.07)                             | (1,731,858.07)               | (46,899.00)  | 140,000.00           | (1,731,858.07)                     |
| Total Water/Wastewater          | (2,718,014.00)               | (89,730.00)  | -                        | (140,000.00)   | (1,751,858.07)                             | (2,947,744.00)               | (46,899.00)  | 140,000.00           | (2,854,643.00)                     |
| OBLIGATORY RESERVES             | (_,, _0,0,                   | (00)/00100/  |                          | (= :0,000:00)  | (_,; ,; ,; ,; ,; ,; ,; ,; ,; ,; ,; ,; ,; , | (_,;,                        | (10,000100)  | 0,000.00             | (_)======                          |
| Cash in Lieu of Parkland        | (75,082.00)                  |              |                          |                | (75,082.00)                                | (75,082.00)                  |              |                      | (75,082.00)                        |
| CCBF (Gas Tax)                  |                              |              | 320,000.00               |                |  | . , ,                        |              | 131,000.00           | .,,,,                              |
| Total Obligatory Reserves       | (460,940.00)<br>(536,022.00) | -            | 320,000.00<br>320,000.00 | -              | (140,940.00)<br>( <b>216,022.00</b> )      | (140,940.00)<br>(216,022.00) | -            | 131,000.00           | (9,940.00)<br>( <b>85,022.00</b> ) |
| Total Obligatory Reserves       | (556,022.00)                 | -            | 320,000.00               | -              | (216,022.00)                               | (210,022.00)                 | -            | 131,000.00           | (85,022.00)                        |
| Total Reserve and Reserve Funds | (7,604,531.00)               | (459,202.00) | 769,400.00               | (1,323,000.00) | (8,617,333.00)                             | (8,617,333.00)               | (101,899.00) | 1,963,633.00         | (6,755,599.00)                     |
| Modernization                   | (385,231.00)                 |              | -                        |                | (385,231.00)                               | (385,231.00)                 |              |                      | (385,231.00)                       |
| Grand Total                     | (7,989,762.00)               | (459,202.00) | 769,400.00               | (1,323,000.00) | (9,002,564.00)                             | (9,002,564.00)               | (101 800 00) | 1,963,633.00         | (7,140,830.00)                     |
|                                 | (7,369,762.00)               | (455,202.00) | 709,400.00               | (1,525,000.00) | (5,002,504.00)                             | (5,002,504.00)               | (101,899.00) | 1,905,033.00         | (7,140,850.00)                     |

Township of North Glengarry - 2024 Draft Operating and Capital Budgets

|                     |                                    | Township  | of North Glengarry        |             |          |           |                 |
|---------------------|------------------------------------|-----------|---------------------------|-------------|----------|-----------|-----------------|
|                     |                                    | Loi       | ng Term Debt              |             |          |           |                 |
|                     |                                    | Estimatio | on for the Year 2024      |             |          |           |                 |
|                     |                                    |           |                           |             |          | 2024      |                 |
| Department          | Description                        | Loan      | Date                      | Term        | Rate of  | Annual    | Balance at      |
|                     |                                    | Amount    | of Loan                   |             | Interest | Payment   | January 1, 2024 |
| Infrastructure Onta | rio                                |           |                           |             |          |           |                 |
| Fire Department     | Rescue Vehicle Alexandria          | 270,453   | February 1, 2014          | 10 years    | 2.87     | 13,718    | 13,718          |
| Fire Department     | SCBA Equipment                     | 272,255   | September 16, 2015        | 10 years    | 1.86     | 27,860    | 40,838          |
| Fire Department     | Fire Truck Purchases               | 867,930   | February 1, 2018          | 10 years    | 3.01     | 97,930    | 390,569         |
| Fire Department     | Fire Truck Purchases               | 520,000   | April 15, 2022            | 20 years    | 2.50     | 37,569    | 468,000         |
| Waterworks Dept.    | Maxville Water Project             | 7,500,000 | May 15, 2020              | 30 years    | 2.84     | 433,316   | 6,500,000       |
|                     |                                    |           |                           |             |          | 610,393   | 7,413,125       |
| Royal Bank          |                                    |           |                           |             |          |           |                 |
| Waterworks Dept.    | Preliminary Engineering - Wetlands | 350,000   | December 2016             | 10 Years    | 3.35     | 25,614    | 112,134         |
| Fire Dept           | Pumper Tanker                      | 430,000   | June 2020                 | 10 Years    | 3.03     | 28,694    | 404,279         |
| Public Works        | Tandem Truck                       | 275,000   | January 2021              | 10 Years    | 3.35     | 17,344    | 266,008         |
| Public Works        | 2 Tandem Trucks                    | 638,000   | January 2023              | 10 Years    | 5.20     | 61,344    | 638,000         |
|                     |                                    |           |                           |             |          | 71,652    | 782,421         |
| New**               |                                    |           |                           |             |          |           |                 |
| Fire Department     | Fire Truck                         | 802,500   | January 1, 2024           | 15 years    | 6.00     | 87,156    | 802,500         |
| Public Works        | 2 tandem trucks                    | 760,000   | October 1, 2024           | 15 years    | 6.00     | 23,007    | 760,000         |
|                     |                                    |           |                           |             |          | 110,163   | 1,562,500       |
|                     |                                    |           | то                        | TAL ESTIMAT | TED      | 792,208   | 9,758,046       |
|                     |                                    | C         | Debt repayment limit 2023 |             |          | 2,009,535 |                 |



Toronto, Ontario M5G 2E5

Ministère des affaires municipales et du logement 777 rue Bay, Toronto (Ontario) M5G 2E5

#### 2023 ANNUAL REPAYMENT LIMIT (UNDER ONTARIO REGULATION 403 / 02)

| MMAH CODE:       | 71615                              |                 |
|------------------|------------------------------------|-----------------|
| MUNID:           | 01047                              |                 |
| MUNICIPALITY:    | North Glengarry Tp                 |                 |
| UPPER TIER:      | Stormont, Dundas and Glengarry UCo |                 |
| REPAYMENT LIMIT: |                                    | \$<br>2,009,535 |
|                  |                                    |                 |

The repayment limit has been calculated based on data contained in the 2021 Financial Information Return, as submitted to the Ministry. This limit represents the maximum amount which the municipality had available as of December 31, 2021 to commit to payments relating to debt and financial obligation. Prior to the authorization by Council of a long term debt or financial obligation, this limit must be adjusted by the Treasurer in the prescribed manner. The limit is effective January 01, 2023

#### FOR ILLUSTRATION PURPOSES ONLY,

The additional long-term borrowing which a municipality could undertake over a 5-year, a 10-year, a 15-year and a 20-year period is shown.

If the municipalities could borrow at 5% or 7% annually, the annual repayment limits shown above would allow it to undertake additional long-term borrowing as follows:

| 5% Interest Rate |                    |    |            |  |  |  |  |  |  |
|------------------|--------------------|----|------------|--|--|--|--|--|--|
| (a)              | 20 years @ 5% p.a. | \$ | 25,043,251 |  |  |  |  |  |  |
| (a)              | 15 years @ 5% p.a. | \$ | 20,858,289 |  |  |  |  |  |  |
| (a)              | 10 years @ 5% p.a. | \$ | 15,517,099 |  |  |  |  |  |  |
| (a)              | 5 years @ 5% p.a.  | \$ | 8,700,236  |  |  |  |  |  |  |
|                  |                    |    |            |  |  |  |  |  |  |
|                  | 7% Interest Rate   |    |            |  |  |  |  |  |  |
| (a)              | 20 years @ 7% p.a. | \$ | 21,289,045 |  |  |  |  |  |  |
| (a)              | 15 years @ 7% p.a. | \$ | 18,302,674 |  |  |  |  |  |  |
| (a)              | 10 years @ 7% p.a. | \$ | 14,114,135 |  |  |  |  |  |  |
| (a)              | 5 years @ 7% p.a.  | \$ | 8,239,491  |  |  |  |  |  |  |
|                  |                    |    |            |  |  |  |  |  |  |

| age: 01 of 02   | Date Prepared:  | 9-Mar-2  |  |   |
|---|---|--|--|---|
|   | DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT<br>(UNDER ONTARIO REGULATION 403/02)   |  |  |   |
| MUNICIPALIT   | Y: North Glengarry Tp MMAH CODE:  | 71615  |  |   |
|   |   | 1  |  |   |
|   | Debt Charges for the Current Year   | \$   |  |   |
| 0210  | Principal (SLC 74 3099 01)  | 717,51   |  |   |
| 0220  | Interest (SLC 74 3099 02)   | 277,52   |  |   |
| 0299  | Subtotal  | 995,04   |  |   |
| 0610  | Payments for Long Term Commitments and Liabilities financed from the consolidated statement of  |  |  |   |
|   | operations (SLC 42 6010 01)   |  |  |   |
| 9910  | Total Debt Charges  | 995,04   |  |   |
|   |   | 775,0  |  |   |
|   |   | 1  |  |   |
| 4   | mounts Recovered from Unconsolidated Entities   | \$   |  |   |
| 1010  | Electricity - Principal (SLC 74 3030 01)  |  |  |   |
| 1020  | Electricity - Interest (SLC 74 3030 02)   |  |  |   |
| 1030  | Gas - Principal (SLC 74 3040 01)  |  |  |   |
| 1040  | Gas - Interest (SLC 74 3040 02)   |  |  |   |
| 1050<br>1060  | Telephone - Principal (SLC 74 3050 01)  |  |  |   |
| 1000  | Subtotal  |  |  |   |
|   |   |  |  |   |
| 1410  | Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)   | 80,5   |  |   |
| 1411  | Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)  |  |  |   |
| 1412  | Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)   |  |  |   |
|   | Tatal Dabt Charges to be Fueluded   |  |  |   |
| 1420  | Total Debt Charges to be Excluded   | 80,55  |  |   |
|   | Net Debt Charges  | 80,55<br>914,48  |  |   |
|   |   |  |  |   |
|   | Net Debt Charges  |  |  |   |
| 9920  |   | 914,48<br>1<br>\$  |  |   |
| 1 <b>920</b>  | Net Debt Charges  | 914,48<br>1<br>\$  |  |   |
| 920<br>610<br>E   | Net Debt Charges         Total Revenue (SLC 10 9910 01).  | 914,48<br>1<br>\$<br>17,322,5  |  |   |
| 920<br>610<br>2010  | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Excluded Revenue Amounts   | 914,48<br>1<br>\$<br>17,322,5<br>19,11   |  |   |
| 1920<br>1610<br>2010<br>2210  | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Excluded Revenue Amounts         Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).   | 914,48<br>1<br>\$<br>17,322,5<br>19,11   |  |   |
| 1920<br>1610<br>2010<br>2210<br>2220  | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Excluded Revenue Amounts         Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).   | 914,48<br>1<br>\$<br>17,322,5<br>19,11   |  |   |
| 920<br>610<br>E010<br>1210<br>1220<br>1225  | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Excluded Revenue Amounts         Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).         Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).         Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01).         Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01).  | 914,44<br>1<br>\$<br>17,322,5<br>19,1<br>4,610,7<br>892,2  |  |   |
| 920<br>610<br>E<br>2010<br>2210<br>2225<br>2226   | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Excluded Revenue Amounts         Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).         Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).         Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01).         Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01).         Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01).   | 914,48<br>1<br>\$<br>17,322,5-<br>19,11<br>4,610,7/<br>892,22  |  |   |
| 1610<br>E<br>2010<br>2220<br>2225<br>2226<br>2230<br>2240   | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Excluded Revenue Amounts         Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).         Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).         Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01).         Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01).         Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01).         Gain/Loss on sale of land & capital assets (SLC 10 1811 01).  | 914,48<br>1<br>\$<br>17,322,5-<br>19,11<br>4,610,7/<br>892,22<br>50,00   |  |   |
| 1610 E<br>2010 2220<br>2225 2226<br>2230 2240<br>2250 2250  | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Excluded Revenue Amounts         Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).         Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).         Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01).         Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01).         Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01).         Gain/Loss on sale of land & capital assets (SLC 10 1811 01).         Deferred revenue earned (Development Charges) (SLC 10 1812 01).  | 914,48<br>1<br>\$<br>17,322,5-<br>19,11<br>4,610,77<br>892,24<br>50,00<br>40,41                                  |  |   |
| 1610<br>E<br>2010<br>2220<br>2225<br>2226<br>2230<br>2230<br>2240<br>2250<br>2251   | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Excluded Revenue Amounts         Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).         Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).         Deferred revenue earned (Provincial Gas Tax) (SLC 10 831 01).         Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01).         Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01).         Gain/Loss on sale of land ft capital assets (SLC 10 1811 01).         Deferred revenue earned (Development Charges) (SLC 10 1812 01).         Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).  | 914,48<br>1<br>\$<br>17,322,5-<br>19,11<br>4,610,77<br>892,24<br>50,00<br>40,41                                  |  |   |
| 1610<br>E2010<br>2210<br>2220<br>2225<br>2226<br>2230<br>2240<br>2250<br>2250<br>2251<br>2252   | Net Debt Charges         Total Revenue (SLC 10 9910 01). <b>Excluded Revenue Amounts</b> Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).         Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).         Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01).         Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01).         Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01).         Gain/Loss on sale of land & capital assets (SLC 10 1811 01).         Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).         Denated Tangible Capital Assets (SLC 53 0610 01).  | 914,48<br>1<br>\$<br>17,322,5-<br>19,18<br>4,610,70<br>892,28<br>50,00<br>40,47                                  |  |   |
| 1610<br>E<br>2010<br>2220<br>2225<br>2226<br>22240<br>22250<br>22251<br>2252<br>2253  | Total Revenue (SLC 10 9910 01).         Excluded Revenue Amounts         Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).         Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).         Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01).         Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01).         Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01).         Gain/Loss on sale of land & capital assets (SLC 10 1812 01).         Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).         Denated Tangible Capital Assets (SLC 10 1814 01).  | 914,48<br>1<br>\$<br>17,322,5-<br>19,18<br>4,610,70<br>892,28<br>50,00<br>40,47<br>13,82                         |  |   |
| 1610<br>E<br>2010<br>2220<br>2225<br>2226<br>2240<br>2250<br>2251<br>2252<br>2252<br>2252<br>2252<br>2253<br>2254   | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Colspan="2">Colspan="2"Colspan="2">Colspan="2"Colspan="2"Colspan="2">Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2"Colspan="2">Colspan="2"Colspan= | 914,48<br>1<br>\$<br>17,322,5-<br>19,18<br>4,610,70<br>892,28<br>50,00<br>40,47                                  |  |   |
| 1610<br>E<br>2010<br>2220<br>2225<br>2226<br>2230<br>2240<br>2250<br>2251<br>2252<br>2251<br>2252<br>2253<br>2254   | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Colspan="2">Colspan="2"         Colspan="2">Colspan="2">Colspan="2">Colspan="2"         Colspan="2">Colspan="2"         Colspan="2"         Colspan="2" <td <<="" colspan="2" td=""><td>914,48<br/>1<br/>\$<br/>17,322,5-<br/>19,18<br/>4,610,70<br/>892,28<br/>50,00<br/>40,47</td></td>  | <td>914,48<br/>1<br/>\$<br/>17,322,5-<br/>19,18<br/>4,610,70<br/>892,28<br/>50,00<br/>40,47</td>                 |  | 914,48<br>1<br>\$<br>17,322,5-<br>19,18<br>4,610,70<br>892,28<br>50,00<br>40,47 |
| 1610<br>E<br>2010<br>2210<br>2220<br>2225<br>2226<br>2230<br>2250<br>2251<br>2252<br>2252<br>2252<br>2252<br>2252<br>2252<br>2252<br>2255   | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Colspan="2">Colspan="2"Colspan="2">Colspan="2"Colspan="2 | 914,48<br>1<br>\$<br>17,322,5-<br>19,18<br>4,610,70<br>892,28<br>50,00<br>40,47<br>13,82                         |  |   |
| 29920<br>1610<br>E<br>2010<br>2210<br>2220<br>2225<br>2226<br>2230<br>22250<br>2250<br>2250<br>2250<br>2251<br>2252<br>2253<br>2254<br>2255<br>2299   | Net Debt Charges         Total Revenue (SLC 10 9910 01). <b>Excluded Revenue Amounts</b> Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).         Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).         Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01).         Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01).         Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01).         Gain/Loss on sale of land & capital assets (SLC 10 1811 01).         Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).         Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).         Donated Tangible Capital Assets (SLC 10 1814 01).         Increase / Decrease in Government Business Enterprise equity (SLC 10 1893 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1892 01 + SLC 10 1898 01).         Kubtotal   | 914,48<br>1<br>\$<br>17,322,5-<br>19,18<br>4,610,70<br>892,28<br>50,00<br>40,47<br>13,82                         |  |   |
| 29920<br>1610<br>E<br>2010<br>2210<br>2220<br>2225<br>2226<br>2230<br>2255<br>2253<br>2254<br>2255<br>2254<br>2255<br>2259<br>2410  | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Excluded Revenue Amounts         Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC 10 0815 01).         Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).         Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01).         Deferred revenue earned (Canada Gas Tax) (SLC 10 830 01).         Gain/Loss on sale of land & capital assets (SLC 10 1810 1).         Deferred revenue earned (Development Charges) (SLC 10 1812 01).         Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).         Deferred revenue earned (SLC 10 1814 01).         Deferred revenue earned (SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01         Increase / Decrease in Government Business Enterprise equity (SLC 10 1893 01 + SLC 10 1894 01         + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01).         Subtotal  | 914,48<br>1<br>\$<br>17,322,52<br>19,18<br>4,610,7(<br>892,28<br>50,00<br>40,47<br>13,82<br>5,626,45             |  |   |
| 29920<br>1610<br>2010<br>2210<br>2220<br>2225<br>2226<br>2230<br>2250<br>2251<br>2252<br>2252<br>2254<br>2255<br>2254<br>2255<br>2259<br>2240<br>2252<br>2259<br>2240<br>2255<br>2299<br>2410 | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Sccluded Revenue Amounts         Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01).         Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).         Deferred revenue earned (Provincial Gas Tax) (SLC 10 831 01).         Deferred revenue earned (Canada Gas Tax) (SLC 10 811 01).         Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01).         Gain/Loss on sale of land & capital assets (SLC 10 1811 01).         Deferred revenue earned (Development Charges) (SLC 10 1812 01).         Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).         Denter Dagible Capital Assets (SLC 53 0610 01).         Other Deferred revenue earned (SLC 10 1814 01).         Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01).         Other Revenue (SLC 10 1890 01 + SLC 10 1890 01 + SLC 10 1893 01 + SLC 10 1894 01<br>+ SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01).         Subtotal         Fees and Revenue for Joint Local Boards for Homes for the Aged .  | 914,48<br>1<br>\$<br>17,322,5<br>19,18<br>4,610,70<br>892,28<br>50,00<br>40,47<br>13,82<br>5,626,45<br>11,696,08 |  |   |
| 29920<br>1610<br>E<br>2010<br>2210<br>2220<br>2225<br>2226<br>2230<br>2255<br>2253<br>2254<br>2255<br>2254<br>2255<br>2259<br>2410  | Net Debt Charges         Total Revenue (SLC 10 9910 01).         Excluded Revenue Amounts         Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04).         Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC 10 0815 01).         Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01).         Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01).         Deferred revenue earned (Canada Gas Tax) (SLC 10 830 01).         Gain/Loss on sale of land & capital assets (SLC 10 1810 1).         Deferred revenue earned (Development Charges) (SLC 10 1812 01).         Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01).         Deferred revenue earned (SLC 10 1814 01).         Deferred revenue earned (SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01         Increase / Decrease in Government Business Enterprise equity (SLC 10 1893 01 + SLC 10 1894 01         + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01).         Subtotal  | 914,48<br>1<br>\$<br>17,322,52<br>19,18<br>4,610,7(<br>892,28<br>50,00<br>40,47<br>13,82<br>5,626,45             |  |   |

\* SLC denotes Schedule, Line Column.

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Date Prepared: 9-Mar-23

Township of North Glengarry - 2024 Draft Operating and Capital Budgets

#### DEPARTMENTAL 2024 TOTAL BUDGET SUMMARY

| DEPARTMENT                   | AREA                                     | 2021- ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER 18 | 2024<br>PROPOSED<br>BUDGET |
|------------------------------|--|------------------------|-------------------------|------------------------|--------------------------------|----------------------------|
| Governance                   |  | 158,303                | 180,118                 | 198,640                | 202,088                        | 201,768                    |
| Administration               | Administration                           | (1,051,025)            | (1,113,318)             | (1,485,912)            | (1,774,786)                    | (1,482,801)                |
|                              | Other Services                           | 102,262                | 112,442                 | 118,309                | 121,693                        | 120,256                    |
| Community Services           | Community Development                    | 24,952                 | 23,136                  | 28,600                 | 19,171                         | 23,262                     |
|                              | Other Contributions                      | 155,448                | 192,410                 | 258,481                | 239,042                        | 260,502                    |
|                              | Recreation Building Water<br>Legislation | 3,161                  | 1,487                   | 10,000                 | 2,661                          | 10,000                     |
|                              | Libraries                                | (24,026)               | (28,821)                | (17,605)               | (25,306)                       | 6,762                      |
| Economic Development         |  | 226,805                | 182,806                 | 192,596                | 190,704                        | 209,570                    |
| Fire Services                | Fire Department                          | 1,422,557              | 989,880                 | 1,230,761              | 1,177,632                      | 1,166,538                  |
|                              | Community Emergency<br>Management        | 4,843                  | 6,224                   | 10,317                 | 10,544                         | 11,503                     |
| Building, Bylaw & Planning   | Building                                 | 37,291                 | 85,981                  | 126,523                | 174,146                        | 149,104                    |
|                              | Bylaw                                    | 94,218                 | 94,345                  | 101,507                | 85,036                         | 103,258                    |
|                              | Septic Systems                           | (13,932)               | (648)                   | -                      | 981                            | -                          |
|                              | Animal Control                           | (29,234)               | (33,179)                | (31,500)               | (34,410)                       | (31,500)                   |
|                              | Planning                                 | 13,301                 | 28,508                  | 23,200                 | 51,913                         | 17,718                     |
| Fleet, Machinery & Equipment | Fleet                                    | 404,475                | 1,472,428               | 162,800                | 178,998                        | 96,000                     |
|                              | Machinery & Equipment                    | -                      | -                       | 187,000                | 175,521                        | 99,500                     |
| Public Works                 | Roads Adminstration                      | 264,462                | 1,705,581               | 2,854,926              | 2,038,841                      | 2,205,149                  |
|                              | Bridges                                  | 1,842,205              | 6,430                   | 449,500                | 19,048                         | 1,431,000                  |
|                              | Roadside Maintenance                     | 443,292                | 402,012                 | 39,500                 | 338,928                        | 39,500                     |
|                              | Sidewalk Maintenance                     | 8,614                  | 19,605                  | 8,500                  | 1,250                          | 8,500                      |
|                              | Loose Top Maintenance                    | 219,144                | 218,221                 | 149,000                | 254,530                        | 194,000                    |
|                              | Hard Top Mainteance                      | 44,784                 | 53,231                  | 40,000                 | 59,386                         | 44,000                     |
|                              | Plowing & Sanding                        | 314,529                | 354,787                 | 163,500                | 310,969                        | 166,720                    |
|                              | Snow Removal                             | 65,339                 | 101,465                 | 71,000                 | 105,200                        | 71,000                     |
|                              | Storm Sewers                             | 10,065                 | 3,882                   | 22,500                 | 3,218                          | 22,500                     |
|                              | Safety Devices                           | 47,561                 | 50,044                  | 50,000                 | 51,743                         | 50,000                     |
|                              | Street Lighting                          | 72,773                 | 84,784                  | 80,000                 | 69,511                         | 80,800                     |
|                              | PW Building 62 Kenyon                    | 16,734                 | 12,424                  | -                      | 2,857                          | -                          |
|                              | PW Building 95 Lochiel                   | 34,404                 | 34,095                  | -                      | -                              | -                          |
| Waste & Recycling            | Waste Collection                         | 442,065                | 446,054                 | 433,500                | 394,990                        | 517,651                    |
|                              | Landfill                                 | (233,568)              | (266,650)               | (309,080)              | (450,242)                      | (384,522)                  |
|                              | RARE                                     | 106,456                | 12,382                  | 299,069                | 263,160                        | 85,097                     |
|                              | Large Item Pickup                        | -                      | 3,716                   | 2,079                  | (578)                          | 2,506                      |
| Recreation                   | Maxville Sports Complex                  | 355,434                | 350,347                 | 320,913                | 306,547                        | 479,529                    |
|                              | Island Park                              | 331,019                | 353,200                 | 330,189                | 733,117                        | 380,885                    |
|                              | Dome                                     | 130,122                | 135,280                 | 172,621                | 116,448                        | 233,473                    |
|                              | Glengarry Sports Palace                  | 659,242                | 1,048,116               | 230,765                | 260,926                        | 266,969                    |
| Drains                       |  | 95,331                 | 20,732                  | 1,646                  | 8,377                          | (5,056)                    |
| Water                        |  | (1,271)                | (74)                    | -                      | (110,673)                      | (0)                        |
| Wastewater                   |  | 18,838                 | -                       | -                      | (142,642)                      | (0)                        |
|                              | TOTAL PROPOSED TAX LEVY                  | 6,816,973              | 7.343.463               | 6.523.845              | 5,430,539                      | 6,851,142                  |

#### DEPARTMENTAL 2024 CAPITAL BUDGET SUMMARY

| 10 YR CAPITAL BUDGET - 2024       |           |           |           |           |           |           |           |           |           |           |
|-----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| TOWNSHIP OF NORTH GLENGARRY S     | UMMARY    |           |           |           |           |           |           |           |           |           |
| AREA                              | 2023      | 2024      | 2025      | 2026      | 2027      | 2028      | 2029      | 2030      | 2031      | 2032      |
| Administration                    | 120,000   | 140,000   | 20,000    | 20,000    | 20,000    | 20,000    | 20,000    | 20,000    | 20,000    | 20,000    |
| Bridges                           | 423,500   | 1,425,000 | 740,500   | 1,745,500 | 858,000   | 437,000   | 322,500   | 193,000   | 439,011   | 439,011   |
| Dome                              | -         | 39,000    | -         | 225,000   | -         | -         | -         | -         | -         | -         |
| Economic Development              | -         | 15,000    | -         | 5,000     | -         | -         | -         | -         | -         | -         |
| Fire                              | 145,000   | 30,000    | 695,000   | -         | -         | -         | -         | -         | -         | -         |
| Fleet                             | 1,999,200 | 1,676,000 | 1,306,000 | 930,000   | 1,072,000 | 615,000   | 326,000   | 536,000   | 1,462,000 | 185,000   |
| Glengarry Sports Palace           | 45,000    | 55,000    | -         | -         | -         | 10,000    | 75,000    | -         | -         | -         |
| Island Park                       | 466,000   | 50,000    | 300,000   | -         | -         | -         | -         | -         | -         | -         |
| Landfill                          | 100,000   | 90,000    | 25,000    | 25,000    | 25,000    | 25,000    | 25,000    | 25,000    | 25,000    | 25,000    |
| Library                           |           | 25,000    | -         | -         | -         | -         | -         | -         | -         | -         |
| Machinery & Equipment             | 187,000   | 99,500    | 230,000   | 231,000   | 140,000   | 162,500   | 256,500   | 138,000   | 139,500   | 240,000   |
| Municipal Recreation Associations | 113,500   | 98,500    | 63,500    | 63,500    | 63,500    | 63,500    | 63,500    | 63,500    | 63,500    | 63,500    |
| Maxville Sports Complex           | 25,000    | 263,000   | -         | -         | -         | -         | -         | -         | -         | -         |
| Planning                          | -         | -         | -         | -         | -         | -         | -         | -         | -         | -         |
| RARE                              | 30,000    | -         | -         | -         | -         | -         | -         | -         | -         | -         |
| Roads                             | 2,223,685 | 2,122,976 | 2,034,775 | 1,872,574 | 1,917,973 | 1,881,972 | 1,768,871 | 1,985,070 | 2,089,119 | 2,097,968 |
| Wastewater                        | 409,000   | 998,000   | 341,000   | 155,000   | 542,000   | 537,500   | 461,315   | 601,454   | 443,928   | 495,746   |
| Water                             | 470,500   | 681,000   | 373,531   | 373,537   | 383,843   | 394,458   | 405,392   | 416,654   | 428,253   | 440,201   |
| Total Before Inflation            | 6,757,385 | 7,807,976 | 6,129,306 | 5,646,111 | 5,022,316 | 4,146,930 | 3,724,078 | 3,978,678 | 5,110,312 | 4,006,426 |
| Inflation                         | 1.00      | 1.00      | 1.03      | 1.06      | 1.09      | 1.13      | 1.16      | 1.19      | 1.23      | 1.27      |
| Total with Inflation              | 6,757,385 | 7,807,976 | 6,313,185 | 5,989,959 | 5,488,020 | 4,667,407 | 4,317,227 | 4,750,750 | 6,285,039 | 5,075,221 |
|                                   |           |           |           |           |           |           |           |           |           |           |
| Funding Sources                   | 2023      | 2024      | 2025      | 2026      | 2027      | 2028      | 2029      | 2030      | 2031      | 2032      |
| Reserves                          | 499,800   | 1,077,979 | 72,100    | 26,523    | 287,685   | 67,148    | 196,111   | 29,851    | 30,747    | 31,669    |
| Carryforward                      | 537,000   | 1,323,000 | -         |           | -         | -         | -         | -         | -         | -         |
| Grants                            | 1,424,153 | 981,240   | 320,000   | 320,000   | 320,000   | 320,000   | 257,938   | 111,047   | 320,000   | 320,000   |
| Tax Base                          | 1,582,555 | 1,746,127 | 3,545,810 | 3,718,924 | 3,168,642 | 2,791,331 | 2,858,427 | 2,978,481 | 3,348,652 | 3,537,921 |
| Long Term Debt                    | 1,810,000 | 1,580,000 | 1,604,501 | 1,284,289 | 700,000   | 440,000   | -         | 371,996   | 1,512,966 | -         |
| Water/Waste Water Rates           | 905,900   | 1,101,654 | 772,860   | 640,225   | 1,011,694 | 1,048,927 | 1,004,751 | 1,259,375 | 1,072,673 | 1,185,630 |
| Total Funding                     | 6,759,408 | 7,810,000 | 6,315,271 | 5,989,961 | 5,488,021 | 4,667,406 | 4,317,227 | 4,750,750 | 6,285,038 | 5,075,220 |

#### GOVERNANCE

#### **Departmental Overview**

The Municipal Council of a municipality has a stewardship role to play in the municipality, as well as a legislative fiduciary duty. The Township of North Glengarry is represented by one Mayor, one Deputy Mayor and five Council members.

#### **2024 Budget Initiatives and Challenges**

The Governance budget has no significant changes other than the adjustments made to salaries based on a cost-of-living increase.

#### **2024 Budget Details**

| Account Code  | Account Description                      | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
|---------------|--|-------------------------|-------------------------|------------------------|-----------------------------------|----------------------------|
| 1-4-1000-1010 | COUNCIL - SALARIES                       | 139,849                 | 142,112                 | 144,922                | 137,599                           | 147,820                    |
| 1-4-1000-1110 | COUNCIL - BENEFITS                       | 8,846                   | 9,394                   | 11,448                 | 8,720                             | 11,678                     |
| 1-4-1000-5000 | COUNCIL - MAYOR CONVENTIONS & EXPENSES   | 1,060                   | 3,302                   | 8,360                  | 11,425                            | 8,360                      |
| 1-4-1000-5001 | COUNCIL -DPTY MAYOR CONVENTION EXPENSES  | 816                     | 954                     | 3,360                  | 7,030                             | 3,360                      |
| 1-4-1000-5002 | COUNCILLOR AT LARGE - CONVENTION & EXPEN | 783                     | 2,765                   | 5,510                  | 2,380                             | 5,510                      |
| 1-4-1000-5003 | COUNCILLOR - ALEXANDRIA WARD             | 931                     | 4,329                   | 5,510                  | 4,568                             | 5,510                      |
| 1-4-1000-5004 | COUNCILLOR - KENYON WARD                 | 1,087                   | 4,825                   | 5,510                  | 6,873                             | 5,510                      |
| 1-4-1000-5005 | COUNCILLOR - LOCHIEL WARD                | 1,765                   | 7,364                   | 5,510                  | 9,826                             | 5,510                      |
| 1-4-1000-5006 | COUNCILLOR - MAXVILLE WARD               | 300                     | 1,372                   | 5,510                  | 10,679                            | 5,510                      |
| 1-4-1000-5007 | COUNCIL - WARDEN                         |                         | -                       | -                      | -                                 |                            |
| 1-4-1000-5010 | COUNCIL - GENERAL EXPENSES               | 2,866                   | 3,701                   | 3,000                  | 2,988                             | 3,000                      |
|               | TOTAL EXPENDITURES                       | 158,303                 | 180,118                 | 198,640                | 202,088                           | 201,768                    |
|               | TOTAL GOVERNANCE                         | 158,303                 | 180,118                 | 198,640                | 202,088                           | 201,768                    |

#### **GENERAL ADMINISTRATION AND OTHER**

#### Departmental Overview

The Administration Department includes the Office of the Chief Administrative Officer (CAO); Clerk's Department; Treasury Department; and Information Technology (IT).

The Office of the CAO is responsible to Council for the effective administration of all Township activities. The CAO provides leadership and is responsible for the coordination of information with all departments while ensuring that the policies of the municipality are followed. The CAO also is responsible for Human Resources (HR) with respect to recruitment and ensuring the Township follows policies and HR legislation. The Clerk's Department, as a function of the CAO along with the assistance of the Deputy Clerk, is responsible for legislative guidelines to Council, in all matters pertaining to the conducting of Council and committee meetings. The Clerk's Department is also responsible for all records of the Township, including all agendas, minutes, by-laws, policies, and agreements. Information Technology manages all the hardware, software, and networking for the Township, as well as phone systems.

The CAO liaises with boards, agencies, other municipalities, and provincial and federal governments. The area is also responsible for assisting Council with strategic planning, contracts, development charges, leases and is a member of the Emergency Control Group.

The Clerk's Department handles death/marriage registrations, fence viewing, livestock valuations, drafting bylaws, is the keeper of records and is a Commissioner of Oaths. The Treasurer and Deputy Clerk are also Commissioner of Oaths due to the office they hold.

The IT Department is responsible for the support and maintenance of systems for users (hardware, software, networks). The Department also manages the internet, Wi-Fi, security, cell phones and the telephone system.

The Treasury Department's function is to handle all financial affairs of the Township in accordance with the Municipal Act, Generally Accepted Accounting Principles (GAAP), Township By-Laws and Policies, and Public Sector Accounting Board (PSAB) Principles. The Treasury Department is responsible for taxation, water and wastewater billing, accounts payable, accounts receivable, payroll, budgeting, benefits, insurance, and financial reporting.

The Other Services budget contains crossing guard services, ambulance costs, transfers of funds to Conservation Authorities, and livestock grants and evaluations.

#### 2023 Accomplishments

Administration and the Treasury Departments continued to focus on policy and procedure updating or creation to provide clear guidance to all staff.

The 2023-2027 Strategic Plan was approved in the Spring of 2023, with a focus on Growing, Fostering and Championing the municipality. The strategies in the Plan have been considered in the 2024 operating and capital budgets. The Office of the CAO chairs a Health and Wellness Team for the Township which provides information, activities and recognition of employees. Staff participated in many events this year, including Mud Hero, a County wide baseball tournament and the Christmas Party.

The Treasury Department continued to focus on tax collection. Asset Management remained a challenge with scarce resources, however, Council passed the Asset Management Plan to meet the July 1, 2023 deadline meeting all the requirements up to 2025.

#### 2024 Goals

Administration and the Treasury Departments will continue to focus on policy and procedure updating or creation to provide clear guidance to all staff. Some of these include a revised Workplace Violence and Harassment Policy, Personnel Policy, Code of Conduct, a Debt Management Policy, and revised IT and Reserve policies.

The Clerk's Department will continue to work on the Digitalization and Records Management Project which will result in the Township's records be stored electronically and available online.

Treasury will continue with aggressively collecting tax arrears. Cross training for all Treasury Staff will continue, with a focus on payroll and taxation.

#### 2024 Budget Initiatives and Challenges

#### **Ontario Municipal Partnership Fund (OMPF)**

The Ontario Municipal Partnership Fund (OMPF) continues to be the Province's main transfer payment to municipalities. In 2014, the OMPF was redesigned following consultations with municipalities across Ontario. Consultation with municipalities and the Association of Municipalities of Ontario (AMO) have continued over the past year and have focused on refining the program to ensure it meets the long-term priorities of municipalities.

In 2024, OMPF allotment continues to be unpredictable, which yet another significant change. The OMPF calculation is quite complex, with multiple thresholds and indicators set by the Province. It is also dependent on how the Township's assessment changes in relation to the County. The allotment is set to decrease by \$57,100, representing 1% of the overall tax levy.

#### **Ontario Community Infrastructure Fund (OCIF)**

The Province provides funding to small, rural and northern communities under this fund. It is formula based and uses census data to determine the amount of the grant. This funding can be used to help fund capital expenditures on infrastructure projects such as roads, bridges, water and wastewater.

The 2024 allocation for the Township is just over \$646,000; an increase of just over \$84,000 compared to 2023. The 2024 OCIF allocation has been allotted to funding Road Capital.

#### Canada Community Building Fund (CCBF)

This fund was previously known as the Federal Gas Tax Fund. The 2024 allotment is not known at the time of the budget, and therefore, the 2023 amount of \$334,548 has been used as a placeholder in the budget. This is a permanent source of funding that is provided up front twice a year who use this funding to support local infrastructure priorities.

Communities select how to best use the funds amongst the following categories applicable to the Township:

- Wastewater infrastructure
- Drinking water
- Solid waste management
- Local roads and bridges
- Recreation
- Firehalls

The 2024 CCBF allotment, as well as unspent dollars from previous years, has been allotted to the 2024 Bridge Capital Budget.

#### Payments in Lieu of Taxes (PILT)

Property owned by the Provincial and Federal Government is not subject to regular property taxation, however, these properties pay the municipality something called Payments in Lieu of Taxes (PILT). The revenues received from these government agencies are based on the same premises as the property taxation calculations, however, the revenues collected are accounted for in the general administration budget.

The valuation for PILT's were reviewed and adjustments were made based on any new valuation. Although PIL's are calculated and sent out for collection, payments made may not necessarily meet what is billed and is at the discretion of the Provincial and Federal Governments.

#### **Contractor Costs and Availability of Products**

Contractor and or product availability remain a challenge due to the current economy. Fleet replacement are delayed for a year or more between ordering and receiving plus parts availability remains an issue.

Escalating costs of services and products have put a strain on the budget with best guestimates being used for budgets, however, actual amounts paid are often higher.

#### 2024 Budget Details

| ADMINISTRATION |                                      |                         |                         |                        |                                   |                            |
|----------------|--------------------------------------|-------------------------|-------------------------|------------------------|-----------------------------------|----------------------------|
| Account Code   | Account Description                  | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023<br>ACTUALS TO<br>DECEMBER 18 | 2024<br>PROPOSED<br>BUDGET |
| REVENUES       |                                      |                         |                         |                        |                                   |                            |
| 1-3-1200-8001  | ADM - TRANSFER FROM RESERVES         | (286,567)               | (137,400)               | (100,000)              | -                                 | (132,000                   |
| 1-3-1700-7111  | MARRIAGE OFFICIATING FEES            | -                       | -                       | -                      | -                                 | (5,000                     |
| 1-3-1250-4040  | P.I.L POST OFFICE                    | (3,152)                 | 1,751                   | (4,000)                | (3,889)                           | (4,000                     |
| 1-3-1250-4060  | PIL - MUNICIPAL TAX ASSISTANCE ACT   | (29,312)                | 8,028                   | (54,350)               | (16,739)                          | (54,350                    |
| 1-3-1250-4061  | PIL - GLENGARRY MEMORIAL HOSPITAL    | (2,062)                 | (2,062)                 | (2,000)                | (2,047)                           | (2,000                     |
| 1-3-1250-4063  | PIL ONTARIO HYDRO - HYDRO ONE        | (4,063)                 | 2,359                   | (4,100)                | (4,148)                           | (4,100                     |
| 1-3-1250-4064  | PIL - MUNICIPAL, MNR, TRANSPORTATION | (48,260)                | (50,005)                | (48,100)               | (49,745)                          | (48,100                    |
| 1-3-1250-4065  | RAILWAYS - RIGHT OF WAY              | (21,178)                | (21,172)                | (30,000)               | (21,017)                          | (30,000                    |
| 1-3-1300-7130  | PENALTIES & INTEREST ON TAXES        | (275,574)               | (223,178)               | (280,000)              | (219,472)                         | (240,000                   |
| 1-3-1500-5009  | ONTARIO MUNICIPAL PARTNERSHIP FUND   | (2,167,400)             | (2,095,200)             |                        | (2,242,900)                       | (2,185,800                 |
| 1-3-1600-5080  | CANNABIS GRANT                       | (5,000)                 | -                       | -                      | -                                 | -                          |
| 1-3-1600-5082  | SAFE RESTART PROGRAM - COVID         | (59,000)                | -                       | -                      | -                                 | -                          |
| 1-3-1600-5083  | SOCIAL SERVICES RELIEF FUND          | -                       | -                       | -                      | -                                 | -                          |
| 1-3-1600-5084  | 2021 COVID-19 RECOVERY FUNDING       | (188,869)               | -                       | -                      | -                                 | -                          |
| 1-3-1600-5087  | ONTARIO TRILLIUM GRANT               | (3,200)                 | -                       | -                      | -                                 | -                          |
| 1-3-1600-5095  | DRAINAGE SUPT/MAINTENANCE GRANT      | 16,248                  | -                       | -                      | -                                 | -                          |
| 1-3-1600-5098  | OTHER GRANTS                         | -                       | -                       | -                      | -                                 | -                          |
| 1-3-1700-7100  | LOTTERY LICENCES                     | (8,133)                 | (7,106)                 | (10,000)               | (11,180)                          | (10,000                    |
| 1-3-1700-7102  | TAX CERTIFICATES                     | (18,870)                | (13,485)                | (22,000)               | (9,620)                           | (22,000                    |
| 1-3-1700-7103  | MARRIAGE LICENCES                    | (2,625)                 | (4,375)                 | (4,000)                | (4,000)                           | (4,000                     |
| 1-3-1700-7104  | BUSINESS LICENCES/PERMITS            | (1,500)                 | -                       | -                      | -                                 | -                          |
| 1-3-1700-7106  | LAND RENTAL - CHIP STAND - OTHER     | (28,439)                | (8,211)                 | (27,452)               | (7,620)                           | (27,452                    |
| 1-3-1700-7110  | ELECTIONS - NOMINATION FEES          | -                       | (1,100)                 | -                      | -                                 | -                          |
| 1-3-1700-7120  | GENERAL GOVERNMENT INCOME            | (962)                   | (27,446)                | _                      | (1,954)                           | _                          |
| 1-3-1700-7132  | SALE OF LAND AND BUILDINGS           | (                       | (878,487)               | _                      | (306,972)                         | _                          |
| 1-3-1700-7141  | INTEREST ON BANK ACCOUNT             | (34,789)                | (104,808)               | (93,000)               | (250,114)                         | (200,000                   |
| 1-3-1700-7142  | INTEREST ON OTHERS                   | (93)                    | (101,000)               | -                      | -                                 |                            |
| 1-3-1700-7160  | RENTAL OF BUILDINGS                  | (3,982)                 | (5,310)                 | -                      | (4,867)                           | _                          |
| 1-3-1700-7161  | OVER/SHORT                           | (127)                   | (929)                   | _                      | 886                               | _                          |
| 1-3-1700-7180  | GSP (INSURANCE SHARE)                | -                       | -                       | -                      | -                                 | _                          |
| 1-3-1700-7790  | ALEXANDRIA 200 - DONATIONS           | (1,500)                 | _                       | -                      | -                                 | -                          |
| 1-3-1700-7998  | GLENGARRY GREEN BOX PROGRAM          | -                       |                         | _                      | _                                 | _                          |
|                | TOTAL REVENUES                       | (3,178,409)             | (3,568,897)             | (2,921,902)            | (3,155,398)                       | (2,968,802                 |

| Account Code  | Account Description                       | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023<br>ACTUALS TO<br>DECEMBER 18 | 2024<br>PROPOSED<br>BUDGET |
|---------------|---|-------------------------|-------------------------|------------------------|-----------------------------------|----------------------------|
| EXPENSES      | Account Description                       | VALUES                  | VALUES                  | BODGET                 | DECEIVIDER 18                     | BODGET                     |
| 1-4-1200-1010 | ADM - WAGES                               | 562,959                 | 583,143                 | 627,002                | 592,293                           | 627,002                    |
| 1-4-1200-1010 | ADM - WAGES<br>ADM - OVERTIME             | 7,518                   | 6,192                   | 027,002                | 915                               | 027,002                    |
|               |   |                         |                         | -                      |                                   | 100 170                    |
| 1-4-1200-1110 | ADM - EMPLOYEE BENEFITS                   | 181,075                 | 187,614                 | 199,175                | 180,787                           | 199,175                    |
| 1-4-1200-1225 | ADM - INSURANCE                           | 39,039                  | 44,508                  | 68,770                 | 83,377                            | 81,881                     |
| 1-4-1200-1507 | ADM - BANK CHARGES                        | 10,624                  | 13,081                  | 12,000                 | 10,027                            | 12,000                     |
| 1-4-1200-2015 | ADM - TAXES MUNICIPAL PROPERTY            | 29,390                  | 26,543                  | 25,600                 | 26,240                            | 25,600                     |
| 1-4-1200-2020 | ADM - HEALTH & SAFETY                     | 16,310                  | 962                     | 3,000                  | 3,878                             | 3,000                      |
| 1-4-1200-2025 | ADM - MILEAGE & TRAVEL                    | 1,309                   | 2,349                   | 2,000                  | 2,564                             | 2,000                      |
| 1-4-1200-2026 | ADM - MEETING ATTENDANCE                  | 300                     | 941                     | 300                    | 2,100                             | 300                        |
| 1-4-1200-2027 | ADM - INSURANCE CLAIMS                    | 10,000                  | 1,802                   | -                      | -                                 | -                          |
| 1-4-1200-2035 | ADM - CONFERENCES/WORKSHOPS/TRAINING      | 16,027                  | 24,784                  | 16,000                 | 22,960                            | 16,000                     |
| 1-4-1200-2049 | ADM - CELL PHONES                         | 2,022                   | 3,841                   | 3,500                  | 1,903                             | 3,500                      |
| 1-4-1200-2050 | ADM - TELEPHONE                           | 3,584                   | 3,530                   | 4,500                  | 3,486                             | 4,500                      |
| 1-4-1200-2051 | ADM - COURIER                             | 65                      | 40                      | 500                    | 105                               | 500                        |
| 1-4-1200-2055 | ADM - ENBRIDGE                            | 3,790                   | 5,729                   | 4,500                  | 6,325                             | 4,500                      |
| 1-4-1200-2056 | ADM - HYDRO                               | 16,694                  | 25,004                  | 20,000                 | 19,671                            | 20,000                     |
| 1-4-1200-2057 | ADM - WATER/SEWER                         | 1,316                   | 1,269                   | 2,500                  | 385                               | -                          |
| 1-4-1200-2100 | ADM - POSTAGE & FOLDING LEASING           | 28,876                  | 26,437                  | 25,400                 | 15,133                            | 15,400                     |
| 1-4-1200-2102 | ADM - PARKING LOT RENT                    | 4,274                   | 4,274                   | 3,100                  | 4,884                             | 3,100                      |
| 1-4-1200-2120 | ADM - OFFICE SUPPLIES                     | 11,671                  | 10,646                  | 15,000                 | 9,002                             | 15,000                     |
| 1-4-1200-2124 | ADM - HOUSEKEEPING & JANITORIAL SUPPLIES  | 1,756                   | 9,191                   | 34,500                 | 38,108                            | 34,500                     |
| 1-4-1200-2125 | ADM - SUPPLIES                            | 4,021                   | 9,329                   | 4,000                  | 7,052                             | 4,000                      |
| 1-4-1200-2130 | ADM - COMPUTER FEES AND EQUIPMENT         | 68,650                  | 55,593                  | 3,100                  | 35,710                            | 4,000                      |
| 1-4-1200-2131 | ADM - COMPUTER WEBSITE HOSTING            | 6,871                   | 24,748                  | 70,000                 | 53,572                            | 80,000                     |
| 1-4-1200-2140 | ADM - PHOTOCOPIER ADMINISTRATION          | 8,536                   | 7,889                   | 6,500                  | 8,227                             | 6,500                      |
| 1-4-1200-2200 | ADM - ACCOUNTING/AUDIT                    | 36,620                  | 37,499                  | 28,000                 | 35,616                            | 28,000                     |
| 1-4-1200-2210 | ADM - LEGAL FEES                          | 22,852                  | 31,218                  | 21,000                 | 4,088                             | 21,000                     |
| 1-4-1200-2223 | ADM - CONSULTING/PROFESSIONAL FEES        | 65,702                  | 54,263                  | 28,000                 | 25,238                            | 28,000                     |
| 1-4-1200-2300 | ADM - ADVERTISING                         | 1,447                   | 3,644                   | 6,000                  | 2,559                             | 3,000                      |
| 1-4-1200-2366 | ADM - BUILDING/PROP MAINT/SUPPLIES        | 7,079                   | 72,025                  | 17,000                 | 66,890                            | 48,000                     |
| 1-4-1200-2410 | ADM - ASSOCIATION & MEMBERSHIP FEES       | 8,407                   | 8,907                   | 6,000                  | 7,721                             | 6,000                      |
| 1-4-1200-2457 | ADM - PRINTING ADMINISTRATION             | 4,193                   | 5,570                   | 5,500                  | 3,315                             | 5,500                      |
| 1-4-1200-2437 | ADM - MARRIAGE LICENCE FEES               | 1,920                   | 960                     | 1,000                  | 960                               | 1,000                      |
| 1-4-1200-2300 | ADM - ELECTION COSTS                      | 1,920                   | 37,447                  | -                      | 2,584                             | 1,000                      |
|               | ADM - ELECTION COSTS<br>ADM - LANDSCAPING | 1,027                   |                         | -                      |                                   | -                          |
| 1-4-1200-4005 |   | 1.020                   | 927                     |                        | 114                               |                            |
| 1-4-1200-4267 | ADM - SENIOR SUPPORT (LEGION)             | 1,836                   | 8,975                   | 5,000                  | 27,367                            | 5,000                      |
| 1-4-1200-4941 | ADM - SHREDDING SERVICE                   | 996                     | 1,312                   | 1,000                  | 1,506                             | 1,000                      |
| 1-4-1200-5010 | ADM - GENERAL EXPENSES                    | 8,440                   | 13,560                  | 5,000                  | 10,550                            | 5,000                      |
| 1-4-1200-6450 | ADM - ACCESSIBILTY FOR ONT DISABILITIES   | -                       | 8,843                   | 20,000                 | 4,712                             | 10,000                     |
| 1-4-1200-7111 | ADM - MARRIAGE CEREMONY COSTS             | -                       | -                       | -                      | -                                 | 3,000                      |
| 1-4-1200-7120 | ADM - TAX WRITE-OFFS                      | 52,030                  | 15,403                  | 14,043                 | 7,504                             | 14,043                     |
| 1-4-1200-9000 | ADM - TRANSFERS TO RESERVES               | 571,671                 | 1,007,500               | 7,500                  | -                                 | 5,000                      |
| 1-4-1200-9110 | ADM - COVID 19                            | 223,139                 | 26,133                  | -                      | -                                 | -                          |
|               | TOTAL EXPENSES                            | 2,044,636               | 2,413,625               | 1,315,990              | 1,329,428                         | 1,346,001                  |
| CAPITAL       |   |                         |                         |                        |                                   |                            |
| 1-5-1200-8000 | CAPITAL - ADMINISTRATION                  | 82,748                  | 41,954                  | 120,000                | 51,184                            | 140,000                    |
|               | TOTAL CAPITAL                             | 82,748                  | 41,954                  | 120,000                | 51,184                            | 140,000                    |
|               | TOTAL ADMINISTRATION                      | (1,051,025)             | (1,113,318)             | (1,485,912)            | (1,774,786)                       | (1,482,801                 |

| 10 YR CAPITAL BUDGET - 2024                 |         |         |        |        |        |        |        |        |        |        |
|---|---------|---------|--------|--------|--------|--------|--------|--------|--------|--------|
| Department: Administration                  |         |         |        |        |        |        |        |        |        |        |
|   |         |         |        |        |        |        |        |        |        |        |
| Project Description                         | 2023    | 2024    | 2025   | 2026   | 2027   | 2028   | 2029   | 2030   | 2031   | 2032   |
| Computer replacements and software upgrades | 20,000  | 20,000  | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Records management software                 | 100,000 |         |        |        |        |        |        |        |        |        |
| Township office roof                        |         | 120,000 |        |        |        |        |        |        |        |        |
| Total Before Inflation                      | 120,000 | 140,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Inflation                                   | 1.00    | 1.00    | 1.03   | 1.06   | 1.09   | 1.13   | 1.16   | 1.19   | 1.23   | 1.27   |
| Total with Inflation                        | 120,000 | 140,000 | 20,600 | 21,218 | 21,855 | 22,510 | 23,185 | 23,881 | 24,597 | 25,335 |
|   |         |         |        |        |        |        |        |        |        |        |
| Funding Sources                             | 2023    | 2024    | 2025   | 2026   | 2027   | 2028   | 2029   | 2030   | 2031   | 2032   |
| Reserves                                    | 100,000 | 120,000 |        |        |        |        |        |        |        |        |
| Carryforward                                |         | 12,000  |        |        |        |        |        |        |        |        |
| Grants                                      |         |         |        |        |        |        |        |        |        |        |
| Tax Base                                    | 20,000  | 8,000   | 20,600 | 21,218 | 21,855 | 22,510 | 23,185 | 23,881 | 24,597 | 25,335 |
| Long Term Debt                              |         |         |        |        |        |        |        |        |        |        |
| Total Funding                               | 120,000 | 140,000 | 20,600 | 21,218 | 21,855 | 22,510 | 23,185 | 23,881 | 24,597 | 25,335 |

| OTHER SERVICES   |   |  |  |   |  |   |
|--|---|--|--|---|--|---|
| Crossing Guards  |   |  |  |   |  |   |
|  |   |  |  |   |  |   |
|  |   | 2021 - ACTUAL  | 2022 - ACTUAL  | 2023 - FINAL  | 2023 ACTUALS TO  | 2024 PROPOSED   |
| Account Code   | Account Description   | VALUES   | VALUES   | BUDGET  | DECEMBER 18  | BUDGET  |
| EXPENSES   |   |  |  |   |  |   |
| 1-4-2260-1010  | CROSSING GUARD WAGES  | 3,802  | -  | -   | -  | -   |
| 1-4-2260-1015  | CROSSING GUARD - PART-TIME WAGES  | -  | 5,861  | 6,770   | 6,123  | 7,374   |
| 1-4-2260-1110  | CROSSING GUARD BENEFITS   | 367  | 586  | 910   | 649  | 996   |
|  | TOTAL EXPENSES  | 4,169  | 6,447  | 7,680   | 6,772  | 8,370   |
|  | Total Crossing Guards   | 4,169  | 6,447  | 7,680   | 6,772  | 8,370   |
| Ambulance  |   |  |  |   |  |   |
|  |   |  |  |   |  |   |
|  |   | 2021 - ACTUAL  | 2022 - ACTUAL  | 2023 - FINAL  | 2023 ACTUALS TO  | 2024 PROPOSED   |
| Account Code   | Account Description   | VALUES   | VALUES   | BUDGET  | DECEMBER 18  | BUDGET  |
| REVENUES   |   |  |  |   |  |   |
| 1-3-2300-2300  | AMBULANCE - RENT INCOME   | (21,316)   | (19,540)   | (21,315)  | (21,316)   | (21,315   |
| 1-3-2300-2301  | AMBULANCE - OPERATING REVENUES  | (3,379)  | (3,623)  | (3,000)   | -  | (3,000  |
|  | TOTAL REVENUES  | (24,695)   | (23,163)   | (24,315)  | (21,316)   | (24,315   |
| EXPENSES   |   |  |  |   |  |   |
| 1-4-2300-2024  | AMBULANCE - OPERATING COSTS   | 59   | 411  | 3,000   | -  | 3,00  |
|  | TOTAL EXPENSES  | 59   | 411  | 3,000   | -  | 3,00  |
|  | Total Ambulance   | (24,636)   | (22,752)   | (21,315)  | (21,316)   | (21,31  |
|  |   | ())  | (,,,   | (,==,)  | (,,  | ()  |
| Conservation Author  | orities   |  |  |   |  |   |
| conservation / adm   |   |  |  |   |  |   |
|  |   | 2021 - ACTUAL  | 2022 - ACTUAL  | 2023 - FINAL  | 2023 ACTUALS TO  | 2024 PROPOSED   |
| Account Code   | Account Description   | VALUES   | VALUES   | BUDGET  | DECEMBER 18  | BUDGET  |
| EXPENSES   |   |  |  |   |  |   |
| 1-4-2600-2710  | TRANSFER TO RRCA  | 107,286  | 112,066  | 113,862   | 119,812  | 114,606   |
| 1-4-2600-2715  | TRANSFER TO SNRCA   | 15,157   | 15,710   | 16,082  | 16,042   |   |
|  | TOTAL EXPENSES  | - / -  |  |   |  | 16.595  |
|  | TUTAL EXPENSES  | 122,443  | 127,776  | 129,944   | 135,854  | -   |
|  | TOTAL EXPENSES  | 122,443  | 127,776  | ,   |  |   |
|  | Total Conservation Authorities  | 122,443<br>122,443   | 127,776<br>127,776   | ,   |  | 131,201   |
| Livestock  |   |  |  | 129,944   | 135,854  | 131,201   |
| Livestock  |   | 122,443  | 127,776  | 129,944<br>129,944  | 135,854<br>135,854   | 131,201<br>131,201  |
|  | Total Conservation Authorities  | 122,443<br>2021 - ACTUAL   | 127,776<br>2022 - ACTUAL   | 129,944<br>129,944<br>2023 - FINAL  | 135,854<br>135,854<br>2023 ACTUALS TO  | 131,201<br>131,201<br>2024 PROPOSED   |
| Account Code   |   | 122,443  | 127,776  | 129,944<br>129,944  | 135,854<br>135,854   | 16,595<br>131,201<br>131,201<br>2024 PROPOSED<br>BUDGET   |
| Account Code<br>REVENUES   | Total Conservation Authorities Account Description  | 122,443<br>2021 - ACTUAL<br>VALUES   | 127,776<br>2022 - ACTUAL<br>VALUES   | 129,944<br>129,944<br>2023 - FINAL<br>BUDGET  | 135,854<br>135,854<br>2023 ACTUALS TO<br>DECEMBER 18   | 131,201<br>131,201<br>2024 PROPOSED<br>BUDGET   |
| Account Code   | Total Conservation Authorities Account Description LIVESTOCK & POUTRY GRANT   | 122,443<br>2021 - ACTUAL<br>VALUES<br>(8,731)  | 127,776<br>2022 - ACTUAL<br>VALUES<br>(250)  | 129,944<br>129,944<br>2023 - FINAL<br>BUDGET<br>(4,000)                                       | 135,854<br>135,854<br>2023 ACTUALS TO<br>DECEMBER 18<br>(100)                                  | 131,201<br>131,201<br>2024 PROPOSED<br>BUDGET<br>(4,000   |
| Account Code<br>REVENUES   | Total Conservation Authorities Account Description  | 122,443<br>2021 - ACTUAL<br>VALUES   | 127,776<br>2022 - ACTUAL<br>VALUES<br>(250)  | 129,944<br>129,944<br>2023 - FINAL<br>BUDGET  | 135,854<br>135,854<br>2023 ACTUALS TO<br>DECEMBER 18<br>(100)                                  | 131,201<br>131,201<br>2024 PROPOSED<br>BUDGET<br>(4,000   |
| Account Code<br>REVENUES<br>1-3-8030-5030<br>EXPENSES                  | Total Conservation Authorities         Account Description         LIVESTOCK & POUTRY GRANT         TOTAL REVENUES  | 122,443<br>2021 - ACTUAL<br>VALUES<br>(8,731)<br>(8,731)                                     | 127,776<br>2022 - ACTUAL<br>VALUES<br>(250)<br>(250)                                 | 129,944<br>129,944<br>2023 - FINAL<br>BUDGET<br>(4,000)<br>(4,000)                            | 135,854<br>135,854<br>2023 ACTUALS TO<br>DECEMBER 18<br>(100)<br>(100)                         | 131,201<br>131,201<br>2024 PROPOSED<br>BUDGET<br>(4,000<br>(4,000                               |
| Account Code<br>REVENUES<br>1-3-8030-5030<br>EXPENSES<br>1-4-8030-6170 | Total Conservation Authorities         Account Description         LIVESTOCK & POUTRY GRANT         TOTAL REVENUES         LIVESTOCK EVALUATOR  | 122,443<br>2021 - ACTUAL<br>VALUES<br>(8,731)<br>(8,731)<br>346                              | 127,776<br>2022 - ACTUAL<br>VALUES<br>(250)  | 129,944<br>129,944<br>2023 - FINAL<br>BUDGET<br>(4,000)<br>(4,000)<br>1,000                   | 135,854<br>135,854<br>2023 ACTUALS TO<br>DECEMBER 18<br>(100)                                  | 131,201<br>131,201<br>2024 PROPOSED<br>BUDGET<br>(4,000<br>(4,000<br>1,000                      |
| Account Code<br>REVENUES<br>1-3-8030-5030<br>EXPENSES                  | Total Conservation Authorities         Account Description         LIVESTOCK & POUTRY GRANT         TOTAL REVENUES         LIVESTOCK EVALUATOR         LIVESTOCK DAMAGES                        | 122,443<br>2021 - ACTUAL<br>VALUES<br>(8,731)<br>(8,731)                                     | 127,776<br>2022 - ACTUAL<br>VALUES<br>(250)<br>(250)<br>(250)<br>1,221               | 129,944<br>129,944<br>2023 - FINAL<br>BUDGET<br>(4,000)<br>(4,000)                            | 135,854<br>135,854<br>2023 ACTUALS TO<br>DECEMBER 18<br>(100)<br>(100)<br>483<br>-             | 131,201<br>131,201<br>2024 PROPOSED<br>BUDGET<br>(4,000<br>(4,000<br>1,000<br>5,000             |
| <b>REVENUES</b><br>1-3-8030-5030<br><b>EXPENSES</b><br>1-4-8030-6170   | Total Conservation Authorities         Account Description         LIVESTOCK & POUTRY GRANT         TOTAL REVENUES         LIVESTOCK EVALUATOR  | 122,443<br>2021 - ACTUAL<br>VALUES<br>(8,731)<br>(8,731)<br>346                              | 127,776<br>2022 - ACTUAL<br>VALUES<br>(250)<br>(250)                                 | 129,944<br>129,944<br>2023 - FINAL<br>BUDGET<br>(4,000)<br>(4,000)<br>1,000                   | 135,854<br>135,854<br>2023 ACTUALS TO<br>DECEMBER 18<br>(100)<br>(100)<br>483                  | 131,201<br>131,201<br>2024 PROPOSED<br>BUDGET<br>(4,000<br>(4,000<br>1,000<br>5,000             |
| Account Code<br>REVENUES<br>1-3-8030-5030<br>EXPENSES<br>1-4-8030-6170 | Total Conservation Authorities         Account Description         LIVESTOCK & POUTRY GRANT         TOTAL REVENUES         LIVESTOCK EVALUATOR         LIVESTOCK DAMAGES                        | 122,443<br>2021 - ACTUAL<br>VALUES<br>(8,731)<br>(8,731)<br>(8,731)<br>346<br>8,671          | 127,776<br>2022 - ACTUAL<br>VALUES<br>(250)<br>(250)<br>(250)<br>1,221               | 129,944<br>129,944<br>2023 - FINAL<br>BUDGET<br>(4,000)<br>(4,000)<br>1,000<br>5,000          | 135,854<br>135,854<br>2023 ACTUALS TO<br>DECEMBER 18<br>(100)<br>(100)<br>483<br>-             | 131,201<br>131,201<br>2024 PROPOSED   |
| Account Code<br>REVENUES<br>1-3-8030-5030<br>EXPENSES<br>1-4-8030-6170 | Total Conservation Authorities         Account Description         LIVESTOCK & POUTRY GRANT         TOTAL REVENUES         LIVESTOCK EVALUATOR         LIVESTOCK DAMAGES         TOTAL EXPENSES | 122,443<br>2021 - ACTUAL<br>VALUES<br>(8,731)<br>(8,731)<br>(8,731)<br>346<br>8,671<br>9,017 | 127,776<br>2022 - ACTUAL<br>VALUES<br>(250)<br>(250)<br>(250)<br>1,221<br>-<br>1,221 | 129,944<br>129,944<br>2023 - FINAL<br>BUDGET<br>(4,000)<br>(4,000)<br>1,000<br>5,000<br>6,000 | 135,854<br>135,854<br>2023 ACTUALS TO<br>DECEMBER 18<br>(100)<br>(100)<br>483<br>-<br>483<br>- | 131,201<br>131,201<br>2024 PROPOSED<br>BUDGET<br>(4,000<br>(4,000<br>(4,000<br>(4,000<br>(6,000 |

#### **BUILDING, BY-LAW AND PLANNING DEPARTMENT**

#### **Departmental Overview**

The Township's Building Department authorizes all building construction and demolition in North Glengarry. The Department is provincially mandated to administer and enforce the Ontario Building Code (OBC), and provincial legislation requires staff to maintain certification to meet provincial standards, perform mandatory inspections, and issue permits within mandated time frames. The Township's Building Department provides the following public services associated with the administration and enforcement of the OBC; pre-permit consultation, plans examination, technical reviews and application processing, issuing of permits within mandated time frames to ensure conformity to the OBC, on-site inspections to ensure conformity with approved permit drawings, specifications, the OBC Act and regulations, response to all technical inquiries throughout building projects, provision of enforcement and initiation of legal proceedings as required, etc. The Building Department also administers and enforces other municipal By-laws such as the Property Standards By-Law, the Pool By-law, the Sign By-law, and the Outdoor Appliance By-law. The Department is also in responsible for assigning urban Civic addresses and rural Emergency 911 numbers, and to co-ordinate for the issuance of permits and inspection of all sewage systems.

The Township's By-law Enforcement Department creates safe, clean, and vibrant communities throughout the Township of North Glengarry. The purpose of the By-law Department is to assist with providing public safety, maintaining community standards dealing with the Township's nuisance issues. The most common problems the department deals with are animal control, parking, clean yards, property standards and noise infractions. By-law enforcement officers for the department respond to requests for service and inquiries on private property related to business licensing, lot maintenance, noise and nuisances, property standards, zoning bylaw regulations, etc. The By-law Department is responsible for the enforcement the Yard Maintenance By-Law, the By-law for the licensing, regulating, and keeping of dogs, the Animal at Large By-law, the Nuisance By-law, the Parking, and the Property Standards By-law. The department responds to issues on a complaint basis except for parking, which is patrolled on a needed basis. At times enforcement and prosecution is required.

The Township's Planning Department is responsible for the administration of the Zoning By-law with respect to interpretation of permitted uses and provisions of the bylaw including setbacks, lot coverage, and parking requirements. The Township's Planning Department provides the following public services associated with the administration of the Planning Act; preparation of recommendations to Township Council regarding proposed amendments to the Township's principal land use planning documents, the Official Plan which incorporates the general goals, objectives and policies governing land use within the Town and the Comprehensive Zoning By-law, prepares planning documents, including but not limited to official plan and zoning by-law amendments to implement Council's decisions on applications, responsible for the processing and management of development applications under the Planning Act that have been filed with the Township including draft Plans of Subdivision, prepares recommendations to the Committee of Adjustment on applications for consents and minor variances, etc. The Planning Department also administers and enforces other municipal By-laws such as the Nutrient Management Plan By-law, and Lot Grading. The Department is also in responsible for confirming zoning compliance for building permits.



#### 2023 Accomplishments

#### The Building Department issued a total of:

| Year | <b>Building Permits</b> | Septic Permits | Inspections | Permit Fees   |
|------|-------------------------|----------------|-------------|---------------|
| 2023 | 229                     | 21             | 639         | \$ 156,358.00 |
| 2022 | 250                     | 39             | 816         | \$ 227,856.30 |
| 2021 | 245                     | 42             | 792         | \$ 184,898.87 |
| 2020 | 236                     | 33             | 649         | \$ 172,945.00 |
| 2019 | 212                     | 33             | 551         | \$ 91,387.00  |
| 2018 | 222                     | 15             | 468         | \$ 168,351.00 |
| 2017 | 259                     | 19             | 357         | \$ 110,734.00 |
| 2016 | 293                     | 28             | n/a         | \$ 155,168.00 |

The building department personnel, which includes the Chief Building Official (department director), the Deputy Chief Building Official and the Administrative Assistant (shared with By-law), regularly addressed inquiries from the public, buildings concerns, building professionals including designers, architects and engineers. Department staff continues to attend professional development courses to both maintain and upgrade certifications.

#### The Planning Department managed a total of:

| Year | Site Plan<br>Agreements | Severances /<br>Consent | Zoning<br>Amendments | Minor Variances | Work Orders /<br>Certificates |
|------|-------------------------|-------------------------|----------------------|-----------------|-------------------------------|
| 2023 | 0                       | 28                      | 20                   | 10              | 60                            |
| 2022 | 3                       | 23                      | 20                   | 7               | 96                            |
| 2021 | 4                       | 18                      | 14                   | 16              | 105                           |
| 2020 | 2                       | 15                      | 15                   | 9               | 102                           |
| 2019 | 2                       | 25                      | 14                   | 6               | 98                            |
| 2018 | 2                       | 18                      | 10                   | 12              | 100                           |
| 2017 | 2                       | 20                      | 11                   | 15              | n/a                           |
| 2016 | 1                       | 27                      | 11                   | 10              | n/a                           |

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The Planning Department addressed hundreds of inquiries from the public. These inquiries are the most demanding aspect of the Administrative Assistant for the department. All planning applications are reviewed and processed by the Administrative Assistant which includes meetings with applicants, approvals, public notices, etc. All reports to Council are done by the department director, along with the Administrative Assistant who also arranges, and schedules public meetings require under the Planning Act.

| Year | Property Standards | Complaints | Dog / Kennel   | Building / Planning |
|------|--------------------|------------|----------------|---------------------|
|      |                    |            | Licenses       | issues              |
| 2023 | 10                 | 78         | 1250 / 16      | 14                  |
| 2022 | 7                  | 62         | 1340 / 15      | 12                  |
| 2021 | 4                  | 55         | 1336 / 15      | 6                   |
| 2020 | 3                  | 47         | 1209 / 13      | 10                  |
| 2019 | 7                  | 82         | 1181 / 14      | 3                   |
| 2018 | 13                 | 61         | 172 (new dogs) | 3                   |

#### The Bylaw Enforcement Department managed:

The By-law Enforcement Department is managed by the department director, who mostly deals with Property Standards issues. All other complaints, questions, and follow-ups such as dog issues, noise, clean yards, parking, etc. are all dealt with by the By-law Enforcement Officer. The Administrative Assistant oversees all the complaints received and followed up for processing.

#### 2024 Goals

Like most other Townships, North Glengarry has a lot of outstanding Building Permits. Along with the Deputy Chief Building Official and the Administrative Assistant, we are trying to close as many as possible, especially in public places like the hospital and the schools. Note that since the "Performance Deposits" have been implemented, we are seeing less and less outstanding permits. Performance Deposits income has started bringing in income at the end of 2020 as the 4year performance deposit "extension" has now expired for all the 2017 permits, it is estimated that about a \$10,000 to \$15,000 value per year of performance deposits will be retained but the Township.

The By-law department will focus more on implementing set fines charges for existing By-laws such as the Animal Control By-law, Livestock/Poundkeeper By-law, and the Civic Number By-law. The Animal Control By-law may be reviewed entirely to incorporate a section for prohibited animals and to review everything related to dogs as we now have a new system in place for dog catching, now done "in-house".

The Planning Departments from the six townships of Stormont Dundas & Glengarry, the Conservation Authorities and SDG Counties are in discussions for various planning matters trying to facilitate and regulate Planning Applications throughout the Counties. Most importantly, the SDG Counties have initiated a collaborative process to create a manual for streamlining the application processes at the SDG Counties. A document for Site Plans & Subdivisions is currently being prepared for all Townships to use as standard guidelines. This will facilitate the Planning, Public Works, Water Works and Fire Departments review for future potentials subdivision application, expected in North Glengarry in the near future. This document would basically be a guide for landowners to instruct them "how" should the subdivision be designed and constructed for roads, servicing, parcel layout, drainage, grading, etc. The proposed guidelines will be presented to Council, and approval will be required prior to start using the document that would facilitate the work for both the developers and Township's staff.

Subdivisions applications are processed and approved at County level, but the Township is the "main" commenting agency as we want the subdivision to be "as per Township's standards". North Glengarry does not currently have standards. We now have 1 subdivision that is approved and in process of being given the go-ahead for the work to start.

The Township's Zoning By-law also is due for a comprehensive review. Zoning information has been updated with the latest zoning by-law amendments and minor variances. The information is available online to the public through the SDG Counties Mapping tool. The next steps in the zoning by-law review include conducting site verifications to ensure compliance with zoning compared to actual on the ground uses. The schedules, definitions, general provisions, zone descriptions, administrative components will also be reviewed thoroughly to ensure the document is representative of the Township's.

#### 2024 Budget Challenges and Initiatives

#### Challenges

A By-law for Clear Cutting was passed at the end of the year in 2021. The challenge now represents having the By-law enforced. Approximately 4-5 permits are issued per year for clear cutting. The process is very straight forward and easy to follow by the landowner. Follow up inspections are still hard to conduct as the delay for the cutting is long, which is where enforcement is required. As of now, no official complaints or complications have arisen from the process. It appears we are close to a justified middle to satisfy the Township's goal in environmental protection, while keeping good farming practice preserved. What the department is noticing is that most of the time, the adjacent neighbours are inquiring to ensure measures are taken to know precisely where the permit line is, resulting in the owner having to do a survey, even if not required by the By-law. The fees are also quite low, which will be re-evaluated in the next few years.

Also, the Department is still facing challenges with the new updated Official Plan which was approved with modifications by the Minister of Municipal Affairs but now many properties don't have a "matching" zoning designation, creating some confusion. The United Counties have hired a firm to re-do all the 6 townships Zoning By-laws, which should be done in 2024. This represents a challenge as the new consolidated Zoning By-law will have to reflect those change, especially for the properties in Rural and General Agricultural zones that saw a change in designation as per the SDG Official Plan but we are also looking as to make the most properties possible as compliant with its zoning, meaning the Township will have to drive to all the properties to ensure the zoning layer is compliant with the actual use. The Official Plan provides goals, objectives, policies, and procedures for development based on the social, economic, and environmental goals of our County. The Official Plan guides growth, infrastructure improvements, protects and enhances natural resources, and conserves cultural heritage. Official plans are implemented locally through tools like zoning by-laws, site plans, and plans of subdivision. It provides policy framework for planning decisions and development in the County and local municipalities, and it designates lands for uses like residential, employment, commercial, etc. among other things.

The Ministry of Municipal Affaires and Housing is currently looking into updating the Ontario Building Code with lots of major changes. Those major changes will include everything from the service delivery for building permits to things like "Two-Unit Houses" (In-law suites) rules, so some of the changes may also create some Zoning issues. Planning documents such as the Comprehensive Zoning By-law would also have to be implemented. The ministry encourages secondary homes on properties, but our Zoning By-law does not reflect that goal. A "joint" Comprehensive Zoning By-law will be done by the United Counites of SDG soon to have a more similar document across the Counties, that new document will reflect new changes proposed by the province.

Another Planning challenge is Bill 23, the More Homes Built Faster Act, 2022 received Royal Assent in 2022 and is in effect. This legislation makes significant changes to the municipal planning and development review process. Some of the major changes are already in effect while others await proclamation or future regulation. Other proposals through the More Homes Built Faster: Ontario's Housing Supply Action Plan 2022-2023 are subject to future legislation or regulations. The Township is currently seeing an increase in secondary homes in the rural area, but accessory apartments within the Urban Settlement areas such as Alexandria and Maxville do not appear to be a viable option for many as we are not seeing a lot. The central intention of Bill 23 is to build more homes that are attainable for general population by discounting and/or exempting municipal fees and taxes for affordable, nonprofit, and purpose-built rental housing, and new homebuyers who otherwise face these significant costs. The biggest challenge with this is the fact that municipalities must find a way to be able to fund and contract road, water, sewer, and other housing enabling infrastructure and services that their growing communities need.

For example, Bill 23 proposes to exempt developers who build affordable, inclusionary zoning and select attainable housing units from paying development charges, parkland dedication fees, and community benefit charges. The bill also includes several additional changes, including reductions in costs associated with rental residential construction and changes to the method for determining development charges, amongst others. The cumulative impact of proposed changes to municipal fees and charges is significant and contrary to the widely accepted concept that growth should pay for growth.

#### **2024 Budget Initiatives**

Back in 2021, hired a Deputy Chief Building Official to help with the building permit revision and inspections; the process is going very well. Since the departure of the previous Planner, we have made changes to the planning department's staffing. We have hired a second administrative assistant for the department, specifically for planning, who would work alongside the Director of Building, By-law & Planning to provide for Planning services administrative work. The Township also engaged the United Counties of Stormont, Dundas & Glengarry for projects that require a Professional Planner, qualified member of the Ontario Professional Planners Institute, being Peter Young.

Building permit income was a bit lower in 2023 compared to last few years where construction was really "booming", but the actual number of permits is very similar, with a similar amount of inspections. The 2024 building permit income will depend largely on growth and is expected to remain constant. The village of Maxville "Water Project" and the imminent upgrades in the Alexandria sanitary system and lagoon should create some growth in Maxville and Alexandria in the next few years.

Income from Planning Applications such as Severances, Minor Variances, Zoning Amendments, etc. is expected to remain the same or very similar to the past few years. Since we have opted to go with a second administrative assistant to help with all the administrative work, and most of the public inquiries and meetings, and along with the director, the Township has been able to keep the use of the services from the SDG Planner to a minimum while maintaining all services as per Planning Act, to a very high standard.

Expenses from the By-law Enforcement Department is also expected to remain similar. Costs were reduced in the last few years due to the new process for loose dogs. We are now evaluating the long-term plan to ensure service remain adequate on all level of bylaw enforcement. An increase in income from fines should be seen as the By-law Enforcement Officer now has the option of using the AMPS By-law, which will help greatly for smaller infractions.

#### 2024 Budget Details

Township of North Glengarry - 2024 Draft Operating and Capital Budgets

| Building      |                                     |                         |                         |                        |                                |                         |
|---------------|-------------------------------------|-------------------------|-------------------------|------------------------|--------------------------------|-------------------------|
| Account Code  | Account Description                 | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER 18 | 2024 PROPOSED<br>BUDGET |
| REVENUES      |                                     |                         |                         |                        |                                |                         |
| 1-3-2100-6000 | CBO - PROPERTY STANDARDS            | (376)                   | (2,811)                 | (2,500)                | (690)                          | (2,500                  |
| 1-3-2100-7200 | CBO - BUILDING PERMITS              | (218,524)               | (236,191)               | (225,000)              | (156,359)                      | (225,000                |
| 1-3-2100-7203 | CBO - REVENUE - OTHER               | -                       | -                       | (1,000)                | -                              | (1,000                  |
| 1-3-2100-7205 | CBO - CIVIC NUMBERS REVENUE         | (4,390)                 | (8,280)                 | (3,500)                | (4,500)                        | (3,500                  |
| 1-3-2100-7207 | CBO - CLEAN YARDS                   | _                       | -                       | -                      | -                              | _                       |
|               | TOTAL REVENUES                      | (223,290)               | (247,282)               | (232,000)              | (161,549)                      | (232,000                |
| EXPENSES      |                                     |                         |                         |                        |                                |                         |
| 1-4-2100-1010 | CBO - WAGES                         | 162,194                 | 231,714                 | 243,493                | 237,107                        | 261,613                 |
| 1-4-2100-1015 | CBO - PART-TIME WAGES               | _                       | -                       | -                      | -                              | -                       |
| 1-4-2100-1035 | CBO - OVERTIME                      | 225                     | 121                     | -                      | 26                             | -                       |
| 1-4-2100-1110 | CBO - BENEFITS                      | 50,760                  | 72,298                  | 77,850                 | 72,899                         | 82,992                  |
| 1-4-2100-2021 | CBO - WORK BOOTS & CLOTHING         | 965                     | 953                     | 2,000                  | 387                            | 2,000                   |
| 1-4-2100-2025 | CBO - MILEAGE & TRAVEL              | 435                     | 1,404                   | 2,000                  | 1,524                          | 2,00                    |
| 1-4-2100-2026 | CBO - MEETING ATTENDANCE            | 300                     | -                       | -                      | -                              | -                       |
| 1-4-2100-2035 | CBO - CONFERENCE/WORKSHOP/TRAINING  | 771                     | 1,961                   | 3,000                  | 2,431                          | 3,000                   |
| 1-4-2100-2049 | CBO - CELL PHONE                    | 723                     | 1,238                   | 2,000                  | 1,104                          | 2,000                   |
| 1-4-2100-2051 | CBO - COURIER                       | 41                      | -                       | -                      | -                              | -                       |
| 1-4-2100-2100 | CBO - POSTAGE                       | 250                     | 319                     | 1,000                  | 361                            | 1,000                   |
| 1-4-2100-2120 | CBO - OFFICE SUPPLIES               | 158                     | 1,313                   | 1,000                  | 879                            | 1,000                   |
| 1-4-2100-2125 | CBO - MATERIALS/SUPPLIES            | 742                     | 231                     | 2,000                  | 249                            | 2,000                   |
| 1-4-2100-2130 | CBO - COMPUTER EQUIP & SUPPLIES     | 6,289                   | 6,256                   | 7,680                  | 144                            | 1,000                   |
| 1-4-2100-2131 | CBO - COMPUTER WEBSITE HOSTING      |                         | 3,183                   | 3,000                  | 7,209                          | 8,000                   |
| 1-4-2100-2140 | CBO - PHOTOCOPIER EXPENSE           | 1,538                   | 1,870                   | 1,000                  | 1,356                          | 1,000                   |
| 1-4-2100-2210 | CBO - LEGAL FEES                    | _                       | -                       | 2,000                  | 364                            | 2,000                   |
| 1-4-2100-2223 | CBO - CONSULTING FEES               | -                       | -                       | 1,000                  | -                              | 1,000                   |
| 1-4-2100-2300 | CBO - ADVERTISING                   | 856                     | -                       | -                      | -                              | _                       |
| 1-4-2100-2399 | CBO - VEHICLE MAINTENANCE           | 773                     | 729                     | 2,000                  | 2,638                          | 3,000                   |
| 1-4-2100-2400 | CBO - GAS/OIL/DIESEL                | 2,282                   | 2,728                   | 3,000                  | 1,160                          | 3,000                   |
| 1-4-2100-2410 | CBO - ASSOCIATION & MEMBERSHIP FEES | 599                     | 590                     | 1,000                  | 853                            | 1,000                   |
| 1-4-2100-5010 | CBO - GENERAL EXPENSES              | 136                     | -                       | -                      | 331                            | -                       |
| 1-4-2100-7205 | CBO - CIVIC NUMBERING COSTS         | 5,544                   | 6,355                   | 3,500                  | 4,673                          | 3,500                   |
| 1-4-2100-9000 | CBO - TRANSFER TO RESERVES          | 25,000                  | -                       | -                      | -                              | -                       |
|               | TOTAL EXPENSES                      | 260,581                 | 333,263                 | 358,523                | 335,695                        | 381,104                 |
|               | Total Building                      | 37,291                  | 85,981                  | 126,523                | 174,146                        | 149,104                 |

| Sylaw         |                                  |                         |                         |                        |                                |                         |
|---------------|----------------------------------|-------------------------|-------------------------|------------------------|--------------------------------|-------------------------|
| Account Code  | Account Description              | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER 18 | 2024 PROPOSED<br>BUDGET |
| REVENUES      |                                  | 112020                  | 1/12020                 | 505021                 |                                | DODGET                  |
| 1-3-2125-7104 | BYLAW - BUSINESS LICENSE/PERMITS | (2,100)                 | (4,692)                 | (3,500)                | (9,201)                        | (7,500                  |
| 1-3-2125-7201 | BYLAW - ENFORCEMENT VIOLATIONS   | (240)                   | (870)                   | (2,000)                | (944)                          | (2,000                  |
| 1-3-2125-7203 | BYLAW - AMPS REVENUE             | -                       | . ,                     | -                      | -                              | (1,000                  |
| 1-3-2125-7207 | BYLAW - CLEAN YARDS              | -                       | -                       | (1,000)                | -                              | (1,000                  |
| 1-3-2125-7208 | BYLAW - PARKING TICKETS          | (1,407)                 | (1,320)                 | (2,000)                | (2,304)                        | (2,000                  |
| 1-3-2125-7753 | BYLAW - PARKING PASSES           | (440)                   | (220)                   | (1,000)                | (1,460)                        | (1,000                  |
|               | TOTAL REVENUES                   | (4,187)                 | (7,102)                 | (9,500)                | (13,909)                       | (14,500                 |
| EXPENSES      |                                  |                         |                         |                        |                                |                         |
| 1-4-2125-1010 | BY-LAW - WAGES                   | 61,016                  | 66,809                  | 74,150                 | 65,176                         | 75,622                  |
| 1-4-2125-1035 | BY-LAW - OVERTIME                | 8,788                   | 6,346                   | -                      | 6,152                          | 4,000                   |
| 1-4-2125-1110 | BY-LAW - BENEFITS                | 21,367                  | 22,700                  | 24,677                 | 21,800                         | 25,506                  |
| 1-4-2125-2021 | BY-LAW - CLOTHING ALLOWANCE      | 347                     | 597                     | 500                    | 124                            | 450                     |
| 1-4-2125-2025 | BY-LAW - MILEAGE AND TRAVEL      | -                       | -                       | -                      | -                              | -                       |
| 1-4-2125-2035 | BY-LAW - CONFERENCES & TRAINING  | 270                     | 63                      | 1,500                  | 1,282                          | 1,500                   |
| 1-4-2125-2049 | BY-LAW - CELL PHONES             | 655                     | 1,202                   | 1,000                  | 560                            | 1,000                   |
| 1-4-2125-2110 | BY-LAW - TOOLS/EQUIPMENT         | -                       | -                       | -                      | -                              | -                       |
| 1-4-2125-2125 | BYLAW - MATERIALS/SUPPLIES       | 2,727                   | 974                     | 500                    | 517                            | 500                     |
| 1-4-2125-2130 | BYLAW - COMPUTER FEES            | -                       | 31                      | 680                    | -                              | 680                     |
| 1-4-2125-2210 | BY-LAW - LEGAL FEES              | -                       | -                       | 1,000                  | -                              | 1,000                   |
| 1-4-2125-2399 | BY-LAW - TRUCK EXPENSES          | 323                     | -                       | 2,000                  | 755                            | 2,000                   |
| 1-4-2125-2400 | BY-LAW - GAS/OIL/DIESEL          | 2,912                   | 2,725                   | 2,000                  | 2,729                          | 2,000                   |
| 1-4-2125-5010 | BY-LAW - GENERAL EXPENSES        | -                       | -                       | _                      | -                              | _                       |
| 1-4-2125-6000 | BY-LAW - PROPERY STANDARDS       | -                       | -                       | 1,500                  | -                              | 1,500                   |
| 1-4-2125-7203 | BY-LAW - AMPS EXPENSES           | -                       | -                       | -                      | -                              | 500                     |
| 1-4-2125-7207 | BY-LAW - CLEAN YARDS             | -                       | -                       | 1,500                  | (150)                          | 1,500                   |
|               | TOTAL EXPENSES                   | 98,405                  | 101,447                 | 111,007                | 98,945                         | 117,758                 |
|               | Total Bylaw                      | 94,218                  | 94,345                  | 101,507                | 85,036                         | 103,258                 |

| Septic Systems |  |                         |                         |                        |                                |                         |
|----------------|--|-------------------------|-------------------------|------------------------|--------------------------------|-------------------------|
| Account Code   | Account Description                    | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER 18 | 2024 PROPOSED<br>BUDGET |
| REVENUES       |  |                         |                         |                        |                                |                         |
| 1-3-2200-7200  | SS - PERMITS                           | (35,340)                | (30,475)                | (22,000)               | (16,715)                       | (22,000                 |
| 1-3-2200-7203  | SS - OTHER REVENUE                     | (420)                   | (1,330)                 | -                      | (420)                          | -                       |
|                | TOTAL REVENUES                         | (35,760)                | (31,805)                | (22,000)               | (17,135)                       | (22,000                 |
| EXPENSES       |  |                         |                         |                        |                                |                         |
| 1-4-2200-4010  | SS - CONTRACTED SERVICES               | 21,828                  | 31,157                  | 20,000                 | 18,116                         | 20,000                  |
| 1-4-2200-7206  | SS - MANDATORY INSPECTIONS             | -                       | -                       | 2,000                  | -                              | 2,000                   |
|                | TOTAL EXPENSES                         | 21,828                  | 31,157                  | 22,000                 | 18,116                         | 22,000                  |
|                | Total Septic Systems                   | (13,932)                | (648)                   | -                      | 981                            | -                       |
| Animal Control |  |                         |                         |                        |                                |                         |
| Account Code   | Account Description                    | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER 18 | 2024 PROPOSED<br>BUDGET |
| REVENUES       |  |                         |                         |                        |                                |                         |
| 1-3-2250-7200  | ANIMAL CONTROL - KENNEL PERMIT         | (500)                   | (3,500)                 | (3,500)                | -                              | (3,500                  |
| 1-3-2250-7210  | ANIMAL CONTROL - DOG LICENCES          | (33,975)                | (30,296)                | (33,000)               | (34,612)                       | (33,000                 |
| 1-3-2250-7211  | ANIMAL CONTROL - POUNDKEEPER           | (1,025)                 | (394)                   | -                      | (120)                          | -                       |
|                | TOTAL REVENUES                         | (35,500)                | (34,190)                | (36,500)               | (34,732)                       | (36,500                 |
| EXPENSES       |  |                         |                         |                        |                                |                         |
| 1-4-2250-2049  | ANIMAL CONTROL - CELL PHONE            | -                       | -                       | -                      | -                              | -                       |
| 1-4-2250-2125  | ANIMAL CONTROL - MATERIALS/SUPPLIES    | -                       | -                       | -                      | -                              | 1,000                   |
| 1-4-2250-4010  | ANIMAL CONTROL - CONTRACTED SERVICES   | -                       | -                       | -                      | 195                            | -                       |
| 1-4-2250-5010  | ANIMAL CONTROL - GENERAL EXPENSES      | 2,572                   | 60                      | -                      | 27                             | -                       |
| 1-4-2250-5105  | ANIMAL CONTROL - DOG POUND FEES        | 3,694                   | 951                     | 2,000                  | 100                            | 2,000                   |
| 1-4-2250-5106  | ANIMAL CONTROL - LIVESTOCK POUNDKEEPER | -                       | -                       | 3,000                  | -                              | 2,000                   |
|                | TOTAL EXPENSES                         | 6,266                   | 1,011                   | 5,000                  | 322                            | 5,000                   |
|                | Total Animal Control                   | (29,234)                | (33,179)                | (31,500)               | (34,410)                       | (31,500)                |

| lanning                  |                                      |                         |                         |                        |                |                         |
|--------------------------|--------------------------------------|-------------------------|-------------------------|------------------------|----------------|-------------------------|
| Assaunt Cada             | Account Decembrication               | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET |                | 2024 PROPOSEI<br>BUDGET |
| Account Code<br>REVENUES | Account Description                  | VALUES                  | VALUES                  | BUDGET                 | TO DECEMBER 18 | BUDGET                  |
| 1-3-8000-7109            | PLN - ZONING CERTIFICATES            | (9,465)                 | (8,250)                 | (10,000)               | (3,340)        | (10,000                 |
| 1-3-8000-7800            | PLN - ZONING & AMENDMENT FEES        | (16,500)                | (33,000)                | ,                      |                | (30,00                  |
| 1-3-8000-7800            | PLN - ZONING & AMENDMENT FEES        | (10,500)                | (33,000)                |                        |                | (5,00                   |
| 1-3-8000-7802            | PLN - SITE PLANS                     | (110,840)               | (50,228)                | (32,000)               |                | (32,00                  |
| 1-3-8000-7805            | PLN - TREET CLEAR CUTTING            | (110,840)               | (50,228)                | (32,000)               | (2,000)        | (32,00                  |
| 1-3-8000-7805            | PLN - CASH-IN-LIEU PARKLAND FEES     | _                       | (14,000)                |                        | (14,000)       | (1,00                   |
| 1-3-8000-7807            | PLN - CASH-IN-LIEO PARKLAND FEES     | -                       | (14,000)                | -                      | (14,000)       | - (1.00                 |
| 1-3-8000-7807            | PLN - TRANSFER FROM RESERVES         | -                       | -                       | -                      | -              | (1,00                   |
| 1-3-8000-8001            | TOTAL REVENUES                       | (145,305)               | (108,978)               | (77,000)               |                | (79,00                  |
|                          | TOTAL REVENUES                       | (145,505)               | (108,978)               | (77,000)               | (40,912)       | (79,00                  |
| EXPENSES                 |                                      |                         |                         |                        |                |                         |
| 1-4-8000-1010            | PLN - WAGES                          | 90,996                  | 61,067                  | 52,748                 | 64,546         | 53,80                   |
| 1-4-8000-1035            | PLN - OVERTIME                       | 220                     | 298                     | -                      | 257            | -                       |
| 1-4-8000-1110            | PLN - BENEFITS                       | 31,199                  | 21,547                  | 19,752                 | 22,843         | 20,21                   |
| 1-4-8000-2025            | PLN - MILEAGE & TRAVEL               | 238                     | -                       | 1,000                  | -              | 1,00                    |
| 1-4-8000-2026            | PLN - MEETING ATTENDANCE             | 720                     | 300                     | 1,500                  | 660            | 1,50                    |
| 1-4-8000-2035            | PLN - CONFERENCES/WORKSHOPS/TRAINING | 911                     | -                       | 2,000                  | 1,520          | 2,00                    |
| 1-4-8000-2049            | PLN - CELL PHONES                    | 1,216                   | 396                     | 500                    | -              | 50                      |
| 1-4-8000-2100            | PLN - POSTAGE                        |                         | 278                     | 200                    | 292            | 20                      |
| 1-4-8000-2120            | PLN - OFFICE SUPPLIES                | 236                     | -                       | 200                    | 396            | 20                      |
| 1-4-8000-2125            | PLN - MATERIALS/SUPPLIES             | 92                      | 35                      | 300                    | 122            | 30                      |
| 1-4-8000-2210            | PLN - LEGAL FEES                     | 407                     | -                       | 1,000                  | -              | 1,00                    |
| 1-4-8000-2223            | PLN - CONSULTING FEES                | 4,845                   | 120                     | 10,000                 | 1,380          | 10,00                   |
| 1-4-8000-2300            | PLN - ADVERTISING                    | 136                     | 9,445                   | 6,000                  | 6,775          | 6,00                    |
| 1-4-8000-2410            | PLN - ASSOCIATION & MEMBERSHIPS FEES | 542                     | -                       | -                      | -              | -                       |
| 1-4-8000-5010            | PLN - GENERAL EXPENSES               | 310                     | -                       | -                      | 34             | -                       |
| 1-4-8000-9000            | PLN - TRF TO RESERVE                 | 5,000                   | 19,000                  | 5,000                  | -              | -                       |
|                          | TOTAL EXPENSES                       | 137,068                 | 112,486                 | 100,200                | 98,825         | 96,71                   |
| CADITAL                  |                                      |                         |                         |                        | -              |                         |
| CAPITAL<br>1-5-8000-8000 | CAPITAL - PLANNING                   | 21,538                  | 25,000                  |                        | -              |                         |
| 1-5-6000-6000            | TOTAL CAPITAL                        | 21,538<br>21,538        | 25,000                  | -                      | -              | -                       |
|                          | Takal Disensian                      | 12 204                  | 30 500                  | 22.200                 | F4 040         | 47.74                   |
|                          | Total Planning                       | 13,301                  | 28,508                  | 23,200                 | 51,913         | 17,71                   |
|                          | TOTAL BUILDING, BYLAW & PLANNING     | 101,644                 | 175,007                 | 219,730                | 277,666        | 238,58                  |

Please note there is no capital request for this department for 2024.

#### **COMMUNITY SERVICES DEPARTMENT**

#### **Departmental Overview**

The Community Services budget contains funds to support municipal activities such as Canada Day, the Business and Community Awards Gala, Meet me on Main Street, and the Christmas activities and parades.

The Contributions' budget contains contributions to various community groups in North Glengarry such as the Municipal Recreation Associations in Alexandria, Apple Hill, Dalkeith, Dunvegan, Father Gauthier (Lochiel), Glen Robertson, Glen Sandfield, Greenfield, Laggan and Maxville, the transfer of funds to the Glengarry Sports Palace, the Community Grant Program, the Glengarry Pioneer Museum, the Glengarry Sports Hall of Fame, the Highland Games, and the Glengarry County Archives.

The Municipal Recreation Associations' budget contains funding for the space needs of the various Community Centers located in Apple Hill, Glen Robertson, Dunvegan, Dalkeith, and Maxville, as well as the Maxville Library and Dalkeith Plus.

The Libraries' budget contains line items for the maintenance of the Maxville Library and the former Dalkeith Library buildings. Accessibility renovations to municipal facilities are also captured under this department.

The table below captures the various organizations/activities that receive funding or support through the Township of North Glengarry. This table excludes any contributions to the Glengarry Sports Palace which now belongs to the Township of North Glengarry.

| 2023 TOWNSHIP OF NORTH GLENGA                           | ARRY      |
|---|-----------|
| Program   | Amount    |
| Arts, Culture and Heritage Committee                    | 5000      |
| Community Centres & Libraries                           | 10000     |
| Community Development Committee                         | 5000      |
| Community Grant Program                                 | 25 000    |
| CommUNITY Run   | 1500      |
| Festival of Lights at Island Park                       | 2000      |
| Glengarry County Archives                               | 46000     |
| Glengarry Highland Games                                | 4500      |
| Glengarry Pioneer Museum                                | 34000     |
| Glengarry Sports Hall of Fame                           | 4001      |
| Journée de la Femme                                     | 250       |
| July 1st, Christmas & Carnivals                         | 27829     |
| Legion/Senior Support                                   | 18918     |
| Municipal Recreation Associations Capital<br>Expenses   | 63500     |
| Municipal Recreation Associations Operating<br>Expenses | 83500     |
| Tree Donation (Sponsorship Fund)                        | 500       |
| TOTAL MUNICIPAL CONTRIBUTIONS:                          | \$331 498 |

#### **2023 Accomplishments**

The Township has contributed to several successful events and activities as organizations fully came out of COVID-19 in 2023.

## <u>Accessibility</u>

- New door at Tim Hortons Dome.
- New opener was installed on the Glengarry Sports Palace's door leading to the arena surface
- Council, Planning, Committee of Adjustment and the Committee of the Whole meetings are streamed on YouTube.
- Repave parking at Glen Robertson Community Centre to increase ease of entry to building.
- A new access point was created at Island Park to allow for individuals with mobility issues to access the soccer fields from a closer access point/entrance.

## Capital Projects by MRACs

- Purchase of sports equipment
- Renovations to bathrooms
- Renovations to unistone sidewalk
- Renovations to parking area
- Asphalt pad reconstruction with outdoor basketball and pickle ball courts

## <u>Events</u>

- In 2023, events such as La Jounée de la Femme returned as an indoor activity using the cement surface at the Glengarry Sports Palace.
- Staff has applied to Celebrate Canada for 2023 and received \$8,000 in funding which was used to support fireworks and activities in the community.
- The Business & Community Gala Awards were held in September 2023 and 10 recipients were honoured during the ceremony.

## Community Grants

Community Grants have been available since 2009. So far, 138 projects were approved for a total fund disbursement of \$384,641.24.

In addition, over the last three years the Township has been tracking the value of in-kind requests. These total \$19,885.00 since 2017.

- Continue to ensure accessibility at municipally-owned facilities and parks.
- Support volunteer organizations in their activities (MRACs, community groups that are successful recipients of the Community Grants Program, etc.)

## 2024 Budget Challenges and Initiatives

## Challenges:

Activities in North Glengarry are very similar to pre-COVID-19 levels but the cost related to the events have significantly increased due to inflation.

Funding for community-based activities is dwindling and community organizations are turning to the municipality for assistance either through funding or in kind services.

#### 2024 Budget Initiatives:

- Obtain funding for 2024 Canada Day activities and other activities through tourism grants.
- Dalkeith Plus Building brick replacement, parging and repairs.

| REVENUES         COMM DEV-           1-3-1900-7754         COMM. DEV.           1-3-1900-7754         COMM. DEV.           1-3-1900-8004         COMM. DEV.           1-3-1900-8004         COMM. DEV.           1-3-1900-1010         COMM. DEV.           1-4-1900-1010         COMM. DEV.           1-4-1900-2025         COMM. DEV.           1-4-1900-2031         COMM. DEV.           1-4-1900-2030         COMM. DEV.           1-4-1900-2030         COMM. DEV.           1-4-1900-2030         COMM. DEV.           1-4-1900-2030         COMM. DEV.           1-4-1900-3000         COMM. DEV.           1-4-1900-8004         COMM. DEV.           1-4-1900-8005         COMM. DEV.           1-4-1900-8006         COMM. DEV.           1-4-7000-5234         GSP - LINE OF <t< th=""><th></th><th></th><th>2022 -</th><th></th><th>2023 ACTUALS</th><th>2024</th></t<>  |                                   |                         | 2022 -                  |                           | 2023 ACTUALS            | 2024                       |
|---|-----------------------------------|-------------------------|-------------------------|---------------------------|-------------------------|----------------------------|
| 1-3-1900-4962       COMM DEV-         1-3-1900-7754       COMM. DEV.         1-3-1900-8004       COMM. DEV.         1-3-1900-8004       COMM. DEV.         1-4-1900-1010       COMM. DEV.         1-4-1900-1110       COMM. DEV.         1-4-1900-2025       COMM. DEV.         1-4-1900-2031       COMM. DEV.         1-4-1900-2031       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-8004       COMM. DEV.         1-4-1900-8005       COMM. DEV.         1-4-1900-8006       COMM. DEV.         1-4-7000-5234       GSP - LINE OF         1-4-7000-5240 </th <th>Account Description</th> <th>2021 - ACTUAL<br/>VALUES</th> <th>ACTUAL</th> <th>2023 - FINAL<br/>BUDGET</th> <th>TO DECEMBER<br/>18</th> <th>2024<br/>PROPOSED<br/>BUDGET</th>   | Account Description               | 2021 - ACTUAL<br>VALUES | ACTUAL                  | 2023 - FINAL<br>BUDGET    | TO DECEMBER<br>18       | 2024<br>PROPOSED<br>BUDGET |
| 1-3-1900-7754       COMM. DEV.         1-3-1900-8004       COMM. DEV.         1-4-1900-1010       COMM. DEV.         1-4-1900-1110       COMM. DEV.         1-4-1900-2025       COMM. DEV.         1-4-1900-2031       COMM. DEV.         1-4-1900-2031       COMM. DEV.         1-4-1900-2031       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-8004       COMM. DEV.         1-4-1900-8005       COMM. DEV.         1-4-1900-8006       COMTRIBUTION         1-4-7000-5234       GSP - LINE OF         1-4-7000-5240       CONTRIBUTION         1-4-7000-5248       CONTRIBUTION         1-4-7000  |                                   |                         |                         |                           |                         |                            |
| 1-3-1900-8004       COMM. DEV.         EXPENSES   | EV - USER FEES INSURANCE          |                         | (3,137)                 | -                         | (4,986)                 | -                          |
| EXPENSES           1-4-1900-1010         COMM. DEV.           1-4-1900-1110         COMM. DEV.           1-4-1900-2025         COMM. DEV.           1-4-1900-2031         COMM. DEV.           1-4-1900-2031         COMM. DEV.           1-4-1900-2030         COMM. DEV.           1-4-1900-2030         COMM. DEV.           1-4-1900-2030         COMM. DEV.           1-4-1900-8004         COMM. DEV.           1-4-1900-8005         COMM. DEV.           1-4-1900-8006         OTHER ORGS           1-4-7000-5234         GSP - LINE OF           1-4-7000-5247         CONTRIBUTIO           1-4-7000-5248         CONTRIBUTIO           1-4-7000-5254  | DEV OTHER FUNDING                 | (8,000)                 | (8,000)                 | (7,500)                   | (8,000)                 | (7,500                     |
| 1-4-1900-1010       COMM. DEV.         1-4-1900-1110       COMM. DEV.         1-4-1900-2025       COMM. DEV.         1-4-1900-2031       COMM. DEV.         1-4-1900-1225       COMM. DEV.         1-4-1900-2300       COMM. DEV.         1-4-1900-2300       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-2005       COMM. DEV.         1-4-1900-8004       COMM. DEV.         1-4-1900-8005       COMM. DEV.         1-4-1900-8006       COMM. DEV.         1-4-7000-5234       GSP - LINE OF         1-4-7000-5247       CONTRIBUTIO         1-4-7000-5248       CONTRIBUTIO         1-4-7000-5253       CONTRIBUTIO         1-4-7000-5254       CONTRIBUTIO         1-4-7000-5  | DEV SPECIAL EVENTS                | -                       | (9,150)                 | (11,000)                  | (8,475)                 | (11,000                    |
| 1-4-1900-1010       COMM. DEV.         1-4-1900-2025       COMM. DEV.         1-4-1900-2031       COMM. DEV.         1-4-1900-2031       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-3000       COMM. DEV.         1-4-1900-8004       COMM. DEV.         1-4-1900-8005       COMM. DEV.         1-4-1900-8006       CONTRIBUTION         1-4-7000-5234       GSP - LINE OF         1-4-7000-5248       CONTRIBUTION         1-4-7000-5248       CONTRIBUTION         1-4-7000-5253       CONTRIBUTION         1-4-70  | TOTAL REVENUES                    | (8,000)                 | (20,287)                | (18,500)                  | (21,461)                | (18,500                    |
| 1-4-1900-1110       COMM. DEV.         1-4-1900-2025       COMM. DEV.         1-4-1900-2031       COMM. DEV.         1-4-1900-1225       COMM. DEV.         1-4-1900-2300       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-2030       COMM. DEV.         1-4-1900-8004       COMM. DEV.         1-4-1900-8005       COMM. DEV.         1-4-1900-8006       OTHER ORGS         1-4-7000-5234       GSP - LINE OF         1-4-7000-5240       CONTRIBUTIO         1-4-7000-5248       CONT GLENG         1-4-7000-5254       CONTRIBUTIO         1-4-7000-5255       CONTRIBUTIO         1-4-7000-5254       CONTRIBUTIO         1-4-7000-5  |                                   |                         |                         |                           |                         |                            |
| 1-4-1900-2025       COMM. DEV.         1-4-1900-1225       COMM. DEV.         1-4-1900-2300       COMM. DEV.         1-4-1900-2300       COMM. DEV.         1-4-1900-2300       COMM DEV.         1-4-1900-4107       COMM. DEV.         1-4-1900-8004       COMM. DEV.         1-4-1900-8005       COMM. DEV.         1-4-1900-8006       OTHER ORGS         1-4-7000-5234       GSP - LINE OF         1-4-7000-5240       CONTRIBUTIO         1-4-7000-5247       CONTRIBUTIO         1-4-7000-5248       CONTRIBUTIO         1-4-7000-5253       CONTRIBUTIO         1-4-7000-5254       CONTRIBUTIO         1-4-7000-5255       CONTRIBUTIO         1-4-7000-  | EV WAGES                          | 282                     | -                       | -                         | -                       | -                          |
| 1-4-1900-2031       COMM. DEV.         1-4-1900-1225       COMM. DEV.         1-4-1900-2300       COMM. DEV.         1-4-1900-5010       COMM DEV.         1-4-1900-4107       COMM. DEV.         1-4-1900-8004       COMM. DEV.         1-4-1900-8005       COMM. DEV.         1-4-1900-8006       COMM. DEV.         1-4-1900-8006       COMM. DEV.         1-4-1900-8006       COMM. DEV.         1-4-1900-8006       COMM DEV.         1-4-1900-8006       OTHER ORGS         1-4-7000-5234       GSP - LINE OF         1-4-7000-5237       CONTRIBUTIO         1-4-7000-5240       CONTRIBUTIO         1-4-7000-5247       CONT GLENG         1-4-7000-5248       CONTRIBUTIO         1-4-7000-5253       CONTRIBUTIO         1-4-7000-5254       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-7000-5258  | EV BENEFITS                       | 268                     | 180                     | -                         | -                       | -                          |
| 1-4-1900-1225       COMM. DEV.         1-4-1900-2300       COMM. DEV.         1-4-1900-5010       COMM. DEV.         1-4-1900-4107       COMM. DEV.         1-4-1900-8004       COMM. DEV.         1-4-1900-8005       COMM. DEV.         1-4-1900-8006       OTHER ORGS         1-4-7000-5234       GSP - LINE OF         1-4-7000-5237       CONTRIBUTIO         1-4-7000-5240       CONTRIBUTIO         1-4-7000-5247       CONT GLENG         1-4-7000-5248       CONTRIBUTIO         1-4-7000-5253       CONTRIBUTIO         1-4-7000-5254       CONTRIBUTIO         1-4-7000-5255       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-  | DEV MILEAGE                       | 150                     | -                       | 200                       | 6                       | 200                        |
| 1-4-1900-2300       COMM. DEV         1-4-1900-4107       COMM. DEV         1-4-1900-8004       COMM. DEV         1-4-1900-8005       COMM. DEV         1-4-1900-8006       COMM. DEV         1-4-1900-8006       COMM DEV         1-4-1900-8006       OTHER ORGS         EXPENSES       OTHER ORGS         1-4-7000-5234       GSP - LINE OF         1-4-7000-5237       CONTRIBUTIO         1-4-7000-5240       CONTRIBUTIO         1-4-7000-5247       CONT GLENG         1-4-7000-5248       CONTRIBUTIO         1-4-7000-5251       CONTRIBUTIO         1-4-7000-5253       CONTRIBUTIO         1-4-7000-5254       CONTRIBUTIO         1-4-7000-5255       CONTRIBUTIO         1-4-7000-5256       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-7000-9000       MRA - TRANS   | DEV JULY 1ST & CHRISTMAS EXP.     | 22,070                  | 20,646                  | 15,500                    | 28,027                  | 15,500                     |
| 1-4-1900-5010       COMM DEV-         1-4-1900-8004       COMM. DEV         1-4-1900-8005       COMM. DEV         1-4-1900-8006       COMM DEV <b>Account Code REVENUES</b> 1-3-7000-8001       OTHER ORGS         1-4-7000-5234       GSP - LINE OF         1-4-7000-5235       CONTRIBUTIO         1-4-7000-5237       CONTRIBUTIO         1-4-7000-5240       CONTRIBUTIO         1-4-7000-5247       CONTRIBUTIO         1-4-7000-5253       CONTRIBUTIO         1-4-7000-5254       CONTRIBUTIO         1-4-7000-5255       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-7000-5258       CONTRIBUTIO         1-4-7000-9000       MRA - TRANS  | EV INSURANCE                      | -                       | -                       | -                         | -                       | 2,162                      |
| 1-4-1900-4107 COMM. DEV<br>1-4-1900-8004 COMM. DEV<br>1-4-1900-8005 COMM. DEV<br>1-4-1900-8006 COMM DEV<br>1-4-1900-8006 COMM DEV<br><b>Total</b><br><b>Total</b><br><b>ther Contributions</b><br><b>Account Code</b><br><b>REVENUES</b><br>1-3-7000-8001 OTHER ORGS<br><b>EXPENSES</b><br>1-4-7000-5234 GSP - LINE OF<br>1-4-7000-5237 CONTRIBUTIO<br>1-4-7000-5240 CONTRIBUTIO<br>1-4-7000-5247 CONT GLENG<br>1-4-7000-5248 CONT GLENG<br>1-4-7000-5251 CONTRIBUTIO<br>1-4-7000-5253 CONTRIBUTIO<br>1-4-7000-5253 CONTRIBUTIO<br>1-4-7000-5258 CONTRIBUTIO<br>1-4-7000-5258 CONTRIBUTIO<br>1-4-7000-5250 CONTRIBUTIO<br>1-4-7000-5260 CONTRIBUTIO<br>1-4-7000-5260 CONTRIBUTIO<br>1-4-7000-5260 CONTRIBUTIO<br>1-4-7000-9000 MRA - TRANS  | DEV - ADVERTISING                 | 1,159                   | -                       | 1,400                     | 146                     | 1,400                      |
| 1-4-1900-8004 COMM. DEV-<br>1-4-1900-8005 COMM. DEV-<br>1-4-1900-8006 COMM DEV-<br>Total<br>Total<br>ther Contributions<br>Account Code<br>REVENUES<br>1-3-7000-8001 OTHER ORGS<br>1-3-7000-8001 OTHER ORGS<br>1-4-7000-5234 GSP - LINE OF<br>1-4-7000-5237 CONTRIBUTIO<br>1-4-7000-5240 CONTRIBUTIO<br>1-4-7000-5247 CONT GLENG<br>1-4-7000-5248 CONT GLENG<br>1-4-7000-5251 CONTRIBUTIO<br>1-4-7000-5253 CONTRIBUTIO<br>1-4-7000-5253 CONTRIBUTIO<br>1-4-7000-5253 CONTRIBUTIO<br>1-4-7000-5253 CONTRIBUTIO<br>1-4-7000-5253 CONTRIBUTIO<br>1-4-7000-5253 CONTRIBUTIO<br>1-4-7000-5254 CONTRIBUTIO<br>1-4-7000-5255 CONTRIBUTIO<br>1-4-7000-5256 CONTRIBUTIO<br>1-4-7000-5258 CONTRIBUTIO<br>1-4-7000-5258 CONTRIBUTIO<br>1-4-7000-5258 CONTRIBUTIO<br>1-4-7000-5258 CONTRIBUTIO<br>1-4-7000-5259 MRA - TRANS   | EV - GENERAL EXPENSES             |                         | 484                     | -                         | (9)                     | -                          |
| 1-4-1900-8005 COMM. DEV-<br>1-4-1900-8006 COMM DEV-<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Total<br>Tot | DEV - SPECIAL GRANTS DISBUR       | -                       | -                       | 7,500                     | -                       | -                          |
| 1-4-1900-8006 COMM DEV -<br>Total Total Tota  | EV - SPECIAL EVENTS               | 305                     | 10,480                  | 12,500                    | 12,208                  | 12,500                     |
| Total           Total           ther Contributions           Account Code           REVENUES           1-3-7000-8001         OTHER ORGS           1-3-7000-8001         OTHER ORGS           1-4-7000-5234         GSP - LINE OF           1-4-7000-5237         CONTRIBUTION           1-4-7000-5240         CONTRIBUTION           1-4-7000-5247         CONT GLENG           1-4-7000-5248         CONT GLENG           1-4-7000-5251         CONTRIBUTION           1-4-7000-5253         CONTRIBUTION           1-4-7000-5253         CONTRIBUTION           1-4-7000-5253         CONTRIBUTION           1-4-7000-5254         CONTRIBUTION           1-4-7000-5253         CONTRIBUTION           1-4-7000-5254         CONTRI  | EV - COMMITTEE                    | 3,704                   | 5,868                   | 5,000                     | 127                     | 5,000                      |
| ther Contributions         Account Code         REVENUES         1-3-7000-8001         OTHER ORGS         1-3-7000-8001         OTHER ORGS         1-4-7000-5234         GSP - LINE OF         1-4-7000-5236         CONTRIBUTIO         1-4-7000-5240         CONTRIBUTIO         1-4-7000-5247         CONT GLENG         1-4-7000-5248         CONT GLENG         1-4-7000-5251         CONTRIBUTIO         1-4-7000-5253         CONTRIBUTIO         1-4-7000-5253         CONTRIBUTIO         1-4-7000-5258         CONTRIBUTIO         1-4-7000-5258         CONTRIBUTIO         1-4-7000-5258         CONTRIBUTIO         1-4-7000-5258         CONTRIBUTIO         1-4-7000-5258         CONTRIBUTIO         1-4-7000-5260         CONTRIBUTIO         1-4-7000-9000  | EV - ACH COMMITTEE                | 5,014                   | 5,765                   | 5,000                     | 127                     | 5,000                      |
| ther Contributions           Account Code           REVENUES           1-3-7000-8001           OTHER ORGS           1-3-7000-5234           GSP - LINE OF           1-4-7000-5236           CONTRIBUTIO           1-4-7000-5237           CONTRIBUTIO           1-4-7000-5240           CONTRIBUTIO           1-4-7000-5247           CONT GLENG           1-4-7000-5248           CONT GLENG           1-4-7000-5251           CONTRIBUTIO           1-4-7000-5253           CONTRIBUTIO           1-4-7000-5258           CONTRIBUTIO           1-4-7000-5258           CONTRIBUTIO           1-4-7000-5258           CONTRIBUTIO           1-4-7000-5258           CONTRIBUTIO           1-4-7000-5258           CONTRIBUTIO           1-4-7000-5260           CONTRIBUTIO           1-4-7000-9000   | TOTAL EXPENSES                    | 32,952                  | 43,423                  | 47,100                    | 40,632                  | 41,762                     |
| Account Code           REVENUES           1-3-7000-8001         OTHER ORGS           1-3-7000-5234         GSP - LINE OF           1-4-7000-5234         GSP - LINE OF           1-4-7000-5236         CONTRIBUTIO           1-4-7000-5237         CONTRIBUTIO           1-4-7000-5240         CONTRIBUTIO           1-4-7000-5247         CONT GLENG           1-4-7000-5248         CONT GLENG           1-4-7000-5249         CONTRIBUTIO           1-4-7000-5251         CONTRIBUTIO           1-4-7000-5253         CONTRIBUTIO           1-4-7000-5258         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO  | tal Community Development         | 24,952                  | 23,136                  | 28,600                    | 19,171                  | 23,262                     |
| Account Code           REVENUES           1-3-7000-8001         OTHER ORGS           1-3-7000-5234         GSP - LINE OF           1-4-7000-5234         GSP - LINE OF           1-4-7000-5236         CONTRIBUTIO           1-4-7000-5237         CONTRIBUTIO           1-4-7000-5240         CONTRIBUTIO           1-4-7000-5247         CONT GLENG           1-4-7000-5248         CONT GLENG           1-4-7000-5249         CONTRIBUTIO           1-4-7000-5251         CONTRIBUTIO           1-4-7000-5253         CONTRIBUTIO           1-4-7000-5258         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO  |                                   |                         |                         |                           |                         |                            |
| REVENUES           1-3-7000-8001         OTHER ORGS           EXPENSES         Image: Contrained of the contred of th   |                                   |                         | 2022 -                  |                           | 2023 ACTUALS            | 2024                       |
| REVENUES           1-3-7000-8001         OTHER ORGS           EXPENSES         Image: Contrained of the contred of th   | Account Description               | 2021 - ACTUAL<br>VALUES | ACTUAL                  | 2023 - FINAL<br>BUDGET    | TO DECEMBER<br>18       | PROPOSED<br>BUDGET         |
| EXPENSES           1-4-7000-5234         GSP - LINE OF           1-4-7000-5236         CONTRIBUTIO           1-4-7000-5237         CONTRIBUTIO           1-4-7000-5240         CONTRIBUTIO           1-4-7000-5247         CONT GLENG           1-4-7000-5248         CONT GLENG           1-4-7000-5249         CONTRIBUTIO           1-4-7000-5251         CONTRIBUTIO           1-4-7000-5253         CONTRIBUTIO           1-4-7000-5258         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO  |                                   |                         |                         |                           |                         |                            |
| 1-4-7000-5234         GSP - LINE OF           1-4-7000-5236         CONTRIBUTIO           1-4-7000-5237         CONTRIBUTIO           1-4-7000-5240         CONTRIBUTIO           1-4-7000-5240         CONTRIBUTIO           1-4-7000-5247         CONT GLENG           1-4-7000-5248         CONT GLENG           1-4-7000-5249         CONTRIBUTIO           1-4-7000-5251         CONTRIBUTIO           1-4-7000-5253         CONTRIBUTIO           1-4-7000-5258         CONTRIBUTIO           1-4-7000-5250         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO   | RGS - TRANSFER FROM RESRVES       | (13,500)                | -                       | (50,000)                  | -                       | (35,000                    |
| 1-4-7000-5234         GSP - LINE OF           1-4-7000-5236         CONTRIBUTIO           1-4-7000-5237         CONTRIBUTIO           1-4-7000-5240         CONTRIBUTIO           1-4-7000-5240         CONTRIBUTIO           1-4-7000-5247         CONT GLENG           1-4-7000-5248         CONT GLENG           1-4-7000-5249         CONTRIBUTIO           1-4-7000-5251         CONTRIBUTIO           1-4-7000-5253         CONTRIBUTIO           1-4-7000-5258         CONTRIBUTIO           1-4-7000-5250         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO   | TOTAL REVENUES                    | (13,500)                | -                       | (50,000)                  | -                       | (35,000                    |
| 1-4-7000-5234         GSP - LINE OF           1-4-7000-5236         CONTRIBUTIO           1-4-7000-5237         CONTRIBUTIO           1-4-7000-5240         CONTRIBUTIO           1-4-7000-5240         CONTRIBUTIO           1-4-7000-5247         CONT GLENG           1-4-7000-5248         CONT GLENG           1-4-7000-5249         CONTRIBUTIO           1-4-7000-5251         CONTRIBUTIO           1-4-7000-5253         CONTRIBUTIO           1-4-7000-5258         CONTRIBUTIO           1-4-7000-5250         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO   |                                   |                         |                         |                           |                         |                            |
| 1-4-7000-5236         CONTRIBUTIO           1-4-7000-5237         CONTRIBUTIO           1-4-7000-5240         CONTRIBUTIO           1-4-7000-5247         CONT GLENG           1-4-7000-5248         CONT GLENG           1-4-7000-5249         CONTRIBUTIO           1-4-7000-5251         CONTRIBUTIO           1-4-7000-5253         CONTRIBUTIO           1-4-7000-5258         CONTRIBUTIO           1-4-7000-5258         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO   |                                   |                         |                         |                           |                         |                            |
| 1-4-7000-5237         CONTRIBUTION           1-4-7000-5240         CONTRIBUTION           1-4-7000-5247         CONT GLENG           1-4-7000-5248         CONT GLENG           1-4-7000-5249         CONTRIBUTION           1-4-7000-5251         CONTRIBUTION           1-4-7000-5253         CONTRIBUTION           1-4-7000-5258         CONTRIBUTION           1-4-7000-5260         CONTRIBUTION           1-4-7000-5260         CONTRIBUTION           1-4-7000-5260         CONTRIBUTION  | OF CREDIT PAYMENT                 | -                       | -                       | -                         | -                       | -                          |
| 1-4-7000-5240         CONTRIBUTIC           1-4-7000-5247         CONT GLENG           1-4-7000-5248         CONT GLENG           1-4-7000-5249         CONTRIBUTIC           1-4-7000-5251         CONTRIBUTIC           1-4-7000-5253         CONTRIBUTIC           1-4-7000-5258         CONTRIBUTIC           1-4-7000-5260         CONTRIBUTIC           1-4-7000-5260         CONTRIBUTIC           1-4-7000-5260         CONTRIBUTIC           1-4-7000-5260         CONTRIBUTIC   | JTIONS - COMMUNITY GRANTS         | 20,732                  | 10,825                  | 25,000                    | 25,296                  | 25,000                     |
| 1-4-7000-5247 CONT GLENG<br>1-4-7000-5248 CONT GLENG<br>1-4-7000-5249 CONTRIBUTIO<br>1-4-7000-5251 CONTRIBUTIO<br>1-4-7000-5258 CONTRIBUTIO<br>1-4-7000-5260 CONTRIBUTIO<br>1-4-7000-9000 MRA - TRANS   | TIONS TO N.G. RECREATION ASSOCIAT | 63,150                  | 91,531                  | 82,980                    | 87,137                  | 85,000                     |
| 1-4-7000-5248 CONT GLENG<br>1-4-7000-5249 CONTRIBUTIO<br>1-4-7000-5251 CONTRIBUTIO<br>1-4-7000-5253 CONTRIBUTIO<br>1-4-7000-5258 CONTRIBUTIO<br>1-4-7000-5260 CONTRIBUTIO<br>1-4-7000-9000 MRA - TRANS  | JTION TO HERITAGE COMMITTEE       | -                       | -                       | -                         | -                       | -                          |
| 1-4-7000-5249         CONTRIBUTIO           1-4-7000-5251         CONTRIBUTIO           1-4-7000-5253         CONTRIBUTIO           1-4-7000-5258         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-9000         MRA - TRANS   | NGARRY PIONEER MUSEUM TAX & IN    | 9,036                   | 13,646                  | 14,000                    | 8,792                   | 14,000                     |
| 1-4-7000-5249         CONTRIBUTIO           1-4-7000-5251         CONTRIBUTIO           1-4-7000-5253         CONTRIBUTIO           1-4-7000-5258         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-9000         MRA - TRANS   | NGARRY PIONEER MUSEUM OPERATI     | 19,000                  | 20,000                  | 20,000                    | 20,000                  | 20,000                     |
| 1-4-7000-5251         CONTRIBUTIO           1-4-7000-5253         CONTRIBUTIO           1-4-7000-5258         CONTRIBUTIO           1-4-7000-5260         CONTRIBUTIO           1-4-7000-9000         MRA - TRANS   | JTION TO HIGHLAND GAMES COMMI     | -                       | 3,000                   | 3,000                     | 3,000                   | 3,000                      |
| 1-4-7000-5258 CONTRIBUTIO<br>1-4-7000-5260 CONTRIBUTIO<br>1-4-7000-9000 MRA - TRANS   | JTION TO FESTIVAL OF LIGHTS       | -                       | -                       | -                         | -                       | -                          |
| 1-4-7000-5258 CONTRIBUTIO<br>1-4-7000-5260 CONTRIBUTIO<br>1-4-7000-9000 MRA - TRANS   | JTION TO GMH                      | _                       | _                       | -                         | _                       | -                          |
| 1-4-7000-5260 CONTRIBUTIO<br>1-4-7000-9000 MRA - TRANS  | JTION TO ARCHIVE INITIATIVE       | 35,106                  | 22,690                  | 46,000                    | 23,759                  | 46,000                     |
| 1-4-7000-9000 MRA - TRANS   | JTION TO GLENGARRY SPORTS HALL O  |                         |                         | 4,001                     | 4,001                   | 4,002                      |
|   | ANSFER TO RESERVES                | -                       | -                       | -                         | -                       | -,002                      |
| CAPITAL   | TOTAL EXPENSES                    | 147,024                 | 161,692                 | 194,981                   | 171,985                 | 197,002                    |
|   |                                   |                         |                         |                           | -                       |                            |
|   |                                   | 24.02.4                 | 20.740                  | 440 500                   | 67.057                  | 00.50                      |
| 1-5-7000-8000 CAPITAL - MR  | MRA GROUPS                        | 21,924                  | 30,718<br><b>30,718</b> | 113,500<br><b>113,500</b> | 67,057<br><b>67,057</b> | 98,500<br><b>98,50</b> 0   |
| Tot   | TOTAL CAPITAL                     | 21,924                  | 30,710                  | 110,000                   | ,                       |                            |

| Account Code  | Account Description                      | 2021 - ACTUAL<br>VALUES | 2022 -<br>ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
|---------------|--|-------------------------|----------------------------|------------------------|-----------------------------------|----------------------------|
| EXPENSES      |  | 1712020                 | 1/12020                    | 505021                 | 10                                | DODULI                     |
| 1-4-7020-4260 | APPLE HILL COMMUNITY CENTRE              | 922                     | 297                        | 1,428                  | 335                               | 1,428                      |
| 1-4-7020-4261 | GLEN ROBERTSON COMMUNITY CENTRE          | 1,245                   | 192                        | 1,429                  | 205                               | 1,429                      |
| 1-4-7020-4262 | DUNVEGAN RECREATION CENTRE               | 133                     | 191                        | 1,428                  | 205                               | 1,428                      |
| 1-4-7020-4263 | DALKEITH RECREATION CENTRE               | 476                     | 352                        | 1,429                  | 605                               | 1,429                      |
| 1-4-7020-4264 | MAXVILLE RECREATION CENTRE               | -                       | 63                         | 1,428                  | -                                 | 1,428                      |
| 1-4-7020-4265 | MAXVILLE LIBRARY                         | -                       | -                          | 1,429                  | -                                 | 1,429                      |
| 1-4-7020-4266 | DALKEITH LIBRARY                         | 385                     | 392                        | 1,429                  | 1,311                             | 1,429                      |
|               | TOTAL EXPENSES                           | 3,161                   | 1,487                      | 10,000                 | 2,661                             | 10,000                     |
|               | Total Buildings Water Legislation        | 3,161                   | 1,487                      | 10,000                 | 2,661                             | 10,000                     |
| ibraries      |  |                         |                            |                        |                                   |                            |
|               |  | 2021 - ACTUAL           | 2022 -<br>ACTUAL           | 2023 - FINAL           | 2023 ACTUALS<br>TO DECEMBER       | 2024<br>PROPOSED           |
| Account Code  | Account Description                      | VALUES                  | VALUES                     | BUDGET                 | 18                                | BUDGET                     |
| REVENUES      |  |                         |                            |                        |                                   |                            |
| 1-3-7400-8001 | LIB - FROM RESERVES                      | -                       | -                          | -                      | -                                 | (5,633                     |
| 1-3-7400-7160 | LIB - LIBRARY RENT                       | (36,704)                | (42,760)                   | (37,805)               | (44,300)                          | (37,80                     |
|               | TOTAL REVENUES                           | (36,704)                | (42,760)                   | (37,805)               | (44,300)                          | (43,43                     |
| EXPENSES      |  |                         |                            |                        |                                   |                            |
| 1-4-7400-2056 | LIB - HYDRO - DALKEITH & MAXVILLE & ALEX | 11,053                  | 13,690                     | 8,000                  | 11,594                            | 13,00                      |
| 1-4-7400-2366 | LIB - BUILDING MAINTENANCE/SUPPLIES      | 1,542                   | 56                         | 8,000                  | 2,242                             | 8,000                      |
| 1-4-7400-4268 | LIB - ALEXANDRIA LIBRARY                 | -                       | -                          | 4,000                  | 4,582                             | 4,00                       |
| 1-4-7400-5012 | LIB - MAXVILLE LIBRARY                   | 83                      | 193                        | 100                    | 171                               | 10                         |
| 1-4-7400-5014 | LIB - DALKEITH LIBRARY                   |                         | -                          | 100                    | 405                               | 10                         |
|               | TOTAL EXPENSES                           | 12,678                  | 13,939                     | 20,200                 | 18,994                            | 25,20                      |
| CAPITAL       |  |                         |                            |                        |                                   |                            |
| 1-5-7400-8000 | CAPITAL - LIBRARY                        | -                       | -                          | -                      | -                                 | 25,000                     |
|               | TOTAL CAPITAL                            | -                       | -                          | -                      | -                                 | 25,000                     |
|               | Total Libraries                          | (24,026)                | (28,821)                   | (17,605)               | (25,306)                          | 6,762                      |
|               | TOTAL COMMUNITY SERVICES                 | 159,535                 | 188,212                    | 279,476                | 235,568                           | 300,526                    |

| 10 YR CAPITAL BUDGET - 2024                                   |      |        |      |      |      |      |      |      |      |      |
|---|------|--------|------|------|------|------|------|------|------|------|
| Department: Library - NEW for 2024                            |      |        |      |      |      |      |      |      |      |      |
| Project Description   | 2023 | 2024   | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| Dalkeith Plus Building brick replacement, parging and repairs |      | 25,000 |      |      |      |      |      |      |      |      |
|   |      |        |      |      |      |      |      |      |      |      |
|   |      |        |      |      |      |      |      |      |      |      |
|   |      |        |      |      |      |      |      |      |      |      |
| Total Before Inflation  | -    | 25,000 | -    | -    | -    | -    | -    | -    | -    | -    |
| Inflation   | 1.00 | 1.00   | 1.03 | 1.06 | 1.09 | 1.13 | 1.16 | 1.19 | 1.23 | 1.27 |
| Total with Inflation  | -    | 25,000 | -    | -    | -    | -    | -    | -    | -    | -    |
| Funding Sources   | 2023 | 2024   | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| Reserves  |      | 5,633  |      |      |      |      |      |      |      |      |
| Grants  |      |        |      |      |      |      |      |      |      |      |
| Tax Base  | -    | 19,367 |      | -    | -    | -    | -    |      |      |      |
| Long Term Debt  |      |        |      |      |      |      |      |      |      |      |
| Total Funding   | -    | 25,000 | -    | -    | -    | -    | -    | -    | -    | -    |

| 10 YR CAPITAL BUDGET - 2024                       |         |        |        |        |        |        |        |        |        |        |
|---|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Department: Municipal Recreation Association      | IS      |        |        |        |        |        |        |        |        |        |
|   |         |        |        |        |        |        |        |        |        |        |
| Project Description                               | 2023    | 2024   | 2025   | 2026   | 2027   | 2028   | 2029   | 2030   | 2031   | 2032   |
| Alexandria - equipment                            | 1,500   |        |        |        |        |        |        |        |        |        |
| Apple Hill - Sidewalk repairs                     | 4,500   |        |        |        |        |        |        |        |        |        |
| Dalkeith - outdoor rink (\$30K), building repairs | 35,000  | 35,000 |        |        |        |        |        |        |        |        |
| Dunvegan - roof, painting & geotextile, gravel    | 9,500   |        |        |        |        |        |        |        |        |        |
| Father Gauthier - equipment                       | 1,000   |        |        |        |        |        |        |        |        |        |
| Glen Robertson - ladies washroom repairs          | 10,000  |        |        |        |        |        |        |        |        |        |
| Glen Sandfield - equipment                        | 1,000   |        |        |        |        |        |        |        |        |        |
| Greenfield - field repairs                        | 1,000   |        |        |        |        |        |        |        |        |        |
| Laggan - equipment                                | 5,000   |        |        |        |        |        |        |        |        |        |
| Maxville - asphalt pad, basketball nets           | 45,000  |        |        |        |        |        |        |        |        |        |
| Projects yet to be determined                     |         | 63,500 | 63,500 | 63,500 | 63,500 | 63,500 | 63,500 | 63,500 | 63,500 | 63,500 |
| Total Before Inflation                            | 113,500 | 98,500 | 63,500 | 63,500 | 63,500 | 63,500 | 63,500 | 63,500 | 63,500 | 63,500 |
| Inflation   | 1.00    | 1.00   | 1.03   | 1.06   | 1.09   | 1.13   | 1.16   | 1.19   | 1.23   | 1.27   |
| Total with Inflation                              | 113,500 | 98,500 | 65,405 | 67,367 | 69,388 | 71,470 | 73,614 | 75,822 | 78,097 | 80,440 |
|   |         |        |        |        |        |        |        |        |        |        |
| Funding Sources                                   | 2023    | 2024   | 2025   | 2026   | 2027   | 2028   | 2029   | 2030   | 2031   | 2032   |
| Reserves  | -       | -      |        |        |        |        |        |        |        |        |
| Carryforward                                      | 50,000  | 35,000 |        |        |        |        |        |        |        |        |
| Grants  |         |        |        |        |        |        |        |        |        |        |
| Tax Base  | 63,500  | 63,500 | 65,405 | 67,367 | 69,388 | 71,470 | 73,614 | 75,822 | 78,097 | 80,440 |
| Long Term Debt                                    |         |        |        |        |        |        |        |        |        |        |
| Total Funding                                     | 113,500 | 98,500 | 65,405 | 67,367 | 69,388 | 71,470 | 73,614 | 75,822 | 78,097 | 80,440 |

## **ECONOMIC DEVELOPMENT**

#### **Departmental Overview**

The Economic Development and Communications Department offers business retention and expansion support to existing and prospective businesses wishing to call North Glengarry their home. Staff members include the Economic Development & Communications Officer and until April 2023, the Development and Marketing Coordinator. The Director of Community Services supports this department.

The Economic Development and Communications Officer provides detailed and current information to companies wanting to make informed decisions on the area. Local and potential businesses can take advantage of the Department's resources and expertise to source the information and contacts necessary to succeed in today's competitive global economy. This includes information on grants and services, as well as a "concierge" style service designed to assist them through periods of change and growth.

In alignment with the Township's Communications Plan, the Economic Development & Communications Officer coordinates various communications pieces such as the Council Newsletters, press releases for the Township's various departments, joint advertisements in the WinterGreen Magazine, Discover Ontario Guide with South Glengarry, media outlets such as the former Glengarry News, and website and social media updates.

The Development and Marketing Coordinator was responsible for the implementation of the Development and Marketing Strategy that was adopted by the Township in the Fall of 2020. At the beginning of 2023, the Development and Marketing Coordinator wrapped up the My Main Street Program which provide hands-on business advisory support to entrepreneurs along Alexandria's and Maxville's main streets. Under this program, \$57,500 in funding was received to support the Ambassador position and \$100,000 in non-repayable contributions were awarded to 10 businesses in North Glengarry.

The Director of Community Services and the Economic Development and Communications Officer work closely with the Community Development Committee and the Arts, Culture and Heritage Committee (ACHC) members as well as on timely projects such as the Development Charges Study.

## **2023 Accomplishments**

- Staff supported the resurgence of the Alexandria and District Chamber of Commerce by assisting in a board member recruitment campaign, and by working with members to create a new vision for the chamber moving forward. Staff also supports the Maxville and District Chamber of Commerce by attending monthly meetings and giving information updates.
- CIP Applications are still less than previous years, however two were opened and closed in Maxville for 2023, and two opened in Alexandria.
- After the initial intake for the Community Grant Program the Arts, Culture and Heritage Committee members directed staff to advertise a second intake in order to ensure all funds within the program could be utilized for 2023. All funds were used within the community.
- Habitat for Humanity had the groundbreaking for their first home in North Glengarry history, located in Maxville, in September.
- Using the North Dundas model, two successful Meet Me on Main Street events were held in Maxville and Alexandria respectively. Collectively the events brought out approximately 600 attendees. These free events are meant to work in partnership with the Community and Business Awards Ceremony, to help support local businesses and to bring awareness to the local economy in North Glengarry.
- In partnership with the Cornwall Business Enterprise Centre (CBEC), staff planned and hosted a Breakfast Connections Business Networking event at the Glengarry Sports Palace, with Alexandria Moulding as the Keynote Speaker. This free event allowed business owners to hear from other successes and challenges, and to network with one another.

- Staff created a Community Economic Development Survey that was emailed to business owners, posted on social media and the Township website for one month to collect data in order to help create a new Economic Development Action Plan.
- North Glengarry staff, Human Services from the City of Cornwall and other local businesses met to discuss childcare needs, and have sent out a public survey to assess the need before moving forward.
- Staff attended and participated in the Regional Health Summit in Long Sault hosted by the Social Development Council of Cornwall and Area along with regional partners from other municipalities, the City of Cornwall and Akwesasne.
- Staff attended the Cornwall and Area Job Fair in March of 2023, and are attending the National Job Fair in Montreal in October of 2023. Both events allow staff to showcase North Glengarry, there are representatives from GIAG, Job Zone and the Eastern Ontario Training Board in attendance as well to assist in answering questions about opportunities.
- The Cornwall Business Enterprise Centre (CBEC) hosted a Corridor Connects event at the WHUB in the Cotton Mills in Cornwall, staff attended to watch presentations put on by five new businesses looking to invest and relocate to Eastern Ontario.
- Through grant funding, the Economic Development Department was able to hire a summer student for nine weeks to assist with the promoting local tourism, increasing business supports and relationships, planning and organizing the Meet Me on Main Street Events and attended local fairs and events to promote North Glengarry.

The Economic Development Department will:

- Continue with its supporting activities to new and existing businesses and residents.
- Promote the Community Improvement Plan and the Regional Incentives Program to property owners in North Glengarry.
- Contact the community groups in North Glengarry to discuss activities that could be supported through the Community Grants Program and other funding opportunities.
- Following completion of the data collection from the survey, staff will bring a report to the Community Development Committee and will begin working on a new Economic Development Action Plan.
- The department will bring back the Meet Me on Main Street events, bringing additional events to the smaller hamlets/villages, while continuing to host one each in Alexandria and Maxville to encourage local businesses and tourism. The hope is to bring back the Tourism Coordinator position again (summer student) to assist in implementing these events.

The Economic Development department is open to bringing on a co-op student throughout the school year to assist in various projects, which could include communications, they have reached out to the local schools for more information.

## 2024 Budget Challenges and Initiatives

## Challenges

As is done yearly, the CIP was reviewed and brought to Council for approval in 2023 with only minor changes other than to the CIP funding levels. For the last two year, attracting new projects for the CIP has proved challenging with the rise of material costs and the lack of availability of contractors.

The Regional Incentives Program (RIP) intake level in North Glengarry is slowly rising since its lowest point in 2021. Several interested businesses faced major increases in construction materials and long delays in finding contractors. This year, two North Glengarry property owners were successful in obtaining funding through the RIP.

Staff proposes to reduce the Community Improvement Plan (CIP) funding from \$60,000 to \$30,000. Even though staff has noted a renewed interest in the CIP in 2023, several components that attract property owners fall under the Regional Incentive Program (RIP). Since the Township's CIP and RIP are extremely complementary to each other, funds from the RIP can be directed to North Glengarry projects. Staff expects that CIP requirements for 2024 can be met within the reduced \$30,000 envelope.

The Province of Ontario has implemented changes to the Heritage Act which requires a reevaluation of the properties on the Municipal Heritage Register, including both designated and non-designated properties. With the assistance of the SDG Counties Planning Department, a review of these properties will be done and a report brought to Council on next steps and how the changes may affect the CIP.

## **2024 Budget Initiatives**

## Economic Development

Working with the Arts, Culture and Heritage Committee, the Economic Development & Communications Coordinator will continue to implement the Community Improvement Plan, support the Township's Corporate Strategy, the Economic Development Strategy and Action Plan and assist when needed with the Development and Marketing Strategy. Included in the 2024 Capital Budget for the department is a website upgrade to ensure accessibility requirements and increase resident engagement.

| Account Code  | Account Description               | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
|---------------|-----------------------------------|-------------------------|-------------------------|------------------------|-----------------------------------|----------------------------|
| REVENUES      |                                   |                         |                         |                        |                                   |                            |
| 1-3-1950-2036 | ECON DEV - SDG INCENTIVE PROGRAM  | (54,490)                | (22,500)                | -                      | (19,498)                          | -                          |
| 1-3-1950-3000 | ECON DEV - WAGE SUBSIDY           | -                       | (57,500)                | (50,000)               | (3,812)                           | (4,000                     |
| 1-3-1950-8001 | ECON DEV - TRANSFER FROM RESERVES | (2,000)                 | (5,000)                 | -                      | -                                 | (15,000                    |
|               | TOTAL REVENUES                    | (56,490)                | (85,000)                | (50,000)               | (23,310)                          | (19,000                    |
| EXPENSES      |                                   |                         |                         |                        |                                   |                            |
| 1-4-1950-1010 | ECON DEV - WAGES                  | 82,174                  | 85,857                  | 89,907                 | 85,291                            | 99,625                     |
| 1-4-1950-1015 | ECON DEV - PART-TIME WAGES        | 66,081                  | 75,227                  | 11,408                 | 24,647                            | 4,073                      |
| 1-4-1950-1110 | ECON DEV - BENEFITS               | 33,684                  | 33,455                  | 28,081                 | 29,168                            | 26,672                     |
| 1-4-1950-2025 | ECON DEV - MILEAGE                | 1,863                   | 3,394                   | 4,000                  | 3,121                             | 4,000                      |
| 1-4-1950-2026 | ECON DEV - MEETING                | 1,028                   | 1,469                   | 3,000                  | 2,427                             | 3,000                      |
| 1-4-1950-2034 | ECON DEV - SPONSORSHIP            | 3,050                   | 1,699                   | 5,000                  | 5,387                             | 5,000                      |
| 1-4-1950-2035 | ECON DEV - TRAINING CONFERENCE    | 3,613                   | 7,653                   | 6,000                  | 7,215                             | 6,000                      |
| 1-4-1950-2036 | ECON DEV - SDG INCENTIVE PROGRAM  | 54,490                  | 22,500                  | -                      | 19,498                            | -                          |
| 1-4-1950-2049 | ECON DEV - CELL PHONES            | 780                     | 1,260                   | 1,250                  | 1,053                             | 1,250                      |
| 1-4-1950-2050 | ECON DEV - TELEPHONE              | 141                     | 141                     | 300                    | 141                               | 300                        |
| 1-4-1950-2125 | ECON DEV - SUPPLIES               | 494                     | 944                     | 1,000                  | 1,403                             | 1,000                      |
| 1-4-1950-2130 | ECON DEV - COMPUTER EXPENSE       | 782                     | 640                     | 1,150                  | 229                               | 1,150                      |
| 1-4-1950-2140 | ECON DEV - PHOTOCOPIER            | -                       | 282                     | 2,000                  | 261                               | 2,000                      |
| 1-4-1950-2223 | ECON DEV - PROFESSIONAL FEES      |                         | 18,560                  | -                      | -                                 | -                          |
| 1-4-1950-2300 | ECON DEV - ADVERTISING            | 5,596                   | 15,140                  | 22,000                 | 7,561                             | 22,000                     |
| 1-4-1950-2410 | ECON DEV - MEMBERSHIP FEES        | 1,773                   | 1,516                   | 1,500                  | 1,498                             | 1,500                      |
| 1-4-1950-3702 | ECON DEV - CIP IMPROVEMENT GRANT  | 23,066                  | (2,500)                 | 60,000                 | 24,414                            | 30,000                     |
| 1-4-1950-3703 | ECON DEV - CIP OPERATING EXPENSE  | 1,487                   | 569                     | 1,000                  | 700                               | 1,000                      |
| 1-4-1950-4102 | ECON DEV - TREE PROGRAM           | -                       | -                       | 5,000                  | -                                 | 5,000                      |
|               | TOTAL EXPENSES                    | 280,102                 | 267,806                 | 242,596                | 214,014                           | 213,570                    |
| CAPITAL       |                                   |                         |                         |                        | -                                 |                            |
| 1-5-1950-8000 | CAPITAL - ECONOMIC DEVELOPMENT    | 3,193                   | -                       | -                      | -                                 | 15,000                     |
|               | TOTAL CAPITAL                     | 3,193                   | -                       | -                      | -                                 | 15,000                     |
|               | TOTAL ECONOMIC DEVELOPMENT        | 226,805                 | 182,806                 | 192,596                | 190,704                           | 209,570                    |

| 10 YR CAPITAL BUDGET - 2024      |      |        |      |       |      |      |      |      |      |      |
|----------------------------------|------|--------|------|-------|------|------|------|------|------|------|
| Department: Economic Development |      |        |      |       |      |      |      |      |      |      |
| Project Description              | 2023 | 2024   | 2025 | 2026  | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| Website upgrade                  |      | 15,000 |      |       |      |      |      |      |      |      |
| Glengarry Routes Maps            |      |        |      | 5,000 |      |      |      |      |      |      |
|                                  |      |        |      |       |      |      |      |      |      |      |
| Total Before Inflation           | -    | 15,000 | -    | 5,000 | -    | -    | -    | -    | -    | -    |
| Inflation                        | 1.00 | 1.00   | 1.03 | 1.06  | 1.09 | 1.13 | 1.16 | 1.19 | 1.23 | 1.27 |
| Total with Inflation             | -    | 15,000 | -    | 5,305 | -    | -    | -    | -    | -    | -    |
|                                  |      |        |      |       |      |      |      |      |      |      |
| Funding Sources                  | 2023 | 2024   | 2025 | 2026  | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| Reserves                         |      | 15,000 |      |       |      |      |      |      |      |      |
| Grants                           |      |        |      |       |      |      |      |      |      |      |
| Tax Base                         | -    | -      | -    | 5,305 |      |      |      |      |      |      |
| Long Term Debt                   |      |        |      |       |      |      |      |      |      |      |
| Total Funding                    | -    | 15,000 | -    | 5,305 | -    | -    | -    | -    | -    | -    |

#### **RECREATION DEPARTMENT**

#### **Departmental Overview**

The Recreation Department oversees several facilities including Island Park with its large community centre and grounds, the Maxville and District Sports Complex which houses an ice rink, a Community Hall and sports fields, the Glengarry Sports Place which also houses an ice rink, a Community Hall and sports fields, and the Glengarry Indoor Sports Complex (Tim Horton's Dome) with its multi-sports surface.

#### 2023 Accomplishments

#### Administration

• The User Fees and Charges By-law was revised for approval by Council in early 2023. The increase was held to 2% to ensure minimal financial pressure to the Township's user groups.

#### Island Park

- The Alexandria Skate Park project was completed in November 2023.
- The Boys and Girls Club operate the Summer Camp at the Sandfield Centre.
- Applications were submitted for the removal of aquatic vegetation for Mill Pond and Loch Garry
- A new sand volleyball court was installed at the west end of Island Park.

#### **Tim Hortons Dome**

- The Boys and Girls Club operates a youth program in these facilities on Wednesdays.
- A new Youth Volleyball program was launched in the Fall.
- The Running Program was launched in the Fall.

## Maxville & District Sports Complex

- Residents had access to the multi-sports pad over the summer 2023.
- A temporary Equipment Operator was trained on the ice resurfacer in this facility.

#### GSP

- Metal halide lighting was replaced by LED lighting on the soccer field under the Capital Budget.
- Work was performed on the HVAC system at the facility.

- Finalize the Recreation Action Plan.
- Staff will continue with its training program at all levels of recreation to ensure that staff is compliant with regulatory requirements.

The Department will continue its beautification work on its parks with specific attention to Island Park and the development of Mill Square (through the Alexandria Main Street Project).

The Township was successful in obtaining a three-year permit for its Geese Management Program (2024 – 2025) and will continue with the oiling of geese eggs to control the population.

## 2024 Budget Challenges and Initiatives

## Challenges

Repairs to buildings and equipment increase as they age and several of the Township's recreation facilities are approaching the half-century mark. The Building Condition Assessment Plan has identified that significant funding will be required to upkeep or retrofit the buildings that are reaching the end of their lifecycles. As always, several projects are reliant on provincial or federal funding.

In addition, it is foreseen that regulatory safety requirements for facilities, where the public may be deemed to be exposed to hazardous chemicals, will be implemented. This will increase training requirements and necessitate that additional monitoring mechanisms be installed in those buildings.

#### Initiatives

- Community Garden (Alexandria)
  - If successful with the Tree Canada application, staff will work on the implementation of the park at the north end of Alexandria.
- Dome
  - Perform repairs to the asphalt tennis court surface.
  - Purchase new Lawn Bowling Equipment
  - Install Air exchanger for lobby
- Glengarry Sports Palace
  - Search for grants to replace doors and windows, upgrade players change rooms and refurbish the bathrooms on the 2<sup>nd</sup> floor
  - Finish outdoor lights replacement on ball field
  - Purchase Floor scrubber
  - Install protective net near time clock
- Island Park
  - Splash pad repairs
  - Dock repairs
  - Alexandria Cenotaph
    - Backfill and clean-up
- King George Park
  - Continue to support activities in the King George Park (Movies at King George Park and Maxville Farmers' Market)
- Mill Square Collaborate with SDG Counties on Alexandria Main Street Project

- Maxville and District Sports Complex
  - Compressor #2 refurbishment
  - Engineering plans for replacement of arena slab, boards and glass
  - Paint exterior of building
  - Painting of parking lot lines
  - Ballfield fence repairs
  - New Fair/Main Street Sign in collaboration with the KAS, Glengarry Sports Hall of Fame and the Maxville Lions Club.

| RECREATION          |                                |                         |                         |                        |                                      |                            |
|---------------------|--------------------------------|-------------------------|-------------------------|------------------------|--------------------------------------|----------------------------|
| Maxville Sports Cor | nplex                          |                         |                         |                        |                                      |                            |
| Account Code        | Account Description            | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023<br>ACTUALS TO<br>DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
| REVENUES            |                                |                         |                         |                        |                                      |                            |
| 1-3-7100-2129       | MSC - VENDING MACHINES         |                         | (3,440)                 | -                      | (2,696)                              | -                          |
| 1-3-7100-4105       | MSC - VENDING MACHINE REVENUES |                         | -                       | (6,000)                | -                                    | -                          |
| 1-3-7100-5087       | MSC - ONTARIO TRILLIUM FUND    |                         | (490,600)               | -                      | -                                    | -                          |
| 1-3-7100-7122       | MSC - DONATIONS                | (100)                   | (250)                   | -                      | (300)                                | -                          |
| 1-3-7100-7503       | MSC - GRANTS                   | -                       | -                       | -                      | -                                    | -                          |
| 1-3-7100-7710       | MSC - HALL RENTAL              | (6,128)                 | (8,047)                 | (7,000)                | (14,106)                             | (12,000)                   |
| 1-3-7100-7711       | MSC - CANTEEN                  | -                       | (425)                   | (10,000)               | (1,000)                              | -                          |
| 1-3-7100-7712       | MSC - BAR RECEIPTS             | (6,344)                 | (16,797)                | (5,000)                | (6,320)                              | (5,000)                    |
| 1-3-7100-7713       | MSC - PRO SHOP                 | (571)                   | (1,441)                 | (1,000)                | (865)                                | (1,000)                    |
| 1-3-7100-7714       | MSC - PEPSI MACHINE            | (1,577)                 | (3,542)                 | (1,000)                | (1,873)                              | (3,000)                    |
| 1-3-7100-7715       | MSC - BALL FIELDS RENTS        | (145)                   | (860)                   | (500)                  | (471)                                | (500)                      |
| 1-3-7100-7716       | MSC - ADVERTISING              | (6 <i>,</i> 665)        | (6,665)                 | (5,000)                | (6,301)                              | (5,000)                    |
| 1-3-7100-7719       | MSC - OTHER REVENUES           | (1,068)                 | (2,059)                 | -                      | (1,146)                              | -                          |
| 1-3-7100-7720       | MSC - ICE RENTAL               | (114,529)               | (221,677)               | (170,000)              | (180,493)                            | (220,000)                  |
| 1-3-7100-7721       | MSC - FLOOR ICE SURFACE        | (3,863)                 | (3,661)                 | -                      | (1,610)                              | -                          |
| 1-3-7100-7722       | MSC - PROGRAMMING              |                         | (1,250)                 | -                      | (1,650)                              | -                          |
| 1-3-7100-8001       | MSC - TRANSFER FROM RESERVES   | (20,000)                | -                       | -                      | -                                    | (100,000)                  |
|                     | TOTAL REVENUES                 | (160,990)               | (760,714)               | (205,500)              | (218,831)                            | (346,500)                  |

| Account Code  | Account Description                    | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023<br>ACTUALS TO<br>DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
|---------------|--|-------------------------|-------------------------|------------------------|--------------------------------------|----------------------------|
| EXPENSES      |  |                         |                         |                        |                                      |                            |
| 1-4-7100-1010 | MSC - WAGES                            | 99,176                  | 99,729                  | 103,748                | 95,199                               | 109,264                    |
| 1-4-7100-1015 | MSC - PART TIME WAGES                  | 59,052                  | 101,667                 | 77,337                 | 79,631                               | 104,027                    |
| 1-4-7100-1035 | MSC - OVERTIME                         | 9,696                   | 17,878                  | 5,000                  | 12,812                               | 10,000                     |
| 1-4-7100-1110 | MSC - BENEFITS                         | 59,943                  | 70,966                  | 59,090                 | 64,339                               | 76,040                     |
| 1-4-7100-1225 | MSC - INSURANCE                        | 12,876                  | 15,182                  | 20,038                 | 25,484                               | 24,999                     |
| 1-4-7100-2020 | MSC - HEALTH & SAFETY                  | -                       | 52                      | 750                    | -                                    | 750                        |
| 1-4-7100-2021 | MSC - WORK BOOTS & CLOTHING            | 1,582                   | 783                     | 1,500                  | 1,060                                | 2,000                      |
| 1-4-7100-2025 | MSC - MILEAGE & TRAVEL                 | 1,514                   | 2,215                   | 700                    | 2,385                                | 700                        |
| 1-4-7100-2028 | MSC - BOOK KING SOFTWARE               | -                       | 5,236                   | 1,500                  | 1,976                                | 1,500                      |
| 1-4-7100-2030 | MSC - SPORTSFIELDS EXPENSES            | 2,809                   | 2,265                   | 1,750                  | 4,649                                | 1,750                      |
| 1-4-7100-2035 | MSC - CONFERENCES/ WORKSHOPS/TRAINING  | 451                     | -                       | 4,000                  | 731                                  | 4,000                      |
| 1-4-7100-2049 | MSC - CELL PHONE                       | 571                     | 663                     | 700                    | 989                                  | 700                        |
| 1-4-7100-2050 | MSC - TELEPHONE                        | 830                     | 830                     | 750                    | 830                                  | 750                        |
| 1-4-7100-2056 | MSC - HYDRO                            | 46,765                  | 90,841                  | 60,000                 | 64,093                               | 60,000                     |
| 1-4-7100-2057 | MSC - WATER/SEWER                      | 4,491                   | 7,187                   | 6,000                  | 4,273                                | 6,000                      |
| 1-4-7100-2110 | MSC - TOOLS                            | 250                     | 332                     | 300                    | -                                    | 300                        |
| 1-4-7100-2120 | MSC - OFFICE SUPPLIES                  | 346                     | 510                     | 500                    | 853                                  | 500                        |
| 1-4-7100-2124 | MSC - HOUSEKEEPING & JANITORIAL SUPP   | 2,694                   | 5,424                   | 6,000                  | 5,242                                | 6,000                      |
| 1-4-7100-2125 | MSC - MATERIALS/SUPPLIES               | 1,175                   | 260                     | 2,000                  | 195                                  | 2,000                      |
| 1-4-7100-2126 | MSC - HALL SUPPLIES                    | 2,400                   | 13,947                  | 4,000                  | 1,974                                | 4,000                      |
| 1-4-7100-2127 | MSC - PEPSI SUPPLIES                   | 992                     | 3,060                   | 1,250                  | 295                                  | 1,250                      |
| 1-4-7100-2129 | MSC - VENDING MACHINE                  |                         | 2,371                   | 4,000                  | 1,910                                | 4,000                      |
| 1-4-7100-2130 | MSC - COMPUTER FEES & EQUIP.           | 3,247                   | -                       | 1,500                  | 293                                  | 1,500                      |
| 1-4-7100-2140 | MSC - PHOTOCOPIER EXPENSE              | -,                      | 115                     | -                      | 194                                  | -                          |
| 1-4-7100-2300 | MSC - ADVERTISING                      | _                       | 150                     | 500                    | 186                                  | 500                        |
| 1-4-7100-2366 | MSC - BUILDING MAINTENANCE/GROUND MTCE | 66,319                  | 88,600                  | 70,000                 | 80,973                               | 70,000                     |
| 1-4-7100-2367 | MSC - PROPANE                          | 28,841                  | 54,229                  | 35,000                 | 28,135                               | 35,000                     |
| 1-4-7100-2368 | MSC - EQUIPMENT MTCE                   | 13,205                  | 11,616                  | 15,000                 | 11,792                               | 15,000                     |
| 1-4-7100-2400 | MSC - GAS/DIESEL/OIL                   |                         | 618                     |                        | 270                                  |                            |
| 1-4-7100-2410 | MSC - ASOCIATION & MEMBERSHIP FEES     | 364                     | 452                     | 1,000                  | 366                                  | 1,000                      |
| 1-4-7100-2564 | MSC - PRO SHOP                         | _                       | -                       | 1,000                  | 657                                  | 1,000                      |
| 1-4-7100-4010 | MSC - CONTRACTS/CONTRACTED SERVICES    | 4,651                   | 6,661                   | 9,000                  | 1,408                                | 9,000                      |
| 1-4-7100-5010 | MSC - GENERAL EXPENSES                 | 433                     | -                       | -                      | 201                                  | -                          |
| 1-4-7100-5120 | MSC - SNOW REMOVAL                     | 4,060                   | 9,485                   | 7,000                  | 6,938                                | 9,000                      |
| 1-4-7100-7711 | MSC - CANTEEN SUPPLIES                 | 601                     | 441                     | -                      | -                                    | -                          |
| 1-4-7100-7722 | MSC - PROGRAMMING                      | 501                     | 279                     | 500                    | 432                                  | 500                        |
| 1-4-7100-9000 | MSC - TRANSFERS TO RESERVES            | 50,000                  | -                       | -                      | -                                    | -                          |
|               | TOTAL EXPENSES                         | 479,334                 | 614,044                 | 501,413                | 500,765                              | 563,029                    |
| CAPITAL       |  |                         |                         |                        | -                                    |                            |
| 1-5-7100-8000 | CAPITAL - MSC                          | 37,090                  | 497,017                 | 25,000                 | 24,613                               | 263,000                    |
|               | TOTAL CAPITAL                          | 37,090                  | 497,017                 | 25,000                 | 24,613                               | 263,000                    |
|               | Total Maxville Sports Complex          | 355,434                 | 350,347                 | 320,913                | 306,547                              | 479,529                    |

| 10 YR CAPITAL BUDGET - 2024         |        |         |      |      |      |      |      |      |      |      |
|-------------------------------------|--------|---------|------|------|------|------|------|------|------|------|
| Department: Maxville Sports Complex |        |         |      |      |      |      |      |      |      |      |
| Project Description                 | 2023   | 2024    | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| New Chairs for Community Hall       | 15,000 |         |      |      |      |      |      |      |      |      |
| Compresser #1 Refurbishment         | 10,000 |         |      |      |      |      |      |      |      |      |
| Compressor #2 refurbishment         |        | 12,000  |      |      |      |      |      |      |      |      |
| Engineering plans                   |        | 200,000 |      |      |      |      |      |      |      |      |
| Paint exterior of building          |        | 25,000  |      |      |      |      |      |      |      |      |
| Painting of parking lot lines       |        | 8,000   |      |      |      |      |      |      |      |      |
| Ballfield fence repairs             |        | 8,000   |      |      |      |      |      |      |      |      |
| Main Street Sign                    |        | 10,000  |      |      |      |      |      |      |      |      |
| Total Before Inflation              | 25,000 | 263,000 | -    | -    | -    | -    | -    | -    | -    | -    |
| Inflation                           | 1.00   | 1.00    | 1.03 | 1.06 | 1.09 | 1.13 | 1.16 | 1.19 | 1.23 | 1.27 |
| Total with Inflation                | 25,000 | 263,000 | -    | -    | -    | -    | -    | -    | -    | -    |
| Funding Sources                     | 2023   | 2024    | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| Reserves                            |        | 100,000 |      |      |      |      |      |      |      |      |
| Grants                              |        |         |      |      |      |      |      |      |      |      |
| Tax Base                            | 25,000 | 163,000 |      |      |      |      |      |      |      |      |
| Long Term Debt                      | -      |         |      |      |      |      |      |      |      |      |
| Total Funding                       | 25,000 | 263,000 | -    | -    | -    | -    | -    |      | -    | -    |

| sland Park    |  |                         |                         |                        |                                      |                  |
|---------------|--|-------------------------|-------------------------|------------------------|--------------------------------------|------------------|
| Account Code  | Account Description                      | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023<br>ACTUALS TO<br>DECEMBER<br>18 |                  |
| REVENUES      |  |                         |                         |                        |                                      |                  |
| 1-3-7200-4101 | ISLAND PARK - FIELD LINING SPORTSFIELD R | -                       | -                       | (9,000)                | (8,304)                              | (9,000)          |
| 1-3-7200-7503 | ISLAND PARK - GRANTS                     |                         | -                       | (375,000)              | (60,897)                             | -                |
| 1-3-7200-7712 | ISLAND PARK - BAR REVENUE                | -                       | (6,227)                 | (5,000)                | (1,745)                              | (3,000)          |
| 1-3-7200-7748 | ISLAND PARK - DUMPING STATION            | (706)                   | (383)                   | (250)                  | -                                    | (250)            |
| 1-3-7200-7750 | ISLAND PARK - CAMPING REVENUE            | (361)                   | (446)                   | -                      | -                                    | -                |
| 1-3-7200-7751 | ISLAND PARK - HALL RENTAL                | (4,562)                 | (17,122)                | (10,000)               | (12,892)                             | (10,000)         |
| 1-3-7200-7753 | ISLAND PARK - OTHER REVENUE              | (2,977)                 | (22,523)                | (850)                  | (13,722)                             | (5 <i>,</i> 850) |
| 1-3-7200-8001 | ISLAND PARK - TRANSFER FROM RESERVES     |                         | -                       | (30,000)               | -                                    | (50,000)         |
|               | TOTAL REVENUES                           | (8,606)                 | (46,701)                | (430,100)              | (97,560)                             | (78,100)         |

| Account Code  | Account Description                      | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023<br>ACTUALS TO<br>DECEMBER<br>18 |         |
|---------------|--|-------------------------|-------------------------|------------------------|--------------------------------------|---------|
| EXPENSES      |  |                         |                         |                        |                                      |         |
| 1-4-7200-1010 | ISLAND PARK - WAGES                      | 125,930                 | 138,037                 | 120,423                | 146,676                              | 130,262 |
| 1-4-7200-1015 | ISLAND PARK - PART TIME WAGES            | 39,695                  | 44,003                  | 11,445                 | 37,332                               | 55,795  |
| 1-4-7200-1035 | ISLAND PARK - OVERTIME                   | 7,054                   | 12,307                  | 5,000                  | 9,417                                | 8,000   |
| 1-4-7200-1110 | ISLAND PARK - BENEFITS                   | 58,925                  | 60,170                  | 40,598                 | 57,681                               | 53,365  |
| 1-4-7200-1225 | ISLAND PARK - INSURANCE                  | 9,232                   | 10,478                  | 14,573                 | 39,159                               | 38,413  |
| 1-4-7200-2020 | ISLAND PARK - HEALTH & SAFETY            |                         | 149                     | 500                    | 480                                  | 500     |
| 1-4-7200-2021 | ISLAND PARK - CLOTHING ALLOWANCE         | 1,755                   | 1,331                   | 1,500                  | 1,550                                | 1,500   |
| 1-4-7200-2025 | ISLAND PARK - MILEAGE & TRAVEL           | 178                     | 165                     | 500                    | 842                                  | 500     |
| 1-4-7200-2028 | ISLAND PARK - BOOK KING SOFTWARE         | -                       | 7,637                   | 1,500                  | 2,125                                | 1,900   |
| 1-4-7200-2030 | ISLAND PARK - SPORTSFIELDS EXPENSE       | 5,290                   | 12,505                  | 8,000                  | 9,435                                | 10,000  |
| 1-4-7200-2035 | ISLAND PARK - CONF/WORKSHOP/TRAINING     | 1,325                   | 45                      | 3,500                  | 933                                  | 3,500   |
| 1-4-7200-2049 | ISLAND PARK - CELL PHONE                 | 1,756                   | 1,053                   | 1,200                  | 1,599                                | 1,200   |
| 1-4-7200-2050 | ISLAND PARK - TELEPHONE                  | 422                     | 422                     | 500                    | 422                                  | 500     |
| 1-4-7200-2055 | ISLAND PARK - ENBRIDGE                   | 2,690                   | 2,750                   | 3,000                  | 2,982                                | 3,000   |
| 1-4-7200-2056 | ISLAND PARK - HYDRO                      | 8,917                   | 12,691                  | 10,000                 | 8,784                                | 12,000  |
| 1-4-7200-2057 | ISLAND PARK - WATER/SEWER                | 3,686                   | 3,143                   | 4,000                  | 3,459                                | 4,000   |
| 1-4-7200-2120 | ISLAND PARK - OFFICE SUPPPLIES           | 583                     | 236                     | 1,000                  | 446                                  | 1,000   |
| 1-4-7200-2124 | ISLAND PARK - HOUSEKEEPING & JAN. SUPP   | 4,654                   | 4,734                   | 7,000                  | 4,376                                | 5,000   |
| 1-4-7200-2125 | ISLAND PARK - MATERIALS/SUPPLIES         | 1,084                   | 132                     | 1,550                  | 354                                  | 1,550   |
| 1-4-7200-2126 | ISLAND PARK - BAR SUPPLIES               | -                       | 481                     | 1,000                  | 3,660                                | 1,000   |
| 1-4-7200-2128 | ISLAND PARK - VANDALISM REPAIRS          | 4,726                   | 916                     | -                      | 163                                  | -       |
| 1-4-7200-2130 | ISLAND PARK - COMPUTER EQUIPT & SUPPLIES | 906                     | 299                     | 1,500                  | 405                                  | 1,500   |
| 1-4-7200-2140 | ISLAND PARK - PHOTOCOPIER EXPENSE        | 850                     | 1,835                   | 1,000                  | 1,720                                | 1,000   |
| 1-4-7200-2300 | ISLAND PARK - ADVERTISING                | 153                     | 355                     | 750                    | 125                                  | 750     |
| 1-4-7200-2366 | ISLAND PARK - BUILDING MAINT/SUPPLIES    | 14,842                  | 13,403                  | 11,000                 | 19,141                               | 15,000  |
| 1-4-7200-2368 | ISLAND PARK - EQUIPMENT MAINT/SUPLIES    | 7,924                   | 6,981                   | 7,000                  | 5,441                                | 7,000   |
| 1-4-7200-2370 | ISLAND PARK - OUTDOOR FURN & ATTRIBUTES  | -                       | -                       | 3,000                  | 45                                   | 3,000   |
| 1-4-7200-2399 | ISLAND PARK - VEHICLE MAINTENANCE        | 2,232                   | 2,290                   | 2,500                  | 2,740                                | 2,500   |
| 1-4-7200-2400 | ISLAND PARK - GAS/OIL/DIESEL             | 7,062                   | 9,200                   | 8,000                  | 9,034                                | 8,000   |
| 1-4-7200-2410 | ISLAND PARK - MEMBERSHIP FEES            | 534                     | 813                     | 1,000                  | 366                                  | 1,000   |
| 1-4-7200-3704 | ISLAND PARK - MILL SQUARE OPERATING      | -                       | -                       | 1,000                  | 107                                  | 1,000   |
| 1-4-7200-4005 | ISLAND PARK - LANDSCAPING/FLOWERS        | 10,794                  | 9,824                   | 10,000                 | 9,982                                | 10,000  |
| 1-4-7200-4010 | ISLAND PARK - CONTRACTS/CONTRACTED SERV  | 3,373                   | 3,800                   | 5,000                  | 249                                  | 5,000   |
| 1-4-7200-4102 | ISLAND PARK - TREE REMOVAL               | -                       | 80                      | 1,500                  | 520                                  | 5,000   |
| 1-4-7200-4103 | ISLAND PARK - CENTENNIAL PARK            |                         | 1,463                   | -                      | 142                                  | -       |
| 1-4-7200-4104 | ISLAND PARK - KING GEORGE PARK           | 962                     | -                       | 500                    | 42                                   | 500     |
| 1-4-7200-4108 | ISLAND PARK - GOOSE MANAGEMENT STRATEGY  | 8                       | 371                     | 250                    | 230                                  | 250     |
| 1-4-7200-5010 | ISLAND PARK - GENERAL EXPENSES           | 788                     | 6,536                   | -                      | 3,591                                | -       |
| 1-4-7200-8003 | ISLAND PARK - SPECIAL PROJECTS           | 1,119                   | 6,713                   | 2,000                  | 2,070                                | 2,000   |
| 1-4-7200-8004 | ISLAND PARK - SPECIAL EVENTS/FESTIVALS   | -                       | 2,035                   | 1,500                  | 1,000                                | 1,500   |
|               | TOTAL EXPENSES                           | 329,449                 | 379,383                 | 294,289                | 388,825                              | 397,985 |
| CAPITAL       |  |                         |                         |                        | -                                    |         |
| 1-5-7200-8000 | CAPITAL - ISLAND PARK                    | 10,176                  | 20,518                  | 466,000                | 441,852                              | 50,000  |
|               | TOTAL CAPITAL                            | 10,176                  | 20,518                  | 466,000                | 441,852                              | 50,000  |
|               | Total Island Park                        | 331,019                 | 353,200                 | 330,189                | 733,117                              | 369,885 |

| 10 YR CAPITAL BUDGET - 2024                       |         |        |         |      |      |      |      |      |      |      |
|---|---------|--------|---------|------|------|------|------|------|------|------|
| Department: Island Park                           |         |        |         |      |      |      |      |      |      |      |
| Project Description                               | 2023    | 2024   | 2025    | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|   |         |        |         |      |      |      |      |      |      |      |
| Mill Square refurbishing Landscaping, Bike racks) | 30,000  |        |         |      |      |      |      |      |      |      |
| Skate Park Expansion                              | 375,000 |        |         |      |      |      |      |      |      |      |
| Siding Sandfield Buildling                        | 50,000  |        |         |      |      |      |      |      |      |      |
| Sandfield Centre Bathroom partitions              | 11,000  |        |         |      |      |      |      |      |      |      |
| New Tennis Installations                          |         |        | 300,000 |      |      |      |      |      |      |      |
| Splash pad repairs                                |         | 25,000 |         |      |      |      |      |      |      |      |
| Dock replacement                                  |         | 15,000 |         |      |      |      |      |      |      |      |
| Cenotaph backfill and clean up                    |         | 10,000 |         |      |      |      |      |      |      |      |
| Total Before Inflation                            | 466,000 | 50,000 | 300,000 | -    | -    | -    | _    | _    | _    |      |
| Inflation   | 1.00    | 1.00   | 1.03    | 1.06 | 1.09 | 1.13 | 1.16 | 1.19 | 1.23 | 1.27 |
| Total with Inflation                              | 466,000 | 50,000 | 309,000 | -    | -    | -    | -    | -    | -    | -    |
| Funding Sources                                   | 2023    | 2024   | 2025    | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| Reserves  | 30,000  |        |         |      |      |      |      |      |      | -    |
| Grants & Donations                                | 375,000 |        |         |      |      |      |      |      |      |      |
| Tax Base  | 61,000  | 50,000 | 309,000 |      |      |      |      |      |      |      |
| Long Term Debt                                    |         |        |         |      |      |      |      |      |      |      |
| Total Funding                                     | 466,000 | 50,000 | 309,000 | -    | -    | -    | -    | -    | -    | -    |

| Dome          |                                   |                         |                         |                        |                                      |           |
|---------------|-----------------------------------|-------------------------|-------------------------|------------------------|--------------------------------------|-----------|
| Account Code  | Account Description               | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023<br>ACTUALS TO<br>DECEMBER<br>18 |           |
| REVENUES      |                                   |                         |                         |                        |                                      |           |
| 1-3-7300-4100 | DOME - GLENG. WOMEN'S VOLLEYBALL  | (5,849)                 | (4,204)                 | (5,000)                | (7,280)                              | (5,000)   |
| 1-3-7300-4101 | DOME - ADVERTISING REVENUE        | -                       | (5,184)                 | (2,500)                | (621)                                | (2,500)   |
| 1-3-7300-4102 | DOME - TENNIS REVENUES            | (16,988)                | (23,436)                | (20,000)               | (29,341)                             | (23,000)  |
| 1-3-7300-4103 | DOME - TRACK REVENUES             | (9,409)                 | (14,204)                | (10,000)               | (22,758)                             | (18,000)  |
| 1-3-7300-4104 | DOME - FIELD REVENUES             | (19,765)                | (44,567)                | (40,000)               | (58,361)                             | (45,000)  |
| 1-3-7300-4105 | DOME - VENDING REVENUES           | -                       | (262)                   | (500)                  | (1,088)                              | (500)     |
| 1-3-7300-4106 | DOME - LAWN BOWLING               |                         | (36)                    | -                      | (562)                                | -         |
| 1-3-7300-4110 | DOME - BIRTHDAY PARTIES           | (200)                   | (2,483)                 | (1,500)                | (6,875)                              | (5,000)   |
| 1-3-7300-7753 | DOME - OTHER REVENUE              | (681)                   | (2,652)                 | -                      | (5,731)                              | -         |
| 1-3-7300-7754 | DOME - NAMING RIGHTS - TIM HORTON | -                       | -                       | (5,000)                | (5,000)                              | (5,000)   |
| 1-3-7300-7755 | DOME - FLAG FOOTBALL LEAGUE       | -                       | -                       | (3,300)                | -                                    | (3,300)   |
|               | TOTAL REVENUES                    | (52,892)                | (97,028)                | (87,800)               | (137,617)                            | (107,300) |

| Account Code  | Account Description                    | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023<br>ACTUALS TO<br>DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
|---------------|--|-------------------------|-------------------------|------------------------|--------------------------------------|----------------------------|
| EXPENSES      |  |                         |                         |                        |                                      |                            |
| 1-4-7300-1010 | DOME - WAGES                           | 43,587                  | 51,781                  | 99,434                 | 81,589                               | 100,596                    |
| 1-4-7300-1015 | DOME - PART TIME WAGES                 | 30,283                  | 42,365                  | 34,620                 | 39,536                               | 50,307                     |
| 1-4-7300-1035 | DOME - OVERTIME                        | 698                     | 6,092                   | -                      | 3,958                                | 3,000                      |
| 1-4-7300-1110 | DOME - BENEFITS                        | 17,482                  | 22,726                  | 27,413                 | 33,385                               | 35,753                     |
| 1-4-7300-1225 | DOME - INSURANCE                       | 1,207                   | 1,370                   | 2,004                  | 12,658                               | 12,417                     |
| 1-4-7300-2021 | DOME - CLOTHING ALLOWANCE              | 765                     | 241                     | 500                    | 685                                  | 500                        |
| 1-4-7300-2025 | DOME - MILEAGE                         | 41                      | 536                     | 500                    | 1,048                                | 500                        |
| 1-4-7300-2028 | DOME - BOOK KING SOFTWARE              | -                       | 4,519                   | 1,500                  | 2,011                                | 2,000                      |
| 1-4-7300-2030 | DOME - SPORTS EQUIP & SUPPLIES         | 65                      | 538                     | 1,500                  | 632                                  | 1,500                      |
| 1-4-7300-2035 | DOME - TRAINING/CONFERENCE             | 371                     | 481                     | 1,000                  | 1,408                                | 1,000                      |
| 1-4-7300-2033 | DOME- CELL PHONE                       | 338                     | 397                     | 1,000                  | 614                                  | 1,000                      |
| 1-4-7300-2049 | DOME - TELEPHONE                       | 138                     | 138                     | 300                    | 138                                  | 300                        |
| 1-4-7300-2055 | DOME - TELEPHONE<br>DOME - ENBRIDGE    | 50,046                  | 57,696                  | 45,000                 | 39,986                               | 45,000                     |
| 1-4-7300-2055 | DOME - HYDRO                           | 16,696                  | 17,890                  | 20,000                 | 15,916                               | 20,000                     |
|               |  | -                       | -                       | -                      | -                                    | -                          |
| 1-4-7300-2057 |  | 1,211                   | 1,233                   | 1,300                  | 1,048                                | 1,300                      |
| 1-4-7300-2120 |  | 146                     | 299                     | 1,000                  | 681                                  | 1,000                      |
| 1-4-7300-2124 | DOME - JANITORIAL SUPP & HOUSEKEEPING  | 2,166                   | 2,584                   | 2,000                  | 2,554                                | 2,000                      |
| 1-4-7300-2125 | DOME - SUPPLIES                        | 438                     | 212                     | 500                    | 242                                  | 500                        |
| 1-4-7300-2127 | DOME - VENDING SUPPLIES (PEPSI)        | -                       | 616                     | 250                    | 246                                  | 250                        |
| 1-4-7300-2130 | DOME - COMPUTER EQUIPT & SUPPLIES      | 678                     | -                       | 500                    | 373                                  | 500                        |
| 1-4-7300-2140 | DOME - PHOTOCOPIER EXPENSE             | 151                     | 678                     | 100                    | 998                                  | 100                        |
| 1-4-7300-2300 | DOME - ADVERTISING                     | -                       | 143                     | 500                    | 308                                  | 500                        |
| 1-4-7300-2366 | DOME - BLDG/PROP MAINT/SUPPLIES        | 10,852                  | 9,268                   | 12,000                 | 4,097                                | 12,000                     |
| 1-4-7300-2368 | DOME - EQUIPMENT MTCE                  | 1,545                   | 4,890                   | 1,500                  | 1,337                                | 1,500                      |
| 1-4-7300-2371 | DOME - REFEREE                         | 480                     | 80                      | -                      | 1,554                                | -                          |
| 1-4-7300-2399 | DOME - VEHICLE REPAIRS                 | 272                     | -                       | 500                    | -                                    | 500                        |
| 1-4-7300-2410 | DOME - MEMBERSHIP FEES                 | 196                     | 151                     | -                      | 267                                  | -                          |
| 1-4-7300-4000 | DOME - VOLLEYBALL EXPENSE              | 815                     | 493                     | 500                    | 724                                  | 500                        |
| 1-4-7300-4001 | DOME - RUNNING PROGRAM                 | -                       | 390                     | 1,000                  | 1,380                                | 1,000                      |
| 1-4-7300-4005 | DOME - LANDSCAPING                     | -                       | -                       | 500                    | -                                    | 500                        |
| 1-4-7300-4010 | DOME - CONTRACTED SERVICES             | 444                     | 977                     | -                      | -                                    | -                          |
| 1-4-7300-4110 | DOME - BIRTHDAY SUPPLIES               | 85                      | 1,278                   | 750                    | 3,528                                | 3,000                      |
| 1-4-7300-4112 | DOME - OUTDOOR FURNITURE               | -                       | -                       | 500                    | -                                    | 500                        |
| 1-4-7300-4113 | DOME - FIELD MAINTENANCE               | 1,818                   | 1,944                   | 1,750                  | -                                    | 1,750                      |
| 1-4-7300-5010 | DOME - GENERAL EXPENSES                | -                       | 302                     | -                      | 1,164                                | -                          |
| 1-4-7300-7755 | DOME-FLAG FOOTBALL                     | -                       | -                       | 500                    | -                                    | 500                        |
|               | TOTAL EXPENSES                         | 183,014                 | 232,308                 | 260,421                | 254,065                              | 301,773                    |
| CAPITAL       |  |                         |                         |                        | -                                    |                            |
| 1-5-7300-8000 | CAPITAL - DOME - INDOOR SPORTS COMPLEX | -                       | -                       | -                      | -                                    | 39,000                     |
|               | TOTAL CAPITAL                          | -                       | -                       | -                      | -                                    | 39,000                     |
|               | Total Dome                             | 130,122                 | 135,280                 | 172,621                | 116,448                              | 233,473                    |

| 10 YR CAPITAL BUDGET - 2024               |      |        |      |         |      |      |      |      |      |      |
|---|------|--------|------|---------|------|------|------|------|------|------|
| Department: Dome                          |      |        |      |         |      |      |      |      |      |      |
|   |      |        |      |         |      |      |      |      |      |      |
| Project Description                       | 2023 | 2024   | 2025 | 2026    | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| Refurbish Field Pitch                     |      |        |      | 175,000 |      |      |      |      |      |      |
| Refurbish Track                           |      |        |      | 50,000  |      |      |      |      |      |      |
| Tennis Court Asphalt, Painting and Lining |      | 5,000  |      |         |      |      |      |      |      |      |
| Lawn Bowling Equipment                    |      | 9,000  |      |         |      |      |      |      |      |      |
| Air exchanger for lobby                   |      | 25,000 |      |         |      |      |      |      |      |      |
| Total Before Inflation                    | -    | 39,000 | -    | 225,000 | -    | -    | -    | -    | -    | -    |
| Inflation                                 | 1.00 | 1.00   | 1.03 | 1.06    | 1.09 | 1.13 | 1.16 | 1.19 | 1.23 | 1.27 |
| Total with Inflation                      | -    | 39,000 | -    | 238,703 | -    | -    | -    | -    | -    | -    |
|   |      |        |      |         |      |      |      |      |      |      |
| Funding Sources                           | 2023 | 2024   | 2025 | 2026    | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| Reserves                                  |      | 39,000 |      |         |      |      |      |      |      |      |
| Grants                                    |      |        |      |         |      |      |      |      |      |      |
| Tax Base                                  |      | -      |      | 238,703 |      |      |      |      |      |      |
| Long Term Debt                            |      |        |      |         |      |      |      |      |      |      |
| Total Funding                             | -    | 39,000 | -    | 238,703 | -    | -    | -    | -    | -    | -    |

| ngarry Sports Pa<br>Account Code | Account Description                    | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023<br>ACTUALS TO<br>DECEMBER<br>18 |           |
|----------------------------------|--|-------------------------|-------------------------|------------------------|--------------------------------------|-----------|
| REVENUES                         |  |                         |                         |                        |                                      |           |
| 1-3-7500-3003                    | <b>GSP - AGREEMENT SOUTH GLENGARRY</b> | (50,000)                | (50,000)                | (50,000)               | (50,000)                             | (50,000)  |
| 1-3-7500-4105                    | GSP - VENDING SUPPLIES                 | -                       | -                       | (750)                  | -                                    | (750)     |
| 1-3-7500-7122                    | GSP - DONATIONS                        | -                       | -                       | -                      | (1,000)                              | -         |
| 1-3-7500-7503                    | GSP - GRANTS                           | -                       | (1,424,793)             | -                      | -                                    | -         |
| 1-3-7500-7710                    | GSP - HALL RENTAL                      | (3,914)                 | (2,623)                 | (2,000)                | (6,553)                              | (5,000)   |
| 1-3-7500-7712                    | GSP - BAR RECEIPTS                     | (35)                    | (8,660)                 | (32,000)               | (25,156)                             | (25,000)  |
| 1-3-7500-7713                    | GSP - SKATE SHARPENING                 | (270)                   | (2,118)                 | (6,000)                | (4,142)                              | (6,000)   |
| 1-3-7500-7714                    | GSP - PEPSI MACHINES                   | (93)                    | (935)                   | -                      | (1,627)                              | -         |
| 1-3-7500-7716                    | GSP - BOARD ADVERTISING                | -                       | (8,149)                 | (12,800)               | (7,801)                              | (12,800)  |
| 1-3-7500-7719                    | GSP - OTHER REVENUES                   | (9,792)                 | (21,660)                | (4,250)                | (6,411)                              | (4,250)   |
| 1-3-7500-7720                    | GSP - ICE RENTAL                       | (36,885)                | (87,632)                | (197,500)              | (183,130)                            | (225,000) |
| 1-3-7500-7721                    | GSP - OTHER ICE RENTALS                | -                       | (850)                   | (1,300)                | (4,690)                              | (1,300)   |
| 1-3-7500-7722                    | GSP - PROGRAMMING                      | (4,906)                 | (9,967)                 | (20,000)               | (19,497)                             | (20,000)  |
| 1-3-7500-7723                    | GSP - CANTEEN RENTAL                   | (885)                   | (942)                   | (2,400)                | (750)                                | (1,250)   |
| 1-3-7500-8001                    | GSP - TRANSFER FROM RESERVES           | -                       | (250,000)               | -                      | -                                    | -         |
|                                  | TOTAL REVENUES                         | (106,780)               | (1,868,329)             | (329,000)              | (310,757)                            | (351,350) |

| Account Code  | Account Description                    | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023<br>ACTUALS TO<br>DECEMBER<br>18 |           |
|---------------|--|-------------------------|-------------------------|------------------------|--------------------------------------|-----------|
| EXPENSES      |  | 470.050                 | 150 446                 | 466.440                | 445 500                              | 100.010   |
| 1-4-7500-1010 | GSP - WAGES                            | 179,258                 | 150,416                 | 166,410                | 145,508                              | 199,049   |
| 1-4-7500-1015 | GSP - PART-TIME WAGES                  | 18,414                  | 26,436                  | 54,865                 | 55,851                               | 35,168    |
| 1-4-7500-1035 | GSP - OVERTIME                         | 9,338                   | 20,608                  | -                      | 16,177                               | 10,000    |
| 1-4-7500-1110 | GSP - BENEFITS                         | 51,574                  | 59,953                  | 68,150                 | 62,670                               | 75,089    |
| 1-4-7500-1225 | GSP - INSURANCE                        | 16,058                  | 18,793                  | 25,040                 | 37,936                               | 37,213    |
| 1-4-7500-2020 | GSP - HEALTH & SAFETY                  | 99                      | 183                     | 500                    | 128                                  | 500       |
| 1-4-7500-2021 | GSP - CLOTHING ALLOWANCE               | 855                     | 1,237                   | 1,000                  | 1,309                                | 1,000     |
| 1-4-7500-2025 | GSP - MILEAGE                          | 127                     | 203                     | 500                    | 404                                  | 500       |
| 1-4-7500-2026 | GSP - MEETING ATTENDANCE               | 35                      | 64                      | -                      | 75                                   | -         |
| 1-4-7500-2027 | GSP - INSURANCE CLAIM                  |                         | 1,949                   | -                      | -                                    | -         |
| 1-4-7500-2028 | GSP - BOOKING SOFTWARE                 | -                       | 5,236                   | 1,500                  | 1,976                                | 2,000     |
| 1-4-7500-2030 | GSP - SPORTSFIELD EXPENSES             | 2,174                   | 2,306                   | 1,000                  | 4,059                                | 4,000     |
| 1-4-7500-2035 | GSP - TRAINING/WORKSHOP                | 1,942                   | -                       | 4,500                  | 1,993                                | 4,500     |
| 1-4-7500-2049 | GSP - CELL PHONES                      | 738                     | 634                     | 1,000                  | 1,022                                | 1,000     |
| 1-4-7500-2050 | GSP - TELEPHONE                        | 276                     | 276                     | 500                    | 276                                  | 500       |
| 1-4-7500-2055 | GSP - ENBRIDGE                         | 8,405                   | 17,242                  | 18,000                 | 28,170                               | 18,000    |
| 1-4-7500-2056 | GSP - HYDRO                            | 55,216                  | 59,411                  | 80,000                 | 55,004                               | 80,000    |
| 1-4-7500-2057 | GSP - WATER SEWER                      | 3,589                   | 7,439                   | 9,000                  | 7,013                                | 9,000     |
| 1-4-7500-2100 | GSP - POSTAGE                          | 5,505                   | 16                      | 200                    | 282                                  | 200       |
| 1-4-7500-2110 | GSP - TOOLS                            | 23                      | 49                      | -                      | 33                                   | -         |
| 1-4-7500-2120 | GSP - OFFICE SUPPLIES                  | 643                     | 1,958                   | 1,000                  | 478                                  | 1,000     |
| 1-4-7500-2120 | GSP - HOUSEKEEPING/JANITORIAL SUPPLIES | 1,516                   | 6,965                   | 5,000                  | 4,499                                | 5,000     |
| 1-4-7500-2124 |  | 224                     | 400                     | 200                    | 4,499                                | 200       |
|               |  | 75                      |                         |                        |                                      |           |
| 1-4-7500-2126 | GSP - BAR/HALL EXPENSE                 | - 75                    | 1,977                   | 5,000                  | 9,123                                | 5,000     |
| 1-4-7500-2127 | GSP - VENDING/PEPSI MACHINE            |                         | 1,033                   | 500                    | 1,740                                | 500       |
| 1-4-7500-2130 | GSP - COMPUTER SUPPLIES                | 2,420                   | 6,270                   | 1,000                  | 7,535                                | 1,000     |
| 1-4-7500-2140 | GSP - PHOTOCOPIER EXPENSE              | 1,274                   | 989                     | -                      | 5,064                                | -         |
| 1-4-7500-2210 | GSP - LEGAL FEES                       | 14,280                  | 325                     | -                      | -                                    | -         |
| 1-4-7500-2223 | GSP - CONSULTING FEES                  | 44,505                  | -                       | -                      | -                                    | -         |
| 1-4-7500-2300 | GSP - ADVERTISING                      | -                       | 550                     | 500                    | 275                                  | 500       |
| 1-4-7500-2366 | GSP - BUILDING EXPENSES                | 57,343                  | 84,554                  | 50,000                 | 66,378                               | 50,000    |
| 1-4-7500-2368 | GSP - EQUIPMENT MTCE                   | 5,569                   | 13,321                  | 5,000                  | 7,896                                | 5,000     |
| 1-4-7500-2399 | GSP - VEHICLE MTCE                     | 2,904                   | 572                     | 1,200                  | -                                    | 1,200     |
| 1-4-7500-2400 | GSP - GAS/OIL/DIESEL                   | 845                     | 731                     | 600                    | 458                                  | 600       |
| 1-4-7500-2410 | GSP - MEMBERSHIP FEES                  | 1,086                   | 331                     | 600                    | 452                                  | 600       |
| 1-4-7500-2564 | GSP - SKATE SHARPENING                 | -                       | -                       | 500                    | -                                    | 500       |
| 1-4-7500-4010 | GSP - CONTRACTED SERVICES              | 7,750                   | 8,061                   | 1,000                  | 2,005                                | 1,000     |
| 1-4-7500-5010 | GSP - GENERAL EXPENSES                 | 136,807                 | 820                     | -                      | 331                                  | -         |
| 1-4-7500-5120 | GSP - SNOW REMOVAL                     | 4,898                   | 7,045                   | 5,500                  | 5,407                                | 8,500     |
| 1-4-7500-7722 | GSP - PROGRAMMING                      | 10,757                  | 5,550                   | 5,000                  | 4,849                                | 5,000     |
| 1-4-7500-9000 | GSP - TRANSFERS TO RESERVES            | 125,000                 | -                       | -                      | -                                    | -         |
|               | TOTAL EXPENSES                         | 766,022                 | 513,903                 | 514,765                | 536,551                              | 563,319   |
| CAPITAL       |  |                         |                         |                        |                                      |           |
| 1-5-7500-8000 | CAPITAL - GSP                          | -                       | 2,402,542               | 45,000                 | 35,132                               | 55,000    |
|               | TOTAL CAPITAL                          | -                       | 2,402,542               | 45,000                 | 35,132                               | 55,000    |
|               | Total Glengarry Sports Palace          | 659,242                 | 1,048,116               | 230,765                | 260,926                              | 266,969   |
|               | TOTAL RECREATION                       | 1,475,817               | 1,886,943               | 1,054,488              | 1,417,038                            | 1,394,857 |

| 10 YR CAPITAL BUDGET - 2024         |        |        |      |      |      |        |        |      |      |      |
|-------------------------------------|--------|--------|------|------|------|--------|--------|------|------|------|
| Department: Glengarry Sports Palace |        |        |      |      |      |        |        |      |      |      |
| Project Description                 | 2023   | 2024   | 2025 | 2026 | 2027 | 2028   | 2029   | 2030 | 2031 | 2032 |
| Compressor # 1 Refurbishment        |        |        |      |      |      | 10,000 |        |      |      |      |
| GSP Field Lights                    | 10,000 |        |      |      |      |        |        |      |      |      |
| Paint exterior steel of building    | 25,000 |        |      |      |      |        |        |      |      |      |
| Compressor # 2 Refurbishment        | 10,000 |        |      |      |      |        | 10,000 |      |      |      |
| Chiller                             |        |        |      |      |      |        | 65,000 |      |      |      |
| LED Lights                          |        | 7,000  |      |      |      |        |        |      |      |      |
| Floor scrubber                      |        | 23,000 |      |      |      |        |        |      |      |      |
| Protective net near time clock      |        | 25,000 |      |      |      |        |        |      |      |      |
| Total Before Inflation              | 45,000 | 55,000 | -    | -    | -    | 10,000 | 75,000 | -    | -    | -    |
| Inflation                           | 1.00   | 1.00   | 1.03 | 1.06 | 1.09 | 1.13   | 1.16   | 1.19 | 1.23 | 1.27 |
| Total with Inflation                | 45,000 | 55,000 | -    | -    | -    | 11,255 | 86,946 | -    | -    | -    |
| Funding Sources                     | 2023   | 2024   | 2025 | 2026 | 2027 | 2028   | 2029   | 2030 | 2031 | 2032 |
| Reserves                            |        |        |      |      |      |        |        |      |      |      |
| Grants                              |        |        |      |      |      |        |        |      |      |      |
| Tax Base                            | 45,000 | 55,000 |      | -    | -    | 11,255 | 86,946 |      |      |      |
| Long Term Debt                      |        |        |      |      |      |        |        |      |      |      |
| Total Funding                       | 45,000 | 55,000 | -    | -    | -    | 11,255 | 86,946 | -    | -    | -    |

## **Departmental Overview**

The Fire Services Department continues to build a framework for a fire protection delivery model that promotes an integrated and balanced approach by utilizing the three lines of defense.

- Public Fire Safety
- Fire Safety Standards
- Emergency Response

The department consists of 3 stations located in Alexandria, Apple Hill, and Maxville largely supported by volunteer firefighters. We continue to strive to meet all goals and implement regulations from the Office of the Fire Marshal while providing recommendations to ensure the Township has an effective and efficient Fire Department.

## **2023 Accomplishments**

## Training Program

- In July 2022 the province enacted a new Regulation for Firefighter Certification. This new certification placed a large responsibility on municipalities and their fire services. As a department we were prepared for the new mandated requirement with the investment into our training program and facility.
- Through 2022 & 2023 the department hired 16 new recruits where they were enrolled into NFPA Firefighter I & II programs.
- In 2023 Modernization funds were utilized to expand our training facility, in effort to rent our facility to our neighboring fire departments. A live fire Drager Car and Propone Cylinder prop was purchased in order to complete all the training certifications.

## Pumper – Station 1 - Alexandria

In 2023, Council authorized our department to award the purchase of a Pumper for Station 1 Alexandria through a RFP Canoe/LAS to Commercial Emergency Equipment Co due to its age and condition. The fire department capital budget for vehicle replacement follows the Fire Underwriters Survey (FUS) Service Schedule for Fire Apparatus for Fire Insurance Grading Purposes. By following the survey, the Department maintains a lower insurance cost, which ensures the Department has reliable vehicles to perform its duties. This tender process was completed through the Canoe Procurement Group – Cooperative Purchasing. Final inspection of the new took place in December with a scheduled delivery date anticipated for February 2024.

## Training Facility

The North Glengarry Fire Department Training Facility officially opened in 2021 where it operates in a centralized location in our Township under a lease agreement. Located at 18611 Diversion Rd, Apple Hill, the Training Facility is a unique fire training facility designed to give realistic training to firefighters.

The recent closure of the Ontario Fire College, coupled with the introduction of legislation O. Reg 343/22 under the Fire Protection and Prevention Act (FPPA) requiring firefighter skillset certification outlining specific job performance requirements for firefighters, mandating training including live fire training, which can only be completed at training facilities.

Our training facility can provide the tools to prepare first responders, and external organizations for emergency response, specialized job skills and incident management techniques. Our facility currently has a number of scenario-based training props ability to train on skills including:

Live fire burn unit:

- Class A fires
- Ventilation

Multi-storey complex and tower

- Fire Attack with simulated smoke
- Forcible Entry
- Roof Ladder
- Firefighter Survival Techniques
- Rapid Intervention Team

## Roof Prop

- Roof ventilation techniques
- Roof Ladder deployment

Draeger Propane live car fire & LPG Cylinder prop

- Used to training on Passenger vehicle fires.
- Used to train on controlling a flammable gas cylinder fire.

## Ground Fire:

- Large area to conduct ground fires.

## Auto extrication area:

- Training on auto extrication, in realistic conditions.
- Allow vehicles to be in a ditch, on their side or in a variety of other positions that are common occurrences when responding to collisions.

## Water Site

- Pumper operations.
- Fire well drafting and water supply.

The live fire props within the training centre are designed to simulate several key types of fires. The propane live fire training props include a vehicle, assorted gas containment failures, a residential room and content fires all of which provide for skills development. The training ranges from pump operations to incident command, forcible entry, search and rescue, ventilation and fire attack to be practiced in a practical and safe environment. Combining all of the skills in a sequential, comprehensive manner is the key to be able to function efficiently and skillfully on a fire scene.

In 2023 our facility was opened for rental to outside fire departments and agencies as a revenue source for our department.

The Fire department will continue to modernize and strive to meet all provincial and national standards. Our members will continue to be trained to NFPA standards at our new training facility, while continuing to strive to ensure our members are equipped with the proper health and safety equipment and procedures.

We will continue to promote our training facility to other Fire Departments in an effort to increase revenue within our department.

Our fire prevention and inspection program will continue to provide fire safety and education programs throughout the township though initiatives guided by the Ontario Fire Marshal office.

Our department will be conducting the mandated Community Risk Assessment which will presented to council during the second quarter of 2024.

#### **2024 Budget Challenges and Initiatives**

#### Challenges

Since the enactment of the Regulation for Firefighter Certification. This new certification placed a large responsibility on municipalities and their fire services. In 2024 we will be continuing to focus on our training on ensuring our firefighters are certified as per the new regulation requirements. This places pressure on our operating training budget, to provide internal and external courses.

Our fire stations require on-going repair and maintenance, in effort to meet the health and safety requirements.

In 2023 our vehicle maintenance budget seen an increase in cost as we continue to ensure our fleet remains in good condition, to meet MTO safety requirements, and NFPA standards. A proper maintenance program was implemented to ensure our fleet remains in overall good condition, to meet NFPA standards for the life expectancy and maintenance of our front-line emergency vehicles. The state of our fleet is key to the service level we provide the Township, and the ability of our department to function effectively.

#### Initiatives

- Station renovations to meet safety standards.
- Training certification
- Community Risk Assessment
- Revised and updated Standard Operating Policies

| FIRE SERVICES   |                                  |                         |                            |                        |                                   |                            |
|-----------------|----------------------------------|-------------------------|----------------------------|------------------------|-----------------------------------|----------------------------|
| Fire Department |                                  |                         |                            |                        |                                   |                            |
| Account Code    | Account Description              | 2021 - ACTUAL<br>VALUES | 2022 -<br>ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
| REVENUES        |                                  |                         |                            |                        |                                   |                            |
| 1-3-2000-7122   | FIRE DEPT DONATIONS              | (4,500)                 | -                          | -                      | (1,500)                           | -                          |
| 1-3-2000-7200   | FIRE - BURN PERMITS              | (4,700)                 | (4,350)                    | (3,000)                | (4,400)                           | (3,000)                    |
| 1-3-2000-7206   | FIRE - MANDATORY INSPECTIONS     | (3,000)                 | (2,400)                    | (6,000)                | (1,400)                           | (6,000)                    |
| 1-3-2000-7230   | FIRE - FEES FROM RESIDENTS       | (10,437)                | (130)                      | (30,000)               | (3,810)                           | (30,000)                   |
| 1-3-2000-7231   | FIRE - FEES OTHER MUNICIPALITIES | (14,408)                | (25,384)                   | (10,000)               | (2,996)                           | (10,000)                   |
| 1-3-2000-7233   | FIRE - REVENUES MTO CLAIMS       | (20,024)                | (24,398)                   | (27,000)               | (44,402)                          | (27,000)                   |
| 1-3-2000-7710   | FIRE - FACILITY RENTALS          | -                       | -                          | -                      | -                                 | (2,500)                    |
| 1-3-2000-7754   | FIRE - OTHER REVENUE             | (12,000)                | -                          | -                      | -                                 | -                          |
| 1-3-2000-7850   | FIRE - SALE OF EQUIPMENT         | (40,472)                | -                          | (20,000)               | -                                 | (20,000)                   |
| 1-3-2000-8001   | FIRE - TRANSFER FROM RESERVES    | -                       | (77,000)                   | (70,000)               | -                                 | (30,000)                   |
|                 | TOTAL REVENUES                   | (109,541)               | (133,662)                  | (166,000)              | (58,508)                          | (128,500)                  |

|               |                                      | 2021 - ACTUAL | 2022 -<br>ACTUAL | 2023 - FINAL | 2023 ACTUALS<br>TO DECEMBER | 2024<br>PROPOSED |
|---------------|--------------------------------------|---------------|------------------|--------------|-----------------------------|------------------|
| Account Code  | Account Description                  | VALUES        | VALUES           | BUDGET       | 18                          | BUDGET           |
| EXPENSES      |                                      |               |                  |              |                             |                  |
| 1-4-2000-1010 | FIRE - WAGES                         | 147,041       | 156,691          | 162,251      | 161,885                     | 178,787          |
| 1-4-2000-1015 | FIRE - PART-TIME WAGES               | 199,559       | 278,009          | 251,000      | 251,364                     | 251,000          |
| 1-4-2000-1110 | FIRE - EMPLOYEE BENEFITS             | 42,156        | 49,902           | 43,718       | 63,383                      | 47,69            |
| 1-4-2000-1225 | FIRE - INSURANCE                     | 89,117        | 99,640           | 134,888      | 55,783                      | 54,72            |
| 1-4-2000-1500 | FIRE - LOAN PAYMENT VEHICLES         | 34,056        | 42,992           | 202,836      | 169,209                     | 265,06           |
| 1-4-2000-1510 | FIRE - LOAN PAYMENT SCBA EQUIPMENT   | 2,151         | 1,645            | 31,000       | 28,364                      | 27,80            |
| 1-4-2000-2021 | FIRE - PERSONAL PROTECTIVE EQUIP     | 17,686        | 18,399           | 35,000       | 16,732                      | 35,00            |
| 1-4-2000-2025 | FIRE - MILEAGE & TRAVEL              | 19            | 674              | 1,000        | 1,181                       | 1,00             |
| 1-4-2000-2026 | FIRE - MEETING                       | 184           | 2,052            | 2,000        | 1,544                       | 2,00             |
| 1-4-2000-2039 | FIRE - RESPONSE EXPENSES             | 1,899         | 1,681            | 2,500        | 996                         | 2,50             |
| 1-4-2000-2040 | FIRE - TRAINING                      | 20,757        | 31,405           | 26,000       | 24,264                      | 26,00            |
| 1-4-2000-2041 | FIRE - Prevention                    | 202           | 2,960            | 5,000        | 3,789                       | 5,00             |
| 1-4-2000-2048 | FIRE - DISPATCH SERVICE              | 39,976        | 52,356           | 52,480       | 40,053                      | 52,48            |
| 1-4-2000-2049 | FIRE - CELL PHONES                   | 7,330         | 5,727            | 6,000        | 5,119                       | 6,00             |
| 1-4-2000-2050 | FIRE - TELEPHONE                     | 1,677         | 1,725            | 2,000        | 1,679                       | 2,00             |
| 1-4-2000-2051 | FIRE - COURIER                       | 252           | 168              | 2,500        | 275                         | 2,50             |
| 1-4-2000-2055 | FIRE - ENBRIDGE                      | 4,795         | 5,356            | 5,500        | 5,250                       | 5,50             |
| 1-4-2000-2056 | FIRE - HYDRO                         | 15,047        | 17,521           | 22,000       | 12,848                      | 22,00            |
| 1-4-2000-2057 | FIRE - WATER/SEWER                   | 2,832         | 2,845            | 2,000        | 3,061                       | 2,00             |
| 1-4-2000-2065 | FIRE - FURNACE OIL/PROPANE           | 8,322         | 13,619           | 8,000        | 9,856                       | 8,00             |
| 1-4-2000-2079 | FIRE - FIRST AID MATERIALS           | 240           | 1,439            | 1,500        | 2,841                       | 2,50             |
| 1-4-2000-2102 | FIRE - TRAINING PROPERTY RENTAL      | 2,130         | 2,118            | 2,238        | 2,233                       | 2,23             |
| 1-4-2000-2110 | FIRE - TOOLS/EQUIPMENT REPLACEMENT   | 3,889         | 10,589           | 9,000        | 1,201                       | 9,00             |
| 1-4-2000-2111 | FIRE - UNIFORMS                      | 9,513         | 6,937            | 9,000        | 3,639                       | 9,00             |
| 1-4-2000-2112 | FIRE - NEW EQUIPMENT                 | 22,324        | 11,529           | 15,000       | 12,509                      | 15,00            |
| 1-4-2000-2112 | FIRE - OFFICE SUPPLIES               | 350           | 563              | 350          | 213                         | 25               |
| 1-4-2000-2120 | FIRE - JANITORIAL-HOUSEKEEPING       | 275           | 412              | 500          | 499                         | 50               |
| 1-4-2000-2124 | FIRE - MATERIAL/SUPPLIES             | 4,969         | 6,648            | 4,000        | 6,792                       | 4,00             |
| 1-4-2000-2123 | FIRE - COMPUTER EQUIP & SUPPLIES     | 6,419         | 6,935            | 6,000        | 6,552                       | 4,00<br>6,00     |
| 1-4-2000-2130 | FIRE - CLOUD HOSTING                 | 4,069         | 5,097            | 4,200        | 2,891                       | 4,20             |
| 1-4-2000-2131 | FIRE - PHOTOCOPIER EXPENSE           | 3,918         | 4,185            |              |                             |                  |
|               |                                      | - 5,918       | 4,185            | 4,000        | 1,144                       | 4,00             |
| 1-4-2000-2150 | FIRE - MAINTENANCE OF FIRE WELLS     |               |                  | 1,000        |                             | 1,00             |
| 1-4-2000-2270 | FIRE - FIRE FEES                     | 9,108         | 7,074            | 30,000       | 74,050                      | 30,00            |
| 1-4-2000-2300 | FIRE - ADVERTISING                   | 280           | 2,125            | 1,500        | 747                         | 1,50             |
| 1-4-2000-2305 | FIRE - RECOGNITION                   | 950           | 7,242            | 4,000        | 828                         | 4,00             |
| 1-4-2000-2366 | FIRE - BUILDING MAINTENANCE/SUPPLIES | 10,835        | 9,266            | 13,000       | 18,076                      | 13,00            |
| 1-4-2000-2367 | FIRE - RADIO LICENCES                | 6,503         | 6,783            | 5,000        | 7,232                       | 5,00             |
| 1-4-2000-2368 | FIRE - EQUIPMENT MAINTENANCE         | 23,773        | 37,160           | 25,000       | 30,830                      | 25,00            |
| 1-4-2000-2369 | FIRE - PPE MAINTENANCE               | 11,035        | 10,114           | 10,000       | 12,353                      | 13,00            |
| 1-4-2000-2399 | FIRE - VEHICLE MAINTENANCE           | 72,923        | 53,885           | 40,000       | 57,262                      | 50,00            |
| 1-4-2000-2400 | FIRE - GAS/OIL/DIESEL                | 19,636        | 33,340           | 19,000       | 24,293                      | 19,00            |
| 1-4-2000-2410 | FIRE - ASSOCIATION & MEMBERSHIP FEES | 409           | 634              | 2,000        | 1,903                       | 2,00             |
| 1-4-2000-3010 | FIRE - EQUIPMENT LEASING             | 42,699        | 42,754           | 45,000       | 34,511                      | 45,00            |
| 1-4-2000-5010 | FIRE - GENERAL EXPENSES              | 628           | 1,674            | 800          | 421                         | 80               |
| 1-4-2000-7200 | FIRE - BURN PERMIT EXPENSE           | 992           | 1,984            | 2,000        | 1,883                       | 2,00             |
| 1-4-2000-9000 | FIRE - TRANSFER TO RESERVES          | 42,000        | -                | -            | -                           | -                |
|               | TOTAL EXPENSES                       | 934,925       | 1,056,007        | 1,251,761    | 1,161,538                   | 1,265,03         |
| CAPITAL       |                                      |               |                  |              | _                           |                  |
| 1-5-2000-8000 | CAPITAL - FIRE DEPARTMENT            | 597,173       | 67,535           | 145,000      | 74,602                      | 30,00            |
|               | TOTAL CAPITAL                        | 597,173       | 67,535           | 145,000      | 74,602                      | 30,00            |
|               | Total Fire Department                | 1,422,557     | 989,880          | 1,230,761    | 1,177,632                   | 1,166,53         |

| 10 YR CAPITAL BUDGET - 2024        |         |        |         |      |      |      |      |      |      |      |
|------------------------------------|---------|--------|---------|------|------|------|------|------|------|------|
| Department: Fire                   |         |        |         |      |      |      |      |      |      |      |
| Project Description                | 2023    | 2024   | 2025    | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| Station Renovations for 3 stations | 30,000  | 30,000 |         |      |      |      |      |      |      |      |
| SCBA                               |         |        | 650,000 |      |      |      |      |      |      |      |
| Communications                     |         |        |         |      |      |      |      |      |      |      |
| Extrication Equipment              |         |        |         |      |      |      |      |      |      |      |
| Fire Wells                         | 45,000  |        | 45,000  |      |      |      |      |      |      |      |
| Fire Training Props                | 70,000  | ,      |         |      |      |      |      |      |      |      |
| Total Before Inflation             | 145,000 | 30,000 | 695,000 | -    | -    | -    | -    | -    | -    | _    |
| Inflation                          | 1.00    | 1.00   | 1.03    | 1.06 | 1.09 | 1.13 | 1.16 | 1.19 | 1.23 | 1.27 |
| Total with Inflation               | 145,000 | 30,000 | 715,850 | -    | -    | -    | -    | -    | -    | -    |
| Funding Sources                    | 2023    | 2024   | 2025    | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
| Reserves                           | 70,000  | -      | 46,350  |      |      |      |      |      |      |      |
| Carryforward                       |         | 30,000 |         |      |      |      |      |      |      |      |
| Grants                             |         |        |         |      |      |      |      |      |      |      |
| Tax Base                           | 75,000  |        |         | -    | -    |      | -    |      |      |      |
| Long Term Debt                     |         | -      | 669,500 |      |      |      |      |      |      |      |
| Total Funding                      | 145,000 | 30,000 | 715,850 | -    | -    | -    | -    | -    | -    | -    |

| mmunity Emerge | ency Management                      |               |                  |              |                             |                  |
|----------------|--------------------------------------|---------------|------------------|--------------|-----------------------------|------------------|
|                |                                      | 2021 - ACTUAL | 2022 -<br>ACTUAL | 2023 - FINAL | 2023 ACTUALS<br>TO DECEMBER | 2024<br>PROPOSED |
| Account Code   | Account Description                  | VALUES        | VALUES           | BUDGET       | 18                          | BUDGET           |
| EXPENSES       | 05140, 144050                        |               | 1.050            |              |                             |                  |
| 1-4-2900-1010  | CEMC - WAGES                         | 2,440         | 1,852            | -            | 144                         | -                |
| 1-4-2900-1015  | CEMC -PART TIME WAGES                | 791           | 2,222            | 4,340        | 1,985                       | 4,084            |
| 1-4-2900-1110  | CEMC - BENEFITS                      | 380           | 406              | 977          | 196                         | 919              |
| 1-4-2900-2035  | CEMC - CONFERENCES/TRAINING/WORKSHOP | 325           | 1,347            | 2,500        | 678                         | 2,500            |
| 1-4-2900-2049  | CEMC - CELL PHONE                    |               | 533              | -            | 324                         | -                |
| 1-4-2900-2120  | CEMC - OFFICE SUPPLIES               | 24            | -                | 500          | -                           | -                |
| 1-4-2900-2125  | CEMC - MATERIALS/SUPPLIES            | 620           | -                | 500          | 394                         | 500              |
| 1-4-2900-2131  | CEMC - COMPUTER HOSTING FEES         | -             | -                | -            | -                           | 2,500            |
| 1-4-2900-2223  | CEMC - CONSULTANT                    | -             | -                | 500          | 5,699                       | -                |
| 1-4-2900-2325  | CEMC - PUBLICITY/PUBLIC AWARENESS    | 263           | -                | 1,000        | 453                         | 1,000            |
| 1-4-2900-5010  | CEMC - GENERAL EXPENSES              | -             | (136)            | -            | 671                         | -                |
|                | TOTAL EXPENSES                       | 4,843         | 6,224            | 10,317       | 10,544                      | 11,503           |
|                | Total Community Emergency Management |               | 6,224            | 10,317       | 10,544                      | 11,503           |
|                | TOTAL FIRE SERVICES                  | 1,427,400     | 996,104          | 1,241,078    | 1,188,176                   | 1,178,041        |

# **CORPORATE FLEET AND MACHINERY & EQUIPMENT**

#### **Department Overview**

The following schedule shows provides a 10-year capital projection of fleet needs. The relevance of the 10 year plan is to provide Council the necessary information on a long term basis for fleet. Ensuring fleet are in good working order means that they are available to be utilized to deliver services to residents. Investment in fleet continues to be a challenge and Staff remains committed to finding efficiencies and savings where possible.

The 2024 fleet budget includes a Tandem Plow (replacing unit 72) and a Pumper for Station 1, both previously approved in the 2023 budget, totaling \$1,180,000. Of the remaining \$496,000 2024 budget, this includes a ½ ton truck for roads and an additional tandem.

The long term debt finance charges for 2024 have been included in the operating budget and are shown on the schedule below.

The machinery and equipment budget has also been included as an overall corporate level. 2024 purchases include an electric ATV, lawn mower and two trailers for the roads department. These purchases are all being funded through the tax base, as was historically done.

| 10 YR CAPITAL BUD | GET - 2024   |         |         |         |         |         |         |         |      |         |        |
|-------------------|--|---------|---------|---------|---------|---------|---------|---------|------|---------|--------|
| Department: Fleet |  |         |         |         |         |         |         |         |      |         |        |
| Area              | Project Description                                      | 2023    | 2024    | 2025    | 2026    | 2027    | 2028    | 2029    | 2030 | 2031    | 2032   |
| Bylaw             | 1/2 ton truck #64 (2011)                                 |         |         |         |         |         |         |         |      |         | 65,000 |
| СВО               | 1/2 Ton Truck - Unit #92                                 |         |         | 50,000  |         |         |         |         |      |         |        |
| Fire              | Fire - Pick up - Station 3 - Brush fire truck            |         |         | 100,000 |         |         |         |         |      |         |        |
| Fire              | Fire - Pick up 3/4 ton - Station 1 (2011)                | 70,000  |         |         |         |         |         |         |      |         |        |
| Fire              | Fire - SUV (2020)  | -,      |         |         |         | 65,000  |         |         |      |         |        |
| Fire              | Fire - Pumper - Station 1 - Alexandria (2004)            | 750,000 | 800,000 |         |         | ,       |         |         |      |         |        |
| Fire              | Fire - Pumper/Tanker - Station 2 - Apple Hill<br>(2011)  |         |         |         |         |         |         |         |      | 750,000 |        |
| Fire              | Fire - Pickup/SUV Fire Prevention (2009)                 |         |         |         | 40,000  |         |         |         |      | ,,      |        |
| Fire              | Fire - Rescue Vehicle - Station 2 - Apple Hill<br>(2007) |         |         |         | .0,000  |         | 400,000 |         |      |         |        |
|                   |  |         |         |         |         |         | 100,000 |         |      |         |        |
| Fire              | Fire - Rescue Vehicle - Station 3 - Maxville (2006)      |         |         |         |         | 400,000 |         |         |      |         |        |
| Recreation        | 1/2 ton Pick up 1500 with 6 ft bed (2017) Unit 96        |         |         |         |         | 50,000  |         |         |      |         |        |
| Recreation        | 1/2 ton Pick up 1500 with 6 ft bed (2011) Unit 59        |         |         | 50,000  |         |         |         |         |      |         |        |
|                   | 3/4 ton Pick up truck 2500, with 8 ft bed (2018)         |         |         |         |         |         |         |         |      |         |        |
| Recreation        | Unit 101   |         |         |         |         |         | 60,000  |         |      |         |        |
| Roads             | Tandem Snowplow unit #72 (1999)                          | 380,000 | 380,000 |         |         |         |         |         |      |         |        |
| Roads             | HE Backhoe - Unit # 54 (2010), Roads Dept.               |         |         | 175,000 |         |         |         |         |      |         |        |
| Roads             | Patrol Vehicle SUV (replaces Unit 50)                    |         |         |         |         |         |         |         |      |         |        |
| Roads             | Tandem Snowplow - Unit #22 (2004)                        |         |         | 380,000 |         |         |         |         |      |         |        |
| Roads             | Tandem Snowplow - Unit # 35 (2008)                       | 340,000 |         |         |         |         |         |         |      |         |        |
| Roads             | Tandem Snowplow - Unit # 36 (2008)                       |         | 380,000 | 380,000 |         |         |         |         |      |         |        |
| Roads             | 1/2 Ton Truck - Unit # 60 (2011)                         |         | 48,000  |         |         |         |         |         |      |         |        |
|                   | 3/4 Ton Truck - Unit # 61 (2011) replaced with           |         |         |         |         |         |         |         |      |         |        |
| Roads             | SUV  | 26,400  |         |         |         |         |         |         |      |         |        |
| Roads             | 3/4 Ton Truck - Unit # 62 (2011) Flowers                 |         |         | 75,000  | -       |         |         |         |      |         |        |
| Roads             | Tandem Snowplow - Unit # 37 (2008)                       |         |         |         | 380,000 |         |         |         |      |         |        |
| Roads             | Loader - Unit # 76 (2014)                                |         |         |         |         |         |         | 200,000 |      |         |        |
| Roads             | Sidewalk Vehicle - Unit # 66 (2011)                      |         |         |         |         |         |         |         | -    |         |        |
| Roads             | Tandem Snowplow - Unit # 70 (1999)                       | 340,000 |         |         |         |         |         |         |      |         |        |
| Roads             | Tandem Snowplow - Unit #82 (2016)                        | , -     |         |         |         |         |         |         |      | 380,000 |        |

| 10 YR CAPITAL BUD | GET - 2024                                   |        |        |        |         |         |        |        |         |         |       |
|-------------------|--|--------|--------|--------|---------|---------|--------|--------|---------|---------|-------|
| Department: Fleet |  |        |        |        |         |         |        |        |         |         |       |
| Area              | Project Description                          | 2023   | 2024   | 2025   | 2026    | 2027    | 2028   | 2029   | 2030    | 2031    | 2032  |
| Roads             | 1/2 ton pick up truck #104 (2019)            |        |        |        |         |         |        | 38,000 |         |         |       |
| Roads             | 1/2 Ton Truck - Unit # 49 (2009)             |        | 48,000 |        |         |         |        |        |         |         |       |
| Roads             | 3/4 Ton Truck - Unit # 100 (2018)            |        |        |        |         |         | 75,000 |        |         |         |       |
| Roads             | 3/4 Ton Truck - Unit # 84, 4X4 (2016)        |        |        |        | 75,000  |         |        |        |         |         |       |
| Roads             | 3/4 Ton Truck - Unit # 95, 4X4 (2017)        |        |        |        |         | 75,000  |        |        |         |         |       |
| Roads             | Excavator - Unit # 94 (2015)                 |        |        |        |         | ,       |        |        | 300,000 |         |       |
| Roads             | Excavator - Unit # 94 - track replacement    |        | 15,000 |        |         |         |        |        |         |         |       |
| Roads             | Grader - Unit # 65 (2012)                    |        | ,      |        |         | 400,000 |        |        |         |         |       |
| Roads             | John Deere Backhoe - Unit # 103 (2019)       |        |        |        |         |         |        |        |         |         |       |
| Roads             | Pumper Truck - Unit # 67 (1990)              | 26,400 |        |        |         |         |        |        |         |         |       |
| Roads             | Tandem Snowplow #106 (2019)                  |        |        |        |         |         |        |        |         |         |       |
| Roads             | 1/2 ton pick up truck #105 (2019)            |        |        |        |         |         |        | 38,000 |         |         |       |
| Roads             | Tractor - Unit #25 (1996)                    |        |        |        |         |         |        |        |         |         |       |
| Roads             | Backhoe - Unit #38 (2023)                    |        |        |        |         |         |        |        |         |         |       |
| Roads             | Tractor - Unit #69 (2012)                    |        |        |        |         | 70,000  |        |        |         |         |       |
| Roads             | Tandem Snowplow - Unit #113 (2021)           |        |        |        |         | ,       |        |        |         |         |       |
| Roads             | Tractor - Unit #83 (2016)                    |        |        |        |         |         |        |        |         | 70,000  |       |
| Roads             | Weed Harvester - Unit #91 (2016)             |        |        |        |         |         |        |        | 160,000 |         |       |
| Roads             | Sidewalk Vehicle - Unit #93 (2016)           |        |        |        | 250,000 |         |        |        | ,       |         |       |
| Roads             | Grader - Unit #99 (2018)                     |        |        |        |         |         |        |        |         |         |       |
| Roads             | 1/2 ton pick up truck - Unit #105 (2019)     |        |        |        |         |         |        |        | 38,000  |         |       |
| Roads             | Sidewalk Vehicle - Unit #114 (2021)          |        |        |        |         |         |        |        |         | 250,000 |       |
| Roads             | HE Larue Blower for loader- Unit #77         |        |        |        |         |         |        |        |         |         |       |
| Roads             | Weed Harvester Trailer - Aquamarine - NEW    | 40,000 |        |        |         |         |        |        |         |         |       |
| Roads             | Pomac 48" Heavy Duty Mulcher (Razor)         |        |        |        |         |         |        |        |         |         |       |
| Roads             | Pomac 48" Heavy Duty Mulcher (Razor)         |        |        |        |         |         |        |        |         |         |       |
| Roads             | Plate Tamper 1000 lb                         |        |        |        |         |         |        |        |         |         |       |
| Roads             | #52 burner unit (2008) trailer for coldpatch |        |        |        |         |         | 10,000 |        |         |         |       |
| Roads             | Salt box for truck                           |        |        |        |         |         |        |        |         |         |       |
| Roads             | Bush Hog (2005)                              |        |        | 20,000 |         |         |        |        |         |         |       |
| Roads             | Salt vibrator for plows                      |        |        |        |         |         |        |        |         |         |       |
| Roads             | Utility trailer for razor/buckets 5000lb     |        |        |        |         |         |        |        |         |         |       |
| Roads             | Utility trailer for forms                    |        |        |        |         |         |        |        |         |         |       |
| Roads             | Rubber mount pop up blades                   |        |        |        |         |         |        |        |         |         |       |
| Roads             | Gravel Storage area                          |        |        |        |         |         |        |        |         |         |       |
| Roads             | Pooled smaller objects, Chainsaws, etc       |        |        |        | 110,000 | 12,000  | 70,000 | 50,000 | -       | 12,000  | 120,0 |

| 10 YR CAPITAL BUD | GET - 2024                                  |           |           |           |         |           |         |         |         |           |         |
|-------------------|---|-----------|-----------|-----------|---------|-----------|---------|---------|---------|-----------|---------|
| Department: Fleet |   |           |           |           |         |           |         |         |         |           |         |
| Area              | Project Description                         | 2023      | 2024      | 2025      | 2026    | 2027      | 2028    | 2029    | 2030    | 2031      | 2032    |
| Waterworks        | 1/2 Ton Truck - Unit 48 (2009), Water Dept. | 26,400    |           |           |         |           |         |         |         |           |         |
| Water Works       | 1/2 Ton Truck - Unit # 75 (2014)            |           |           | 38,000    |         |           |         |         |         |           |         |
| Water works       | 1/2 Ton Truck - Unit #78 (2015)             |           |           | 38,000    |         |           |         |         |         |           |         |
| Water works       | 3/4 Ton Truck - Unit #85 (2016)             |           |           |           | 75,000  |           |         |         |         |           |         |
| Water works       | 1/2 ton pick up truck #108 (2020)           |           |           |           |         |           |         |         | 38,000  |           |         |
| Water works       | Snowblower and trailer                      |           | 5,000     |           |         |           |         |         |         |           |         |
|                   | Total Before Inflation                      | 1,999,200 | 1,676,000 | 1,306,000 | 930,000 | 1,072,000 | 615,000 | 326,000 | 536,000 | 1,462,000 | 185,000 |
|                   | Inflation                                   | 1.00      | 1.00      | 1.03      | 1.06    | 1.09      | 1.13    | 1.16    | 1.19    | 1.23      | 1.27    |
|                   | Total with Inflation                        | 1,999,200 | 1,676,000 | 1,345,180 | 986,637 | 1,171,403 | 692,188 | 377,923 | 640,012 | 1,798,076 | 234,352 |
|                   |   |           |           |           |         |           |         |         |         |           |         |
|                   | Funding Sources                             | 2023      | 2024      | 2025      | 2026    | 2027      | 2028    | 2029    | 2030    | 2031      | 2032    |
|                   | Reserves                                    | 119,800   | 50,000    |           |         | 260,367   | 39,010  | 167,129 |         |           |         |
|                   | Grants                                      |           |           |           |         |           |         |         |         |           |         |
|                   | Tax Base                                    | 43,000    | 46,000    | 373,286   | 239,337 | 211,036   | 213,178 | 210,794 | 224,316 | 285,110   | 234,352 |
|                   | Long Term Debt**                            | 1,810,000 | 1,580,000 | 935,001   | 667,800 | 700,000   | 440,000 |         | 371,996 | 1,512,966 |         |
|                   | Water/Waste Water Rates                     | 26,400    | -         | 36,893    | 79,500  |           |         |         | 43,700  |           |         |
|                   | Total Funding                               | 1,999,200 | 1,676,000 | 1,345,180 | 986,637 | 1,171,403 | 692,188 | 377,923 | 640,012 | 1,798,076 | 234,352 |

| 10 YR CAP  | ITAL BUDGET - 2024                  |        |        |         |        |       |       |       |        |       |      |
|------------|-------------------------------------|--------|--------|---------|--------|-------|-------|-------|--------|-------|------|
| Departmen  | t: Machinery & Equipment            |        |        |         |        |       |       |       |        |       |      |
|            |                                     |        |        |         |        |       |       |       |        |       |      |
| Area       | Project Description                 | 2023   | 2024   | 2025    | 2026   | 2027  | 2028  | 2029  | 2030   | 2031  | 2032 |
|            |                                     |        |        |         |        |       |       |       |        |       |      |
|            |                                     |        |        |         |        |       |       |       |        |       |      |
| Recreation | ATV Electric (2012)                 | 20,000 | -      |         |        |       |       |       |        |       |      |
|            |                                     |        |        | 475.000 |        |       |       |       |        |       |      |
|            | Ice Resurfacer and laser - Maxville |        |        | 175,000 |        |       |       |       |        |       |      |
|            | Ice Resurfacer Alexandria           |        |        |         |        |       |       |       |        |       |      |
|            | Lawn mower (2018) Cub Cadet         |        |        |         |        |       |       |       |        |       |      |
|            | Lawn mower (2017) Cub Cadet         |        |        | 8,000   |        |       |       |       |        |       |      |
|            | Lawn mower (2015) Cub Cadet         |        |        |         |        | 8,000 |       |       | 8,000  |       |      |
| Recreation | Lawn mower (2014) Cub Cadet         |        |        |         |        |       |       | 8,000 |        |       |      |
|            | Lawn mower (2014) Cub Cadet         |        |        |         |        |       |       | 8,000 |        |       |      |
| Recreation | Lawn mower (2013) Cub Cadet         |        |        |         |        |       | 8,000 |       |        |       |      |
| Recreation | Lawn mower (2008) Yard Machines     |        | 12,000 |         |        |       |       |       |        |       |      |
| Recreation | Mower trailer (2015)                |        |        | 7,000   |        |       |       |       |        |       |      |
| Recreation | Mower trailer (2021)                |        |        |         |        |       |       |       |        | 7,000 |      |
| Recreation | Leaf blower (2014)                  |        |        |         |        |       |       |       |        |       |      |
| Recreation | Leaf blower (2021)                  |        |        |         |        |       |       |       |        |       |      |
| Recreation | Trimmer (2021)                      |        |        |         |        |       |       |       |        | 500   |      |
|            | Trimmer (2017)                      |        |        |         | 500    |       |       |       |        |       |      |
|            | Trimmer (2017)                      |        |        |         | 500    |       |       |       |        |       |      |
|            | Trimmer (2015)                      |        |        | 500     |        |       |       |       |        |       |      |
|            | Trimmer (2015)                      |        |        | 500     |        |       |       |       |        |       |      |
|            |                                     |        | 500    |         |        |       |       |       |        |       |      |
|            | Trimmer (2014)                      |        |        |         |        |       |       | 500   |        |       |      |
|            |                                     |        |        |         |        |       |       |       |        |       |      |
|            | Floor scrubber (2018)               |        |        |         |        |       |       |       |        |       |      |
|            | Floor Scrubber (2015)               |        |        |         |        |       |       |       | 10,000 |       |      |
|            | Push Mower (2018)                   |        |        |         |        |       | 1,000 |       |        |       |      |
|            | Push Mower (2015)                   |        |        | 1,000   |        |       | 1,000 |       |        |       |      |
|            | Roller (2016)                       |        |        | 1,000   |        |       |       |       |        |       |      |
|            | Power Sweeper (2015)                |        |        |         | I      |       | 1,500 |       |        |       |      |
|            | Top dresser (2021)                  |        |        |         |        |       | 1,500 |       |        |       |      |
|            |                                     |        |        |         |        |       |       |       |        |       |      |
|            | Lawn Aerator (2018)                 |        |        |         |        |       | 2,000 |       |        |       |      |
|            | Kitchen equipment (stove/fridge)    |        |        |         | 10,000 |       | 2,000 |       |        |       |      |
| Recreation | Kitchen equipment (stove/mage)      |        |        |         | 10,000 |       |       |       |        |       |      |

| 10 YR CA | PITAL BUDGET - 2024                              |         |        |         |         |         |         |         |         |         |         |
|----------|--|---------|--------|---------|---------|---------|---------|---------|---------|---------|---------|
| Departme | ent: Machinery & Equipment                       |         |        |         |         |         |         |         |         |         |         |
| A        | Designt Description                              | 2022    | 2024   | 2025    | 2020    | 2027    | 2020    | 2020    | 2020    | 2021    | 2022    |
| Area     | Project Description                              | 2023    | 2024   | 2025    | 2026    | 2027    | 2028    | 2029    | 2030    | 2031    | 2032    |
|          |  |         |        |         |         |         |         |         |         |         |         |
|          | Upon review for budget, pooled smaller equipment |         |        |         |         | 10.000  |         | 100.000 | 100.000 |         |         |
| Various  | (chainsaws,fire department tools, etc)           |         |        |         | 110,000 | 12,000  | 70,000  | 120,000 | 120,000 | 120,000 | 120,000 |
| Roads    | Plate Tamper 1000 lb                             |         |        |         |         |         | 10.000  |         |         |         |         |
| Roads    | #52 burner unit (2008) trailer for coldpatch     |         |        |         |         |         | 10,000  |         |         |         |         |
| Roads    | Salt box for truck                               |         |        |         |         |         |         |         |         |         |         |
| Roads    | Bush Hog (2005)                                  |         |        | 20,000  |         |         |         |         |         |         |         |
| Roads    | Crack sealing trailer                            | 60,000  |        |         |         |         |         |         |         |         |         |
| Roads    | Crack sealing router                             | 40,000  |        |         |         |         |         |         |         |         |         |
| Roads    | Backhoe grapple and forks                        | 16,000  |        |         |         |         |         |         |         |         |         |
| Roads    | Disc mowers (fast wild parsnip) x 2              | 35,000  |        |         |         |         |         |         |         |         |         |
| Roads    | Salt vibrator for plows                          |         |        |         |         |         |         |         |         |         |         |
| Roads    | Utility trailer for razor/buckets 5000lb         | 8,000   |        |         |         |         |         |         |         |         |         |
| Roads    | Utility trailer for forms                        | 8,000   |        |         |         |         |         |         |         |         |         |
| Roads    | Tandem dump trailer                              |         | 15,000 |         |         |         |         |         |         |         |         |
| Roads    | Cold pack trailer                                |         | 52,000 |         |         |         |         |         |         |         |         |
| Roads    | Generator Lochiel garage                         |         |        | 18,000  |         |         |         |         |         |         |         |
| Roads    | Building compliance upgrades                     |         | 20,000 |         | 110,000 | 120,000 | 70,000  | 120,000 | -       | 12,000  | 120,000 |
|          | Total Before Inflation                           | 187,000 | 99,500 | 230,000 | 231,000 | 140,000 | 162,500 | 256,500 | 138,000 | 139,500 | 240,000 |
|          | Inflation  | 1.00    | 1.00   | 1.03    | 1.06    | 1.09    | 1.13    | 1.16    | 1.19    | 1.23    | 1.27    |
|          | Total with Inflation                             | 187,000 | 99,500 | 236,900 | 245,068 | 152,982 | 182,895 | 297,354 | 164,779 | 171,567 | 304,025 |
|          |  |         |        |         |         |         |         |         |         |         |         |
|          | Funding Sources                                  | 2023    | 2024   | 2025    | 2026    | 2027    | 2028    | 2029    | 2030    | 2031    | 2032    |
|          | Reserves   |         |        |         |         |         |         |         |         |         |         |
|          | Grants   |         |        |         |         |         |         |         |         |         |         |
|          | Tax Base   | 187,000 | 99,500 | 236,900 | 245,068 | 152,982 | 182,895 | 297,354 | 164,779 | 171,567 | 304,025 |
|          | Long Term Debt**                                 | -       |        | -       |         |         |         |         |         |         |         |
|          | Water/Waste Water Rates                          |         |        |         |         |         |         |         |         | ł       |         |
|          | Total Funding                                    | 187,000 | 99,500 | 236,900 | 245,068 | 152,982 | 182,895 | 297,354 | 164,779 | 171,567 | 304,025 |

### **PUBLIC WORKS DEPARTMENT**

### **Departmental Overview**

The Public Works Department maintains infrastructure within the Township of North Glengarry to serve the residents. Some elements that the Public Works Department is responsible for include roads, water, wastewater, waste management, bridges, the RARE Recycling Facility and the bulk of the capital maintenance and improvement projects. The Public Works Department also plays an active role in supporting other areas of the Township and community groups wherever possible.

The Water and Wastewater Department is a subset of Public Works, it operates and maintains the Alexandria, Maxville and Glen Robertson water and wastewater systems. The department must ensure the highest quality of safe and potable drinking water along with ensuring that the environment is protected through quality treatment of the Township's sewage. Although this department is part of Public Works, it is not tax based as only the users of the system pay for the operation of the system.

# 2023 Accomplishments

# <u>ROADS</u>

- Repaved the entirety of Glen Robertson
- Repaved Tobin and Front St East of the 34 to finish up the watermain relining project there
- New base for Kenyon Concession 8 from County road 20 to Blythe Road procured from the grinding of the 417 project with a value of \$450,000 for no cost to tax payers
- Extensive Brushing and Ditching on gravel roads
  - o Concession 19
  - Maxville Lagoon
  - o Blythe Road
  - Kenyon Concession 8
  - MacPhee Road
  - Cuthbert to Hugh Kennedy
- Shouldering work (adding gravel to the shoulder of the road)
  - o Kenyon Concession 8
  - Power Dam Rd
  - McCormick Road from Ouellette to 23
  - o Ouellette
  - o McMillan Rd
- Township run crack sealing operation
  - o Sandfield
  - o River Road
  - Concession 6
  - Power Dam
  - Hugh Kennedy
- Loch Garry Culvert Replacement
- Procurement and installation of eight Digital Speed Radar signs
- 1773I.f. of Sidewalk trip hazards were removed in Alexandria
- Half of the Township was resurfaced with Gravel
- A comprehensive study of pedestrian movements was carried out to facilitate the pedestrian crossings at Industrial and Main St in front of GHD
- The Townships sidewalks were inventoried for asset management and rehabilitation purposes.
- Traffic Counts were performed for approximately half of the Township

### Water

- Major sections of the wastewater line to main station were relined
- Intake Dike installation for source water protection
- Meter replacements completed in many difficult to reach locations
- Valves and Hydrants replaced on Derby and Dominion St
- Process Equipment Upgrades were completed
- Investigations into the watermain replacement on Clement were undertaken
- North Glengarry Water Master Plan has reached 60% completion
- North Glengarry Sewer Master Plan has reached 70% completion with the completion of the
- Alexandria portion (Maxville underway)

# RARE

- Kept costs low and sold commodities for competitive pricing
- Dismantled the single stream sorting equipment and in the process of sending for scrap
- Used the newly available space to mitigate storage costs for Roads and Recreation over the winter of 2023/2024
- Successful Hazardous Waste, Electronic Waste and Yard Leaf days
- Implemented the Large Item Pick Up program successfully

# Landfill

- Successfully tendered the sampling monitoring and reporting contract for the next five years
- Successfully tendered the garbage and recycling pick up contract for the next five years

# 2024 Goals and Budget Initiatives

### **Roads foundations program**

#### Low-Class Bituminous Roads Build a Foundation Program

In total we have an average of 69km of LCB roads. The 2021 roads needs study painted a very positive picture of these roads by averaging the rating of each of the roads by the number of roads giving a overall rating of 5. However, if you examine it on a kilometer basis 20.37km is rated a 2 or lower.

22.27km rated a 5 or lower and only 29.51km was rated over a 6.

While it would be preferable to completely upgrade each kilometer of road to a High Class Bituminous surface so it gains a 100 year life cycle similar to what we are doing on Kenyon Concession 8 if we did this we would never reach a reasonable standard for our network within our lifetimes at current budget

levels. So instead, we recommend building up the quality of the existing surfaces with a material that can be built on at a later date.

We do this by applying a scratch coat and then applying an ultrathin lift (25mm) of asphalt to the worst of the LCB roads over the next 3 years in that way we can slow the bleeding for these subpar road

structures and bring our Urban and HCB roads to standard. The idea is that if we can increase the quality of our low class roads by adding more structure that will have the side benefit of being very pleasing to residents in the short term and we can slowly catch up on our maintenance obligations by

simultaneously reducing the endless work (filling pot holes), spending more time on long term maintenance (crack sealing and hot asphalting sections of road).

For the LCB foundations program to work we need to ensure that we stick to a 6.5m asphalt width. That will mean roads like Concession 1 will have the asphalt width reduced to a local road standard.

Concession 1 is the road where this width problem is the most substantial.

#### **High Quality Bituminous HCB**

We approximate that the current HCB inventory of 56.24 km of road will last another three years without any major investments in rehabilitation. After this point the plan is to invest \$510,000.00 of today's

dollars per year in maintaining that inventory. When all the LCB roads have been bandaged and considered HCB (2039) the cost to maintain the HCB inventory of (126km) should be \$177,382.00/km.

With the life expectancy of a properly maintained road at 100 years the Township could reduce its Road maintenance cost from 800,000 a year to 223,501/year

$$\frac{126km \times \$173,382}{100 \ years} = \$223,501/year$$

For 2024 to 2026 the \$100,000 for HCB roads would be spent on band aid repairs to maintain minimum maintenance standards. The high amount of resurfacing of very pothole prone roads will allow us to take better care of HCB roads with crack sealing, hot asphalt patching and repair.

#### Urban

It is recommended to maintain a budget of \$170,000 per year for use specifically in the Urban areas of

Township of North Glengarry - 2024 Draft Operating and Capital Budgets

the Township, Glen Robertson, Alexandria, and Maxville. These funds will primarily be used to resurface roadways that have been affected by service cuts and water breaks in conjunction with the water

infrastructure replacement program. For 2023 the plan is to repave Dominion between Lochiel and Gernish and a section of Derby (from main to Dominion). This amount is also intended to be used for repaving of Township owned parking lots.

# Budgeting Strategy

Normally Public works requests a list of roads with an estimate of their cost to pave. This restricts public works from moving capital from one road to another if one road ends up costing less to pave. To maximize the km of road worked on each year Public Works is asking Council to approve the overall strategy of road rebuilding and the priority list or order for roads to be worked on. In this way public works will be able to adapt and pave roads depending on the pricing that we receive, funding amounts we receive and enabling work that may be required.

| Program Type | Urban Roads   | LCB Foundations | HCB Roads     | Total Budget    |
|--------------|---------------|-----------------|---------------|-----------------|
| 2024         | \$ 170,000.00 | \$ 1,030,000.00 | \$ 100,000.00 | \$ 1,300,000.00 |
| 2025         | \$ 173,400.00 | \$ 1,050,600.00 | \$ 102,000.00 | \$ 1,326,000.00 |
| 2026         | \$ 176,868.00 | \$ 1,071,612.00 | \$ 104,040.00 | \$ 1,352,520.00 |
| 2027         | \$ 180,405.36 | \$ 510,000.00   | \$ 510,000.00 | \$ 1,200,405.36 |
| 2028         | \$ 184,013.47 | \$ 520,200.00   | \$ 520,200.00 | \$ 1,224,413.47 |
| 2029         | \$ 187,693.74 | \$ 530,604.00   | \$ 530,604.00 | \$ 1,248,901.74 |
| 2030         | \$ 191,447.61 | \$ 541,216.08   | \$ 541,216.08 | \$ 1,273,879.77 |
| 2031         | \$ 195,276.56 | \$ 552,040.40   | \$ 552,040.40 | \$ 1,299,357.37 |
| 2032         | \$ 199,182.09 | \$ 563,081.21   | \$ 563,081.21 | \$ 1,325,344.51 |
| 2033         | \$ 203,165.74 | -               | \$ 574,342.83 | \$ 777,508.57   |

Total budget calibrated for a 2% increase year over year

The 2024 Operating and Capital budgets for the water and wastewater departments have been included in this section and both balance to zero, as being funded through the ratepayers of the system.

| Lis     |  |
|---------|--|
| riority |  |
| Road P  |  |
| LCB     |  |

Ļ

| Order            |                |                          |                |                 |                        |                 |                        | 5                           | \$                        |                              | <b>e</b> 1     |                      |                           |                             |                | 10             | 10                   | 10         |                |                                 |                          |                          |                 |                          |                     |                | -           |                                 |                       |                  |                 |                       |               | I   |
|------------------|----------------|--------------------------|----------------|-----------------|------------------------|-----------------|------------------------|-----------------------------|---------------------------|------------------------------|----------------|----------------------|---------------------------|-----------------------------|----------------|----------------|----------------------|------------|----------------|---------------------------------|--------------------------|--------------------------|-----------------|--------------------------|---------------------|----------------|-------------|---------------------------------|-----------------------|------------------|-----------------|-----------------------|---------------|---|
| Priority         | 1              | ٦                        | 1              | 1               | 1                      | m               | m                      | 4.5                         | 4                         | 9                            | 12             | 12                   | 12                        | 12                          | 15             | 15             | 15                   | 16         | 18             | 18                              | 18                       | 18                       | 21              | 21                       | 21                  | 27             | ß           | 42                              | 42                    | 42               | 48              | 48                    |               |   |
| Condition        | 1              | ٦                        | 1              | 1               | 1                      | m               | m                      | 1.5 3                       | 1.5 3                     | 9                            | 9              | m                    | m                         | m                           | S              | m              | m                    | 4          | 9              | 9                               | m                        | m                        | m               | m                        | e                   | m              | S           | 9                               | 9                     | 9                | 9               | 9                     | 4.16          |   |
| pa               | 00 1           | 58 1                     | 93 1           | 52 1            | 14 1                   | 73 1            | 37 1                   |                             |                           | 94 1                         | 30 2           | 52 4                 | 84 4                      | 19 4                        | 46 3           | 67 5           | 44 5                 | 42 4       | 46 3           | 56 3                            | 33 6                     | 06 6                     | 58 7            | 40 7                     | 20 7                | 999            | 77 6        | 52 7                            | 87 7                  | 17 7             | 30 8            | 02 8                  |               | 42  |
| b Fou            | 190,887.00     | 218,156.58               | 204,395.93     | 349,050.52      | 411,225.14             | 157,072.73      | 19,382.37              | 182,244.65                  | 302,062.95                | 105,805.94                   | 13,710.30      | 158,163.52           | 61,083.84                 | 255,243.19                  | 306,090.46     | 237,790.67     | 298,035.44           | 279,240.42 | 395,702.46     | 333,779.56                      | 807,179.33               | 85,081.06                | 243,244.58      | 203,976.40               | 218,492.20          | 140,710.99     | 307,600.77  | 158,163.52                      | 164,120.87            | 365,496.17       | 30,206.30       | 100,352.02            | ,303,747.88   | 105,851.42  |
| LCB Rehab Founda | 19(            | 21                       | 20             | 346             | 411                    | 151             | 1                      | 18.                         | 300                       | 10                           | ä              | 155                  | 6                         | 25                          | 306            | 237            | 296                  | 275        | 366            | 33:                             | 801                      | 80                       | 243             | 20                       | 215                 | 14             | 301         | 155                             | 16/                   | 365              | Ж               | 100                   | 7,303         | 105   |
| LCB              | ŝ              | ŝ                        | ŝ              | ŝ               | ŝ                      | s               | sup.                   | s                           | s                         | ŝ                            | s              | ÷                    | ŝ                         | ŝ                           | ŝ              | s              | ł۰Դ                  | ŝ          | s              | ŝ                               | s                        | ÷                        | s               | ŝ                        | ŝ                   | s              | ŝ           | s                               | s                     | ŝ                | s               | ŝ                     | ŝ             | ŝ   |
|                  | 80.31          | 77.50                    | 20.39          | 24.00           | 13.59                  | 15.80           | 37,069.38              | 17.74                       | 575,830.50                | 45.14                        | 27,420.23      | 43.69                | 61.70                     | 25,68                       | 53.68          | 11.91          | 93.88                | 03.04      | 41.44          | 20.04                           | 36.75                    | 75.23                    | 03.82           | 14.96                    | 29.64               | 97.49          | 47.88       | 43.69                           | 16.73                 | 00.27            | 75.395.37       | 55.65                 | 14,985,948.25 | 217,187.66  |
| hab              | 389,880.31     | 445,577.50               | 396,620.39     | 712,924.00      | 839,913.59             | 320,815,80      | 37,0                   | 347,417.74                  | 575,8                     | 201,145.14                   | 27,4           | 323,043.69           | 124,761.70                | 521,325.68                  | 593,953.68     | 487,211.91     | 588,493.88           | 649,303.04 | 767,841.44     | 776,120.04                      | 648,636.75               | 173,775.23               | 565,603.82      | 416,614.96               | 431,429.64          | 287,397.49     | 715,247.88  | 323,043.69                      | 312,867.91            | 721,700.27       | 57,9            | 204,965.65            | 985,9         | 217,1   |
| LCB Rehab        |                |                          |                |                 |                        |                 |                        |                             |                           |                              |                |                      |                           |                             |                |                |                      | -          |                |                                 | 1,                       |                          |                 |                          |                     |                |             |                                 |                       |                  |                 |                       |               |   |
| СОВВЕСТ          | s              | \$                       | s              | ŝ               | S                      | s               | s                      | s                           | ŝ                         | ŝ                            | s              | \$                   | s                         | s                           | S              | S              | ŝ                    | S          | s              | ŝ                               | s                        | ŝ                        | S               | s                        | ŝ                   | s              | ŝ           | S                               | s                     | ŝ                | s               | ŝ                     | Ş             | ŝ   |
| нтаім зяиг       | 6.5            | 6.5                      | 9              | 6.5             | 6.5                    | 6.5             | 5.5                    | 9                           | 9                         | 6.5                          | 4.3            | 6.5                  | 6.5                       | 6.5                         | 9              | 6.5            | 9                    | 6.5        | 9              | 6.5                             | 6.5                      | 6.5                      | 6.5             | 6.5                      | 9                   | 6.5            | 6.5         | 6.5                             | 9                     | 9                | ŝ               | 6.5                   |               |   |
|                  | 7              | ~                        | 9              | 2               | 5                      | 2               | 5.5                    | 9                           | 9                         | 6.5                          | 4.3            | ~                    | 2                         | 2                           | 9              | 6.8            | 9                    | ø          | 9              | ~                               | 2                        | ~                        | ∞               | 2                        | 9                   | 2              | 00          | ~                               | 9                     | ø                | S               | 7                     |               |   |
| HTOIW .TAJ9      |                | 80                       | 7.5            | 80              | 00                     |                 | 6.5                    | 7                           | 1                         | 7.5                          | 9              | 60                   | 00                        | 80                          | 7.5            | 80<br>80       | 00                   | 6          | 7.5            | 6                               | ∞                        |                          | 6               |                          | 00                  |                | <b>б</b>    | 80                              | 2                     |                  | 9               | 8                     |               |   |
| ТҮРЕ             |                |                          |                |                 |                        |                 |                        |                             |                           |                              |                |                      |                           |                             |                |                |                      |            |                |                                 |                          |                          |                 |                          |                     |                |             |                                 |                       |                  |                 |                       |               |   |
|                  | LCB            | g                        | 89             | СB              | EB                     | 108             | g                      | 8                           | 1CB                       | СB                           | 80             | ß                    | 68                        | 68                          | LCB            | ГCB            | 8                    | 8          | 80             | B                               | LCB                      | B                        | 80              | 9                        | ГCB                 | 80             | ß           | 8                               | 68                    | 8                | 108             | LCB                   |               |   |
| воиир вр.        | 0              | YES                      | 0              | 0               | 0                      | 0               | •                      | 0                           | 0                         | 0                            | 0              | 0                    | 0                         |                             | 0              | 0              | 0                    | s          | 0              | YES                             | 0                        | 0                        | s               | 0                        | 0                   | YES            | YES         | 0                               | 0                     | 0                | 0               | 0                     |               |   |
|                  | NO             | ¥                        | No             | 02              | No                     | R               | 8                      | NO                          | 0N<br>N                   | N                            | NO             | 0N                   | NO                        | 0N                          | NO             | 8              | N0                   | YES        | 0N             | Ϋ́                              | NO                       | 0N                       | YES             | 8                        | 0N<br>N             | Β¥.            | ¥           | 9N<br>N                         | 8                     | 02               | N               | NO                    | 69.00         |   |
|                  | 1.75           |                          | 2.03           | ~               | 3.77                   | 1.44            | 21                     | 81                          |                           | 97                           | 0.19           | 1.45                 | 0.56                      | 2.34                        | 3.04           | 2.18           | 2.96                 | 2.56       | 3.93           | 3.06                            | -                        | 0.78                     | 2.23            | 1.87                     | 2.17                | 1.29           | 2.82        | 1.45                            | 1.63                  | 3.63             | 0.36            | 0.92                  | 69            |   |
| Ę.               | 1.7            | 2                        | 2.(            | 3.2             | 5                      | 1               | 0.21                   | 1.81                        | m                         | 0.97                         | 0.1            | Ę,                   | 0.0                       | 2                           | 3.(            | 2              | 2.5                  | 2          | m              | 3.0                             | 7.4                      | 0                        | 2.              | 1.5                      | 2.1                 | Н              | 52          | à                               | 1                     | З,               | 0               | 0                     |               |   |
|                  |                |                          |                |                 |                        |                 |                        | pg                          |                           | t Rd                         |                |                      |                           | 00                          |                |                |                      |            |                |                                 |                          |                          |                 |                          |                     |                |             |                                 |                       |                  |                 |                       |               |   |
|                  |                |                          |                |                 |                        |                 | dary                   | 0.1km W. of Loch Garry Road | II u                      | 1.1km East of Hope-Ouimet Rd |                |                      |                           | 0.3 km W. of County Road 30 |                |                |                      |            |                |                                 |                          |                          |                 | Road                     |                     |                |             | (peo)                           |                       |                  |                 | 0                     |               |   |
|                  |                |                          |                | pe              |                        |                 | Boun                   | h Gar                       | cessic                    | ope-C                        |                | enyor                |                           | unty                        |                |                | _                    |            |                |                                 | P                        |                          |                 | ance                     |                     | t.             |             | vate f                          |                       |                  | pe              | Y RD2                 |               |   |
|                  | p              | 3km                      |                | Kenyon Dam Road |                        | 1.44km westerly | W. Hawkesbury Boundary | ofloc                       | 1.8km N. of Concession II | t of H                       |                | Concession 1, Kenyon |                           | of Co                       | assie          | County Road 21 | Westerly 1.7 km      |            |                |                                 | Auld McMillan Rd         | Rd                       | Loch Garry Road | 0.1km W. of Valance Road | _                   | Hugh Munroe St | est         | Third Street (Private Road)     | oad                   | _                | Kenyon Dam Road | 1.0 km W. of CTY RD20 |               |   |
|                  | after S bend   | Easterly 3.3km           | Ouellette      | /on Di          | CTY RD43               | km w            | lawke                  | м.                          | m N.                      | m Eas                        | Dead End       | cessio               | CTY RD45                  | um W.                       | Rolland Massie | nty Ro         | terly 3              | Lakeshore  | Ouellette      | 3.06 East                       | McM                      | MacMillan Rd             | Garn            | Ň.                       | <b>Bush Road</b>    | h Mur          | 2.82km west | d Stre                          | McLeod Road           | Gore Road        | /on Da          | m W.                  |               |   |
| 6                | after          | Easte                    | Ouel           | Ken)            | Ē                      | 1.44            | W.H                    | 0.1k                        | 1.8ki                     | 1.1k                         | Dead           | Conc                 | ET I                      | 0.3 k                       | Rolla          | Cour           | Wes                  | Lake       | Ouel           | 3.06                            | Auld                     | Mac                      | Loch            | 0.1ki                    | Bush                | Hugh           | 2.82        | Third                           | McL                   | Gore             | Ken)            | 1.0 k                 |               |   |
|                  |                |                          |                |                 |                        |                 |                        |                             |                           |                              |                |                      |                           |                             |                |                |                      |            |                | p                               |                          |                          |                 |                          |                     |                |             | P                               |                       |                  |                 |                       |               |   |
|                  |                | ×                        |                |                 | erly                   |                 |                        |                             |                           | sterly                       |                |                      | erly                      | Ą                           |                |                | dary                 |            |                | Loch Garry Road, E. to dead end | ⊁                        | Ą                        |                 | >                        |                     |                |             | Loch Garry Road, E. to dead end | ۲ <sup>۲</sup>        |                  |                 |                       |               |   |
|                  |                | asterl                   |                |                 | outhe                  |                 | nvar                   |                             | therly                    | d, eas                       |                |                      | , east                    | vester                      |                |                | Bound                |            |                | . to d                          | aster                    | rester                   |                 | asterl                   |                     |                |             | . to d                          |                       |                  |                 | ~                     |               | 0 6.5   |
|                  | 120            | 130, e                   | Road           |                 | 1C. 4,5                | ъ               | Lochi                  | I East                      | I, nor                    | et Roa                       | 131            | 8d 2                 | Road                      | 1 30, v                     |                |                | hury                 | -          | sie            | oad,E                           | 1 30, e                  | 34, v                    |                 | 120, e                   | toad                |                |             | oad,E                           | 120, v                | 121              | Road            | esterl                |               | uced  |
|                  | / Road         | / Road                   | Dam            | 643             | n, Col                 | illan R         | N. of                  | ssion                       | I noise                   | Dulme                        | r Road         | ssion I              | n Dam                     | / Road                      | tte            | beo            | awkes                | n Darr     | d Mas          | arry B                          | r Road                   | ay No                    | 34              | / Road                   | mick I              | Road           | ore         | arry B                          | / Road                | / Road           | n Darr          | 020, w                |               | e red   |
| FROM             | County Road 20 | County Road 30, easterly | Power Dam Road | CTY RD43        | Kenyon, Conc. 4, south | MacMillan Rd    | 2.0 km N. of Lochinvar | Concession I East           | Concession II, northerly  | Hope-Ouimet Road, eas        | County Road 31 | Concession Rd 2      | Kenyon Dam Road, easterly | County Road 30, westerly    | Ouellette      | Bush Road      | East Hawkesbury Boun | Kenyon Dam | Rolland Massie | och G                           | County Road 30, easterly | Highway No. 34, westerly | CTY RD34        | County Road 20, easterly | McCormick Road      | Angel Road     | LakeShore   | och G                           | County Road 20, weste | County Road 21   | Kenyon Dam Road | CTY RD20, westerly    |               | 5 to b  |
|                  |                | Ű                        | ٩.             | Ő               | ×                      | 2               | 7                      | Ĩ                           | 0                         | -                            | 0              | Ű                    | ×                         | Ű                           | U              | •              | ш                    | ×          | æ              | -                               | U                        | -                        | 0               | 0                        | ~                   | 4              | -           | -                               | U                     | 0                | ×               | 0                     |               | han 6   |
|                  |                |                          |                |                 |                        |                 |                        |                             |                           |                              |                |                      | (E                        |                             |                |                |                      |            |                |                                 |                          |                          |                 | _                        |                     |                |             |                                 |                       |                  |                 |                       |               | ider t  |
|                  |                |                          |                |                 |                        |                 |                        | -                           | -                         |                              |                | 9                    | Con Rd 2 (Kenyon Dam)     |                             |                |                | Ð                    |            |                |                                 |                          |                          |                 | Conc Rd 4 (Bourdain)     |                     |                |             |                                 |                       | Rd               |                 |                       |               | *And road surface wider than 6.5 to be reduced to 6.5 |
|                  |                |                          | McCormick Rd   | Rd              | Ŧ                      |                 | h Rd                   | Loch Garry's Rd             | Loch Garry's Rd           |                              | McCrimmon Dr   | Kenyon Dam Rd        | (Ken)                     |                             | McCormick Rd   | Rd             | Breadalbane Ro       |            | ck Rd          |                                 |                          |                          |                 | 4 (Bou                   | Rd                  | 2              |             | n Rd                            | 9                     | Hope - Ouimet Rd | გ               | 2                     |               | d surf  |
| STREET           | Con Rd 8       | Skye Rd                  | Cormi          | Marcoux Rd      | Dornie Rd              | Con Rd 5        | Aberdeen Rd            | h Garı                      | h Gan                     | Gore Rd                      | Crima          | yon D                | Rd 2                      | Con Rd 5                    | Cormi          | McMillan Rd    | adalb                | Con Rd 1   | McCormick Rd   | Con Rd 1                        | Con Rd 4                 | Con Rd 5                 | Con Rd 1        | c Rd /                   | <b>Ouellette Rd</b> | Con Rd 12      | Con Rd 1    | Masterson Rd                    | Con Rd 16             | 0 0              | Delorme Cr      | Con Rd 17             |               | id roa  |
| ST ST            | S              | Sky                      | Mc             | Ma              | Dor                    | ð               | Abe                    | 9                           | Loc                       | Gor                          | Mc             | Ken                  | 9                         | ő                           | Mc             | Mc             | Bre                  | S          | Mc             | S                               | S                        | õ                        | 5               | 8                        | OUL                 | ő              | G           | Ma                              | ð                     | 허                | Del             | S                     |               | *Ar   |
| ġ                | 5              | 12                       | 123            | 31              | 30                     | 4               | 199                    | 15                          | 16                        | 125                          | 231            | 32                   | 34                        | 46                          |                | 161            | 193                  | 18         | 11             | 54                              | 27                       | 28                       |                 | 25                       | 160                 |                | Þ           | 5                               | 48                    | 124              | 33              | 0                     |               |   |
| l z              | 5              | r.                       | -              | m               | m                      | ø               | e                      | -                           | e                         | H                            | 2              | m                    | m                         | 4                           | 2              | H              | ee.                  | -          | -              | ú                               | 2                        | N                        | -               | N                        | H                   |                | m           | -                               | 4                     | -                | m               | ŝ                     |               | 1   |

| List  |  |
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| ority |  |
| d Pri |  |
| Roa   |  |
| HCB   |  |

| No.  | STREET                            | FROM  | 10  | Km       | BOUND RD.<br>TYPE | HTOIW .TAJ9 | HTOIW JRUS | 2 | PULVERIZE    | HCI | HCB Resurface |
|------|-----------------------------------|---|---|----------|-------------------|-------------|------------|---|--------------|-----|---------------|
|      | 58 Athol Rd                       | CTY RD20  | North Stormont Limits                     | 1.69 NO  | HCB               | 7           | 6 Rural    | Ş | 43,179.50    | ŝ   | 243,088.76    |
|      | 219 Lochinvar Rd                  | 0.1km E of Tannery Road   | County Road 34                            | 2.38 NO  | HCB               | 6.5         | 5.5 Rural  | ŝ | 56,465.50    | ŝ   | 313,809,84    |
|      | 40 Station St                     | CTY RD30  | Dead End                                  | 0.14 NO  | HCB               | 4           | 3 Rural    | ŝ | 2,044.00     | w   | 10,068.77     |
|      | 233 Old Military Rd               | Lochinvar Road  | 2km South of County Road 24               | 8.75 NO  | HGB               | m<br>00     | 6.3 Rural  | ŝ | 265,081.25   | ŝ   | 1,321,525.41  |
|      | 68 Murray St                      | County Road 3D  | Pendleton Street                          | 0.26 NO  | HCB               | 5.5         | 4.5 Rural  | ŝ | 5,219.50     | w   | 28,048.70     |
|      | 69 Pendleton St                   | Murray Street, southerly  | County Road 3D                            | 0.14 NO  | HCB               | 5.5         | 4.5 Rural  | s | 2,810.50     | ŝ   | 15,103.15     |
|      | 70 Alice St                       | County Road 24  | Murray Street                             | 0.12 NO  | HCB               | 2           | 4.01 Rural | Ş | 2,190.00     | ŝ   | 11,535.93     |
|      | 168 Glen Sandfield Rd             | County Road 23  | 0.1 km easterly                           | 0.13 NO  | HGB               | 6.6         | 4.8 Rural  | ŝ | 3,131.70     | ŝ   | 14,959.31     |
|      | 42 Father Ranald St               | CTY RD30  | Donald Street                             | 0.17 NO  | HCB               | 4           | 3 Rural    | s | 2,482.00     | ŝ   | 12,226.36     |
|      | 43 Donald St                      | Father Ranald, southerly  | Concession 5                              | 0.13 NO  | HGB               | 4           | 3 Rural    | ŝ | 1,898.00     | ŝ   | 9,349.57      |
|      | 65 Stewarts Glen Rd               | County Road 20, easterly 1.5 km   | Bridge                                    | 1.46 NO  | HCB               | 00          | 6 Rural    | Ş | 42,632.00    | ŝ   | 210,005.67    |
|      | 126 Hope - Ouimet Rd              | Gore Road, southerly  | County Road 10                            | 0.81 NO  | HGB               | 7.5         | 6.5 Rural  | ŝ | 22,173.75    | ŝ   | 126,219.16    |
|      | 9 Kennedy Ave                     | Hugh Munro Street   | CPR R-O-W                                 | 0.38 NO  | HCB               | 60          | 7 Rural    | Ş | 11,096.00    | ŝ   | 63,768.85     |
|      | 174 Brodie Rd                     | 2.3 km W. of County Road 23,W   | Lorne School Road                         | 2.42 NO  | HCB               | 60          | 6.3 Rural  | ŝ | 70,664.00    | ŝ   | 365,496.17    |
|      | 210 Service Rd                    | Tannery Road, easterly  | Entrance to Service Centre                | 0.32 NO  | HCB               | 00          | 6.9 Rural  | ŝ | 9,344.00     | w)  | 52,932.94     |
|      | 78 Con Rd B                       | CTY RD34  | 3.4 km West                               | 3.39 NO  | HCB               | 60          | 6 Rural    | ŝ | 98,988.00    | ŝ   | 487,615.91    |
|      | 206 Tannery Rd                    | County Road 34  | 200m SE of Co Rd 34 (Herbs')              | 2.07 NO  | HCB               | 8.4         | 6.4 Rural  | ŝ | 63,466.20    | w)  | 317,597.62    |
|      | 10 St Josephs St                  | Kennedy Avenue, Southerly   | County Road 20, old Orchid                | 0.12 NO  | HGB               | 60          | 7 Rural    | ŝ | 3,504.00     | ŝ   | 20,137.53     |
|      | 175 LoLorne School Rd             | Brodie Road, West   | County Road 21                            | 0.94 NO  | HCB               | 00          | 6.3 Rural  | s | 27,448.00    | w   | 141,969.59    |
|      | 178 Eigg Rd                       | County Road 34  | 1.5 km easterly of County Rd.34           | 1.52 NO  | HCB               | 6.0         | 6.3 Rural  | Ś | 46,048.40    | ŝ   | 229,567,84    |
|      | 83 MacDonnell Side Rd             | 3.9 km 5. of Conc. 8  | Concession 6                              | 0.53 NO  | HCB               | 'n          | 4.5 Rural  | s | 9,672.50     | ŝ   | 57,176.20     |
|      | 157 McCormick Golf Course         | 0.2km E. of Sandfield   | 1.0km E. of Sandfield                     | 3.23 NO  | HGB               | 00          | 6.2 Rural  | ŝ | 94,316.00    | ŝ   | 480,088.30    |
| 032A | A Kenyon Dam Rd                   | CTY RD45  | Concession Rd 2                           | 0.54 NO  | HCB               | 60          | 7 Rural    | s | 15,768.00    | ŝ   | 90,618.89     |
| 027B | B Con Rd 4                        | Auld McMillan Rd  | Hwy 34                                    | 2.73 NO  | HGB               | 00          | 7 Rural    | ŝ | 79,716.00    | ŝ   | 458,128.81    |
|      | 122 Power Dam Rd                  | County Road 34  | McCormick Road                            | 2.97 NO  | HCB               | 7.5         | 6 Rural    | Ş | 81,303.75    | ŝ   | 427,203.32    |
|      | 39 Con Rd 6                       | CTY RD34  | CTY RD20                                  | 9.11 NO  | HGB               | 00          | 6 Rural    | ŝ | 266,012.00   | ŝ   | 1,310,377.85  |
|      | 71 Skye Rd                        | County Road 30, easterly  | Easterly 3.3km                            | 7.18 YES | HCB               | 00          | 7 Rural    | s | 209,656.00   | ŝ   | 1,204,895.55  |
|      | 154 River Rd                      | 1.1 km 5. of County Road 10   | 3.2 km S. of County Road 10               | 2.35 NO  | HGB               | 9           | 5.7 Rural  | ŝ | 51,465.00    | ŝ   | 321,121.68    |
|      | 207 Nixon Bridry Road             | County Road 34  | 0.3 km W. of County Road 34               | 0.26 YES | HCB               | 7.8         | 5.8 Rural  | Ş | 7,402.20     | ŝ   | 36,151.66     |
|      |                                   |   |   | 56.24    |                   |             |            | Ş | 1,595,177.75 | s   | 8,380,789.29  |
|      | a SCOT with CCOT was were and the | and the latter of the second se | based some for an officers and some based |          |                   |             |            | ŝ | 28,363.76    | ŝ   | 149,018.30    |
|      | Por years 2025 to 2020            | * For years 2025 to 2026 the HCB budget will be used to replace hard wearing sections of any road   | hard wearing sections of any road         |          |                   |             |            |   |              | 6   |               |

### Roads

- Municipal Parking Lot Resurfacing and Grading
- Engineering for 2025 road projects
- Lochiel Shop roof replacement
- Grading of Rolland Massie Railway crossing to mitigate ice buildup
- Culvert replacements on priority roads before paving
- Tendering of a multiyear sidewalk replacement program
- Storm water management plan

#### Water

- Equipment procurement and installation for water loss identification and mitigation
- Valve and hydrant replacements
- Final parts of the Water meter replacement program
- Alx WTP VFD Replacement Defective card and age of unit
- Process equipment upgrades in the water treatment plant
- GR WTP building extension
- Watermain refurbishment program Dominion St
- North Glengarry Water Master Plan Last 40% to completion
- Install a new Filling Station in order to ensure proper cost recovery and avoid water loss
- Locator unit to more accurately locate services
- Continue sludge removal from the lagoons
- Complete a Environmental Approval for Maxville
- Main Street & CR10 redevelopment (design)
- Perform routine sewer flushing and CCTV maintenance
- Perform sewer relining to facilitate future development and maintain sewer assets
- Upgrade pumping stations to bring stations up to standard and make way for redevelopment

# R.A.R.E.

- Investigate partnering with Call 2 Recycle (new Producer Responsibility Organization) for a battery depot.
- Investigate a permanent hazardous waste depot. The Municipal Hazardous or Special Waste Program (MHSW) program ended on Sept 30, 2021, under Ontario's new Hazardous and Special Products (HSP) Regulation.
- Implement the Large Item Pick Up on a larger scale

# 2024 Budget Challenges and Initiatives

# Challenges

- Inflation and the cost of fuel have caused substantial cost overruns
- The information from Resource Productivity and Recovery Authority (RPRA) remains unclear on full producer responsibility. Full producer responsibility on hazardous waste has fallen very short of its goal
- Collecting information on the asset management program has been difficult due to inconsistent record-keeping prior to 2018
- Subbase conditions in many of our roads are not in good repair and inadequate equipment to maintain them remains a challenge.

# 2024 Budget Details

| PUBLIC WORKS                   |   |                         |                         |                        |                                   |                            |
|--------------------------------|---|-------------------------|-------------------------|------------------------|-----------------------------------|----------------------------|
| Roads Administrati             | on  |                         |                         |                        |                                   |                            |
| Account Code                   | Account Description   | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
| REVENUES                       |   |                         |                         |                        |                                   |                            |
| 1-3-3000-3020                  | <b>ROADS - AGGREGATE RESOURCES</b>                            | (12,177)                | (10,545)                | (16,700)               | (7,735)                           | (10,000)                   |
| 1-3-3000-5015<br>1-3-3000-5089 | ROADS - OCIF FUNDING<br>ROADS - CCBF formerly FEDERAL GAS TAX | (204,790)               | (488,992)<br>-          | (562,341)<br>(334,548) |                                   | (646,692)<br>(334,548)     |
| 1-3-3000-7121                  | ROADS - ENTRANCE FEES   | (2,200)                 | (1,050)                 | (500)                  | (5,652)                           | (500)                      |
| 1-3-3000-7503                  | ROADS - GRANTS  | (1,581,440)             | -                       | (152,264)              | -                                 | -                          |
| 1-3-3000-7504                  | ROADS - STUDENT GRANTS  | -                       | -                       | -                      | -                                 | (34,720)                   |
| 1-3-3000-7850                  | ROADS - SALE OF EQUIPMENT                                     |                         | (1,633)                 | -                      | (21,235)                          | -                          |
| 1-3-3000-7911                  | ROADS - RECOVERABLE   | (32,601)                | (46,226)                | (12,000)               | -                                 | (12,000)                   |
| 1-3-3000-8001                  | ROADS - TRANSFER FROM RESERVES                                | (833,041)               | (436,892)               | (656,800)              | -                                 | (1,377,000)                |
|                                | TOTAL REVENUES  | (2,666,249)             | (985,338)               | (1,735,153)            | (670,513)                         | (2,415,460)                |

| Account Code  | Account Description   | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
|---------------|---|-------------------------|-------------------------|------------------------|-----------------------------------|----------------------------|
| EXPENSES      |   | 1712020                 | 0,12020                 | DODGEN                 | 10                                | 505021                     |
| 1-4-3101-1010 | ROADS - WAGES - FULL TIME                                     | 363,719                 | 395,844                 | 1,007,340              | 482,935                           | 1,023,565                  |
| 1-4-3101-1015 | ROADS - PART TIME WAGES                                       | 4,437                   | 2,991                   | 88,421                 | 22,031                            | 116,562                    |
| 1-4-3101-1035 | ROADS - OVERTIME  | 4,873                   | 5,065                   | 85,000                 | 14,794                            | 85,000                     |
| 1-4-3101-1110 | ROADS - BENEFITS  | 191,535                 | 206,072                 | 357,234                | 219,042                           | 369,667                    |
| 1-4-3101-1225 | ROADS - INSURANCE   | 61,258                  | 69,528                  | 95,323                 | 102,068                           | 98,511                     |
| 1-4-3101-1502 | ROADS - LTD FINANCE CHARGES                                   | 8,299                   | 8,304                   | 81,944                 | 48,792                            | 101,695                    |
| 1-4-3101-2020 | ROADS - HEALTH & SAFETY                                       | 1,279                   | 1,868                   | 2,000                  | 1,887                             | 2,500                      |
| 1-4-3101-2020 | ROADS - WORK BOOTS & CLOTHING                                 | 7,640                   | 9,347                   | 9,600                  | 11,594                            | 9,600                      |
| 1-4-3101-2021 | ROADS - MILEAGE & TRAVEL                                      | 217                     | 519                     | 500                    | 1,332                             | 500                        |
| 1-4-3101-2025 | ROADS - MEETING ATTENDANCE                                    | -                       | 53                      | 120                    | 60                                | 120                        |
| 1-4-3101-2020 | ROAD - INSURANCE CLAIMS                                       | - 11,853                | 5,361                   | 10,000                 | 151                               | 5,000                      |
| 1-4-3101-2027 | ROAD - INSORANCE CLAINS<br>ROADS - CONFERENCES/WORKSHOPS/TRAI | 5,448                   | 19,218                  | 20,000                 | 18,185                            | 20,000                     |
| 1-4-3101-2033 | ROADS - CELL PHONES   | 12,274                  | 19,218                  | 11,000                 | 9,351                             | 11,000                     |
| 1-4-3101-2049 | ROADS - TELEPHONE   | 1,881                   | 1,891                   | 3,000                  | 2,575                             | 3,000                      |
|               |   |                         | 969                     |                        |                                   |                            |
| 1-4-3101-2051 |   | 649                     |                         | 2,500                  | 640                               | 1,000                      |
| 1-4-3101-2055 | ROADS - ENBRIDGE  | 10,142                  | 14,136                  | 13,000                 | 13,423                            | 17,000                     |
| 1-4-3101-2056 | ROADS - HYDRO   | 17,576                  | 16,045                  | 20,000                 | 13,638                            | 20,000                     |
| 1-4-3101-2057 | ROADS - WATER/SEWER   | 1,212                   | 1,232                   | 1,300                  | 1,047                             | 1,300                      |
| 1-4-3101-2065 | ROADS - OIL FURNACE   | 7,573                   | 9,637                   | 8,000                  | 8,694                             | 11,000                     |
| 1-4-3101-2110 | ROADS - TOOLS   | 11,292                  | 8,128                   | 10,000                 | 5,693                             | 10,000                     |
| 1-4-3101-2120 | ROADS - OFFICE SUPPLIES                                       | 559                     | 1,421                   | 2,000                  | 1,166                             | 2,000                      |
| 1-4-3101-2124 | ROADS - JANITORIAL/HOUSEKEEPING SUPP                          | 642                     | 603                     | 500                    | 1,140                             | 500                        |
| 1-4-3101-2125 | ROADS - MATERIAL/SUPPLIES                                     | 13,293                  | 9,622                   | 23,000                 | 30,508                            | 33,000                     |
| 1-4-3101-2130 | ROADS - COMPUTER FEES & EQUIPMENT                             | 7,806                   | 27,528                  | 44,831                 | 4,527                             | 14,831                     |
| 1-4-3101-2131 | ROADS - COMPUTER HOSTING FEES                                 | -                       | -                       | -                      | -                                 | 30,000                     |
| 1-4-3101-2140 | ROADS - PHOTOCOPIER   |                         | 219                     | -                      | 2,956                             | -                          |
| 1-4-3101-2210 | ROADS - LEGAL FEES  | 4,516                   | 165                     | 3,500                  | -                                 | 500                        |
| 1-4-3101-2223 | ROADS - CONSULTING FEES                                       | 3,090                   | 30                      | 5,000                  | -                                 | -                          |
| 1-4-3101-2300 | ROADS - ADVERTISING   | 870                     | 2,665                   | 2,000                  | 1,287                             | 2,000                      |
| 1-4-3101-2325 | ROADS - PUBLICITY & PROMOTION                                 | 355                     | -                       | -                      | -                                 | 2,000                      |
| 1-4-3101-2366 | ROADS - BUILDING MAINTENANCE/SUPPLIE                          | 10,907                  | 15,295                  | 10,000                 | 14,747                            | 10,000                     |
| 1-4-3101-2368 | ROADS - EQUIPMENT MAINTENANCE                                 | 164,370                 | 211,551                 | 170,000                | 199,873                           | 170,000                    |
| 1-4-3101-2370 | ROADS - TRUCK LICENCING                                       | 18,956                  | 23,607                  | 18,000                 | 19,314                            | 19,500                     |
| 1-4-3101-2400 | ROADS - GAS/OIL/DIESEL  | 184,820                 | 279,611                 | 221,658                | 224,808                           | 241,658                    |
| 1-4-3101-2410 | ROADS - ASSOC & MEMBERSHIP FEES                               | 758                     | 41                      | 2,000                  | 1,487                             | 2,000                      |
| 1-4-3101-4002 | <b>ROADS - CENTRE LINE PAINTING</b>                           | -                       | -                       | -                      | -                                 | 15,000                     |
| 1-4-3101-4010 | ROADS - CONTRACT/CONTRACTED SERVICE                           | -                       | 1,304                   | 25,600                 | 24,129                            | 35,600                     |
| 1-4-3101-4105 | ROADS - WEED CONTROL  | 211                     | 20,518                  | 10,000                 | 595                               | 10,000                     |
| 1-4-3101-5010 | ROADS - GENERAL EXPENSES                                      | 1,146                   | 285                     | -                      | 323                               | _                          |
| 1-4-3101-9000 | ROADS - TRANSFER TO RESERVES                                  | 480,000                 | -                       | -                      | -                                 |                            |
|               | TOTAL EXPENSES  | 1,615,456               | 1,382,884               | 2,364,371              | 1,504,792                         | 2,495,609                  |
| CAPITAL       |   |                         |                         |                        | -                                 |                            |
| 1-5-3101-8000 | CAPITAL- ROADS  | 1,315,255               | 1,308,035               | 2,225,708              | 1,204,562                         | 2,125,000                  |
|               | TOTAL CAPITAL   | 1,315,255               | 1,308,035               | 2,225,708              | 1,204,562                         | 2,125,000                  |
|               | Total Roads Administration                                    | 264,462                 | 1,705,581               | 2,854,926              | 2,038,841                         | 2,205,149                  |

| Account Code<br>EXPENSES<br>1-4-3011-1010<br>1-4-3011-1035<br>1-4-3011-1110<br>1-4-3011-2125<br>1-4-3011-4010 | Account Description BRIDGES - WAGES                      | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL           | 2023 - FINAL           | 2023 ACTUALS<br>TO DECEMBER       | 2024<br>PROPOSED           |
|---|--|-------------------------|-------------------------|------------------------|-----------------------------------|----------------------------|
| 1-4-3011-1010<br>1-4-3011-1035<br>1-4-3011-1110<br>1-4-3011-2125  |  |                         | VALUES                  | BUDGET                 | 18                                | BUDGET                     |
| 1-4-3011-1035<br>1-4-3011-1110<br>1-4-3011-2125   |  |                         |                         |                        |                                   |                            |
| 1-4-3011-1110<br>1-4-3011-2125  |  | 5,295                   | 3,323                   | -                      | -                                 | -                          |
| 1-4-3011-2125   | BRIDGES - OVERTIME                                       | 431                     | -                       | -                      | -                                 | -                          |
|   | BRIDGES - BENEFITS                                       | 1,174                   | 715                     | -                      | 543                               | -                          |
| 1-4-3011-4010   | BRIDGES - MATERIALS/SUPPLIES                             | 1,642                   | 2,392                   | 20,000                 | 131                               | -                          |
|   | BRIDGES - CONTRACTED SEVICES                             | 916                     | -                       | 6,000                  | -                                 | 6,000                      |
|   | TOTAL EXPENSES   | 9,458                   | 6,430                   | 26,000                 | 674                               | 6,000                      |
| CAPITAL   |  |                         |                         |                        |                                   |                            |
| 1-5-3011-8000   | CAPITAL - BRIDGES  | 1,832,747               | -                       | 423,500                | 18,374                            | 1,425,000                  |
|   | TOTAL CAPITAL  | 1,832,747               | -                       | 423,500                | 18,374                            | 1,425,000                  |
|   |  |                         |                         |                        |                                   |                            |
|   | Total Bridges  | 1,842,205               | 6,430                   | 449,500                | 19,048                            | 1,431,000                  |
| Road Maintenance  |  |                         |                         |                        |                                   |                            |
| Account Code  | Account Description                                      | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
| EXPENSES  | Account Description                                      | VALUES                  | VALUES                  | BODGET                 | 10                                | BODGET                     |
| 1-4-3012-1010   | RD MTCE - WAGES  | 326,624                 | 290,606                 | _                      | 194,252                           | _                          |
| 1-4-3012-1010   | RD MTCE - WAGES  | 17,116                  | 9,399                   | _                      | 48,650                            | -                          |
| 1-4-3012-1015   | RD MTCE - OVERTIME                                       | 8,349                   | 3,964                   |                        | 9,392                             |                            |
| 1-4-3012-1035   |  |                         | 62,967                  | -                      | 50,730                            | -                          |
| 1-4-3012-2125   | RD MTCE - BENEFITS<br>RD MTCE - MATERIALS/SUPPLIES       | 68,006<br>14,905        |                         | - 25,000               | 23,583                            | - 25,000                   |
| 1-4-3012-2125   | RD MTCE - MATERIALS/SUPPLIES<br>RD MTCE - BEAUTIFICATION | 4,796                   | 17,999<br>10,875        | 7,000                  | 7,607                             | 7,000                      |
| 1-4-3012-2325   | RD MTCE - BRUSHING & TRIMMING                            | •                       |                         | ,                      | ,                                 |                            |
|   |  | 2,397                   | 4,785                   | 5,000                  | 3,407                             | 5,000                      |
| 1-4-3012-4300<br>1-4-3012-4350  | RD MTCE - CATCH BASINS AND CURBS                         | -                       | 21<br>584               | 500                    | - 721                             | 500                        |
|   | RD MTCE - DEBRIS/ LITTER PICK UP                         |                         |                         | 1,000                  |                                   | 1,000                      |
| 1-4-3012-4351   | RD MTCE - TOP SOIL<br>TOTAL EXPENSES                     | 1,099<br><b>443,292</b> | 812<br>402,012          | 1,000<br><b>39,500</b> | 586<br><b>338,928</b>             | 1,000<br><b>39,500</b>     |
|   | TOTAL LAF LINELS   | 443,232                 | 402,012                 | 33,300                 | 338,928                           | 39,300                     |
|   | Total Road Maintenance                                   | 443,292                 | 402,012                 | 39,500                 | 338,928                           | 39,500                     |
| Sidewalks   |  |                         |                         |                        |                                   |                            |
| Account Code  | Account Description                                      | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
| EXPENSES  |  |                         |                         |                        |                                   |                            |
| 1-4-3035-1010   | SIDEWK - WAGES   | 6,055                   | 13,944                  | -                      | 872                               | -                          |
| 1-4-3035-1015   | SIDEWK - PART TIME WAGES                                 | 61                      | 885                     | -                      | 141                               | -                          |
| 1-4-3035-1035   | SIDEWK - OVERTIME  | 40                      | 119                     | -                      | -                                 | -                          |
| 1-4-3035-1110   | SIDEWK - BENEFITS  | 1,296                   | 3,097                   | -                      | 210                               | -                          |
| 1-4-3035-2125   | SIDEWK - MATERIALS/SUPPLIES                              | 908                     | 324                     | 7,500                  | 27                                | 7,500                      |
| 1-4-3035-4010   | SIDEWK - CONTRACTED SERVICES                             | 254                     | 1,236                   | 1,000                  |                                   | 1,000                      |
|   | TOTAL EXPENSES   | 8,614                   | 19,605                  | 8,500                  | 1,250                             | 8,500                      |
|   | Total Sidewalks  | 8,614                   | 19,605                  | 8,500                  | 1,250                             | 8,500                      |

| Account Code      | Account Description                  | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
|-------------------|--------------------------------------|-------------------------|-------------------------|------------------------|-----------------------------------|----------------------------|
| EXPENSES          |                                      |                         |                         |                        |                                   |                            |
| 1-4-3045-1010     | LSTOP - WAGES                        | 57,718                  | 48,625                  | -                      | 50,930                            | -                          |
| 1-4-3045-1015     | LSTOP - PART TIME WAGES              | 4,212                   | -                       | -                      | 1,697                             | -                          |
| 1-4-3045-1035     | LSTOP - OVERTIME                     | 7,112                   | 4,307                   | -                      | 4,030                             | -                          |
| 1-4-3045-1110     | LSTOP - BENEFITS                     | 13,600                  | 11,072                  | -                      | 11,894                            | -                          |
| 1-4-3045-2125     | LSTOP - MATERIALS/SUPPLIES           | 368                     | 1,664                   | 4,000                  | 133                               | 4,000                      |
| 1-4-3045-5190     | LSTOP - PATCHING AND WASHOUTS        | 196                     | -                       | -                      | -                                 | -                          |
| 1-4-3045-5205     | LSTOP - DUST LAYER                   | 135,938                 | 152,553                 | 145,000                | 185,846                           | 190,000                    |
|                   | TOTAL EXPENSES                       | 219,144                 | 218,221                 | 149,000                | 254,530                           | 194,000                    |
|                   | Total Loose Top Maintenance          | 219,144                 | 218,221                 | 149,000                | 254,530                           | 194,000                    |
| Hard Top Maintena | nce                                  |                         |                         |                        |                                   |                            |
| Account Code      | Account Description                  | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
| EXPENSES          |                                      |                         |                         |                        |                                   |                            |
| 1-4-3046-1010     | HRDTOP MTCE - WAGES                  | 6,307                   | 23,115                  | -                      | 17,885                            | -                          |
| 1-4-3046-1015     | HRDTOP MTCE - PART TIME WAGES        | 1,714                   | -                       | -                      | 2,970                             | -                          |
| 1-4-3046-1035     | HDRDTOP MTCE - OVERTIME              | 350                     | 121                     | -                      | 2,395                             | -                          |
| 1-4-3046-1110     | HRDTOP MTCE - BENEFITS               | 1,823                   | 4,988                   | -                      | 4,522                             | -                          |
| 1-4-3046-5190     | HRDTOP MTCE - PATCHING AND WASHOUT   | 17,487                  | 8,913                   | 10,000                 | 23,914                            | 14,000                     |
| 1-4-3046-5191     | HRDTOP MTCE - BRUSHING & DITCHING    | -                       | -                       | -                      | -                                 | 20,000                     |
| 1-4-3046-5194     | HRDTOP MTCE - SWEEPING AND CLEANING  | 17,103                  | 16,094                  | 30,000                 | 7,700                             | 10,000                     |
|                   | TOTAL EXPENSES                       | 44,784                  | 53,231                  | 40,000                 | 59,386                            | 44,000                     |
|                   | Total Hard Top Maintenance           | 44,784                  | 53,231                  | 40,000                 | <i>59,386</i>                     | 44,000                     |
| Plowing & Sanding |                                      |                         |                         |                        | 2023 ACTUALS                      | 2024                       |
| Account Code      | Account Description                  | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | TO DECEMBER<br>18                 | PROPOSED<br>BUDGET         |
| EXPENSES          |                                      |                         |                         |                        |                                   |                            |
| 1-4-3055-1010     | PLOWING/SALTING - WAGES              | 108,833                 | 126,096                 | -                      | 88,808                            | -                          |
| 1-4-3055-1015     | PLOWING/SALTING - PART TIME WAGES    | 16,396                  | 5,979                   | -                      | 6,568                             | -                          |
| 1-4-3055-1035     | PLOWING/SALTING - OVERTIME           | 63,988                  | 79,158                  | -                      | 67,433                            | -                          |
| 1-4-3055-1110     | PLOWING/SALTING - BENEFITS           | 28,670                  | 33,775                  | -                      | 27,368                            | -                          |
| 1-4-3055-2125     | PLOWING/SALTING - MATERIALS/SUPPLIES | 2,863                   | (3,273)                 | 500                    | -                                 | 500                        |
| 1-4-3055-4010     | PLOWING/SALTING - CONTRACTED SERVICE | 1,119                   | 10,655                  | 2,000                  | 326                               | 2,000                      |
| 1-4-3055-5125     | PLOWING/SALTING - SALT               | 71,748                  | 76,614                  | 91,000                 | 80,382                            | 92,820                     |
| 1-4-3055-5126     | PLOWING/SALTING - STONE DUST         | 20,912                  | 25,783                  | 70,000                 | 40,084                            | 71,400                     |
|                   | TOTAL EXPENSES                       | 314,529                 | 354,787                 | 163,500                | 310,969                           | 166,720                    |
|                   | Total Plowing & Sanding              | 314,529                 | 354,787                 | 163,500                | 310,969                           | 166,720                    |

|                |                                    |                         |                         |                        | 2023 ACTUALS      | 2024               |
|----------------|------------------------------------|-------------------------|-------------------------|------------------------|-------------------|--------------------|
|                |                                    | 2021 - ACTUAL           | 2022 - ACTUAL           | 2023 - FINAL           | TO DECEMBER       | PROPOSED           |
| Account Code   | Account Description                | VALUES                  | VALUES                  | BUDGET                 | 18                | BUDGET             |
| EXPENSES       |                                    | VALUES                  | VALUES                  | DODGET                 | 10                | DODGET             |
| 1-4-3056-1010  | SNOW REMOVAL - WAGES               | 15,494                  | 21,986                  | _                      | 23,560            | -                  |
| 1-4-3056-1015  | SNOW REMOVAL - WAGES PART TIME     | 217                     | 2,549                   | _                      | 1,117             | _                  |
| 1-4-3056-1015  | SNOW REMOVAL - OVERTIME            | 5,711                   | 15,886                  | _                      | 10,432            | -                  |
| 1-4-3056-1110  | SNOW REMOVAL - BENEFITS            | 3,551                   | 5,887                   | _                      | 6,459             | _                  |
| 1-4-3056-2125  | SNOW REMOVAL - MATERIALS/SUPPLIES  | 971                     | 409                     | 1,000                  | -                 | 1,000              |
| 1-4-3056-4010  | SNOW REMOVAL - CONTRACTED SERVICES | 39,395                  | 54,748                  | 70,000                 | 63,632            | 70,000             |
| 1 4 3030 4010  | TOTAL EXPENSES                     | <b>65,339</b>           | 101,465                 | 70,000<br>71,000       | 105,200           | 70,000<br>71,000   |
|                | Total Snow Removal                 | 65,339                  | 101,465                 | 71,000                 | 105,200           | 71,000             |
|                |                                    | ,                       |                         |                        |                   |                    |
| Storm Sewers   |                                    |                         |                         |                        | 2023 ACTUALS      | 2024               |
|                |                                    | 2021 - ACTUAL           | 2022 - ACTUAL           | 2023 - FINAL           | TO DECEMBER       | PROPOSED           |
| Account Code   | Account Description                | VALUES                  | VALUES                  | BUDGET                 | 18                | BUDGET             |
| EXPENSES       |                                    |                         |                         |                        |                   |                    |
| 1-4-3060-1010  | S.S WAGES                          | 411                     | 1,219                   | -                      | 2,320             | -                  |
| 1-4-3060-1015  | S.S PART TIME WAGES                |                         | 22                      | -                      | -                 | -                  |
| 1-4-3060-1035  | S.S OVERTIME                       | -                       | 188                     | -                      | 341               | -                  |
| 1-4-3060-1110  | S.S BENEFITS                       | 87                      | 285                     | -                      | 557               | -                  |
| 1-4-3060-2125  | S.S MATERIALS/SUPPLIES             | 1,496                   | -                       | 2,500                  | -                 | 2,500              |
| 1-4-3060-4010  | S.S CONTRACTED SERVICES            | 8,071                   | 2,168                   | 20,000                 | -                 | 20,000             |
|                | TOTAL EXPENSES                     | 10,065                  | 3,882                   | 22,500                 | 3,218             | 22,500             |
|                | Total Storm Sewers                 | 10,065                  | 3,882                   | 22,500                 | 3,218             | 22,500             |
| Safety Devices |                                    |                         |                         |                        |                   |                    |
|                |                                    |                         |                         |                        | 2023 ACTUALS      | 2024               |
|                |                                    | 2021 - ACTUAL           | 2022 - ACTUAL           | 2023 - FINAL           | TO DECEMBER       | PROPOSED           |
| Account Code   | Account Description                | VALUES                  | VALUES                  | BUDGET                 | 18                | BUDGET             |
| EXPENSES       |                                    |                         |                         |                        |                   |                    |
| 1-4-3061-1010  | S.D WAGES                          | 1,564                   | 4,343                   | -                      | 4,485             | -                  |
| 1-4-3061-1015  | S.D PART TIME WAGES                |                         | 157                     | -                      | 1,026             | -                  |
| 1-4-3061-1035  | S.D OVERTIME                       | 199                     | 351                     | -                      | 332               | -                  |
| 1-4-3061-1110  | S.D BENEFITS                       | 353                     | 979                     | -                      | 1,163             | -                  |
| 1-4-3061-2125  | S.D MATERIALS/SUPPLIES             | 11,847                  | 6,920                   | 10,000                 | 15,835            | 10,000             |
| 1-4-3061-3010  | S.D EQUIPMENT RENTALS              | 33,598                  | 37,294                  | 40,000                 | 28,902            | 40,000             |
|                | TOTAL EXPENSES                     | 47,561                  | 50,044                  | 50,000                 | 51,743            | 50,000             |
|                | Total Safety Devices               | 47,561                  | 50,044                  | 50,000                 | 51,743            | 50,000             |
| Street Lights  |                                    |                         |                         |                        |                   |                    |
|                |                                    |                         |                         |                        | 2023 ACTUALS      | 2024               |
| Account Code   | Account Description                | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | TO DECEMBER<br>18 | PROPOSED<br>BUDGET |
| EXPENSES       |                                    |                         |                         |                        |                   |                    |
| 1-4-3062-2056  | ST. LIGHTS - HYDRO                 | 67,350                  | 74,975                  | 73,500                 | 59,705            | 73,500             |
| 1-4-3062-2125  | ST. LIGHTS - MATERIALS/SUPPLIES    | 20                      | -                       | 1,000                  | -                 | -                  |
| 1-4-3062-2368  | ST. LIGHTS - EQUIPMENT MAINTENANCE | 3,656                   | 7,453                   | 4,000                  | 9,399             | 5,000              |
| 1-4-3062-5010  | ST. LIGHTS - X-MAS DECORATION      | 1,747                   | 2,356                   | 1,500                  | 407               | 2,300              |
|                | TOTAL EXPENSES                     | 72,773                  | 84,784                  | 80,000                 | 69,511            | 80,800             |
|                | Total Street Lights                | 72,773                  | 84,784                  | 80,000                 | 69,511            | 80,800             |
|                | TOTAL PUBLIC WORKS                 | 3,383,906               | 3,046,561               | 3,928,426              | 3,255,481         | 4,313,169          |

Township of North Glengarry - 2024 Draft Operating and Capital Budgets

| ECYCLING & WAST | re                            |                         |                         |                        |                                   |                            |
|-----------------|-------------------------------|-------------------------|-------------------------|------------------------|-----------------------------------|----------------------------|
| R.A.R.E         |                               |                         |                         |                        |                                   |                            |
| Account Code    | Account Description           | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
| REVENUES        |                               |                         |                         |                        |                                   |                            |
| 1-3-4030-3000   | RARE - WAGE SUBSIDY           | -                       | (1,200)                 | (2,000)                | (1,902)                           | (2,000                     |
| 1-3-4030-7419   | RARE - LCBO BOTTLE DEPOSIT    | (22,998)                | (26,550)                | (22,000)               | (20,750)                          | (22,000                    |
| 1-3-4030-7422   | RARE - TUBS & LIDS 3 TO 7     | (7,795)                 | (7,024)                 | (3,760)                | -                                 | (3,760                     |
| 1-3-4030-7423   | RARE - OTHER REVENUE          | (2,175)                 | (2,314)                 | (500)                  | (1,228)                           | (500                       |
| 1-3-4030-7424   | RARE - ALUMINUM               | (30,636)                | (37,525)                | (25,000)               | (28,129)                          | (25,000                    |
| 1-3-4030-7425   | RARE - METAL                  | (10,887)                | (5,885)                 | (8,400)                | (1,190)                           | (8,400                     |
| 1-3-4030-7428   | RARE - PLASTIC HDPE#2         | (20,592)                | (12,309)                | (10,000)               | (13,320)                          | (10,000                    |
| 1-3-4030-7429   | RARE - PET #1                 | (37,173)                | (24,198)                | (20,000)               | (21,028)                          | (20,000                    |
| 1-3-4030-7430   | RARE - CARDBOARD              | (123,682)               | (92,923)                | (90,000)               | (48,401)                          | (90,000                    |
| 1-3-4030-7431   | RARE - MIXED PLASTICS 1 TO 7  | -                       | -                       | (1,400)                | -                                 | (1,400                     |
| 1-3-4030-7432   | RARE - NEWSPRINT #8           | (14,219)                | (14,153)                | (15,000)               | (8,795)                           | (15,000                    |
| 1-3-4030-7433   | RARE - OFFICE MIX             | -                       | -                       | (1,600)                | -                                 | (1,600                     |
| 1-3-4030-7503   | RARE - GRANTS                 | (279,235)               | (358,920)               | (145,000)              | (163,640)                         | (307,000                   |
| 1-3-4030-8001   | RARE - TRANSFER FROM RESERVES | -                       | (12,000)                | (30,000)               | -                                 | -                          |
|                 | TOTAL REVENUES                | (549,392)               | (595,001)               | (374,660)              | (308,383)                         | (506,660)                  |

|               |  | 2021 - ACTUAL | 2022 - ACTUAL | 2023 - FINAL | 2023 ACTUALS<br>TO DECEMBER | 2024<br>PROPOSED |
|---------------|--|---------------|---------------|--------------|-----------------------------|------------------|
| Account Code  | Account Description                      | VALUES        | VALUES        | BUDGET       | 18                          | BUDGET           |
| EXPENSES      |  |               |               |              |                             |                  |
| 1-4-4030-1010 | RARE - WAGES                             | 283,286       | 222,689       | 226,926      | 215,776                     | 233,26           |
| 1-4-4030-1015 | RARE- PART TIME WAGES                    | 119,178       | 122,578       | 151,183      | 136,062                     | 105,17           |
| 1-4-4030-1035 | RARE - OVERTIME                          | 14            | 21            | -            | 192                         | -                |
| 1-4-4030-1110 | RARE - BENEFITS                          | 117,660       | 100,580       | 98,812       | 97,138                      | 95,12            |
| 1-4-4030-1225 | RARE - INSURANCE                         | 12,638        | 14,344        | 17,878       | 9,435                       | 9,25             |
| 1-4-4030-1505 | RARE - LTD PAYMENTS                      | 2,675         | 952           | -            | -                           | -                |
| 1-4-4030-2015 | RARE - PROPERTY TAXES                    | 12,316        | 12,459        | 12,750       | 12,705                      | 12,75            |
| 1-4-4030-2020 | RARE - HEALTH & SAFETY                   | 675           | 914           | 1,500        | 415                         | 1,50             |
| 1-4-4030-2021 | RARE - WORK BOOTS & CLOTHING             | 677           | 648           | 2,000        | 845                         | 2,00             |
| 1-4-4030-2024 | RARE - GARBAGE & SNOW REMOVAL            | 14,740        | 12,375        | 16,000       | 6,905                       | 16,00            |
| 1-4-4030-2025 | RARE - MILEAGE & TRAVEL                  | -             | -             | 300          | -                           | 30               |
| 1-4-4030-2026 | RARE - MEETING ATTENDANCE                | -             | 69            | 250          | -                           | 25               |
| 1-4-4030-2035 | RARE - CONFERENCES/WORKSHOPS/TRAINING    | 1,862         | 1,847         | 2,000        | 600                         | 2,00             |
| 1-4-4030-2049 | RARE - CELL PHONE                        | 1,539         | 1,086         | 1,800        | 1,131                       | 1,80             |
| 1-4-4030-2050 | RARE - TELEPHONE                         | 553           | 553           | 850          | 553                         | 85               |
| 1-4-4030-2055 | RARE - ENBRIDGE                          | 3,919         | 5,788         | 5,000        | 4,305                       | 5,00             |
| 1-4-4030-2056 | RARE - HYDRO                             | 17,786        | 20,091        | 18,000       | 14,240                      | 18,00            |
| 1-4-4030-2057 | RARE - WATER/SEWER                       | 1,236         | 1,234         | 1,200        | 1,048                       | 1,20             |
| 1-4-4030-2100 | RARE - POSTAGE                           | -             | 2             | 100          | 411                         | 10               |
| 1-4-4030-2110 | RARE - TOOLS                             | 336           | 455           | 1,000        | 560                         | 1,00             |
| 1-4-4030-2120 | RARE - OFFICE SUPPLIES                   | 86            | 336           | 500          | 126                         | 50               |
| 1-4-4030-2124 | RARE - HOUSEKEEPING & JANITORIAL SUPPLIE | 402           | 504           | 600          | 781                         | 60               |
| 1-4-4030-2125 | RARE - WIRE MATERIAL                     | 4,426         | 6,511         | 7,500        | 3,007                       | 7,50             |
| 1-4-4030-2130 | RARE - COMPUTER EXPENSE                  | 1,036         | 1,155         | 780          | 1,069                       | 78               |
| 1-4-4030-2140 | RARE - PHOTOCOPIER EXPENSE               | 1,131         | 751           | 1,200        | 588                         | 1,20             |
| 1-4-4030-2155 | RARE - REPAIRS - MAGNETIC SEPARATOR      | -             | 66            | 1,000        | -                           | 1,00             |
| 1-4-4030-2156 | RARE - REPAIRS - CONVEYOR                | 131           | 1,136         | 3,000        | 1,042                       | 3,00             |
| 1-4-4030-2157 | RARE - REPAIRS - BOBCAT                  | 1,768         | 2,397         | 1,500        | 1,747                       | 1,50             |
| 1-4-4030-2159 | RARE - REPAIRS - VANS                    | 660           | -             | 500          | 113                         | 50               |
| 1-4-4030-2160 | RARE - REPAIRS - BALER                   | 157           | 819           | 2,000        | 59                          | 2,00             |
| 1-4-4030-2165 | RARE - BALLISTIC/OCC HT STORAGE          | -             | -             | 500          | -                           | 50               |
| 1-4-4030-2210 | RARE - LEGAL FEES                        | -             | -             | 1,000        | -                           | 1,00             |
| 1-4-4030-2223 | RARE - CONSULTING FEES                   | -             | -             | 2,000        | -                           | 2,00             |
| 1-4-4030-2300 | RARE - ADVERTISING                       | -             | 1,559         | 1,200        | 670                         | 1,20             |
| 1-4-4030-2325 | RARE - PUBLICITY & PROMOTION             | 1,800         | 6,088         | 3,000        | 1,845                       | 3,00             |
| 1-4-4030-2366 | RARE - BUILDING/ MAINTENANCE/SUPPLIES    | 6,995         | 5,074         | 6,000        | 4,674                       | 6,00             |
| 1-4-4030-2367 | RARE - SHOP EQUIPMENT INVENTORY          | 998           | 209           | 4,500        | 119                         | 4,50             |
| 1-4-4030-2370 | RARE - TRUCK LICENCING                   | 240           | -             | 150          | -                           | 15               |
| 1-4-4030-2399 | RARE - VEHICLE MAINTENANCE               | 408           | 1,324         | 1,000        | 203                         | 1,00             |
| 1-4-4030-2400 | RARE - GAS/OIL/DIESEL                    | 2,434         | 5,016         | 4,500        | 3,820                       | 4,50             |
| 1-4-4030-2410 | RARE - ASSOC. & MEMBERSHIP FEES          | 530           | 560           | 1,000        | 582                         | 1,00             |
| 1-4-4030-2511 | RARE - TRANSPORTATION                    | 420           | -             | 1,000        | -                           | 1,00             |
| 1-4-4030-2520 | RARE - WEIGHING CHARGES                  | 258           | 718           | 500          | 148                         | 50               |
| 1-4-4030-3010 | RARE - EQUIPMENT RENTAL/LEASING          | 29,112        | 32,968        | 32,000       | 31,911                      | 32,00            |
| 1-4-4030-3021 | RARE - EQUIPMENT PURCHASES - OFFICE      | 160           | -             | 500          | -                           | 50               |
| 1-4-4030-5010 | RARE - GENERAL EXPENSES                  | 558           | 449           | 750          | 447                         | 75               |
| 1-4-4030-7430 | RARE - PURCHASE - CARDBOARD              | 11,048        | 6,787         | 8,000        | 3,190                       | 8,00             |
|               | TOTAL EXPENSES                           | 655,848       | 593,112       | 643,729      | 558,462                     | 591,75           |
| CAPITAL       |  |               |               |              | -                           |                  |
| 1-5-4030-8000 | CAPITAL - RARE PLANT                     | -             | 14,271        | 30,000       | 13,081                      | -                |
|               | TOTAL CAPITAL                            | -             | 14,271        | 30,000       | 13,081                      | -                |
|               | Total R.A.R.E.                           | 106,456       | 12,382        | 299,069      | 263,160                     | 85,09            |

| 1-3-4020-7401       1         1-3-4020-7402       1         1-3-4020-7403       1         1-3-4020-7404       1         1-3-4020-7405       1         1-3-4020-7405       1         1-3-4020-7405       1         1-3-4020-7405       1         1-3-4020-7503       1         1-3-4020-8001       1         1-3-4020-8001       1         1-3-4020-8001       1         1-4-4020-1010       1         1-4-4020-1015       1         1-4-4020-1015       1         1-4-4020-1015       1         1-4-4020-1225       1         1-4-4020-1215       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2015       1         1-4-4020-2015       1         1-4-4020-2014       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2161       1         1-4-4020-2161       1 | LF - LANDFILL SITE REVENUES<br>LF - GARBAGE & RECYCLING CHARGES ON TAX<br>LF - GARBAGE BAG TAGS & BLUE BOXES<br>LF - LAFLECHE - COMMERCIAL PORTION<br>LF - MHSW - MUN HAZ SPECIAL WASTE<br>LF - FUEL SURCHARGE REVENUE<br>LF - GRANTS<br>LF - TRANSFER FROM RESERVES<br>TOTAL REVENUES<br>LF - WAGES<br>LF - PART-TIME WAGES<br>LF - OVERTIME<br>LF - BENEFITS | (820)<br>(791,340)<br>(4,011)<br>(3,567)<br>(36,546)<br>-<br>-<br>-<br>-<br>( <b>836,284)</b><br>( <b>836,284)</b><br>4,509<br>21,238 | (725)<br>(794,640)<br>(5,622)<br>(4,059)<br>(13,603)<br>-<br>-<br>-<br>( <b>818,649</b> )<br>(818,649) | (5,000)<br>(795,000)<br>(1,000)<br>(8,000)<br>(15,000)<br>(500)<br>(2,000)<br>(100,000)<br><b>(926,500)</b> | (500)<br>(814,275)<br>(6,741)<br>-<br>(11,653)<br>-<br>-<br>-<br>(833,169)<br>- | (815,000<br>(5,000<br>(8,000<br>(15,000<br>(2,000<br>(90,000                     |
|---|--|---|--|---|---|--|
| 1-3-4020-7401       1         1-3-4020-7402       1         1-3-4020-7403       1         1-3-4020-7404       1         1-3-4020-7405       1         1-3-4020-7405       1         1-3-4020-7405       1         1-3-4020-7405       1         1-3-4020-7503       1         1-3-4020-8001       1         1-3-4020-8001       1         1-3-4020-8001       1         1-4-4020-1010       1         1-4-4020-1015       1         1-4-4020-1015       1         1-4-4020-1015       1         1-4-4020-1225       1         1-4-4020-1215       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2015       1         1-4-4020-2015       1         1-4-4020-2014       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2161       1         1-4-4020-2161       1 | LF - GARBAGE & RECYCLING CHARGES ON TAX<br>LF - GARBAGE BAG TAGS & BLUE BOXES<br>LF - LAFLECHE - COMMERCIAL PORTION<br>LF - MHSW - MUN HAZ SPECIAL WASTE<br>LF - FUEL SURCHARGE REVENUE<br>LF - GRANTS<br>LF - TRANSFER FROM RESERVES<br>TOTAL REVENUES<br>LF - WAGES<br>LF - PART-TIME WAGES<br>LF - OVERTIME   | (791,340)<br>(4,011)<br>(3,567)<br>(36,546)<br>-<br>-<br>-<br>( <b>836,284)</b><br>( <b>836,284)</b><br>4,509<br>21,238               | (794,640)<br>(5,622)<br>(4,059)<br>(13,603)<br>-<br>-<br>-<br>( <b>818,649</b> )                       | (795,000)<br>(1,000)<br>(8,000)<br>(15,000)<br>(500)<br>(2,000)<br>(100,000)                                | (814,275)<br>(6,741)<br>-<br>(11,653)<br>-<br>-<br>-<br>-                       | (5,000<br>(815,000<br>(5,000<br>(15,000<br>(500<br>(2,000<br>(90,000<br>(940,500 |
| 1-3-4020-7402       1         1-3-4020-7403       1         1-3-4020-7403       1         1-3-4020-7405       1         1-3-4020-7405       1         1-3-4020-7405       1         1-3-4020-7405       1         1-3-4020-7503       1         1-3-4020-7503       1         1-3-4020-8001       1         EXPENSES       1         1-4-4020-1015       1         1-4-4020-1015       1         1-4-4020-1110       1         1-4-4020-1225       1         1-4-4020-2013       1         1-4-4020-2013       1         1-4-4020-2014       1         1-4-4020-2014       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1  | LF - GARBAGE BAG TAGS & BLUE BOXES<br>LF - LAFLECHE - COMMERCIAL PORTION<br>LF - MHSW - MUN HAZ SPECIAL WASTE<br>LF - FUEL SURCHARGE REVENUE<br>LF - GRANTS<br>LF - TRANSFER FROM RESERVES<br>TOTAL REVENUES<br>LF - WAGES<br>LF - PART-TIME WAGES<br>LF - OVERTIME  | (4,011)<br>(3,567)<br>(36,546)<br>-<br>-<br>-<br>( <b>836,284)</b><br>( <b>836,284)</b><br>4,509<br>21,238                            | (5,622)<br>(4,059)<br>(13,603)<br>-<br>-<br>-<br>-<br>(818,649)  | (1,000)<br>(8,000)<br>(15,000)<br>(500)<br>(2,000)<br>(100,000)   | (6,741)<br>-<br>(11,653)<br>-<br>-<br>-<br>-                                    | (5,000<br>(8,000<br>(15,000<br>(500<br>(2,000<br>(90,000                         |
| 1-3-4020-7403       1         1-3-4020-7404       1         1-3-4020-7405       1         1-3-4020-7405       1         1-3-4020-7405       1         1-3-4020-7503       1         1-3-4020-7503       1         1-3-4020-7503       1         1-3-4020-8001       1         EXPENSES       1         1-4-4020-1015       1         1-4-4020-1015       1         1-4-4020-1110       1         1-4-4020-1225       1         1-4-4020-2013       1         1-4-4020-2013       1         1-4-4020-2013       1         1-4-4020-2014       1         1-4-4020-2015       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1         1-4-4020-2187       1  | LF - LAFLECHE - COMMERCIAL PORTION<br>LF - MHSW - MUN HAZ SPECIAL WASTE<br>LF - FUEL SURCHARGE REVENUE<br>LF - GRANTS<br>LF - TRANSFER FROM RESERVES<br>TOTAL REVENUES<br>LF - WAGES<br>LF - PART-TIME WAGES<br>LF - OVERTIME  | (3,567)<br>(36,546)<br>-<br>-<br>-<br>(836,284)<br>4,509<br>21,238  | (4,059)<br>(13,603)<br>-<br>-<br>-<br>-<br>( <b>818,649)</b>   | (8,000)<br>(15,000)<br>(500)<br>(2,000)<br>(100,000)  | (11,653)<br>-<br>-<br>-<br>-  | (8,000<br>(15,000<br>(500<br>(2,000<br>(90,000                                   |
| 1-3-4020-7404       1         1-3-4020-7405       1         1-3-4020-7503       1         1-3-4020-7503       1         1-3-4020-7503       1         1-3-4020-8001       1         EXPENSES       1         1-4-4020-1010       1         1-4-4020-1015       1         1-4-4020-1015       1         1-4-4020-1110       1         1-4-4020-2013       1         1-4-4020-2013       1         1-4-4020-2013       1         1-4-4020-2014       1         1-4-4020-2014       1         1-4-4020-2014       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1  | LF - MHSW - MUN HAZ SPECIAL WASTE<br>LF - FUEL SURCHARGE REVENUE<br>LF - GRANTS<br>LF - TRANSFER FROM RESERVES<br>TOTAL REVENUES<br>LF - WAGES<br>LF - PART-TIME WAGES<br>LF - OVERTIME  | (36,546)<br>-<br>-<br>-<br>(836,284)<br>4,509<br>21,238   | (13,603)<br>-<br>-<br>-<br>(818,649)   | (15,000)<br>(500)<br>(2,000)<br>(100,000)   | (11,653)<br>-<br>-<br>-   | (15,000<br>(500<br>(2,000<br>(90,000   |
| 1-3-4020-7405       1         1-3-4020-7503       1         1-3-4020-7503       1         1-3-4020-7503       1         EXPENSES       1         1-4-4020-1010       1         1-4-4020-1015       1         1-4-4020-1015       1         1-4-4020-1015       1         1-4-4020-1110       1         1-4-4020-2013       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2015       1         1-4-4020-2015       1         1-4-4020-2014       1         1-4-4020-2015       1         1-4-4020-2014       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2161       1         1-4-4020-2161       1  | LF - FUEL SURCHARGE REVENUE<br>LF - GRANTS<br>LF - TRANSFER FROM RESERVES<br>TOTAL REVENUES<br>LF - WAGES<br>LF - PART-TIME WAGES<br>LF - OVERTIME   | -<br>-<br>-<br>(836,284)<br>4,509<br>21,238   | -<br>-<br>(818,649)  | (500)<br>(2,000)<br>(100,000)   | -   | (500<br>(2,000<br>(90,000  |
| 1-3-4020-7503       1         1-3-4020-8001       1         1-3-4020-8001       1         EXPENSES       1         1-4-4020-1010       1         1-4-4020-1015       1         1-4-4020-1015       1         1-4-4020-1110       1         1-4-4020-1225       1         1-4-4020-2013       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2024       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1  | LF - GRANTS<br>LF - TRANSFER FROM RESERVES<br>TOTAL REVENUES<br>LF - WAGES<br>LF - PART-TIME WAGES<br>LF - OVERTIME  | -<br>(836,284)<br>4,509<br>21,238   | -<br>-<br>(818,649)  | (500)<br>(2,000)<br>(100,000)   | -   | (500<br>(2,000<br>(90,000  |
| 1-3-4020-8001       I         EXPENSES       I         1-4-4020-1010       I         1-4-4020-1015       I         1-4-4020-1015       I         1-4-4020-1015       I         1-4-4020-1015       I         1-4-4020-1110       I         1-4-4020-2013       I         1-4-4020-2013       I         1-4-4020-2015       I         1-4-4020-2024       I         1-4-4020-2024       I         1-4-4020-2024       I         1-4-4020-2026       I         1-4-4020-2016       I         1-4-4020-2016       I         1-4-4020-2161       I  | LF - TRANSFER FROM RESERVES<br>TOTAL REVENUES<br>LF - WAGES<br>LF - PART-TIME WAGES<br>LF - OVERTIME   | -<br>(836,284)<br>4,509<br>21,238   | -<br>(818,649)   | (2,000)<br>(100,000)  | -   | (2,000)<br>(90,000)  |
| EXPENSES         1-4-4020-1010       1         1-4-4020-1015       1         1-4-4020-1035       1         1-4-4020-1035       1         1-4-4020-1110       1         1-4-4020-1255       1         1-4-4020-2013       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2015       1         1-4-4020-2021       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1         1-4-4020-2161       1  | TOTAL REVENUES<br>LF - WAGES<br>LF - PART-TIME WAGES<br>LF - OVERTIME  | 4,509<br>21,238   |  | (100,000)   | -<br>(833,169)<br>-   | (90,000  |
| EXPENSES         1-4-4020-1010       1         1-4-4020-1015       1         1-4-4020-1035       1         1-4-4020-1035       1         1-4-4020-1110       1         1-4-4020-1255       1         1-4-4020-2013       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2015       1         1-4-4020-2021       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1         1-4-4020-2161       1  | LF - WAGES<br>LF - PART-TIME WAGES<br>LF - OVERTIME  | 4,509<br>21,238   |  | · · · · ·   | (833,169)<br>-  |  |
| 1-4-4020-1010       1         1-4-4020-1015       1         1-4-4020-1035       1         1-4-4020-1035       1         1-4-4020-1110       1         1-4-4020-1225       1         1-4-4020-1215       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2021       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1         1-4-4020-2187       1   | LF - PART-TIME WAGES<br>LF - OVERTIME  | 21,238  | 436  |   | -   |  |
| 1-4-4020-1010       1         1-4-4020-1015       1         1-4-4020-1035       1         1-4-4020-1035       1         1-4-4020-1110       1         1-4-4020-1225       1         1-4-4020-1215       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2021       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1         1-4-4020-2187       1   | LF - PART-TIME WAGES<br>LF - OVERTIME  | 21,238  | 436  |   |   |  |
| 1-4-4020-1015       1         1-4-4020-1035       1         1-4-4020-1110       1         1-4-4020-1225       1         1-4-4020-1215       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2015       1         1-4-4020-2021       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1         1-4-4020-2187       1   | LF - PART-TIME WAGES<br>LF - OVERTIME  | 21,238  |  | -   | -   | -  |
| 1-4-4020-1035       1         1-4-4020-1110       1         1-4-4020-1225       1         1-4-4020-1215       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2015       1         1-4-4020-2021       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1         1-4-4020-2187       1   | LF - OVERTIME  |   | 20,492   | 16,204  | 22,406  | 17,484   |
| 1-4-4020-1110       1         1-4-4020-1225       1         1-4-4020-1516       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2021       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1         1-4-4020-2187       1   |  | 1,541   | 123  | -   | -   | -  |
| 1-4-4020-1225       1         1-4-4020-1516       1         1-4-4020-2013       1         1-4-4020-2013       1         1-4-4020-2014       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1         1-4-4020-2187       1   |  | 3,695   | 2,540  | 2,190   | 2,807   | 2,362  |
| 1-4-4020-1516       1         1-4-4020-2013       1         1-4-4020-2015       1         1-4-4020-2021       1         1-4-4020-2024       1         1-4-4020-2049       1         1-4-4020-2056       1         1-4-4020-2161       1         1-4-4020-2161       1   | LF - INSURANCE   | -   | -  | -   | -   | 11,606   |
| 1-4-4020-2013     1       1-4-4020-2015     1       1-4-4020-2024     1       1-4-4020-2024     1       1-4-4020-2049     1       1-4-4020-2056     1       1-4-4020-2161     1       1-4-4020-2187     1   | LF - LTD - LAND  | 1,198   | 427  | -   | _   | -  |
| 1-4-4020-2015     1       1-4-4020-2021     1       1-4-4020-2024     1       1-4-4020-2049     1       1-4-4020-2056     1       1-4-4020-2161     1       1-4-4020-2187     1   | LF - COVER MATERIAL  | 9,608   | 31,502   | 25,000  | 4,381   | 5,000  |
| 1-4-4020-2021     1       1-4-4020-2024     1       1-4-4020-2049     1       1-4-4020-2056     1       1-4-4020-2161     1       1-4-4020-2187     1   | LF - PROPERTY TAXES  | 15,404  | 15,914   | 16,000  | 15,277  | 16,000   |
| 1-4-4020-2024         1           1-4-4020-2049         1           1-4-4020-2056         1           1-4-4020-2161         1           1-4-4020-2187         1   | LF - CLOTHING ALLOWANCE  | 339   | 91   | 300   | 118   | 300  |
| 1-4-4020-204911-4-4020-205611-4-4020-216111-4-4020-21871  | LF - OPERATING MTCE. EXPENSE   | 16,283  | 21,721   | 20,000  | 26,743  | 20,000   |
| 1-4-4020-2056L1-4-4020-2161L1-4-4020-2187L  | LF - CELL PHONE  | 473   | 459  | 600   | 309   | 20,000   |
| 1-4-4020-2161 L<br>1-4-4020-2187 L  | LF - HYDRO   | 1,478   | 2,096  | 2,500   | 1,587   | 2,500  |
| 1-4-4020-2187 L   | LF - COMPACTOR EXPENSE   | 1,470   | -  | -   | 505   | -  |
|   | LF - COMPACIOR EXPENSE   | -   | 3,080  | 5,000   |   | 5,000  |
|   |  | 186,197   | 172,590  | 166,451   | 181,933   | 170,451  |
|   | LF - LEGAL COSTS   |   |  | 5,000   |   |  |
|   | LF - CONSULTING FEES   | 35,356  | 54,225   | 35,000  | 41,465  | 65,000   |
|   | LF - ADVERTISING/EDUCATION   | 167   | 946  | 1,000   | 4,969   | 1,000  |
|   | LF - EQUIPMENT MAINTENANCE   |   |  | 1,500   |   | 1,500  |
|   | LF - GAS/OIL/DIESEL  | 199   | 660  | 700   | 510   | 700  |
|   | LF - ASSOCIATION FEES  | 260   | 745  | 800   | -   | 800  |
|   | LF - SAMPLING AND MONITORING   | 14,337  | 78,081   | 75,675  | 5,900   | 25,675   |
|   | LF - HOUSEHOLD HAZARDOUS WASTE DAY   | 59,257  | 43,405   | 60,000  | 69,626  | 60,000   |
|   | LF - LEACHATE HAULING  | 24,151  | 26,114   | 30,000  | -   | -  |
|   | LF - NG COMMUNITY CLEAN-UP DAY   | 5,008   | 5,506  | 3,500   | 4,391   | 10,000   |
|   | LF - CLOSURE COSTS - ACTUAL  | 202,018   | 11,601   | -   | -   |  |
| 1-4-4020-9000 L   | LF - TRANSFER TO RESERVES TOTAL EXPENSES   | - 602,716   | 50,000<br><b>542,754</b>   | 50,000<br><b>517,420</b>  | -<br>382,927  | 50,000<br>465,978  |
|   |  |   |  |   |   | ,,,,,,   |
| CAPITAL<br>1-5-4020-8000  | CAPITAL - LANDFILL SITES   |   | 0.245  | 100,000   |   | 00.000   |
| 1-3-4020-8000   | TOTAL CAPITAL  | -   | 9,245<br><b>9,245</b>  | 100,000<br>100,000  | -   | 90,000<br><b>90,000</b>  |
|   | Total Landfill   | (233,568)   | (266,650)  | (309,080)   | (450,242)   | (384,522   |

| Waste Collection  |  |                         |                         |                        |                                   |                            |
|-------------------|--|-------------------------|-------------------------|------------------------|-----------------------------------|----------------------------|
| Account Code      | Account Description                    | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
| REVENUES          |  |                         |                         |                        |                                   |                            |
| 1-3-4010-8001     | WASTE - TRANSFER FROM RESERVES         | -                       | (12,000)                | -                      | -                                 | -                          |
|                   | TOTAL REVENUES                         | -                       | (12,000)                | -                      | -                                 | -                          |
| EXPENSES          |  |                         |                         |                        | -                                 |                            |
| 1-4-4010-2223     | WASTE - CONSULTING FEES                | 11,194                  | -                       | -                      | -                                 | -                          |
| 1-4-4010-4010     | WASTE - CONTRACT/CONTRACTED SERVICES   | 261,229                 | 277,689                 | 260,000                | 241,040                           | 317,436                    |
| 1-4-4010-4011     | WASTE - RECYLING CONTRACTED SERVICES   | 169,642                 | 180,365                 | 173,500                | 153,950                           | 200,215                    |
|                   | TOTAL REVENUES                         | 442,065                 | 458,054                 | 433,500                | 394,990                           | 517,651                    |
|                   | Total Waste Collection                 | 442,065                 | 446,054                 | 433,500                | 394,990                           | 517,651                    |
| Large Item Pickup |  |                         |                         |                        |                                   |                            |
| Account Code      | Account Description                    | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
| REVENUES          |  |                         |                         |                        |                                   |                            |
| 1-3-4031-7753     | LARGE ITEM PICKUP REVENUES             | -                       | (1,566)                 | (2,239)                | (1,722)                           | (2,239                     |
|                   | TOTAL REVENUES                         | -                       | (1,566)                 | (2,239)                | (1,722)                           | (2,239                     |
| EXPENSES          |  |                         |                         |                        | -                                 |                            |
| 1-4-4031-1010     | LARGE ITEM PICKUP - WAGES              |                         | 1,893                   | -                      | -                                 | -                          |
| 1-4-4031-1015     | LARGE ITEM PICKUP - PART TIME WAGES    |                         | 77                      | 1,573                  | -                                 | 2,000                      |
| 1-4-4031-2020     | LARGE ITEM PICKUP - HEALTH & SAFETY    |                         | 328                     | 150                    | -                                 | 150                        |
| 1-4-4031-2024     | LARGE ITEM PICKUP - GARBAGE DISPOSAL   |                         | 1,191                   | 1,673                  | 595                               | 1,673                      |
| 1-4-4031-2125     | LARGE ITEM PICKUP - MATERIALS/SUPPLIES |                         | 632                     | 480                    | 240                               | 480                        |
| 1-4-4031-2400     | LARGE ITEM PICKUP - GAS/DEISEL/OIL     |                         | -                       | 442                    | 309                               | 442                        |
|                   | TOTAL REVENUES                         |                         | 1,823                   | 4,318                  | 1,144                             | 4,745                      |
|                   | Total Large Item Pickup                | -                       | 3,716                   | 2,079                  | (578)                             | 2,506                      |
|                   | TOTAL RECYLING & WASTE                 | 314,953                 | 195,502                 | 425,568                | 207,330                           | 220,732                    |

| DRAINS            |  |                         |                            |                        |                                   |                            |
|-------------------|--|-------------------------|----------------------------|------------------------|-----------------------------------|----------------------------|
| Drain Maintenance |  |                         |                            |                        |                                   |                            |
| Account Code      | Account Description                      | 2021 - ACTUAL<br>VALUES | 2022 -<br>ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
| REVENUES          | Account Description                      | VALUES                  | VALUES                     | BODGLI                 | 10                                | BODGLI                     |
| 1-3-8020-4010     | DRAINAGE - MUNICIPAL DRAIN MTCE. CHARGES | 606                     | 795                        | (233,608)              | (57,849)                          | (233,608                   |
| 1-3-8020-4010     | DRAINAGE - TILE DRAINAGE INSPECTION FEES | -                       | 755                        | (4,391)                | (57,845)                          | (4,391                     |
| 1-3-8020-5095     | DRAINAGE - THE DRAINAGE INSI ECTION TEES |                         | (59,999)                   | (32,381)               | (44,049)                          | (40,381                    |
| 1-3-8020-3033     | TOTAL REVENUES                           | 606                     | (59,204)                   | (270,380)              | (101,973)                         | (278,380                   |
|                   |  |                         |                            |                        | -                                 | <b>x</b> <i>z</i>          |
| EXPENSES          |  |                         |                            |                        |                                   |                            |
| 1-4-8020-1010     | MUN. DRAIN - WAGES                       | 18,879                  | 22,134                     | 41,653                 | 22,211                            | 42,489                     |
| 1-4-8020-1035     | MUN. DRAIN - OVERTIME                    | 428                     | 494                        | -                      | 290                               | -                          |
| 1-4-8020-1110     | MUN. DRAIN - BENEFITS                    | 6,839                   | 7,635                      | 13,753                 | 7,400                             | 14,215                     |
| 1-4-8020-2021     | DRAIN - WORK BOOTS & CLOTHING            | 229                     | -                          | 500                    | 248                               | 500                        |
| 1-4-8020-2024     | DRAIN SUPT - OPERATING EXPENSES          | 279                     | 90                         | 800                    | -                                 | 800                        |
| 1-4-8020-2025     | DRAIN SUPT - MILEAGE & TRAVEL            | -                       | -                          | 200                    | -                                 | 200                        |
| 1-4-8020-2026     | DRAIN - MEETING ATTENDANCE               | -                       | -                          | 120                    | -                                 | 120                        |
| 1-4-8020-2035     | DRAIN - CONFERENCE & WORKSHOP            | 694                     | 1,339                      | 3,000                  | 570                               | 3,000                      |
| 1-4-8020-2049     | DRAIN SUPT - CELL PHONE                  | 243                     | 270                        | 500                    | 218                               | 500                        |
| 1-4-8020-2399     | DRAIN - VEHICLE MAINTENANCE              | -                       | -                          | 1,500                  | -                                 | 1,500                      |
| 1-4-8020-4010     | DRAIN - CONTRACT SERVICES                | 10,124                  | 1,345                      | -                      | 3,193                             | -                          |
| 1-4-8020-6150     | MUNICIPAL DRAIN MAINTENANCE              | 52,428                  | 40,802                     | 200,000                | 65,256                            | 200,000                    |
| 1-4-8020-6151     | MUNCIPAL DRAIN - BEAVER MANAGEMENT       | 9,582                   | 5,827                      | 10,000                 | 9,306                             | 10,000                     |
|                   | TOTAL EXPENSES                           | 99,725                  | 79,936                     | 272,026                | 108,692                           | 273,324                    |
|                   |  |                         |                            |                        |                                   |                            |
|                   | Total Drain Maintenance                  | 100,331                 | 20,732                     | 1,646                  | 6,719                             | (5,056                     |
| Drainage Loans    |  |                         |                            |                        |                                   |                            |
|                   |  |                         | 2022 -                     |                        | 2023 ACTUALS                      | 2024                       |
|                   |  | 2021 - ACTUAL           | ACTUAL                     | 2023 - FINAL           | TO DECEMBER                       | PROPOSED                   |
| Account Code      | Account Description                      | VALUES                  | VALUES                     | BUDGET                 | 18                                | BUDGET                     |
| REVENUES          |  |                         |                            |                        |                                   |                            |
| 1-3-8040-4013     | DRAINAGE - TILE DRAINAGE LOAN - TAXES    | (19,787)                | (11,189)                   | (91,250)               | (40,597)                          | (45,000                    |
|                   | TOTAL REVENUES                           | (19,787)                | (11,189)                   | (91,250)               | (40,597)                          | (45,000                    |
| EXPENSES          |  |                         |                            |                        | -                                 |                            |
| 1-4-8040-6300     | TILE DRAINAGE - DEBENTURE PRINCIPAL      | 826                     |                            | 91,250                 | 30,695                            | 45,000                     |
| 1-4-8040-6301     | TILE DRAINAGE - DEBENTURE INTEREST       | 13,961                  | 11,189                     | -                      | 11,560                            |                            |
| 1 4 0040 0501     | TOTAL EXPENSES                           | 14,787                  | 11,189                     | 91,250                 | 42,255                            | 45,000                     |
|                   |  |                         |                            |                        |                                   |                            |
|                   | Total Drainage Loans                     | (5,000)                 | -                          | -                      | 1,658                             | -                          |
|                   | TOTAL DRAINS                             | 95,331                  | 20,732                     | 1,646                  | 8,377                             | (5,056                     |

|           | PITAL BUDGET - 2024              |        |         |         |         |         |        |        |         |      |      |
|-----------|----------------------------------|--------|---------|---------|---------|---------|--------|--------|---------|------|------|
| Departme  | ent: Bridges                     |        |         |         |         |         |        |        |         |      |      |
| Structure | Project Description              | 2023   | 2024    | 2025    | 2026    | 2027    | 2028   | 2029   | 2030    | 2031 | 2032 |
|           | Bishop Street Bridge             |        |         |         |         |         |        |        |         |      |      |
| 1         |                                  | 72,000 | 110,000 |         |         |         |        |        |         |      |      |
| 2         | Concession 8 Bridge              |        |         |         |         |         |        | 36,000 |         |      |      |
| 3         | Athol Road Bridge                | 5,000  |         |         | 24,000  |         |        |        |         |      |      |
| 4         | Concession 21 Bridge             | 2,500  | -       | 20,000  | 114,850 |         |        |        |         |      |      |
| 5         | Scotch River Bridge              |        |         | 24,000  |         |         |        |        |         |      |      |
| 6         | Laggen Road Culvert              |        |         | 24,000  |         |         |        |        |         |      |      |
| 7         | Laggen Road Arch Culvert         |        |         | 24,000  |         |         |        |        |         |      |      |
| 8         | Laggan Road Bridge               |        |         | -       |         |         |        | 5,000  | 24,000  |      |      |
| 9         | Laggan Road Bridge               |        |         | -       |         |         |        | 20,000 | 5,000   |      |      |
| 10        | Kenyon Concession Road 4 Culvert |        |         | -       |         |         |        |        |         |      |      |
| 11        | Concession 8 Bridge              |        |         | -       | 107,000 |         |        |        |         |      |      |
| 12        | Concession 8 Culvert             |        | -       | 20,000  | 126,500 |         |        |        |         |      |      |
| 13        | Skye Road Culvert                |        |         | 24,000  |         |         |        |        |         |      |      |
| 13-B      | Skye Road Culvert                |        |         | 60,000  |         |         |        |        |         |      |      |
| 13-C      | Skye Road Culvert                |        | -       | 60,000  |         |         |        |        |         |      |      |
| 14        | Auld McMillan Road Bridge        |        |         | -       | 107,400 |         |        |        |         |      |      |
| 15        | Kenyon Concession 4 Bridge       |        | -       | -       | 30,500  | 164,000 |        |        |         |      |      |
| 16        | Concession Road 4 Bridge         |        |         | 227,500 |         |         |        |        |         |      |      |
| 17        | Fraser Road Bridge               |        |         |         |         |         |        |        |         |      |      |
| 18        | Lochnivar Road Culvert           |        |         |         |         |         |        |        |         |      |      |
| 19        | Lochinvar Road Bridge            |        |         |         |         |         | 20,000 | 53,000 |         |      |      |
| 20        | Lochinvar Road Bridge            |        |         |         | 88,000  |         |        |        |         |      |      |
| 21        | Lochinvar Road Bridge            |        |         |         | 83,000  |         |        |        |         |      |      |
| 22        | Lochinvar Road Bridge            |        |         |         | 83,000  |         |        |        |         |      |      |
| 23        | Seventeenth Bridge               |        | 15,000  |         | -       |         |        |        |         |      |      |
| 24        | Creek Road Culvert               |        | ,       |         | 60,000  |         |        |        |         |      |      |
| 25        | Macleod Road Culvert             |        |         |         | 24,000  |         |        |        |         |      |      |
| 26        | Creek Road Bridge                |        | -       |         | , - 3 - |         |        |        |         |      |      |
| 27        | Macks Corners Road Bridge        | 27,500 |         |         | 213,000 |         |        |        |         |      | 1    |
| 28        | Ranger Bridge                    |        |         |         | 24,000  |         |        |        |         |      |      |
| 29        | Binette Road Culvert             |        |         | 52,000  | , : 50  |         |        |        |         |      |      |
| 30        | Blind Road Bridge                |        |         | 0_,000  |         |         |        | 27,500 | 44,000  |      |      |
| 32        | Blind Road Bridge                | 64,000 |         |         |         |         |        | 27,500 | 1 4,000 |      |      |
| 33        | Blind Road Bridge                | 04,000 |         |         |         |         |        |        |         |      | 1    |
| 34        | Blind Road Bridge                |        |         | 20,000  | 24,000  |         |        |        |         |      |      |

|           | PITAL BUDGET - 2024               |         |           |         |           |         |         |         |         |         |         |
|-----------|-----------------------------------|---------|-----------|---------|-----------|---------|---------|---------|---------|---------|---------|
| Departme  | nt: Bridges                       |         |           |         |           |         |         |         |         |         |         |
| Structure | Project Description               | 2023    | 2024      | 2025    | 2026      | 2027    | 2028    | 2029    | 2030    | 2031    | 2032    |
| 36        | Wylie Road Bridge                 |         |           | 5,000   | -         |         |         |         |         |         |         |
| 38        | Green Road Culvert                |         |           | 5,000   | 65,000    |         |         |         |         |         |         |
| 39        | Hope Ouimet Road Bridge           |         |           | 5,000   | 52,000    |         |         |         |         |         |         |
| 40        | Hope Ouimet Road Bridge           |         |           | 5,000   | 52,000    |         |         |         |         |         |         |
| 41        | Mcintee Road Bridge               | 2,500   |           | 5,000   | 65,000    |         |         |         |         |         |         |
| 42        | Power Dam Road Bridge             |         |           | 5,000   | 36,000    |         |         |         |         |         |         |
| 43        | McCormick Road Culvert            |         |           | 5,000   | 36,000    |         |         |         |         |         |         |
| 44        | McPhee Road Bridge                |         |           | -       |           |         | 5,000   | 61,000  |         |         |         |
| 45        | Bourcier Bridge                   |         |           | 5,000   |           | 36,000  |         |         |         |         |         |
| 46        | Concession 16 Road Culvert        |         |           | -       |           | -       |         |         |         |         |         |
| 47        | Kenyon Concession 19 bridge       | 20,000  |           | -       | 107,250   | -       |         |         |         |         |         |
| 49        | Irvine Road Bridge                |         |           | 5,000   |           | 65,000  |         |         |         |         |         |
| 50        | Glen Sandfield Road Culvert       |         |           | 5,000   |           | 65,000  |         |         |         |         |         |
| 51        | Glen Sandfield Road Culvert       |         |           | 5,000   |           | 53,000  |         |         |         |         |         |
| 52        | Aberdeen Road Culvert             |         |           | -       |           | -       | 312,000 |         |         |         |         |
| 53        | Old Military Road Culvert         |         |           | 5,000   |           | 36,000  |         |         |         |         |         |
| 54        | Blind Road Bridge                 |         |           | 5,000   |           | 102,000 |         |         |         |         |         |
| 56        | Power Dam Road Culvert            |         |           | -       |           | -       |         | 20,000  | 20,000  |         |         |
| 57        | Centre Street Bridge              | 27,500  |           | -       | 123,000   |         |         |         |         |         |         |
| 58        | Sanfield Avenue Pedestrian Bridge |         |           |         |           |         |         |         |         |         |         |
| 59        | Dominion Street South Bridge      | 200,000 | 1,200,000 |         |           |         |         |         |         |         |         |
| 62        | Lochiel Street West culvert       |         |           | 5,000   |           | 65,000  |         |         |         |         |         |
| 63        | Kenyon Concession Road 6 Bridge   |         |           | 5,000   |           | 47,000  |         |         |         |         |         |
| 64        | Old Military Road Culvert         |         |           | 5,000   |           | 60,000  |         |         |         |         |         |
| 65        | Kenyon Concession Road 7 Culvert  | 2,500   |           | 5,000   |           | 65,000  |         |         |         |         |         |
|           | Bridge Engineering Studies        |         | 100,000   | 100,000 | 100,000   | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
|           | Placeholder for future years      |         |           |         |           |         |         | _       |         | 339,011 | 339,011 |
|           | Total Before Inflation            | 423,500 | 1,425,000 | 740,500 | 1,745,500 | 858,000 | 437,000 | 322,500 | 193,000 | 439,011 | 439,011 |
|           | Inflation                         | 1.00    | 1.00      | 1.03    | 1.06      | 1.09    | 1.13    | 1.16    | 1.19    | 1.23    | 1.27    |
|           | Total with Inflation              | 423,500 | 1,425,000 | 762,715 | 1,851,801 | 937,560 | 491,847 | 373,866 | 230,452 | 539,928 | 556,126 |

| 10 YR CAPITAL BUDG  | ET - 2024 |         |           |         |           |         |         |         |         |         |         |
|---------------------|-----------|---------|-----------|---------|-----------|---------|---------|---------|---------|---------|---------|
| Department: Bridges |           |         |           |         |           |         |         |         |         |         |         |
|                     |           |         |           |         |           |         |         |         |         |         |         |
|                     |           |         |           |         |           |         |         |         |         |         |         |
| Funding Sour        | rces      | 2023    | 2024      | 2025    | 2026      | 2027    | 2028    | 2029    | 2030    | 2031    | 2032    |
| Reserves            |           |         | 221,000   |         |           |         |         |         |         |         |         |
| Carryforward        | 1         |         | 331,000   |         |           |         |         |         |         |         |         |
| Grants              |           | -       | 334,548   | 320,000 | 320,000   | 320,000 | 320,000 | 257,938 | 111,047 | 320,000 | 320,000 |
| Tax Base            |           | 423,500 | 538,452   | 442,715 | 915,312   | 617,560 | 171,847 | 115,928 | 119,405 | 219,928 | 236,126 |
| Long Term De        | ebt       |         |           |         | 616,489   |         |         |         |         |         |         |
| Total Funding       | g         | 423,500 | 1,425,000 | 762,715 | 1,851,801 | 937,560 | 491,847 | 373,866 | 230,452 | 539,928 | 556,126 |

| 10 YR CAPITAL BUDGET - 2024                |         |        |        |        |        |        |        |        |        |        |
|--|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Department: Landfill                       |         |        |        |        |        |        |        |        |        |        |
|  |         |        |        |        |        |        |        |        |        |        |
| Project Description                        | 2023    | 2024   | 2025   | 2026   | 2027   | 2028   | 2029   | 2030   | 2031   | 2032   |
| MOE requirements                           | 25,000  | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Purchase lands for Glen Robertson Landfill | 75,000  |        |        |        |        |        |        |        |        |        |
| Well compliance upgrades                   |         | 65,000 |        |        |        |        |        |        |        |        |
| Total Before Inflation                     | 100,000 | 90,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Inflation                                  | 1.00    | 1.00   | 1.03   | 1.06   | 1.09   | 1.13   | 1.16   | 1.19   | 1.23   | 1.27   |
| Total with Inflation                       | 100,000 | 90,000 | 25,750 | 26,523 | 27,318 | 28,138 | 28,982 | 29,851 | 30,747 | 31,669 |
|  |         |        |        |        |        |        |        |        |        |        |
| Funding Sources                            | 2023    | 2024   | 2025   | 2026   | 2027   | 2028   | 2029   | 2030   | 2031   | 2032   |
| Reserves - Waste Disposal site             | 100,000 | 90,000 | 25,750 | 26,523 | 27,318 | 28,138 | 28,982 | 29,851 | 30,747 | 31,669 |
| Grants                                     |         |        |        |        |        |        |        |        |        |        |
| Tax Base                                   |         |        |        |        |        |        |        |        |        | -      |
| Long Term Debt                             |         |        |        |        |        |        |        |        |        |        |
| Total Funding                              | 100,000 | 90,000 | 25,750 | 26,523 | 27,318 | 28,138 | 28,982 | 29,851 | 30,747 | 31,669 |

| 10 YR CAPITAL BUDGET - 2024                    |              |           |         |         |         |         |         |         |         |         |
|--|--------------|-----------|---------|---------|---------|---------|---------|---------|---------|---------|
| Department: Roads (Hardtop and Other Roads r   | now combined | (k        |         |         |         |         |         |         |         |         |
| Project Description                            | 2023         | 2024      | 2025    | 2026    | 2027    | 2028    | 2029    | 2030    | 2031    | 2032    |
| Bishop Street                                  | 2023         | -         | -       | 3,000   | -       | -       | -       | 6,500   | -       | -       |
| Concession 12                                  |              | -         | -       | -       | -       | -       | -       | 13,200  | -       | -       |
| Concession 2                                   |              | -         | -       | -       | -       | 16,500  | -       |         | -       |         |
| Concession 8                                   |              | -         | -       | -       | -       | 56,100  | -       | -       | -       |         |
| Dornie Road                                    |              | -         | -       | -       | -       | -       | -       | -       | -       |         |
| Dornie Road                                    |              | -         | -       | -       | -       | -       | -       | -       | -       |         |
| Kenyon Dam Road                                |              | -         | -       | -       | -       | -       | -       | -       | -       |         |
| Kenyon, Concession 4                           |              | -         | -       | -       | -       | -       | -       | -       | -       |         |
| Sandfield Avenue                               |              | -         | -       | 3,000   | -       | -       | -       | 6,500   | -       |         |
| West Boundary Road                             |              | -         | -       | 1,200   | -       | -       | -       | 2,600   | -       |         |
| West Boundary Road                             |              | -         | -       | 6,600   | -       | -       | -       | 14,300  | -       |         |
| Tobin Street                                   |              | -         | -       | 1,800   | -       | -       | -       | 3,900   | -       |         |
| Anik Street                                    |              | -         | -       | 1,800   | -       | -       | -       | 3,900   | -       |         |
| Hugh Munro Street                              |              | -         | -       | 1,800   | -       | -       | -       | 3,900   | -       |         |
| Kennedy Avenue                                 |              | -         | -       | -       | -       | -       | -       | 5,200   | -       |         |
| Nixon Boundary Road                            |              | -         | -       | -       | -       | -       | -       | 1,300   | -       |         |
| Roads Needs Study                              | 1,416,868    | -         | -       | -       | -       | -       | 260,700 | -       | -       |         |
| Municipal parking Lots                         |              | 30,000    | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  |
| Geotechnical                                   |              | 10,000    | 10,000  | 10,000  |         |         |         |         |         |         |
| Stormwater management plan part 1              | 145,000      | 80,000    |         |         |         |         |         |         |         |         |
| Stormwater management plan part 2              |              | -         | 186,000 |         |         |         |         |         |         |         |
| Grading of railway crossings                   | 83,840       |           |         |         |         |         |         |         |         |         |
| Spring gravel resurfacing                      | 340,000      | 420,000   | 420,000 | 420,000 | 420,000 | 420,000 | 420,000 | 420,000 | 420,000 | 420,000 |
| Culvert relining program                       | 50,000       | 50,000    |         |         |         |         |         |         |         |         |
| Crossing on Industrial                         | 20,000       | 5,000     |         |         |         |         |         |         |         |         |
| Crossing in front of GDH                       | 20,000       | 5,000     |         |         |         |         |         |         |         |         |
| Sidewalk Maintenance Program                   | 150,000      | 150,000   | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Roads in Need Study - projects to be presented |              | 1,300,000 | -       | -       | -       | -       | -       | -       | -       |         |
| Front Street, West                             |              |           | -       | -       | -       | -       | -       | 900     | -       |         |
| Kenyon Dam Road                                |              |           | -       | -       | -       | -       | -       | 3,000   | -       |         |

| 10 YR CAPITAL BUDGET - 2024<br>Department: Roads (Hardtop and Other Ro | ads now combine | ч <i>)</i> |         |         |         |         |         |        |       |      |
|--|-----------------|------------|---------|---------|---------|---------|---------|--------|-------|------|
| bepartment. Notas (naratop and other h                                 |                 |            |         |         |         |         |         |        |       |      |
| Project Description  | 2023            | 2024       | 2025    | 2026    | 2027    | 2028    | 2029    | 2030   | 2031  | 2032 |
| McCormick Road (Golf Course)   |                 |            | -       | -       | -       | 1,200   | -       | -      | -     |      |
| McCormick Road (Golf Course)   |                 |            | -       | -       | -       | 4,800   | -       | -      | -     |      |
| Ouellette Road   |                 |            | -       | -       | -       | 13,200  | -       | -      | -     |      |
| Athol Road (Kenyon Conc. 20)   |                 | -          | 403,200 | -       | -       | -       | -       | -      | -     |      |
| Front Street   |                 | -          | 11,100  | -       | -       | -       | -       | 600    | -     |      |
| Loch Garry Road  |                 | -          | 136,500 | -       | -       | -       | -       | 23,100 | -     |      |
| Loch Garry Road  |                 | -          | 312,000 | -       | -       | -       | -       | 52,800 | -     |      |
| Stewart's Glen Concession 21   |                 | -          | 378,000 | -       | -       | -       | -       | -      | -     |      |
| Boundary Road, E.  |                 | -          | -       | 255,500 | -       | -       | -       | -      | -     |      |
| Boundary Road, E.  |                 | -          | -       | 73,000  | -       | -       | -       | -      | -     |      |
| Front Street   |                 | -          | -       | 36,500  | -       | -       | -       | -      | -     |      |
| ndustrial Blvd.  |                 | -          | -       | 176,400 | -       | -       | -       | -      | -     |      |
| Kincardine Street, W.  |                 | -          | -       | 226,000 | -       | -       | -       | 2,400  | -     |      |
| McCormick Road   |                 | -          | -       | 97,500  | -       | -       | -       | -      | -     |      |
| McCormick Road (Golf Course)   |                 | -          | -       | 154,500 | -       | -       | -       | 9,000  | -     |      |
| St. Paul Street  |                 | -          | -       | 226,000 | -       | -       | -       | 2,400  | -     |      |
| Center Street  |                 | -          | -       | -       | 169,500 | -       | -       | -      | 1,800 |      |
| Skye Road  |                 | -          | -       | -       | 429,000 | -       | -       | -      | -     |      |
| Skye Road  |                 | -          | -       | -       | 487,500 | -       | -       | -      | -     |      |
| Skye Road  |                 | -          | -       | -       | 234,000 | -       | -       | -      | -     |      |
| Boundary Road, E.  |                 | -          | -       | -       | -       | 39,200  | -       | -      | -     |      |
| Breadalbane Road, E.   |                 | -          | -       | -       | -       | 428,400 | -       | -      | -     |      |
| Breadalbane Road, E.   |                 | -          | -       | -       | -       | 123,600 | -       | -      | -     |      |
| Concession 5   |                 | -          | -       | -       | -       | 409,500 | -       | -      | -     |      |
| Dominion Street  |                 | -          | -       | -       | -       | 11,100  | -       | -      | -     |      |
| Kincardine Street  |                 | -          | -       | -       | -       | 56,500  | -       | -      | -     |      |
| Kincardine Street, E.  |                 | -          | -       | -       | -       | 56,500  | -       | -      | -     |      |
| Power Dam Road   |                 | -          | -       | -       | -       | 30,900  | -       | -      | -     |      |
| Viau Street  |                 | -          | -       | -       | -       | 36,500  | -       | -      | -     |      |
| Concession 4, Kenyon   |                 | -          | -       | -       | -       | -       | 487,500 | -      | -     |      |
| Concession 4, Kenyon   |                 | -          | -       | -       | -       | -       | 247,200 | -      | -     |      |

Township of North Glengarry - 2024 Draft Operating and Capital Budgets

| 10 YR CAPITAL BUDGET - 2024            |                    |           |           |           |           |           |           |           |           |           |
|--|--------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Department: Roads (Hardtop and Other R | Roads now combined | d)        |           |           |           |           |           |           |           |           |
| Project Description                    | 2023               | 2024      | 2025      | 2026      | 2027      | 2028      | 2029      | 2030      | 2031      | 2032      |
| Concession 5                           |                    | -         | -         | -         | -         | -         | 175,500   | -         | -         |           |
| Concession II                          |                    | -         | -         | -         | -         | -         | -         | 195,000   | -         |           |
| Concession 5                           |                    | -         | -         | -         | -         | -         | -         | 75,600    | -         |           |
| Dominion Street                        |                    | -         | -         | -         | -         | -         | -         | 56,500    | -         |           |
| Dominion Street                        |                    | -         | -         | -         | -         | -         | -         | 56,500    | -         |           |
| Dominion Street                        |                    | -         | -         | -         | -         | -         | -         | 282,500   | -         |           |
| Loch Garry Road                        |                    | -         | -         | -         | -         | -         | -         | 351,000   | -         |           |
| Loch Garry Road                        |                    | -         | -         | -         | -         | -         | -         | 214,500   | -         |           |
| Lochinvar Road (paved)                 |                    | -         | -         | -         | -         | -         | -         | -         | 579,600   |           |
| MacMillan Road                         |                    | -         | -         | -         | -         | -         | -         | -         | 430,950   |           |
| Tannery Road                           |                    | -         | -         | -         | -         | -         | -         | -         | 25,200    |           |
| Tannery Road                           |                    | -         | -         | -         | -         | -         | -         | -         | 453,600   |           |
| Placeholder for future work            |                    |           |           |           |           |           |           |           |           | 1,500,000 |
| Lochiel Garage Roof                    |                    | 75,000    |           |           |           |           |           |           |           |           |
| Total Before Inflation                 | 2,223,685          | 2,122,976 | 2,034,775 | 1,872,574 | 1,917,973 | 1,881,972 | 1,768,871 | 1,985,070 | 2,089,119 | 2,097,968 |
| Inflation                              | 1.00               | 1.00      | 1.03      | 1.06      | 1.09      | 1.13      | 1.16      | 1.19      | 1.23      | 1.27      |
| Total with Inflation                   | 2,223,685          | 2,122,976 | 2,095,818 | 1,986,614 | 2,095,821 | 2,118,176 | 2,050,606 | 2,370,277 | 2,569,353 | 2,657,643 |
|  |                    |           |           |           |           |           |           |           |           |           |
| Funding Sources                        | 2023               | 2024      | 2025      | 2026      | 2027      | 2028      | 2029      | 2030      | 2031      | 2032      |
|  |                    |           |           |           |           |           |           |           |           |           |
| Reserves                               | 50,000             | -         |           |           |           |           |           |           |           |           |
| Carryforward                           | 487,000            | 775,000   |           |           |           |           |           |           |           |           |
| Grants                                 | 1,049,153          | 646,692   |           |           |           |           |           |           |           |           |
| Tax Base                               | 639,555            | 703,308   | 2,097,904 | 1,986,614 | 2,095,821 | 2,118,176 | 2,050,606 | 2,370,277 | 2,569,353 | 2,657,643 |
| Long Term Debt                         |                    |           |           |           |           |           |           |           |           |           |
| Total Funding                          | 2,225,708          | 2,125,000 | 2,097,904 | 1,986,614 | 2,095,821 | 2,118,176 | 2,050,606 | 2,370,277 | 2,569,353 | 2,657,643 |

| /ater         |  |                |                 |                 |                             |                  |
|---------------|--|----------------|-----------------|-----------------|-----------------------------|------------------|
|               |  | 2021 - ACTUAL  | 2022 - ACTUAL   | 2023 -<br>FINAL | 2023 ACTUALS<br>TO DECEMBER | 2024<br>PROPOSED |
| Account Code  | Account Description                      | VALUES         | VALUES          | BUDGET          | 18                          | BUDGET           |
| REVENUES      |  |                |                 |                 |                             |                  |
| 1-3-9300-4900 | WATER - DOMESTIC - ALEXANDRIA            | (1,266,705)    | (1,270,543)     | (1,141,845)     | (1,197,485)                 | (1,164,682       |
| 1-3-9300-4902 | WATER-COMMERCIAL-ALEXANDRIA              | (398,394)      | (401,278)       | (631,351)       | (397,772)                   | (643,978         |
| 1-3-9300-4903 | WATER-GLEN ROBERTSON                     | (41,832)       | (44,320)        | (42,216)        | (43,787)                    | (43,06           |
| 1-3-9300-4905 | WATER - PENALTY & INTEREST               | (17,915)       | (18,825)        | (20,000)        | (20,175)                    | (20,00           |
| 1-3-9300-4906 | WATER-OTHER INCOME                       | (18,126)       | (36,747)        | (10,000)        | (33,689)                    | (10,00           |
| 1-3-9300-4907 | WATER - NSF CHEQUE CHARGE                | (380)          | (300)           | -               | (220)                       | -                |
| 1-3-9300-4908 | WATER - DOMESTIC - MAXVILLE              | (194,285)      | (251,611)       | (240,000)       | (238,476)                   | (244,80          |
| 1-3-9300-4909 | WATER - COMMERCIAL- MAXVILLE             | (64,990)       | (72,535)        | (75,000)        | (76,676)                    | (76,50           |
| 1-3-9300-4961 | USER FEES - WETLANDS CAPITAL RECOVERY    | (11,227)       | (10,750)        | (15,000)        | (10,348)                    | (15,00           |
| 1-3-9300-4971 | WATER - HYDRANT RENTAL                   | -              | -               | (20,000)        | -                           | (20,00           |
| 1-3-9300-8001 | TRANSFER FROM WATER RESERVES             | -              | (348,792)       | -               | -                           | -                |
|               | TOTAL REVENUES                           | (2,013,854)    | (2,455,701)     | (2,195,412)     | (2,018,628)                 | (2,238,02        |
|               |  |                |                 |                 |                             |                  |
| EXPENSES      |  | 25 200         | 25.047          |                 | 17.000                      |                  |
| 1-4-9200-1225 |  | 25,288         | 25,847          | -               | 17,626                      | -                |
| 1-4-9200-1500 | NGWD - LTD MAXVILLE WATER PROJECT        | 204,110        | 193,913         | -               | 220,062                     | -                |
| 1-4-9200-1505 | NGWD-LTD PAYMENTS                        | 5,914          | 567             | -               | -                           | -                |
| 1-4-9200-2015 | NGWD-MUNICIPAL TAXES                     | 792            | 2,294           | -               | 2,335                       | -                |
| 1-4-9200-2020 | NGWD-HEALTH & SAFETY                     | 71             | 760             | -               | 1,173                       | -                |
| 1-4-9200-2021 | NGWD-WORK BOOTS & CLOTHING ALLOWANCE     | 490            | 1,968           | -               | 1,973                       | -                |
| 1-4-9200-2022 | NGWD - PRESCRIPTION SAFETY GLASSES       | 300            | -               | -               | -                           | -                |
| 1-4-9200-2023 | NGWD-BILLING OPERATING COSTS             | 1,794          | 2,786           | -               | 1,474                       | -                |
| 1-4-9200-2025 | NGWD-MILEAGE & TRAVEL                    | 694            | -               | -               | -                           | -                |
| 1-4-9200-2027 | NGW - INSURANCE CLAIMS                   | 2,500          | -               | -               | -                           | -                |
| 1-4-9200-2035 | NGWD-CONFERENCE & WORKSHOPS              | 3,031          | 5,869           | -               | 6,160                       | -                |
| 1-4-9200-2037 | NGWD-CERTIFICATE RENEWAL                 | 30             | 1,110           | -               | 140                         | -                |
| 1-4-9200-2049 | NGWD-CELL PHONES                         | 1,075          | 2,221           | -               | 2,457                       | -                |
| 1-4-9200-2050 | NGWD-TELEPHONE                           | 4,629          | 5,722           | -               | 4,713                       | -                |
| 1-4-9200-2051 | NGWD-COURIER                             | 941            | 472             | -               | 1,267                       | -                |
| 1-4-9200-2056 | NGWD-HYDRO                               | 7,376          | 8,711           | -               | 5,363                       | -                |
| 1-4-9200-2110 | NGWD-TOOLS                               | 1,202          | 1,549           | -               | 1,113                       | -                |
| 1-4-9200-2114 | NGWD-CHEMICALS                           | -              | 24,912          | -               | 11,793                      | -                |
| 1-4-9200-2116 | NGWD-CHLORINE                            | 303            | 3,420           | -               | 1,515                       | -                |
| 1-4-9200-2120 | NGWD-OFFICE SUPPLIES                     | 944            | 1,091           | -               | 1,431                       | -                |
| 1-4-9200-2125 | NGWD-MATERIALS & SUPPLIES                | 2,930          | 4,631           | -               | 2,271                       | -                |
| 1-4-9200-2130 | NGWD - COMPUTER SUPPLIES                 | 4,836          | 5,401           | -               | 9,352                       | -                |
| 1-4-9200-2140 | NGWD - PHOTOCOPIER EXPENSES              | 870            | 1,397           | -               | 1,655                       | -                |
| 1-4-9200-2162 | NGWD-NEW WATER METER /REPAIRS            | 1,189          | 3,220           | -               | 5,775                       | -                |
| 1-4-9200-2164 | NGWD-WATER MAIN REPAIRS                  | 118,293        | 126,484         | -               | 124,056                     | -                |
| 1-4-9200-2166 | NGWD-FROZEN LINES SERVICES               | 305            | 1,735           | -               | -                           | -                |
| 1-4-9200-2201 | NGWD-QMS AUDITING                        | -              | 1,955           | _               | 4,764                       | _                |
| 1-4-9200-2223 | NGWD-CONSULTING FEES                     | 4,783          | -               | -               | -                           | -                |
| 1-4-9200-2300 | NGWD-ADVERTISING                         | 1,000          | 180             | -               | 404                         | _                |
| 1-4-9200-2366 | NGWD-BUILDING MTCE/SUPPLIES              | 1,000          | 3,857           | _               | 558                         | -                |
| 1-4-9200-2368 | NGWD-EQUIPMENT MTCE                      | 9,159          | 5,372           | -               | 5,784                       | -                |
| 1-4-9200-2308 | NGWD-EQUIPMENT MICE                      | 216            | - 5,572         | -               | 5,764                       | -                |
| 1-4-9200-2370 | NGWD-VEHICLE MTCE                        |                |                 |                 | - 488                       |                  |
| 1-4-9200-2399 | NGWD-VEHICLE MICE<br>NGWD-GAS/OIL/DIESEL | 1,458<br>9,823 | 3,787<br>11,759 | -               | 488 10,053                  | -                |

| Account Code  | Account Description                | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 -<br>FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
|---------------|------------------------------------|-------------------------|-------------------------|---------------------------|-----------------------------------|----------------------------|
| 1-4-9200-3753 | NGWD-METER READING                 | 16,322                  | 15,660                  | BUDGEI                    | 16,029                            | BODGET                     |
| 1-4-9200-3733 |                                    | 928                     | ,                       | -                         |                                   | -                          |
| 1-4-9200-4010 | NGWD-CONTRACTS/CONTRACTED SERVICES |                         | 1,211                   | -                         | 1,113                             | -                          |
|               | NGWD - LOCATES                     | 10,586                  | 7,427                   | -                         | 7,736                             | -                          |
| 1-4-9200-5120 | NGWD - SNOW REMOVAL                | 5,516                   | 7,795                   | -                         | 7,699                             | -                          |
| 1-4-9300-1010 | NGWT-WAGES                         | 283,106                 | 333,188                 | 277,780                   | 326,816                           | 280,717                    |
| 1-4-9300-1015 | NGWT - PART TIME WAGES             | 4,802                   | 4,024                   | 6,164                     | 373                               | 5,961                      |
| 1-4-9300-1035 | NGWT - OVERTIME                    | 28,404                  | 40,997                  | 36,000                    | 31,678                            | 36,000                     |
| 1-4-9300-1110 | NGWT-BENEFITS                      | 93,284                  | 109,425                 | 98,246                    | 102,531                           | 94,985                     |
| 1-4-9300-1210 | NGWT-WSIB CLAIMS PAID              | 1,406                   | -                       | 500                       | -                                 | 500                        |
| 1-4-9300-1225 | NGWT-INSURANCE                     | 25,288                  | 28,702                  | 78,604                    | 17,626                            | 35,252                     |
| 1-4-9300-1500 | NGWT-LTD PAYMENTS                  | 513,360                 | 472,474                 | 454,110                   | 454,110                           | 433,316                    |
| 1-4-9300-1505 | NGWT-LTD PAYMENTS                  | -                       | 243                     | 64,628                    | -                                 | -                          |
| 1-4-9300-2015 | NGWT-MUNICIPAL TAXES               | 10,462                  | 10,574                  | 10,000                    | 10,765                            | 10,000                     |
| 1-4-9300-2020 | NGWT-HEALTH & SAFETY               | -                       | 60                      | 2,400                     | -                                 | 2,400                      |
| 1-4-9300-2021 | NGWT-WORK BOOTS & CLOTHING         | -                       | 753                     | 2,500                     | 567                               | 3,240                      |
| 1-4-9300-2022 | NGWT - PRESCRIPTION SAFETY GLASSES | -                       | -                       | 750                       | -                                 | 750                        |
| 1-4-9300-2023 | NGWT-BILLING OPERATING COSTS       | 1,794                   | 2,312                   | 1,500                     | 1,888                             | 1,500                      |
| 1-4-9300-2035 | NGWT-CONFERENCES & WORKSHOPS       | 1,623                   | 5,005                   | 18,000                    | 12,783                            | 19,800                     |
| 1-4-9300-2037 | NGWT-CERTIFICATE RENEWAL           | 328                     | 140                     | 2,200                     | 556                               | 2,200                      |
| 1-4-9300-2049 | NGWT-CELL PHONES                   | 1,859                   | 1,818                   | 5,000                     | 3,104                             | 5,000                      |
| 1-4-9300-2050 | NGWT-TELEPHONE                     | 820                     | 829                     | 4,200                     | 818                               | 4,200                      |
| 1-4-9300-2051 | NGWT-COURIER                       | 1,144                   | 2,032                   | 2,000                     | 1,425                             | 2,700                      |
| 1-4-9300-2055 | NGWT-ENBRIDGE                      | 8,345                   | 8,625                   | 9,000                     | 9,654                             | 10,000                     |
| 1-4-9300-2056 | NGWT-HYDRO                         | 58,344                  | 68,209                  | 73,100                    | 51,645                            | 67,500                     |
| 1-4-9300-2057 | NGWT-WATER/SEWER                   | -                       | -                       | 200                       | 305                               | -                          |
| 1-4-9300-2100 | NGWT-POSTAGE                       | _                       | _                       | 4,100                     | _                                 | 4,100                      |
| 1-4-9300-2110 | NGWT-TOOLS                         | _                       | 391                     | 3,000                     | 540                               | 3,000                      |
| 1-4-9300-2114 | NGWT-CHEMICALS                     | 38,268                  | 27,742                  | 52,000                    | 19,792                            | 40,000                     |
| 1-4-9300-2115 | NGWT-COAGULENT                     | 45,111                  | 80,330                  | 60,000                    | 115,512                           | 100,000                    |
| 1-4-9300-2116 | NGWT-CHLORINE                      | 21,409                  | 32,087                  | 27,500                    | 10,212                            | 27,500                     |
| 1-4-9300-2120 | NGWT-OFFICE SUPPLIES               | 140                     | 1,262                   | 3,000                     | 994                               | 3,000                      |
| 1-4-9300-2125 | NGWT-MATERIALS & SUPPLIES          | 4,683                   | 8,450                   | 13,000                    | 7,043                             | 13,000                     |
| 1-4-9300-2120 | NGWT-WATERIALS & SOFT LIES         | 350                     | 103                     | 6,900                     | 670                               | 6,500                      |
| 1-4-9300-2130 | NGWT - PHOTOCOPIER EXPENSE         | 870                     | 1,322                   | 2,000                     |                                   | 2,000                      |
|               |                                    | 870                     |                         |                           | 1,321                             |                            |
| 1-4-9300-2162 | NGWT - NW WATER METER/REPAIRS      | -                       | -                       | 2,000                     | -                                 | 2,000                      |
| 1-4-9300-2164 | NGWT - WATER MAIN REPAIRS          | -                       | -                       | 120,000                   | -                                 | 120,000                    |
| 1-4-9300-2166 | NGWT - FROZEN LINE REPAIRS         | -                       | -                       | 500                       | -                                 | 500                        |
| 1-4-9300-2201 | NGWT-QMS AUDITING                  | -                       | -                       | 5,900                     | 4,899                             | 7,000                      |
| 1-4-9300-2210 | NGWT-LEGAL FEES                    | -                       | -                       | 10,000                    | -                                 | 10,000                     |
| 1-4-9300-2223 | NGWT-CONSULTING FEES               | -                       | -                       | 10,000                    | -                                 | 10,000                     |
| 1-4-9300-2300 | NGWT-ADVERTISING                   | 676                     | 220                     | 1,500                     | 213                               | 1,500                      |
| 1-4-9300-2366 | NGWT-BUILDING MTCE/SUPPLIES        | 9,385                   | 9,265                   | 7,000                     | 2,115                             | 7,000                      |
| 1-4-9300-2368 | NGWT-EQUIPMENT MTCE                | 51,108                  | 78,175                  | 45,000                    | 45,091                            | 45,000                     |
| 1-4-9300-2370 | NGWT - TRUCK LICENSING             | 216                     | -                       | 1,000                     | -                                 | 1,000                      |
| 1-4-9300-2399 | NGWT - VEHICLE MAINTENANCE         | -                       | -                       | 2,500                     | -                                 | 2,500                      |
| 1-4-9300-2400 | NGWT-GAS/OIL/DIESEL                | 297                     | 4,034                   | 12,000                    | 1,314                             | 12,000                     |
| 1-4-9300-2410 | NGWT-ASSOC. & MEMBERSHIP FEES      | 1,416                   | 2,449                   | 1,500                     | 315                               | 1,500                      |
| 1-4-9300-2540 | NGWT-SAMPLING                      | 30,352                  | 27,741                  | 23,500                    | 34,195                            | 27,000                     |
| 1-4-9300-3010 | NGWT-EQUIPMENT RENTAL              | -                       | -                       | 500                       | -                                 | 500                        |
| 1-4-9300-3753 | NGWT - METER READING               | -                       | -                       | 15,000                    | -                                 | 15,000                     |
| 1-4-9300-4010 | NGWT-CONTRACTS/CONTRACTED SERVICES | 7,246                   | 2,210                   | 11,500                    | 3,545                             | 6,500                      |

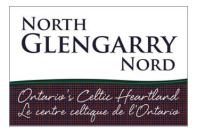
| Account Code  | Account Description                    | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 -<br>FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
|---------------|--|-------------------------|-------------------------|---------------------------|-----------------------------------|----------------------------|
| 1-4-9300-4013 | NGWT-OPERATING MONITORING/ANALYSIS COS | -                       | -                       | 1,000                     | -                                 | -                          |
| 1-4-9300-4100 | NGWT-GRASS CUTTING                     | -                       | -                       | 1,000                     | -                                 | -                          |
| 1-4-9300-4114 | NGWT - LOCATES                         | -                       | -                       | 12,000                    | -                                 | 12,000                     |
| 1-4-9300-5120 | NGWT - SNOW REMOVAL                    | -                       | -                       | 5,000                     | -                                 | 13,000                     |
| 1-4-9300-7997 | NGWT-EMERGENCY PHONE SYSTEM            | -                       | -                       | 1,500                     | -                                 | 1,000                      |
| 1-4-9300-7999 | NGWT-BOIL WATER ADVISORY               | -                       | -                       | 500                       | -                                 | -                          |
| 1-4-9300-5020 | NGWT-BAD DEBT EXPENSE                  | 328                     | 5,822                   | -                         | 858                               | -                          |
| 1-4-9300-9000 | NGWT-TRANSFER TO RESERVES              | 125,000                 | 250,000                 | 89,730                    | -                                 | 46,899                     |
|               | TOTAL EXPENSES                         | 1,827,883               | 2,106,835               | 1,698,512                 | 1,754,695                         | 1,557,020                  |
| Account Code  | Account Description                    | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 -<br>FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
| CAPITAL       |  |                         |                         |                           | -                                 |                            |
| 1-5-9200-8000 | CAPITAL - NGWD - WATER DISTRIBUTION    | 29,080                  | -                       | -                         | -                                 | -                          |
| 1-5-9300-2223 | NWWT - PROJECT ENGINEERING             | -                       | -                       | -                         | -                                 | -                          |
| 1-5-9300-8000 | CAPITAL - NGWT - WATER TREATMENT       | 14,156                  | 348,792                 | 496,900                   | 153,260                           | 681,000                    |
|               | TOTAL CAPITAL                          | 43,236                  | 348,792                 | 496,900                   | 153,260                           | 681,000                    |
|               | Total Water Works                      | (142,735)               | (74)                    | -                         | (110,673)                         | (0)                        |

| RFVENUSE         Image: constraint of the section |               |                     |         | 2022 - ACTUAL | 2023 - FINAL | 2023 ACTUALS<br>TO DECEMBER | 2024<br>PROPOSED        |
|--|---------------|---------------------|---------|---------------|--------------|-----------------------------|-------------------------|
| 1-3 400-8001         NGS - TRANSFER FROM RESERVES         -         (18,140)         (15,053)         (17,225)         (15,749)           1-3 9300-4940         SEWER FES - ALEXANDRIA         (850,546)         (855,338)         (90,050)         (817,228)         (117,226)         (1156,661)         (17,12,35)           1-3 9300-4951         WATER/SEWER CONNECTION FES         (53,750)         (12,000)         (20,000)         (37,000)         (2           1-4 9400-1010         NGS - WAGES         128,496         128,823         185,186         138,220         18           1-4 9400-1010         NGS - WAGES         - </th <th>Account Code</th> <th>Account Description</th> <th>VALUES</th> <th>VALUES</th> <th>BUDGET</th> <th>18</th> <th>BUDGET</th>   | Account Code  | Account Description | VALUES  | VALUES        | BUDGET       | 18                          | BUDGET                  |
| 13-3900-4940         SEWER FEES - ALEXANDRIA         (80,546)         (815,338)         (96,050)         (817,236)         (156,961)         (177,236)         (156,961)         (177,236)         (156,961)         (177,236)         (156,961)         (177,236)         (156,961)         (177,236)         (1,012,000)         (2,000)         <   |               |                     |         | (10,1,10)     | (= 000)      |                             | (502.4.40)              |
| 13-3930-4911         SEWER FES- MAXVILLE         (163,190)         (174,250)         (172,230)         (156,910)         (17           1-3-9300-4951         WATE R/SEWER CONNECTION FEES         (53,700)         (120,000)         (20,000)         (37,000)         (12           CONNECTION FEES         (10,07,080)         (10,050,080)         (1,050,080)         (1,050,080)         (1,01,120)         (10,01,120)         (10,01,120)         (11,  |               |                     | -       |               |              |                             | (583,149)               |
| 1-3-9300-4951         WATER/SEWER CONNECTION FEES         (137,50)         (12,000)         (20,000)         (37,000)         (2           TOTAL REVENUES         (1067,486)         (1,050,038)         (1,1158,589)         (1,01,120)         (1,75           EXPENSES  |               |                     |         |               |              |                             | (979,761)               |
| TOTAL REVENUES         (1,067,486)         (1,050,038)         (1,158,589)         (1,011,210)         (1,75           EXPENSES         -<   |               |                     |         |               |              |                             | (175,681)               |
| 1-4-9400-1010       NGS - WAGES       128,496       128,823       185,186       138,220       18         1-4-9400-1055       NGS - OVERTIME       20,700       18,19       24,000       5.726       22         1-4-9400-1101       NGS - SERTIME       50,418       53,339       65,498       52,160       66         1-4-9400-120       NGS - WISB CLAIMS PAID       1,875       -  | 1-3-9300-4951 |                     |         |               |              |                             | (20,000)<br>(1,758,591) |
| 1-4-9400-1010       NGS - WAGES       128,496       128,823       185,186       138,220       18         1-4-9400-1015       NGS - PART-TIME WAGES       -       621       -       -       -         1-4-9400-1015       NGS - OVERTIME       20,700       18,189       20,400       05,726       22         1-4-9400-1101       NGS - SENFITIME       50,418       53,339       65,498       52,160       6         1-4-9400-1205       NGS - INSURANCE       33,717       38,269       47,60       18,227       1       - <td>FXPENSES</td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td>   | FXPENSES      |                     |         |               |              | -                           |                         |
| 1-4-9400-1015NGS - PART-TIME WAGES-6211-4-9400-1035NGS - OVERTIME20,76018,8924,00025,72621-4-9400-1101NGS - BENEFITS50,41853,3965,40852,10061-4-9400-1225NGS - INSURANCE33,71738,26947,64018,59211-4-9400-1255NGS - ITD PATMENTS1-4-9400-2015NGS - ITD WETLANDS4,3323,59826,64019,21121-4-9400-2021NGS - MUNICIPAL TAXES12,39512,5278,00012,75421-4-9400-2021NGS - MUNICIPAL TAXES2,3913,0442,0002,241-1-4-9400-2021NGS - BILLING OPERATING COSTS2,3913,0442,0002,241-1-4-9400-2023NGS - MERTING ATTENDANCE6.9411-4-9400-2023NGS - INSURANCE CLAIMS6.941-1-4-9400-2027NGS - INSURANCE CLAIMS5.2085.2069,0009,32611-4-9400-2037NGS - CERTOF APPROV & PERMITS1001-4-9400-2037NGS - CERTOF APPROV & PERMITS1001-4-9400-2038NGS - CERTOF APPROV & PERMITS100   |               | NGS - WAGES         | 128 496 | 128 823       | 185 186      | 138 220                     | 187,145                 |
| 14-9400-1035         NGS - OVERTIME         20,760         18,189         24,000         25,726         2           1-4-9400-1110         NGS - BENEFITS         50,418         53,339         65,988         52,100         6           1-4-9400-1225         NGS - INSURANCE         33,717         38,269         47,640         18,592         1           1-4-9400-1255         NGS - IND PAYMENTS         -         <  |               |                     | 120,450 |               | -            | 130,220                     | 107,145                 |
| 1-4-9400-1110       NGS - BENEFITS       50,418       53,339       65,498       52,160       6         1-4-9400-1210       NGS - WSIB CLAIMS PAID       1,875       -       -       -       -         1-4-9400-1505       NGS - INDURANCE       33,717       38,269       47,640       18,592       1         1-4-9400-1515       NGS - LTD PAYMENTS       - <td< td=""><td></td><td></td><td>20.760</td><td></td><td>24.000</td><td>25 726</td><td>24,000</td></td<>  |               |                     | 20.760  |               | 24.000       | 25 726                      | 24,000                  |
| 1-4-9400-1210       NGS - WSIB CLAIMS PAID       1,875       -       -       -         1-4-9400-1225       NGS - INSURANCE       33,717       38,269       47,640       18,592       1         1-4-9400-1505       NGS - ID PAYMENTS       -       -       -       -       -         1-4-9400-1515       NGS - ID WETLANDS       4,332       3,598       26,640       19,211       2         1-4-9400-2015       NGS - MUNICIPALTAXES       12,395       12,527       8,000       12,754       -         1-4-9400-2021       NGS - HEALTH & SAFETY       821       2,649       2,000       2,241       -         1-4-9400-2025       NGS - MURCR BOT'S & CLOTHING       2,649       -       -       -       -         1-4-9400-2025       NGS - MILAGE & TRAVEL       694       -       -       -       -         1-4-9400-2025       NGS - CONFERENCE & WORSHOPS       5,288       5,206       9,000       9,326       1         1-4-9400-2035       NGS - CENTRE RENEWAL       399       -       -       -       -         1-4-9400-2037       NGS - CENTRE RENEWAL       3995       3,995       4,000       3,886       -       -         1-4-9400-2051       NGS -   |               |                     | ,       |               |              |                             | 63,323                  |
| 14-9400-1225         NGS - INSURANCE         33,717         38,269         47,640         18,592         1           1-4-9400-1505         NGS - LTD PAYMENTS         -  |               |                     |         |               | -            | 52,100                      |                         |
| 14-9400-1505         NGS - LTD PAYMENTS         -          14-9400-2037  |               |                     | ,       |               | - 47 6/0     | -<br>18 507                 | -<br>18,592             |
| 1-4-9400-1515         NGS - LTD WETLANDS         4,332         3,598         26,640         19,211         2           1-4-9400-2015         NGS - MUNICIPAL TAXES         12,395         12,527         8,000         12,754         1           1-4-9400-2020         NGS - HEALTH & SAFETY         821         2,649         2,000         1,552         3,333           1-4-9400-2023         NGS - BILLING OPERATING COSTS         2,391         3,004         2,000         2,241         1           1-4-9400-2025         NGS - MIEAGE & TRAVEL         6694            1         1           1-4-9400-2027         NGS - INSURANCE CLIMINS          1         -         1         -         1         1           1-4-9400-2037         NGS - CONFERENCE & WORKSHOPS         5,288         5,206         9,000         9,326         1           1-4-9400-2037         NGS - CERT OF APPROV & PERMITS         100          -         -         -         -         1         -         1         -         49400-2051         NGS - CELI PHONE         3,952         3,955         4,000         3,836         -         -         -         -         -         -         -         -  |               |                     | -       | 50,209        | 47,040       |                             |                         |
| 1-4-9400-2015       NGS - MUNICIPAL TAXES       12,395       12,527       8,000       12,754         1-4-9400-2020       NGS - HEALTH & SAFETY       821       2,649       2,000       1,562         1-4-9400-2021       NGS - WORK BOOTS & CLOTHING       2,649       2,129       425       3,838         1-4-9400-2023       NGS - BILLING OPERATING COSTS       2,391       3,004       2,000       2,241         1-4-9400-2025       NGS - METNIG ATTENDANCE       -       -       -       -         1-4-9400-2035       NGS - CONFERENCE & WORKSHOPS       5,288       5,206       9,000       9,326       1         1-4-9400-2037       NGS - ICLENSE RENEWAL       390       -       1,000       981       1         1-4-9400-2037       NGS - CELL PHONES       1,777       2,782       2,500       2,885         1-4-9400-2038       NGS - CELL PHONES       1,777       2,782       2,500       2,885         1-4-9400-2030       NGS - ELLIPHONE       3,952       3,995       4,000       3,896       -         1-4-9400-2031       NGS - COURIER       4121       1,683       700       1,934         1-4-9400-2030       NGS - CELL PHONE       3,952       3,000       1,110  |               |                     | 1 333   | 2 508         | 26.640       | 10 211                      | 26,640                  |
| 1-4-9400-2020         NGS - HEALTH & SAFETY         821         2,649         2,000         1,562           1-4-9400-2021         NGS - WORK BOOTS & CLOTHING         2,649         2,129         4455         3,838           1-4-9400-2023         NGS - BILLING OPERATING COSTS         2,391         3,004         2,000         2,241           1-4-9400-2025         NGS - MILEAGE & TRAVEL         694         -         -         -           1-4-9400-2027         NGS - INSURANCE CLAIMS         -         -         -         1           1-4-9400-2037         NGS - CONFERENCE & WORKSHOPS         5,288         5,260         9,000         9,326         1           1-4-9400-2037         NGS - CERT OF APPROV & PERMITS         100         -         -         -         -           1-4-9400-2038         NGS - CELL PHONES         1,757         2,782         2,500         2,885         -           1-4-9400-2050         NGS - CELL PHONE         3,912         3,939         4,000         3,946         -           1-4-9400-2050         NGS - CELL PHONE         3,718         9,136         5,000         1,013           1-4-9400-2100         NGS - CONFIRE         8,7449         86,982         75,000         3,014         -  |               |                     |         |               | ,            |                             | 8,000                   |
| 1-4-9400-2021       NGS - WORK BOOTS & CLOTHING       2,649       2,129       425       3,838         1-4-9400-2023       NGS - BILLING OPERATING COSTS       2,391       3,004       2,000       2,241         1-4-9400-2026       NGS - MILEAGE & TRAVEL       6694       -       -       -         1-4-9400-2026       NGS - INELRAGE TRAVEL       6694       -       10.000       -       1         1-4-9400-2027       NGS - INSURANCE CLAIMS       -       -       10.000       9326       1         1-4-9400-2037       NGS - CONFERENCE & WORKSHOPS       5,288       5,206       9,000       9326       1         1-4-9400-2037       NGS - CLERNERENEWAL       390       -       1,000       981       -         1-4-9400-2038       NGS - CERT OF APPROV & PERMITS       100       -       -       -       -         1-4-9400-2050       NGS - TELEPHONE       3,952       3,995       4,000       3,896       -         1-4-9400-2051       NGS - COURIER       421       1,683       700       1,934         1-4-9400-2051       NGS - COLPHONES       3,718       9,136       5,000       1,107         1-4-9400-2101       NGS - CHEMICALS       3,718       9,136  |               |                     |         |               |              |                             | 2,000                   |
| 1-4-9400-2023       NGS - BILLING OPERATING COSTS       2,391       3,004       2,000       2,241         1-4-9400-2025       NGS - MILEAGE & TRAVEL       694       -       -       -       -         1-4-9400-2026       NGS - MEETING ATTENDANCE       -       -       0       -       1         1-4-9400-2027       NGS - INSURANCE CLAIMS       -       -       10,000       9,326       1         1-4-9400-2037       NGS - CONFERENCE & WORKSHOPS       5,288       5,206       9,000       9,816       -         1-4-9400-2037       NGS - CERT OF APPROV & PERMITS       100       -       -       -       -         1-4-9400-2038       NGS - CELL PHONES       1,757       2,782       2,500       2,885       -         1-4-9400-2050       NGS - TELEPHONE       3,952       3,995       4,000       3,886       -         1-4-9400-2051       NGS - COURIER       421       1,683       700       1,934         1-4-9400-2050       NGS - TELEPHONE       3,936       9,136       5,000       1,107         1-4-9400-2101       NGS - COURIER       421       1,683       700       1,316         1-4-9400-2104       NGS - CHEMICALS       3,718       9,136       <  |               |                     |         |               |              |                             | 2,000                   |
| 1-4-9400-2025         NGS - MILEAGE & TRAVEL         694         -         -         -           1-4-9400-2026         NGS - MEETING ATTENDANCE         -         -         10,000         -         1           1-4-9400-2027         NGS - INSURANCE CLAIMS         -         -         10,000         9,326         1           1-4-9400-2037         NGS - CONFERENCE & WORKSHOPS         5,288         5,206         9,000         9,9326         1           1-4-9400-2037         NGS - CERT OF APPROV & PERMITS         100         -         -         -         -           1-4-9400-2038         NGS - CERL PHONES         1,757         2,782         2,500         2,885         -           1-4-9400-2050         NGS - TELEPHONE         3,952         3,995         4,000         3,986         -           1-4-9400-2051         NGS - OURIER         421         1,683         700         1,934         -           1-4-9400-2010         NGS - FUDRO         87,449         86,982         75,000         76,684         7           1-4-9400-2110         NGS - CHEMICALS         3,718         9,136         5,000         11,107           1-4-9400-2110         NGS - CHEMICALS         3,718         9,136         4,000 <td></td> <td></td> <td>,</td> <td></td> <td></td> <td></td> <td>2,240</td>  |               |                     | ,       |               |              |                             | 2,240                   |
| 1-4-9400-2026         NGS - MEETING ATTENDANCE         -         -         -         -           1-4-9400-2027         NGS - INSURANCE CLAIMS         -         -         10,000         -         1           1-4-9400-2035         NGS - CONFERENCE & WORKSHOPS         5,288         5,206         9,000         9,326         1           1-4-9400-2037         NGS - LICENSE RENEWAL         390         -         1,000         981           1-4-9400-2038         NGS - CERT OF APPROV & PERMITS         100         -         -         -           1-4-9400-2039         NGS - CERT OF APPROV & PERMITS         100         -         -         -           1-4-9400-2050         NGS - CERT OF APPROV & PERMITS         1,777         2,782         2,500         2,885           1-4-9400-2051         NGS - COURIER         421         1,683         700         1,934           1-4-9400-2056         NGS - HYDRO         87,449         86,982         75,000         76,684         7           1-4-9400-2100         NGS - COLRIER         1,085         955         1,000         1,1107           1-4-9400-2110         NGS - COAGULENT         53,644         52,122         47,000         60,181         6           1-4-9400-2   |               |                     |         |               | 2,000        | 2,241                       | 2,000                   |
| 1-4-9400-2027         NGS - INSURANCE CLAIMS           10,000          1           1-4-9400-2035         NGS - CONFERENCE & WORKSHOPS         5,288         5,206         9,000         9,326         1           1-4-9400-2037         NGS - LICENSE RENEWAL         390          1,000         981           1-4-9400-2038         NGS - CERT OF APPROV & PERMITS         100         -         -         -           1-4-9400-2050         NGS - CELL PHONES         1,757         2,782         2,500         2,885           1-4-9400-2050         NGS - COURIER         3,955         3,995         4,000         3,896         -           1-4-9400-2050         NGS - COURIER         421         1,683         700         1,934           1-4-9400-2056         NGS - HYDRO         87,449         86,982         75,000         76,684         7           1-4-9400-2100         NGS - COLS         3,718         9,136         5,000         1,1107           1-4-9400-2110         NGS - CHAMICALS         3,718         9,136         5,000         1,1107           1-4-9400-2116         NGS - CHANCINE         5,848         10,809         30,000         21,019           1-4-9400-2120 <td></td> <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td>  |               |                     |         |               | -            | -                           | -                       |
| 1-4-9400-2035         NGS - CONFERENCE & WORKSHOPS         5,288         5,206         9,000         9,326         1           1-4-9400-2037         NGS - LICENSE RENEWAL         390         -         1,000         981         -           1-4-9400-2038         NGS - CERT OF APPROV & PERMITS         100         - <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td>   |               |                     |         |               |              | -                           |                         |
| 1-4-9400-2037         NGS - LICENSE RENEWAL         390         -         1,000         981           1-4-9400-2038         NGS - CERT OF APPROV & PERMITS         100         -         -         -         -           1-4-9400-2039         NGS - CELL PHONES         1,757         2,782         2,500         2,885           1-4-9400-2050         NGS - TELEPHONE         3,952         3,995         4,000         3,896           1-4-9400-2050         NGS - COURIER         421         1,683         700         1,934           1-4-9400-2050         NGS - COURIER         421         1,683         700         1,934           1-4-9400-2050         NGS - FUDRO         87,449         86,982         75,000         76,684         7           1-4-9400-2100         NGS - COLS         1,085         955         1,000         1,316         1           1-4-9400-2114         NGS - COAGULENT         53,644         52,192         47,000         60,181         6           1-4-9400-2120         NGS - CHENICALS         3,758         1,839         345         400         908           1-4-9400-2120         NGS - CMURINE         3,758         -         7,500         4,532           1-4-9400-2130  |               |                     |         |               |              |                             | 10,000                  |
| 1-4-9400-2038         NGS - CERT OF APPROV & PERMITS         100         -         -         -           1-4-9400-2049         NGS - CELL PHONES         1,757         2,782         2,500         2,885           1-4-9400-2050         NGS - TELEPHONE         3,952         3,995         4,000         3,896           1-4-9400-2051         NGS - COURIER         421         1,683         700         1,934           1-4-9400-2056         NGS - HVDRO         87,449         86,982         75,000         76,684         7           1-4-9400-2100         NGS - TOOLS         1,085         955         1,000         1,316         1           1-4-9400-2114         NGS - COAGULENT         3,718         9,136         5,000         11,107           1-4-9400-2115         NGS - CAGULENT         53,644         52,192         47,000         60,181         6           1-4-9400-2115         NGS - COAGULENT         53,644         10,809         30,000         21,019         2           1-4-9400-2120         NGS - OFFICE SUPPLIES         1,939         345         400         908         1           1-4-9400-2130         NGS - COMPUTER HOSTING FEES         -         -         -         -         -   |               |                     |         |               |              |                             | 13,200                  |
| 1-4-9400-2049         NGS - CELL PHONES         1,757         2,782         2,500         2,885           1-4-9400-2050         NGS - TELEPHONE         3,952         3,995         4,000         3,896         1           1-4-9400-2051         NGS - COURIER         421         1,683         700         1,934         1           1-4-9400-2056         NGS - HYDRO         87,449         86,982         75,000         76,684         7           1-4-9400-2100         NGS - TOOLS         1,08         955         1,000         1,316         1           1-4-9400-2110         NGS - COAGUENT         3,718         9,136         5,000         1,1107         1           1-4-9400-2115         NGS - COAGUENT         3,544         5,192         47,000         60,181         6           1-4-9400-2115         NGS - COLSINE         3,544         5,192         47,000         60,181         6           1-4-9400-2115         NGS - CHURINE         5,848         10,809         30,000         21,019         2           1-4-9400-2130         NGS - COMPUTER SUPPLIES         1,939         345         400         908         1           1-4-9400-2130         NGS - COMPUTER SUPPLIES         1,939         345   |               |                     |         |               |              |                             | 1,000                   |
| 1-4-9400-2050         NGS - TELEPHONE         3,952         3,995         4,000         3,896           1-4-9400-2051         NGS - COURIER         421         1,683         700         1,934           1-4-9400-2056         NGS - HYDRO         87,449         86,982         75,000         76,684         7           1-4-9400-2100         NGS - POSTAGE         -         -         4,100         -         1.49400-2110         NGS - TOOLS         1,085         955         1,000         1,316         -           1-4-9400-2114         NGS - COAGULENT         53,644         52,192         47,000         60,181         66           1-4-9400-2115         NGS - COAGULENT         53,644         52,192         47,000         60,181         66           1-4-9400-2120         NGS - CHLORINE         5,848         10,809         30,000         21,019         2           1-4-9400-2125         NGS - CMAUTER SUPPLIES         1,939         345         400         908         4430           1-4-9400-2130         NGS - COMPUTER SUPPLIES         1,939         345         400         908         44532           1-4-9400-2131         NGS - COMPUTER SUPPLIES         1,939         345         400         90,81         4532  |               |                     |         |               |              |                             |                         |
| 1-4-9400-2051         NGS - COURIER         421         1,683         700         1,934           1-4-9400-2056         NGS - HYDRO         87,449         86,982         75,000         76,684         7           1-4-9400-2100         NGS - FOSTAGE         -         -         4,100         -         1.49400-2110         NGS - TOOLS         1,085         955         1,000         1,316           1-4-9400-2114         NGS - CHEMICALS         3,718         9,136         5,000         11,107         -           1-4-9400-2115         NGS - COAGULENT         53,644         52,192         47,000         60,181         66           1-4-9400-216         NGS - CHLORINE         5,848         10,809         30,000         21,019         2           1-4-9400-2120         NGS - CHLORINE         1,939         345         400         908         -           1-4-9400-2130         NGS - COMPUTER SUPPLIES         1,939         345         400         908         -           1-4-9400-2130         NGS - COMPUTER SUPPLIES         1,939         345         400         908         -           1-4-9400-2131         NGS - COMPUTER SUPPLIES         1,939         345         400         908         -         - <td></td> <td></td> <td>,</td> <td></td> <td></td> <td></td> <td>2,500</td>   |               |                     | ,       |               |              |                             | 2,500                   |
| 1-4-9400-2056         NGS - HYDRO         87,449         86,982         75,000         76,684         7           1-4-9400-2100         NGS-POSTAGE         -         -         4,100         -         -           1-4-9400-2110         NGS - TOOLS         1,085         955         1,000         1,316         -           1-4-9400-2114         NGS - CHEMICALS         3,718         9,136         5,000         11,107         -           1-4-9400-2115         NGS - COAGULENT         53,644         52,192         47,000         60,181         66           1-4-9400-2116         NGS - CHLORINE         5,848         10,809         30,000         21,019         2           1-4-9400-2120         NGS - OFFICE SUPPLIES         1,939         345         400         908         -           1-4-9400-2120         NGS - COMPUTER SUPPLIES         3,758         -         7,500         4,532         -           1-4-9400-2131         NGS - COMPUTER SUPPLIES         2,701         1,116         1,000         1,473         -           1-4-9400-2131         NGS - SEWER LINE REPAIRS         106,960         90,203         50,000         75,605         7           1-4-9400-2200         NGS - ACCOUNTING/AUDIT FEES  |               |                     |         |               | •            |                             | 4,000                   |
| 1-4-9400-2100       NGS-POSTAGE       -       4,100       -         1-4-9400-2110       NGS - TOOLS       1,085       955       1,000       1,316         1-4-9400-2114       NGS - CHEMICALS       3,718       9,136       5,000       11,107         1-4-9400-2115       NGS - COAGULENT       53,644       52,192       47,000       60,181       6         1-4-9400-2116       NGS - CHLORINE       5,848       10,809       30,000       21,019       2         1-4-9400-2120       NGS - OFFICE SUPPLIES       1,939       345       400       908       908         1-4-9400-2130       NGS - COMPUTER SUPPLIES       3,758       -       7,500       4,532       9         1-4-9400-2130       NGS - COMPUTER SUPPLIES       2,701       1,116       1,000       1,473         1-4-9400-2131       NGS - COMPUTER HOSTING FEES       -       -       -       -         1-4-9400-2131       NGS - COMPUTER HOSTING FEES       1,224       1,573       1,000       1,786         1-4-9400-2133       NGS - SEWER LINE REPAIRS       106,960       90,203       50,000       75,605       7         1-4-9400-2200       NGS - CONSULTING FEES       -       -       1,000       -   |               |                     |         |               |              |                             | 1,800                   |
| 1-4-9400-2110NGS - TOOLS1,0851,0851,0001,3161-4-9400-2114NGS - CHEMICALS3,7189,1365,00011,1071-4-9400-2115NGS - COAGULENT53,64452,19247,00060,18161-4-9400-2116NGS - CHLORINE5,84810,80930,00021,01921-4-9400-2120NGS - OFFICE SUPPLIES1,93934540090811-4-9400-2130NGS - COMPUTER SUPPLIES3,758-7,5004,53211-4-9400-2130NGS - COMPUTER HOSTING FEES2,7011,1161,0001,47311-4-9400-2131NGS - COMPUTER HOSTING FEES111-4-9400-2132NGS - COMPUTER HOSTING FEES1,2241,5731,0001,786111-4-9400-2134NGS - SEWER LINE REPAIRS106,96090,20350,00075,6057111 <t< td=""><td></td><td></td><td>87,449</td><td>86,982</td><td></td><td></td><td>75,000</td></t<>  |               |                     | 87,449  | 86,982        |              |                             | 75,000                  |
| 1-4-9400-2114NGS - CHEMICALS3,7189,1365,00011,1071-4-9400-2115NGS - COAGULENT53,64452,19247,00060,18161-4-9400-2116NGS - CHLORINE5,84810,80930,00021,01921-4-9400-2120NGS - OFFICE SUPPLIES1,9393454009081-4-9400-2125NGS - MATERIALS/SUPPLIES3,758-7,5004,5321-4-9400-2130NGS - COMPUTER SUPPLIES2,7011,1161,0001,4731-4-9400-2131NGS - COMPUTER HOSTING FEES1-4-9400-2132NGS - PHOTOCOPIER EXPENSE1,2241,5731,0001,7861-4-9400-2163NGS - SEWER LINE REPAIRS106,96090,20350,00075,60571-4-9400-2200NGS - ACCOUNTING/AUDIT FEES1,0001-4-9400-2233NGS - CONSULTING FEES5,0001-4-9400-2230NGS - CONSULTING FEES28,3209,63115,0008,94411-4-9400-2300NGS - ADVERTISING5151765001101-4-9400-2366NGS-BUILDING MTCE/SUPPLIES10,28024410,0001,784  |               |                     | -       | -             |              |                             | -                       |
| 1-4-9400-2115       NGS - COAGULENT       53,644       52,192       47,000       60,181       6         1-4-9400-2116       NGS - CHLORINE       5,848       10,809       30,000       21,019       2         1-4-9400-2120       NGS - OFFICE SUPPLIES       1,939       345       400       908       14-9400-2125       NGS - MATERIALS/SUPPLIES       3,758       -       7,500       4,532       14-9400-2130       NGS - COMPUTER SUPPLIES       2,701       1,116       1,000       1,473       14-9400-2131       NGS - COMPUTER HOSTING FEES       -       -       -       -       14-9400-2131       NGS - COMPUTER HOSTING FEES       1,224       1,573       1,000       1,786       -   |               |                     | ,       |               | •            |                             | 1,000                   |
| 1-4-9400-2116NGS - CHLORINE5,84810,80930,00021,01921-4-9400-2120NGS - OFFICE SUPPLIES1,93934540090811-4-9400-2130NGS - COMPUTER SUPPLIES3,758-7,5004,53211-4-9400-2131NGS - COMPUTER HOSTING FEES111-4-9400-2140NGS - PHOTOCOPIER EXPENSE1,2241,5731,0001,78611-4-9400-2163NGS - SEWER LINE REPAIRS106,96090,20350,00075,60571-4-9400-2200NGS - LEGAL FEES1,00011-4-9400-2230NGS - CONSULTING FEES6-1,0001,7861-1-4-9400-2230NGS - CONSULTING FEES1,0001,7861-1-4-9400-2230NGS - LEGAL FEES </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>8,000</td>  |               |                     |         |               |              |                             | 8,000                   |
| 1-4-9400-2120         NGS - OFFICE SUPPLIES         1,939         345         400         908           1-4-9400-2125         NGS - MATERIALS/SUPPLIES         3,758         -         7,500         4,532           1-4-9400-2130         NGS - COMPUTER SUPPLIES         2,701         1,116         1,000         1,473           1-4-9400-2131         NGS - COMPUTER HOSTING FEES         -         -         -         -           1-4-9400-2140         NGS - PHOTOCOPIER EXPENSE         1,224         1,573         1,000         1,786           1-4-9400-2163         NGS - SEWER LINE REPAIRS         106,960         90,203         50,000         75,605         7           1-4-9400-2200         NGS - ACCOUNTING/AUDIT FEES         -         -         1,000         -         -           1-4-9400-2213         NGS - LEGAL FEES         106,960         90,203         50,000         75,605         7           1-4-9400-2200         NGS - ACCOUNTING/AUDIT FEES         106         -   |               |                     |         |               |              |                             | 65,000                  |
| 1-4-9400-2125NGS - MATERIALS/SUPPLIES3,758-7,5004,5321-4-9400-2130NGS - COMPUTER SUPPLIES2,7011,1161,0001,4731-4-9400-2131NGS - COMPUTER HOSTING FEES1-4-9400-2140NGS - PHOTOCOPIER EXPENSE1,2241,5731,0001,786-1-4-9400-2163NGS - SEWER LINE REPAIRS106,96090,20350,00075,60571-4-9400-2200NGS - ACCOUNTING/AUDIT FEES1,0001-4-9400-2213NGS - CONSULTING FEES0-5,0001-4-9400-2204NGS - CONSULTING FEES28,3209,63115,0008,94411-4-9400-2306NGS-ADVERTISING5151765000110-1-4-9400-2366NGS-BUILDING MTCE/SUPPLIES10,28024410,0001,784  |               |                     |         |               |              |                             | 25,000                  |
| 1-4-9400-2130       NGS - COMPUTER SUPPLIES       2,701       1,116       1,000       1,473         1-4-9400-2131       NGS - COMPUTER HOSTING FEES  |               |                     |         |               |              |                             | 400                     |
| 1-4-9400-2131       NGS - COMPUTER HOSTING FEES <td< td=""><td></td><td>-</td><td></td><td></td><td></td><td></td><td>6,000</td></td<>   |               | -                   |         |               |              |                             | 6,000                   |
| 1-4-9400-2140       NGS - PHOTOCOPIER EXPENSE       1,224       1,573       1,000       1,786         1-4-9400-2163       NGS - SEWER LINE REPAIRS       106,960       90,203       50,000       75,605       7         1-4-9400-2200       NGS - ACCOUNTING/AUDIT FEES       -       -       1,000       -       -         1-4-9400-2210       NGS - LEGAL FEES       -       -       5,000       -       -         1-4-9400-2230       NGS - CONSULTING FEES       28,320       9,631       15,000       8,944       1         1-4-9400-2300       NGS-ADVERTISING       515       176       5000       110       -         1-4-9400-2366       NGS-BUILDING MTCE/SUPPLIES       10,280       244       10,000       1,784   |               |                     | 2,701   |               |              |                             | 1,000                   |
| 1-4-9400-2163         NGS - SEWER LINE REPAIRS         106,960         90,203         50,000         75,605         7           1-4-9400-2200         NGS - ACCOUNTING/AUDIT FEES          1,000          1,000          1,49400-2210         NGS - LEGAL FEES          5,000           1,49400-2210         NGS - CONSULTING FEES         28,320         9,631         15,000         8,944         1         1           1-4-9400-2300         NGS-ADVERTISING         515         176         5000         1100         1         1           1-4-9400-2366         NGS-BUILDING MTCE/SUPPLIES         10,280         244         10,000         1,784         1  |               |                     | -       |               |              |                             | 8,000                   |
| 1-4-9400-2200         NGS - ACCOUNTING/AUDIT FEES          1,000            1-4-9400-2210         NGS - LEGAL FEES           5,000            1-4-9400-2223         NGS - CONSULTING FEES         28,320         9,631         15,000         8,944         1           1-4-9400-2300         NGS-ADVERTISING         515         176         500         110           1-4-9400-2366         NGS-BUILDING MTCE/SUPPLIES         10,280         244         10,000         1,784   |               |                     |         |               |              |                             | 1,000                   |
| 1-4-9400-2210         NGS - LEGAL FEES         Image: margin margi          |               |                     | 106,960 |               |              | /5,605                      | 75,000                  |
| 1-4-9400-2223       NGS - CONSULTING FEES       28,320       9,631       15,000       8,944       1         1-4-9400-2300       NGS-ADVERTISING       515       176       500       110         1-4-9400-2366       NGS-BUILDING MTCE/SUPPLIES       10,280       244       10,000       1,784   |               | -                   | -       |               |              | -                           | -                       |
| 1-4-9400-2300         NGS-ADVERTISING         515         176         500         110           1-4-9400-2366         NGS-BUILDING MTCE/SUPPLIES         10,280         244         10,000         1,784   |               |                     |         |               |              |                             | 5,000                   |
| 1-4-9400-2366 NGS-BUILDING MTCE/SUPPLIES 10,280 244 10,000 1,784   |               |                     |         |               |              |                             | 10,000                  |
|  |               |                     |         |               |              |                             | 500                     |
| 1-4-9400-2368 NGS-EQUIPMENT MTCE 51,582 28,524 40,000 36,334 3   |               |                     |         |               |              |                             | 5,000                   |
| 1-4-9400-2369 NGS-LAGOON MTCE 1,306 1,594 5,000 6,883  |               |                     |         |               |              |                             | 35,000<br>5,000         |

| Account Code  | Account Description               | 2021 - ACTUAL<br>VALUES | 2022 - ACTUAL<br>VALUES | 2023 - FINAL<br>BUDGET | 2023 ACTUALS<br>TO DECEMBER<br>18 | 2024<br>PROPOSED<br>BUDGET |
|---------------|-----------------------------------|-------------------------|-------------------------|------------------------|-----------------------------------|----------------------------|
| 1-4-9400-2370 | NGS-TRUCK LICENCING               | 288                     | -                       | 250                    | -                                 | 250                        |
| 1-4-9400-2399 | NGS-VEHICLE MTCE                  | 4,009                   | 5,631                   | 3,000                  | 4,122                             | 3,500                      |
| 1-4-9400-2400 | NGS-GAS/OIL/DIESEL                | 11,415                  | 12,426                  | 12,000                 | 12,794                            | 12,000                     |
| 1-4-9400-2410 | NGS-ASSOC. & MEMBERSHIP FEES      | 333                     | 321                     | 500                    | 377                               | 500                        |
| 1-4-9400-2540 | NGS-SAMPLING                      | 22,106                  | 21,953                  | 23,000                 | 19,054                            | 23,000                     |
| 1-4-9400-3010 | NGS-EQUIPMENT RENTAL- EOS RENTAL  | 102                     | -                       | 250                    | -                                 | -                          |
| 1-4-9400-3753 | NGS - METER READING               | 2,560                   | 2,563                   | -                      | -                                 | -                          |
| 1-4-9400-4010 | NGS-CONTRACTS/CONTRACTED SERVICES | 2,487                   | 3,054                   | 7,000                  | 3,514                             | 5,000                      |
| 1-4-9400-4100 | NGS-GRASS CUTTING                 | -                       | -                       | 1,000                  | -                                 | 1,000                      |
| 1-4-9400-4114 | NGS - LOCATES                     | 10,984                  | 7,543                   | 10,000                 | 8,389                             | 10,000                     |
| 1-4-9400-5010 | NGS-GENERAL EXPENSES              | -                       | -                       | 1,000                  | -                                 | -                          |
| 1-4-9400-5020 | NGS-BAD DEBT EXPENSE              | 194                     | 2,850                   | -                      | 151                               | -                          |
| 1-4-9400-5120 | NGS - SNOW REMOVAL                | 6,492                   | 8,105                   | 4,500                  | 6,239                             | 13,000                     |
| 1-4-9400-9000 | NGS-TRANSFER TO RESERVES          | 110,000                 | 100,000                 | -                      | -                                 | -                          |
|               | TOTAL EXPENSES                    | 801,755                 | 734,740                 | 749,589                | 656,632                           | 760,590                    |
| CAPITAL       |                                   |                         |                         |                        | -                                 |                            |
| 1-5-9400-8000 | CAPITAL - NGS - SEWAGE            | 284,569                 | 315,298                 | 409,000                | 211,936                           | 998,000                    |
|               | TOTAL CAPITAL                     | 284,569                 | 315,298                 | 409,000                | 211,936                           | 998,000                    |
|               | TOTAL WASTEWATER                  | 18,838                  | -                       | -                      | (142,642)                         | (0)                        |

| 10 YR CAPITAL BUDGET - 2024                   |         |         |         |         |         |         |         |         |         |         |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Department: Water Distribution                |         |         |         |         |         |         |         |         |         |         |
| Account series 9200/9300                      |         |         |         |         |         |         |         |         |         |         |
| Project Description                           | 2023    | 2024    | 2025    | 2026    | 2027    | 2028    | 2029    | 2030    | 2031    | 2032    |
| Meter Stations (Flow meter)                   | 25,000  | 100,000 |         |         |         |         |         |         |         |         |
| Lochiel St. Water Main                        |         |         |         |         |         |         |         |         |         |         |
| Replace Water main Tobin St                   |         |         |         |         |         |         |         |         |         |         |
| Valve and hydrant replacement                 | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  |
| Hydraulic modeling                            |         |         |         |         |         |         |         |         |         |         |
| Water meter replacement program               | 10,000  | 10,000  | 10,000  |         |         |         |         |         |         |         |
| Atuo Flushers (x2)                            |         |         |         |         |         |         |         |         |         |         |
| Meter Software Upgrade                        |         |         |         |         |         |         |         |         |         |         |
| Alexandria intake dyke                        | 30,000  |         |         |         |         |         |         |         |         |         |
| Alx WTP VFD Replacement                       | 25,000  |         |         |         |         |         |         |         |         |         |
| Process equipment upgrades                    | 11,000  | 56,000  |         |         |         |         |         |         |         |         |
| Electronic Logbook Software                   |         |         |         |         |         |         |         |         |         |         |
| Glen Robertson SCADA upgrade                  |         |         |         |         |         |         |         |         |         |         |
| GR WTP building extension                     | 89,500  | 95,000  |         |         |         |         |         |         |         |         |
| UV Units                                      |         |         |         |         |         |         |         |         |         |         |
| Wall Mounted CL2 analyzer                     |         |         |         |         |         |         |         |         |         |         |
| Clean Glen Robertson well casing              |         |         |         |         |         |         |         |         |         |         |
| Watermain refurbishment program               | 208,109 | 225,000 |         |         |         |         |         |         |         |         |
| North Glengarry Water Master Plan             | 41,891  | 10,000  |         |         |         |         |         |         |         |         |
| Filling Station                               |         | 80,000  |         |         |         |         |         |         |         |         |
| Locator unit                                  |         | 5,000   |         |         |         |         |         |         |         |         |
| Main Street redevelopment project             |         | 70,000  |         |         |         |         |         |         |         |         |
| Future spending (average of last 5 years plus |         |         |         |         |         |         |         |         |         |         |
| 3% per year). Budget comes as required based  |         |         |         |         |         |         |         |         |         |         |
| on testing of the system.                     |         | -       | 333,531 | 343,537 | 353,843 | 364,458 | 375,392 | 386,654 | 398,253 | 410,201 |
| Total Before Inflation                        | 470,500 | 681,000 | 373,531 | 373,537 | 383,843 | 394,458 | 405,392 | 416,654 | 428,253 | 440,201 |
| Inflation                                     | 1.00    | 1.00    | 1.03    | 1.06    | 1.09    | 1.13    | 1.16    | 1.19    | 1.23    | 1.27    |
| Total with Inflation                          | 470,500 | 681,000 | 384,737 | 396,285 | 419,436 | 443,966 | 469,961 | 497,506 | 526,698 | 557,634 |
|   | -,      | ,       |         |         | -,      |         | ,       | ,       | ,       | ,       |
| Funding Sources                               | 2023    | 2024    | 2025    | 2026    | 2027    | 2028    | 2029    | 2030    | 2031    | 2032    |
| Reserves                                      |         |         |         |         |         |         |         |         |         |         |
| Grants  |         |         |         |         |         |         |         |         |         |         |
| Tax Base                                      |         |         |         |         |         |         |         |         |         |         |
| Long Term Debt                                |         |         |         |         |         |         |         |         |         |         |
| Water/Waste Water Rates                       | 470,500 | 681,000 | 384,737 | 396,285 | 419,436 | 443,966 | 469,961 | 497,506 | 526,698 | 557,634 |
| Total Funding                                 | 470,500 | 681,000 | 384,737 | 396,285 | 419,436 | 443,966 | 469,961 | 497,506 | 526,698 | 557,634 |

| 10 YR CAPITAL BUDGET - 2024             |         |         |         |         |         |         |         |         |         |         |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Department: Wastewater                  |         |         |         |         |         |         |         |         |         |         |
| 9400 account series                     |         |         |         |         |         |         |         |         |         |         |
| Project Description                     | 2023    | 2024    | 2025    | 2026    | 2027    | 2028    | 2029    | 2030    | 2031    | 2032    |
| Relining project to Main Station        | 156,767 |         |         |         |         |         |         |         |         |         |
| Sewer flushing and CCTV                 |         | 90,000  | 90,000  |         |         | 90,000  | 90,000  |         |         | 90,000  |
| Sewer relining program                  |         | 196,000 |         | 50,000  | 50,000  |         |         | 50,000  | 50,000  |         |
| SCADA for Maxville Main Station         |         |         | 65,000  |         |         |         |         |         |         |         |
| SCADA for Sandfield Station             |         |         | 65,000  |         |         |         |         |         |         |         |
| SCADA for Leroux Station                |         |         | 65,000  |         |         |         |         |         |         |         |
| SCADA for Manor Station                 |         |         |         | 65,000  |         |         |         |         |         |         |
| Bishop st pumping station upgrade       |         |         |         |         |         |         |         |         |         |         |
| Pump upgrade Maxville main station      |         |         | 25,000  |         |         |         |         |         |         |         |
| Alexandria Phase 3 sludge removal       | 140,000 | 140,000 |         |         |         |         |         |         |         |         |
| Pontoon boat motor                      | 10,000  |         |         |         |         |         |         |         |         |         |
| North Glengarry Wastewater Master Plan  | 102,233 |         |         |         |         |         |         |         |         |         |
| Estimated annual future capital plus 3% |         |         |         |         | 350,000 | 360,500 | 371,315 | 382,454 | 393,928 | 405,746 |
| Alexandria Lagoon                       |         | 150,000 |         |         |         |         |         |         |         |         |
| Maxville Lagoon                         |         | 250,000 |         |         |         |         |         |         |         |         |
| pumping station upgrade program         |         | 172,000 | 31,000  | 40,000  | 142,000 | 87,000  |         | 169,000 |         |         |
|   |         |         |         |         |         |         |         |         |         |         |
| Total Before Inflation                  | 409,000 | 998,000 | 341,000 | 155,000 | 542,000 | 537,500 | 461,315 | 601,454 | 443,928 | 495,746 |
| Inflation                               | 1.00    | 1.00    | 1.03    | 1.06    | 1.09    | 1.13    | 1.16    | 1.19    | 1.23    | 1.27    |
| Total with Inflation                    | 409,000 | 998,000 | 351,230 | 164,440 | 592,258 | 604,961 | 534,791 | 718,168 | 545,976 | 627,996 |
|   |         |         |         |         |         |         |         |         |         |         |
| Funding Sources                         | 2023    | 2024    | 2025    | 2026    | 2027    | 2028    | 2029    | 2031    | 2031    | 2032    |
| Reserves                                |         | 437,346 |         |         |         |         |         |         |         |         |
| Carryforward                            |         | 140,000 |         |         |         |         |         |         |         |         |
| Grants                                  |         |         |         |         |         |         |         |         |         |         |
| Tax Base                                |         |         |         |         |         |         |         |         |         |         |
| Long Term Debt                          | -       |         |         |         |         |         |         |         |         |         |
| Water/Waste Water Rates                 | 409,000 | 420,654 | 351,230 | 164,440 | 592,258 | 604,961 | 534,791 | 718,168 | 545,976 | 627,996 |
| Total Funding                           | 409,000 | 998,000 | 351,230 | 164,440 | 592,258 | 604,961 | 534,791 | 718,168 | 545,976 | 627,996 |



## **STAFF REPORT TO COUNCIL**

Report No: TR-2024-04

#### January 29, 2024

From: Zoe Bougie - Director of Finance/Treasurer

RE: Pumper Fire Truck Borrowing By-law 05-2024

#### **Recommended Motion:**

THAT the Council of the Township of North Glengarry receives Staff Report TR-2024-04, Pumper Fire Truck Borrowing By-law 05-2024;

AND THAT By-Law 05-2024, being a By-law to authorize the borrowing of funds for financing of capital (pumper truck); be read a first, second and third time and adopted in open Council.

#### Background / Analysis:

Council authorized the purchase of a pumper truck for the North Glengarry Fire Department through the 2023 budget in the upset amount of \$800,000 financed through long term debt. The final invoice from Commercial Emergency Equipment Co was received at \$817,490.65 plus HST. With the HST rebate allowed for the municipality, the Township needs to borrow \$800,000 to finance this capital item. The remaining balance will be absorbed in the operating budget and offset by the sale of the surplus unit.

The Royal Bank of Canada was contacted rather than Infrastructure Ontario to arrange financing as they could accommodate cash flow as soon as the truck comes in (roughly a one week turnaround time) with no administrative and legal costs associated.

This loan is amortized over a 15-year period with an interest term of one year. Currently the interest rate is 5.99% but is subject to change prior to the reading of the bylaw. The Royal Bank of Canada can provide a rate of 5.50% for a three or five-year term, however it is believed that interests rates will reduce significantly within one year.

The attached By-law 05-2024 authorizes such borrowing.

#### Alternatives:

1. Council adopts By-Law 05-2024 (recommended)

2. Council does not adopt By-Law 05-2024

#### **Financial Implications:**

At an interest rate of 5.99%, annual loan payments will be \$80,578.32. The annual repayment amount has been incorporated in the 2024 budget.

Attachments & Relevant Legislation: By-Law 05-2024

**Others Consulted:** Royal Bank of Canada

Reviewed and Approved by: Sarah Huskinson, CAO/Clerk

## THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

## BYLAW NO. 05-2024

**BEING** A By-law of the Corporation of the Township of North Glengarry to authorize the financing of capital (pumper truck).

**WHEREAS** the *Municipal Act, 2001, c. 25,* Section 401(1) authorizes that a municipality may incur debt for the purposes of the municipality, whether by borrowing money or in any other way;

**AND WHEREAS** the Council of the Township of North Glengarry authorized the purchase of a pumper truck in their 2023 capital budget;

**AND WHEREAS** the Council of the Township of North Glengarry has authorized that financing be obtained to purchase the pumper truck for the North Glengarry Fire Department;

**THEREFORE** the Council of the Corporation of the Township of North Glengarry enacts as follows:

- 1) That the financing of the capital project be financed for a 2023 MAXISABER INC3704 pumper truck with the Royal Bank of Canada. The interest rate for this loan is estimated at 5.99% for a one (1) year interest term amortized over fifteen (15) years.
- 2) That the Mayor and Director of Finance/Treasurer be authorized to sign all documentation to complete this transaction.

**READ** a first, second and third time and passed in Open Council this 29<sup>th</sup> day of January 2024.

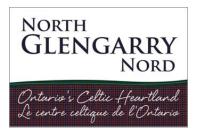
CAO/Clerk, Sarah Huskinson

Mayor, Jamie MacDonald

I hereby certify that the foregoing is a true copy of By-Law No. 05-2024, duly adopted by the Council of the Township of North Glengarry, on the 29<sup>th</sup> day of January 2024.

Deputy Clerk

Date Certified



## **STAFF REPORT TO COUNCIL**

## Report No: BP-2024-01

#### January 29, 2024

From: Jacob Rheaume, Director of Building, By-law & Planning

#### RE: ZONING BY-LAW AMENDMENT No. Z-17-2023

**Owner:** Ron & Mary SEGUIN

Location: 3375 Bureau Road, Alexandria, ON

#### **Recommended Motion:**

**THAT** the Council of the Township of North Glengarry adopt Zoning By-Law No. Z-17-2023.

#### Background / Analysis:

A zoning amendment application was presented during a public meeting of planning on November 27, 2023.

The purpose of application was to re-zone both the severed and retained portion subject to Consent Application B-62-23 condition No. 3 & 4 as follows;

The **<u>retained</u>** portion of the property (64.93 acres) from General Agricultural (AG) to General Agricultural Special Exception (AG-240) to:

- prohibit residential development and;

The <u>severed</u> portion of the property (2.73 acres) from General Agricultural (AG) to General Agricultural Special Exception (AG-241) to:

- acknowledge the interior yard setback deficiency from the required 12m to the proposed 8.41m for the accessory storage building and;
- recognize the building height of a residential accessory storage building being higher than the maximum permitted 5m and;
- prohibit agricultural uses.

The application was circulated as per the planning act, being by regular mail, posted on the property and posted on the Township website. No questions or concerns from the public or other agencies have been brought forward.

The application is being presented this evening to the Council of The Township of North Glengarry for further discussion and adoption.

#### Alternatives: Option #1 That Council adopt the by-law as presented

OR

#### **Option #2 Council does not adopt the by-law**

#### **Financial Implications:**

No financial implications to the Township

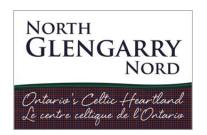
#### Attachments & Relevant Legislation:

- By-Law Z-17-2023
- Public Meeting of Planning Staff report from November 27, 2023

#### **Others Consulted:**

n/a

Reviewed and Approved by: Sarah Huskinson, CAO/Clerk



# STAFF REPORT PUBLIC MEETING OF PLANNING

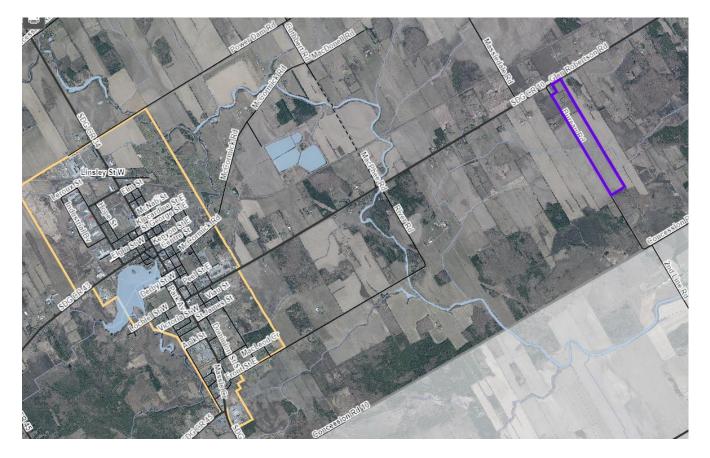
DATE: November 27, 2023

TO: Mayor and Council Members

FROM: Jacob Rheaume, Director of Building, By-law & Planning

#### RE: Zoning By-law Amendment No. Z-17-2023

Owner: Ron & Mary SEGUIN 3375 Bureau Road, Alexandria, ON









# Official Plan designation: Agricultural Resource Lands

# Zoning designation: General Agricultural (AG)



**Purpose of application:** to re-zone both the severed and retained portion subject to Consent Application B-62-23 condition No. 3 & 4 as follows;

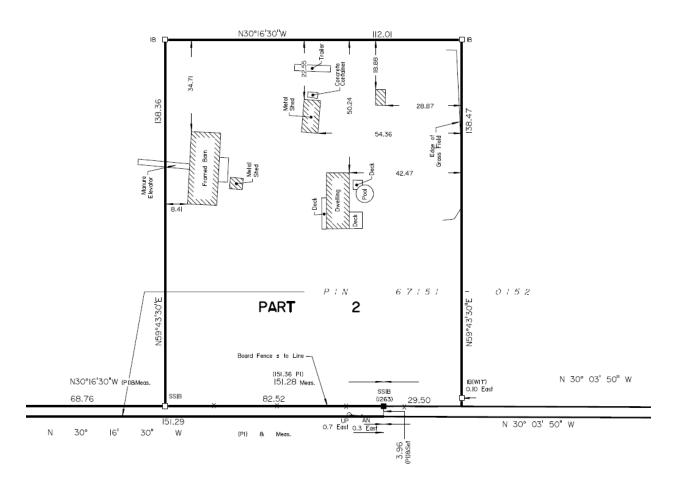
The <u>retained</u> portion of the property (64.93 acres) from General Agricultural (AG) to General Agricultural Special Exception (AG-240) to:

- prohibit residential development and;

The <u>severed</u> portion of the property (2.73 acres) from General Agricultural (AG) to General Agricultural Special Exception (AG-241) to:

- acknowledge the interior yard setback deficiency from the required 12m to the proposed 8.41m for the accessory storage building and;
- recognize the building height of a residential accessory storage building being higher than the maximum permitted 5m and;
- prohibit agricultural uses.

**Discussion:** The subject land area is approximately 67.66 acres. The applicant received conditional approval from the United Counties of Stormont Dundas & Glengarry on June 22, 2023, to sever approximately 2.73 acres of land deemed surplus to the needs of the farming operation.



The newly created property lines will be created in accordance with the Zoning By-law requirements for both the retained and the severed portions, except for the North property line setback to the existing barn (to be converted into a residential accessory storage building) that is closer to the building than what is required as it is more than 5m in height, hence the request for reduction for interior yard setback, and maximum building height.

The new line is proposed to be in such a location to keep the area to a minimum to accommodate the residential use for the dwelling, septic, well and all accessory buildings. The septic system is located just South-West of the dwelling is compliant with Ontario Building Code for all setbacks. The manure elevator, and potentially the shipping container, will have to be removed.





There are currently two entrances on the property, one for the residential portion with the assigned civic number 3375 for the dwelling, which will remain. There is also existing entrance to remain for the agricultural portion, located South of the tree line, South of the new proposed property line, with no assigned civic number as of yet. No new entrances are proposed.

The owner will apply for a change-of-use permit for the old barn/agricultural building to be now considered a residential accessory storage building as it will remain on the severed portion, being the residential parcel, this is when the container and elevator will have to be removed to clear the condition. Prior to clearing all the conditions, the Chief Building Official will go on site to ensure no other structures are creating a health and safety hazard for the public and future owners, such as sheds, silo, other old buildings, etc.

The surrounding official plan designation is Agricultural Resource Lands for all adjacent and neighboring properties.

The surrounding zoning is General Agricultural (AG) for all adjacent and neighboring properties.

The surrounding uses includes mostly agricultural cash crop/fields and livestock facilities, with some rural residential properties.





We have received a comment from RRCA as there is a mapped watercourse on and within 15m of the subject lot. Alterations to the watercourse including but not limited to shoreline restoration, crossings, bridges, culverts, channelization, channel closures, realignment and cleanouts shall require permission from the Raisin Region Conservation Authority, as per O. Reg. 175/06.

No other agencies, Township departments or members of public expressed concerns or provided any comments regarding this Zoning By-law Amendment.

## Planning Act

The Ontario Planning Act gives municipal Councils the authority to pass zoning by-laws, and make amendments to existing zoning by-laws, under Section 34 of the Act. The Planning Act also requires that in making planning decisions Council must have regard for matters of Provincial Interest. The Planning Act requires that Council's decisions must be consistent with the Provincial Policy Statement, and conforms with the Stormont, Dundas and Glengarry Official Plan which apply to the lands.

#### Provincial Policy Statement (2020)

According to the Provincial Policy Statement (2020) lot creation in prime agricultural areas is discouraged and may only be permitted in certain circumstances. A residence surplus to a farming operation is the most common reason and is applicable to this application provided that:

The new lot will be limited to a minimum size needed to accommodate the use, accessory uses, and appropriate sanitary sewage and water services, and the planning authority ensures that new residential dwellings are prohibited on any remnant parcel or farmland created by the severance.

### SDG Counties Official Plan (2018)

The SDG Counties Official Plan Policy (8.12.13.3(7)) permits lot creation in agricultural lands for a residence surplus to a farming operation if the new lot will be limited to a minimum size needed to accommodate the use, accessory uses, and appropriate sanitary sewage and water services, and the municipality prohibits further dwellings (residential development) on the vacant retained lands created by the subject consent.

In conclusion, based on the criteria above, the proposed zoning amendment conforms to the relevant policies of the United Counties of Stormont Dundas and Glengarry's Official Plan, it is consistent with Provincial Policy Statement and compliant with the Township of North Glengarry Zoning By-law No. 39-2000.

## THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

## **BY-LAW NO. Z-17-2023**

## BEING A BY-LAW TO AMEND ZONING BY-LAW NO. 39-2000

**WHEREAS** By-Law No. 39-2000 regulates the use of land and erection of buildings and structures within the Township of North Glengarry, United Counties of Stormont, Dundas & Glengarry;

**AND WHEREAS** the Council of the Corporation of the Township of North Glengarry deems it advisable to amend By-Law 39-2000 as hereinafter set forth;

**NOW THEREFORE** the Council of the Corporation of the Township of North Glengarry enacts as follows:

- Not withstanding the provisions of Section 11.2 to the contrary, on the lands described as being Conc 1 W Part lot 24 (3375 Bureau Rd., Alexandria, ON) of North Glengarry zoned General Agricultural Special Exception 240 (AG-240) and General Agricultural Special Exception 241 (AG-241) on Schedule "A" attached hereto, the following provisions shall apply:
- i) AG-240 Special Exception on the **retained** portion to:
  - Prohibit residential development
- ii) AG-241 Special Exception on the **severed** portion to:
  - Prohibit agricultural uses
  - Permit the interior yard setback deficiency from the required 12m to the proposed 8.41m for the accessory storage building and;
  - Permit the building height of a residential accessory storage building being higher than the maximum 5m.
  - 2. That Schedule "B" of By-Law 39-2000 is hereby amended by changing the "AG" Zone Symbol on the subject lands to "AG-240" and "AG-241" on the Schedule "B" hereto.
  - 3. That Schedule "A" attached hereto is hereby made fully part of the By-Law.

This By-Law shall come into effect on the date of passing hereof subject to the provisions of the Planning Act.

**READ** a first, second, third time and enacted in Open Council, this 29<sup>th</sup> day of January 2024.

CAO/Clerk/Deputy Clerk

Mayor/Deputy Mayor

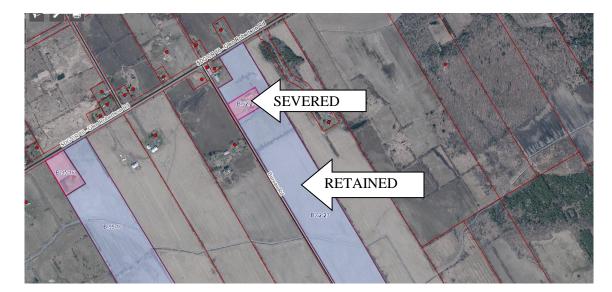
I, hereby certify that the forgoing is a true copy of By-Law No. Z-17-2023, duly adopted by the Council of the Township of North Glengarry, on the 29<sup>th</sup> day of January, 2024.

Date Certified

Clerk / Deputy Clerk

#### SCHEDULE "A" TO BY-LAW NUMBER Z-17-2023

Legend Subject Lands Zone Change from "AG" to "AG-240" and "AG-241"

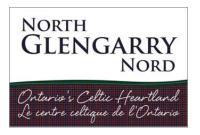


CONC 1 W PART LOT 24 (3375 Bureau Rd., Alexandria, ON) Township of North Glengarry United Counties of Stormont, Dundas & Glengarry

This is Schedule "A" to By-Law Z-17-2023. Passed this 29<sup>th</sup> day of January 2024.

**Mayor/Deputy Mayor** 

CAO/Clerk/Deputy Clerk



**STAFF REPORT TO COUNCIL** 

## Report No: BP-2024-02

#### January 29, 2024

From: Jacob Rheaume – Chief Building Official / Director of Building, By-law & Planning

## RE: BY-LAW No. 06-2024 Exemption from Part Lot Control

- **Owner:** 13222608 CANADA INC (Mathieu HEBERT)
- Location: 50 & 58 Harrison Street, Alexandria PIN 67106-0267 & 67106-0268 – Plan 5 North & South Part of Lot 17 Roll No. 0111 018 000 72300 & 0111 018 000 56800





Official Plan designation: Urban Settlement Area (Alexandria) – Residential District



Zoning designation: Residential First Density (R1) & Residential Second Density (R2)



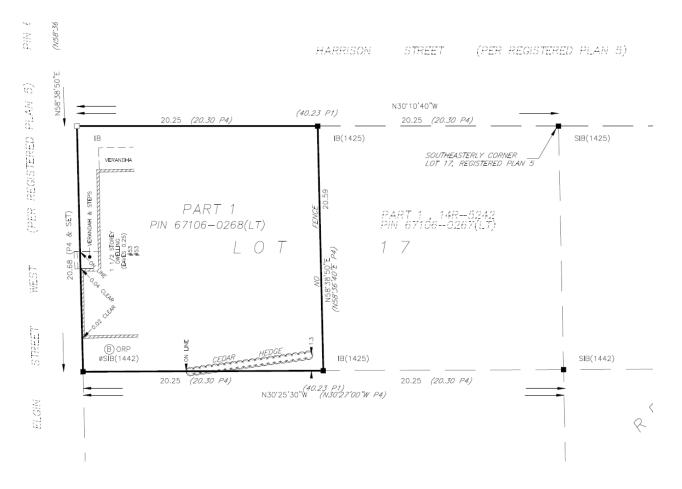
#### **Recommended Motion:**

**THAT** the Council of the Township of North Glengarry adopts Part Lot Control By-Law No. 06-2024.

**AND THAT** by-law 06-2024 be read a first, second and third time and enacted in Open Council this 29<sup>th</sup> day of January 2024.

#### **Background / Analysis:**

A request to lift Part Lot Control for 50 & 58 Harrison Street, Alexandria, PIN 67106-0267 & 67106-0268 – Plan 5 North & South Part of Lot 17 - Roll No. 0111 018 000 72300 & 0111 018 000 56800, in the Township of North Glengarry, has been made by the owner of the property, 13222608 CANADA INC (Mathieu HEBERT).



Once a plan of subdivision has been registered, a landowner may sell any complete lot within that plan. However, a landowner may not sell a piece of a lot in that registered plan without further approvals under the Ontario Planning Act. Section 50(28) of the Planning Act, R.S.O. 1990, c.P13, provides that part of a lot on a registered plan of subdivision cannot be transferred or sold without the approval of the municipality. This is referred to as part lot control.

The Planning Act permits municipalities to pass By-Laws to exempt any or all lots or blocks within registered plans of subdivision from part-lot control, so further subdivision of individual lots or blocks can take place.

The part-lot control provisions of the Planning Act allows a municipality to pass By-Laws to remove part-lot control from all or any parts of a registered plan of subdivision. This allows landowners to further subdivide their lot. Such a By-Law has the effect of allowing the conveyance of a portion of a lot without requiring a consent (severance). Exemption from part-lot control can be used when several land transactions are involved but the resulting changes will not affect the nature or character of the subdivision.

The application facilitates the separation of the property, without having to go through the severance application process with land division department of the United Counties of Stormont Dundas & Glengarry. This process is cost effective for the property owner and can be done quicker. It enables each dwelling for individual ownership.

In this case, the two parts were inadvertently and unintentionally merged together in the past.

The history of the two PINs are as follows:

- 1. PIN 67106-0267 (LT) purchased by John Windsor in 2005 and sold by John Windsor to Mathieu Hebert's company in October 2022;
- 2. PIN 67106-0268 (LT) which abuts PIN 0267 was purchased by John Windsor and Ellen Bissonnette in 2009. At that point in time PIN 0267 and 0268 remained as separate distinct parcels that could be conveyed and/or mortgaged on their own in accordance with the Planning Act;
- However, on August 21, 2013 John Windsor and Ellen Bissonnette conveyed PIN 0268 to John Windsor alone. The result is they inadvertently and unintentionally merged PIN 0267 and 0268 and at that moment they were considered one property and cannot be sold or mortgaged separately;

#### This is the purpose of this application, what the owner wishes to "undo".

- 4. Mathieu's company, in October 2022, then bought both parcels from the same owner at the same time. They were still considered one property and could not be sold or mortgaged separately;
- 5. Mathieu now wished to have the 2 parcels as separate so that he is able to sell them separately to 1 or 2 different owners.

#### SDG Counties Official Plan (2018)

The SDG Counties Official Plan Policy (Table 3.1) permits, promotes and encourages residential uses, including a full range of low, medium and high density housing types within the Urban Settlement (Alexandria) – Residential District. Within this designation single, semi-detached dwellings, townhouse, row-house and low-rise multiple units are permitted residential dwelling types.

The Official Plan contains a number of goals and strategic objectives; growth is the goal to direct most forms of development to areas where full municipal wastewater and water services are available and to support the efficient use of land in these areas. The strategic objective is to encourage infilling, intensification, and development in appropriate locations and with appropriate built form and design.

The Official Plan also seeks to protect and enhance the character of existing urban areas and the stability of existing and well-established residential neighborhoods by ensuring that development and redevelopment is compatible with the scale and density of existing development.

The proposed use conforms to the relevant policies of the United Counties of Stormont, Dundas and Glengarry Official Plan 2018.

## Township of North Glengarry Zoning By-law No. 39-2000

The Township of North Glengarry Zoning By-law No. 39-2000 Residential First Density (R1) & Residential Second Density (R2) zone permits residential uses as existing. The proposed complies with the intent and purpose of the zoning by-law. The surrounding area is mostly residential in all directions with some commercial when you get closet to Main Street.

The proposed will generate minimal impact on adjacent lands and dwellings as there are no changes to the development (a Part Lot Control By-law is solely for ownership purposes), and should be considered desirable and appropriate, as it meets the intent and purpose of the Zoning By-law and the objectives and policies of the Official Plan.

The application is being presented this evening to the Council of The Township of North Glengarry for further discussion and adoption.

**Option #1 That Council adopt the by-law as presented-** recommended. Once approved, the by-law will be sent to the Untied Counties for stamping.

OR

**Option #2 Council does not adopt the by-law** – not recommended.

#### **Financial Implications:**

No financial implications to the Township

#### Attachments & Relevant Legislation:

- By-Law 06-2024
- Reference Survey 14R-6751

#### **Others Consulted:**

n/a

Reviewed and Approved by: Sarah Huskinson, CAO/Clerk

## THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY BY-LAW NO. 06-2024

A By-law to exempt lands legally described as North ½, Lot 17 South of Elgin St. and West of Harrison St., and North of River Garry, Plan No. 5 in the former town of Alexandria, in the Township of North Glengarry, from Part Lot Control.

**WHEREAS** the *Municipal Act, 2001,* as amended, provides that the powers of every Council are to be exercised by By-law;

**WHEREAS** the *Planning Act, R.S.O. 1990*, as amended states that all lands located within a registered plan of subdivision are subject to part lot control;

**AND WHEREAS** the *Planning Act, R.S.O. 1990*, as amended, authorises the Council of a local Municipality to enact by-laws to exempt lands located within a registered plan of subdivision from part lot control;

**AND WHEREAS** the Council of the Township of North Glengarry deem it expedient to exempt from part lot control the lands legally described as North ½, Lot 17 South of Elgin St. and West of Harrison St., and North of River Garry, Plan No.5 in the former town of Alexandria, in the Township of North Glengarry, in the United Counties of Stormont, Dundas and Glengarry.

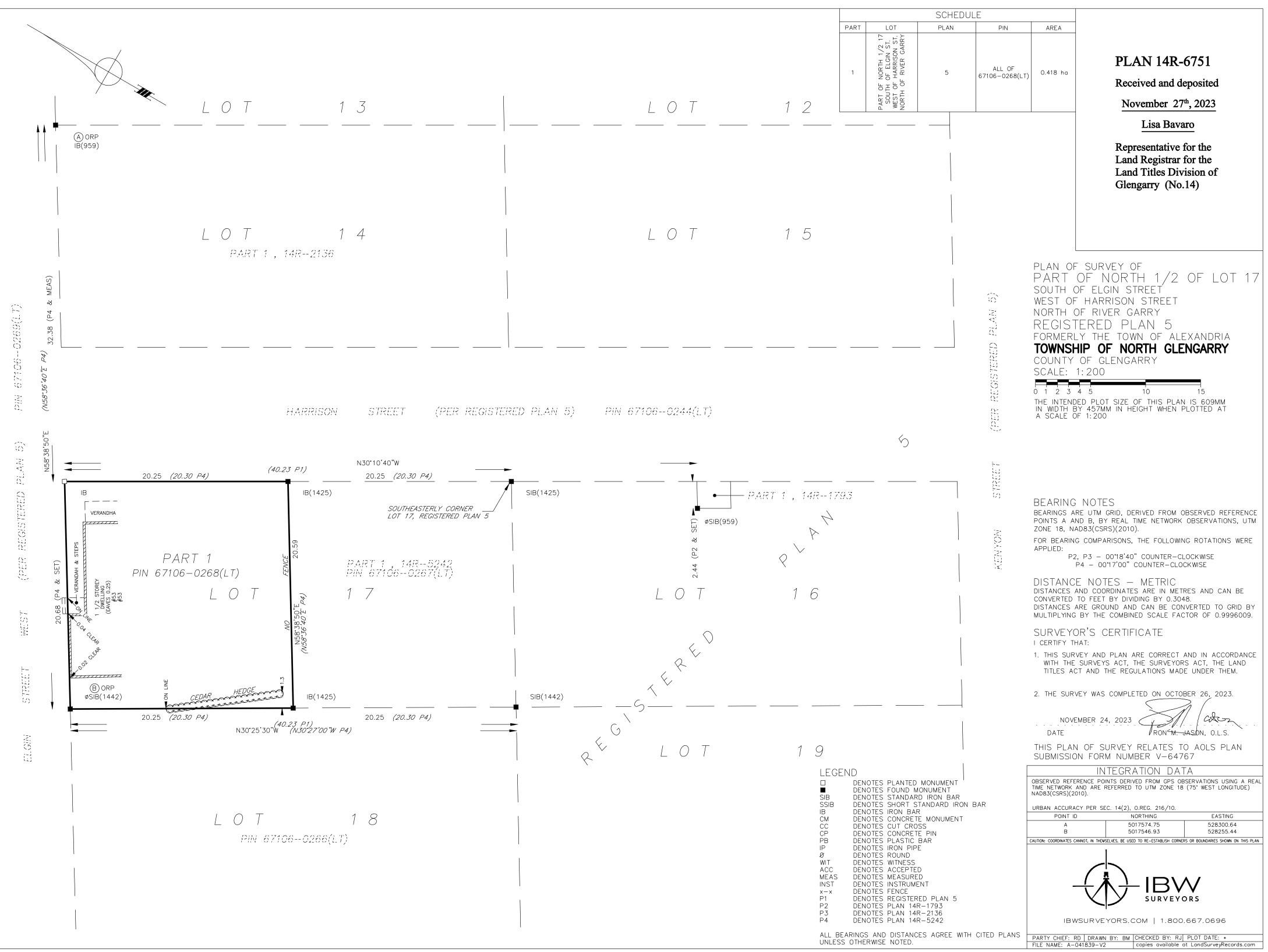
**NOW THEREFORE** the Council of the Corporation of the Township of North Glengarry enacts as follows:

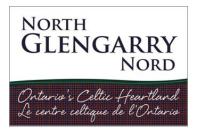
- 1. That North ½, Lot 17 South of Elgin St. and West of Harrison St., and North of River Garry, Plan No. 5, in the former town of Alexandria, in the Township of North Glengarry, in the United Counties of Stormont, Dundas and Glengarry is hereby exempt from Part Lot Control pursuant to Subsection 50 (7) of the *Planning Act*;
- 2. The lands may only be conveyed as a maximum of two parcels which shall be described as:
  - Parcel 1: N ½ LT 17 S OF ELGIN ST AND W OF HARRISON ST AND N OF RIVER GARRY PL 5; NORTH GLENGARRY, designated as part 1 on Reference Plan 14R- 6751(PIN 67106-0268)
  - Parcel 2: PT LT 17 S OF ELGIN ST AND W OF HARRISON ST AND N OF RIVER GARRY PL 5; NORTH GLENGARRY, designated as part 1 on Reference Plan 14R- 6751(PIN 67106-0267)
- 3. That the Part Lot Control exemption pursuant to Subsection 50 (7) of the Planning Act, R.S.O. 1990, as amended, described in Section 1 shall expire January 29<sup>th</sup>, 2026.
- 4. That this By-law comes into force upon approval thereof by the United Counties of Stormont, Dundas and Glengarry, in accordance with the requirements of the Planning Act.

**READ** and passed, signed and sealed in open Council this 29<sup>th</sup> day of January, 2024.

Mayor/Deputy Mayor

CAO/Clerk/Deputy Clerk





## **STAFF REPORT TO COUNCIL**

Report No: BP 2024-03

#### January 29, 2024

From: Chantal Lapierre, Planning Department

RE: Road Widening By-law No. 07-2024

#### **Recommended Motion:**

**THAT** the Council of the Township of North Glengarry adopt by law # 07-2024 being a by law to acquire and dedicate a portion of a property for road widening purposes.

**THAT** By-law No. 07-2024 be read a first, second, third time and enacted in Open Council this 29th day of January, 2024

**Background / Analysis: Background / Analysis:** This office has received a request from the Law office of Paul D. Syrduk Professional Corporation regarding a road widening by law and adoption of same by the Township on the property known as being Part of Lot 6, Concession 3 Kenyon as in AR66467 Except 14R3906 and 14R4192; S/T TK15016, on Reference Plan number 14R-6735 Part 2, 3, 5, 11, 15, 17, 21 and 22. Auld McMillan Road, Alexandria in the Township of North Glengarry.

The request relates to severance applications B-28-22 & B-29-22. Both applications were conditionally approved on June 8<sup>th</sup>, 2022. One of the conditions was to allow for a widening of Auld McMillan Road where the applicant was to dedicate a portion of the road frontage to be transferred to the Township for this purpose.

The requirement for road widening is often imposed where the adjacent road does not meet the minimum standard width.

To correct this on title, a By Law to confirm the acquisition of certain lands and to dedicate the same as part of the public highways is being presented to Council for consideration and adoption.

Alternatives: Option #1 That Council adopt the by-law as presented

OR

Option #2 Council does not adopt the by-law

Financial Implications: No financial implications to the Township

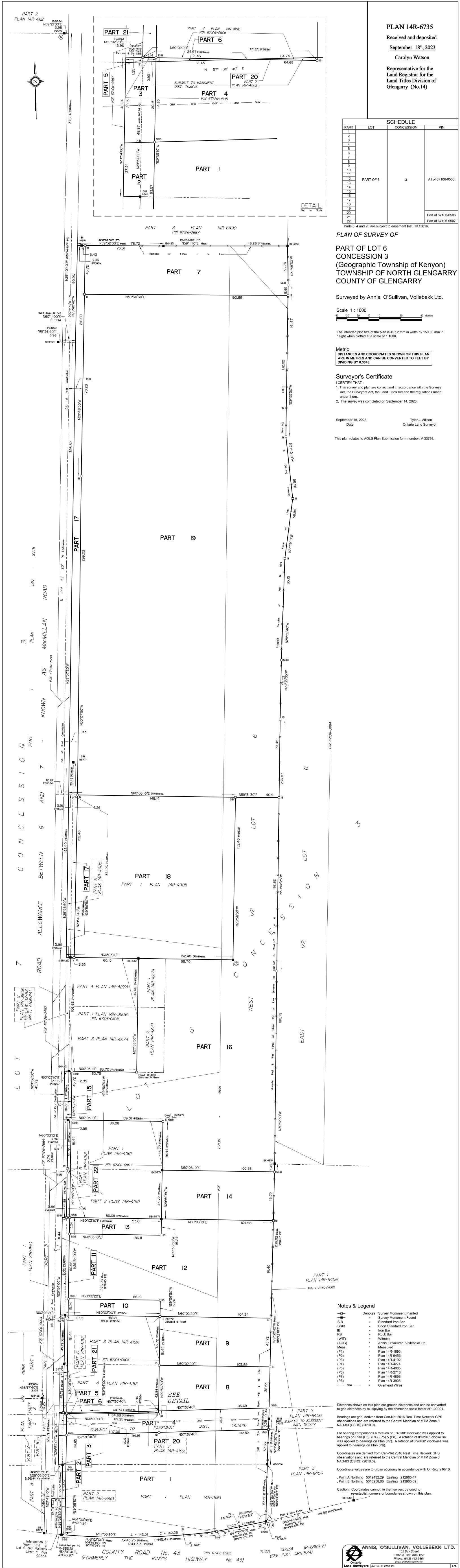
#### **Attachments & Relevant Legislation:**

By-Law No. 07-2024 Plan 14R-6735

#### Others consulted:

- Paul D. Syrduck

Reviewed and Approved by Sarah Huskinson – CAO/Clerk



# THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

## **BY-LAW No. 07-2024**

## A BY-LAW TO CONFIRM THE ACQUISITION OF CERTAIN LANDS AND TO DEDICATE THE SAME AS PART OF THE PUBLIC HIGHWAYS TO BE KNOWN AS AULD MCMILLAN ROAD.

- REF.: a) The Municipal Act 2001, S.O. 2001, c. 25 Section 31 and amendments thereto;
  - *b)* The Public Transportation and Highway Improvement Act, R.S.O. 1990, Chapter P. 50, Section 44, Subsection 4 and amendments thereto;

**WHEREAS** the Corporation deems it expedient to acquire those parts of PIN 67106-0505, 67106-0506 & 67106-0507 being Part of Lot 6, Concession 3 Kenyon as in AR66467 Except 14R3906 and 14R4192; S/T TK15016 in the Township of North Glengarry, designated as Part 2, 3, 5, 11, 15, 17, 21 and 22 on Plan 14R-6735 for the purpose of future widening of Auld McMillan Road.

**AND WHEREAS** the Corporation of the Township of North Glengarry deems it expedient that the acquisition be confirmed and that the said lands be assumed and dedicated as part of the public highway.

**NOW THEREFORE** the Council of the Corporation of the Township of North Glengarry HEREBY **ENACTS AS FOLLOWS:** 

That the acquisition by The Corporation of the Township of North Glengarry of those parts of PIN 67106-0505, 67106-0506 & 67106-0507 being Part of Lot 6, Concession 3 Kenyon as in AR66467 Except 14R3906 and 14R4192; S/T TK15016 in the Township of North Glengarry, designated as Part 2, 3, 5, 11, 15, 17, 21 and 22 on Plan 14R-6735 for the purpose of future widening of Auld McMillan Road is hereby authorized and confirmed.

- That the said lands acquired, more particularly described in paragraph (1) of this By-Law be and are hereby dedicated as parts of the public highway to be known as Auld McMillan Road.
- 2) That the Mayor and Clerk of the Corporation of the Township of North Glengarry be and they are hereby authorized to execute all documents and take whatever steps Council for the said Corporation may advise and as may be required to give effect to these presents.

**READ** A First, Second and Third Time and duly enacted this 29<sup>th</sup> day of January 2024.

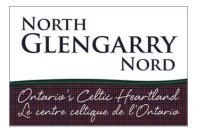
#### CAO/Clerk / Deputy Clerk

Mayor / Deputy Mayor

I, hereby certify that the forgoing is a true copy of By-Law No. 07-2024, duly adopted by the Council of the Township of North Glengarry on the 29<sup>th</sup> day of January, 2024.

**Date Certified** 

CAO/Clerk / Deputy Clerk



## **STAFF REPORT TO COUNCIL**

Report No: PW-2024-01

#### January 29, 2024

From: Timothy Wright, The Director of Public Works

RE: 2023 Drinking Water System Management Review

#### **Recommended Motion:**

THAT Council receive staff report PW-2024-01 2023 Drinking Water System Management Review for information purposes only.

#### **Background / Analysis:**

As part of the Quality Management System (QMS) a management review was undertaken on December 13<sup>th</sup>, 2023. The review indicated that overall system performance is back on track, thanks to the implementation of hard deadlines and process restructuring. There are no significant treatment or system risks, and critical control points are effectively monitored. Some minor deficiencies require follow-up, with water loss in Alexandria being a notable concern.

Incidents of regulatory non-compliance are absent, and adverse-water tests show no issues. Deviations from critical control point limits are minimal, and risk assessments have been completed without notable changes. Audit results indicate a few non-conformances but overall satisfactory outcomes.

Emergency response testing in Glen Robertson DWS received positive feedback, and operational performance in Alexandria DWS has seen decreased water usage and resolved equipment failures. Glen Robertson DWS reports ongoing pump dosing issues and minor water loss.

Raw water supply and drinking water quality trends show fluctuations but no major concerns. Follow-up on action items from previous management reviews is progressing, and changes affecting the QMS are minimal.

Consumer feedback highlights resolved issues and improved follow-up. Resource needs for maintaining the QMS include internal and external auditor costs. Infrastructure reviews reveal concerns about equipment indexing, open deficiencies, and preventative maintenance.

Operational plan updates show a current and well-maintained plan. Staff suggestions include water loss comparisons and a new flushing station in Glen Robertson. Other discussed items

involve changes to the capital budget, including a bulk water fill station, Dominion St main replacement, and leak detection equipment allocation.

Alternatives:

N/A

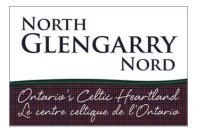
**Financial Implications:** No unbudgeted expenses

Attachments & Relevant Legislation:

Safe Drinking Water Act, 2002 Clean Water Act, 2006

**Others Consulted:** Angela Cullen – Waterworks Compliance Officer Dean McDonald – Environmental Services Manager

Reviewed and Approved by: Sarah Huskinson, CAO/Clerk



## **STAFF REPORT TO COUNCIL**

Report No: PW-2024-02

#### January 29, 2024

From: Timothy Wright, Director of Public Works

RE: EV Charge Ontario Grant Application

#### **Recommended Motion:**

THAT Council receives staff report PW-2024-02 EV Charge Ontario Grant Application and authorizes the Director of Public Works to apply for the EV ChargeON Program 2023-24 grant on or before January 31<sup>st,</sup> 2024.

## Background / Analysis:

#### Overview

The EV ChargeON Program in Ontario is administered by the Ministry of Transportation and aims to enhance the electric vehicle (EV) charging infrastructure in communities outside large urban centers. It is a competitive grant program providing 50-75% capital funding through post-construction rebates for Level 2 and Level 3 public charging stations. The program is open to both public and private sector applicants, with funding amounts proportional to the charger's power output. The goal is to reduce range anxiety, fill existing infrastructure gaps, and support long-distance EV travel in less densely populated areas.

#### Why would North Glengarry want EV chargers in our community?

The main reason for North Glengarry to spend time and resources installing EV chargers in our community is to ensure our community and businesses have access to the consumers who use electric vehicles. As the technology of electric vehicles becomes more common and affordable, people will prioritize locations with EV chargers, similarly to how you look for a gas station on a road trip. Having a fast charger available means that North Glengarry is a place to go and a place to spend your time and money while here.

#### Location

To be eligible for the grant, chargers must be located in an area that is publicly accessibly 24 hours a day, 365 days a year. To be successful with the grant application, the chargers need to be in a convenient location with access to amenities, good signage, dedicated parking for EVs, and the opportunity to expand and add more chargers in the future.

Staff considered many locations, but the two locations deemed to have the highest chance for success and that the applications for which could be assembled with the required documentation

within the application period were determined to be the municipal parking lot in downtown Alexandria and the parking area behind King Georges Park in Maxville. These locations already have some of the preliminary items for the installation and have good access to Main Street businesses that will score well with the grant application.

#### Type of Charger

There are three types of chargers available to EV users represented by Level 1, 2 and 3. A Level 1 charger is a normal wall power outlet and is only useful for emergency charging as it takes a very long time to charge. A Level 2 charger is the most common, similar to a dryer plug, and is what most users would use to charge their car at home. Charge times are measured in hours and these chargers are good for having your car charge overnight or while you are at work. A Level 3 charger, also referred to as fast chargers, can charge your car in as little as twenty to thirty minutes. To be eligible for the grant we can install any level of charger, but we need to have redundancies. The charger layout that we determined has the best chance of success, the best benefit to the municipality but also represented the lowest risk was a combination of a level three and a level two charger at each site. This gives us a 57kW installation without pushing our installation costs too high and is an amount of power that doesn't draw any concern from Hydro One.

North Glengarry participates in procurements conducted by Local Authority Services (LAS) and through the LAS group has found a suitable EV charger supplier that has agreed to partner with North Glengarry to help with the application process and provide their equipment. Their Bid evaluation is attached.

#### **Cost and Timeline**

The estimated cost for labor and materials at each site is \$110,000.00. This would be a planned expenditure for the spring of 2025 so that we can plan for this in the 2025 budget. The grant, if we are successful, will cover 75% of this cost.

Once operational the chargers are fee-paid using a credit card and the cost would cover the electricity charge and a small fee for maintenance of the equipment.

#### Alternatives:

Do not apply for the grant.

**Financial Implications:** \$27,500 per site

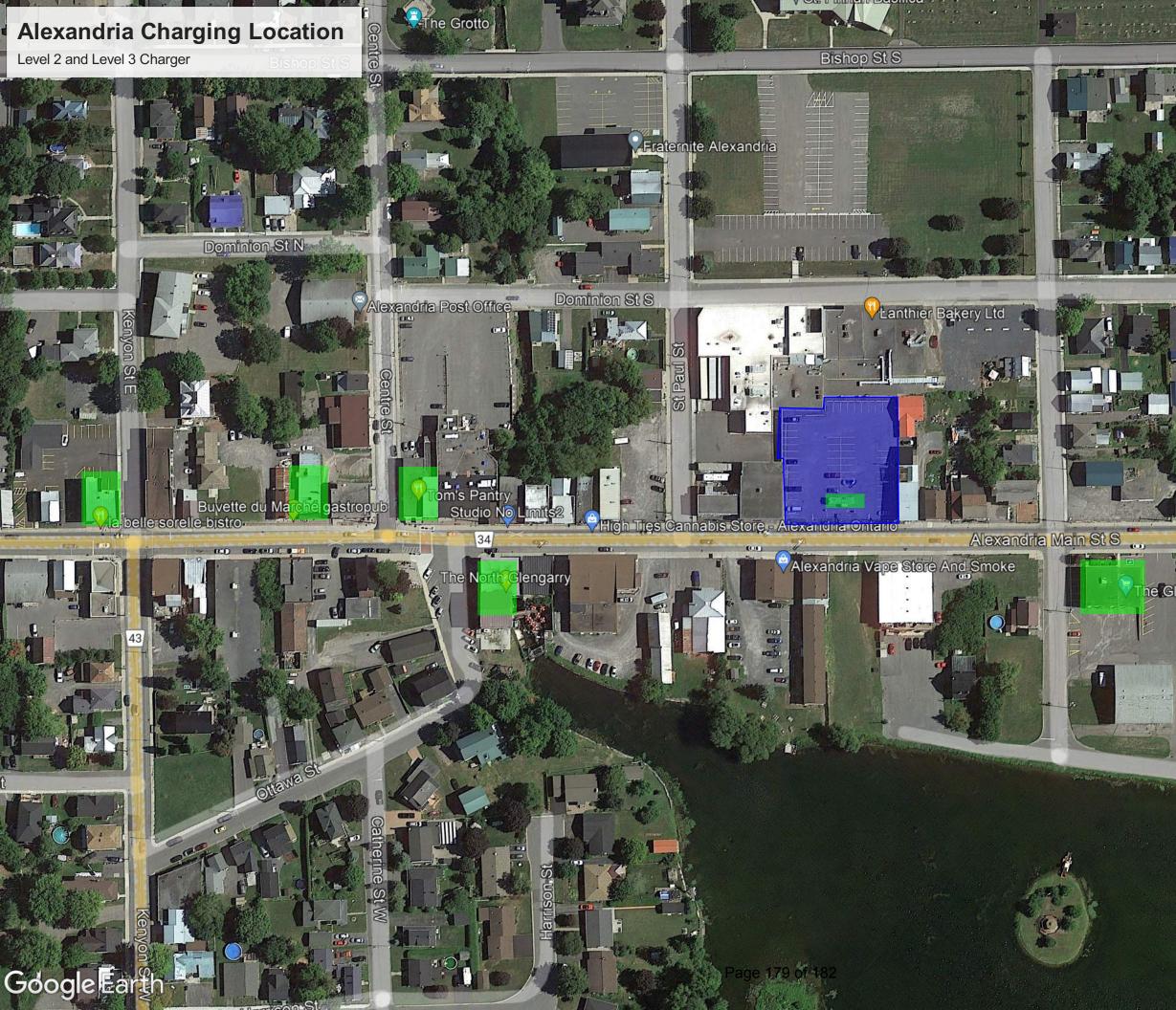
#### Attachments & Relevant Legislation:

Installation locations Maxville and Alexandria EV Charger Equipment Supply Proposal Evaluation

#### **Others Consulted:**

Hydro One Sarah Huskinson, CAO Anne Leduc, Director of Community Services

Reviewed and Approved by: Sarah Huskinson, CAO/Clerk



Municipally owned land suitable for charger installation

Example amenities within walking distance

Dominion St S

Bishop St S





Park Ave

11

Munro Morris Funeral Homes

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Park Av

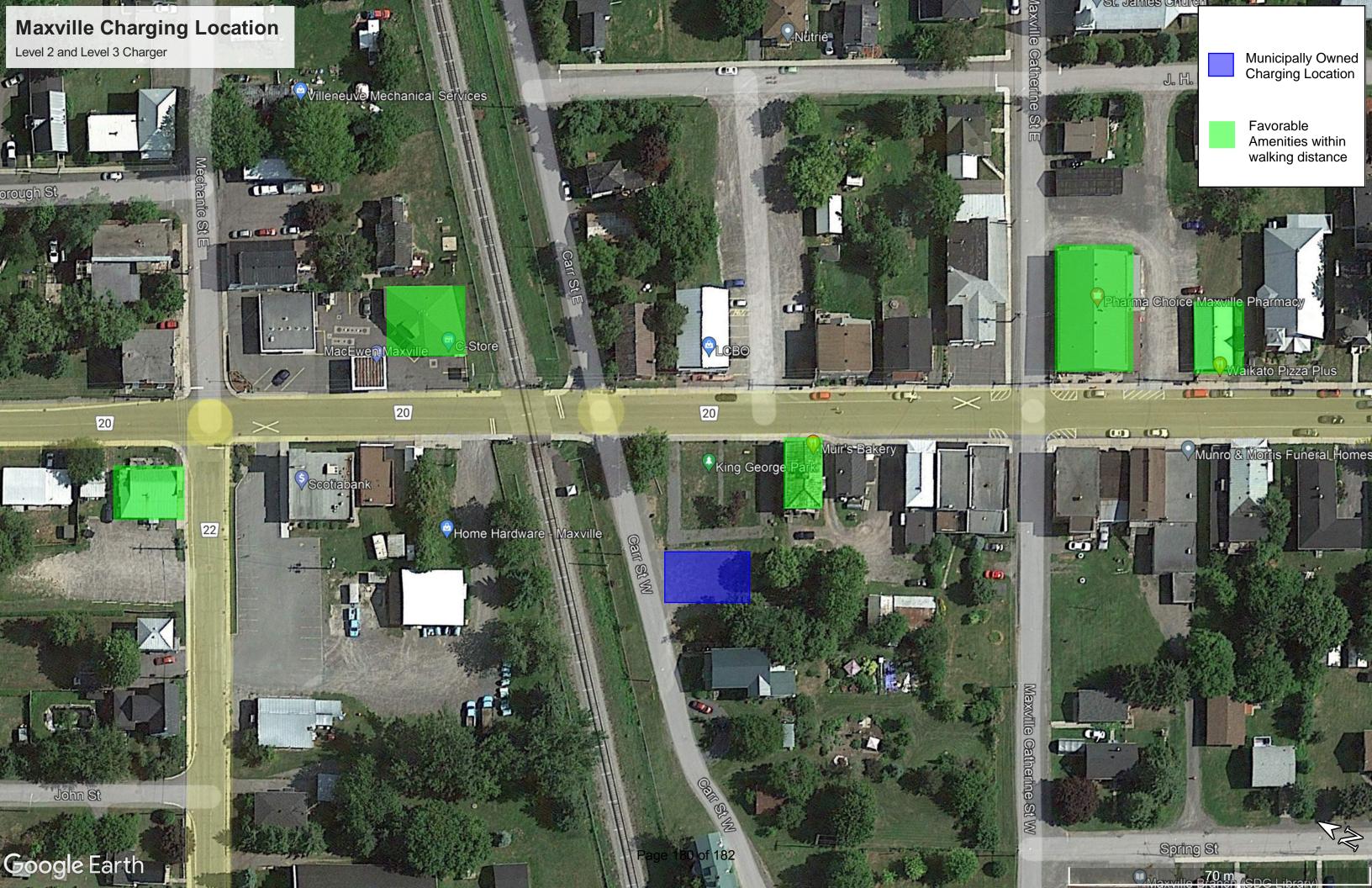
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## Proposal Evaluation Electric Vehicle Supply Equipment and Related Services RFP #042221



|                                       |                 |                    |                 |                    | <u>г</u>                     |                           |                      |                        |                       |               |                       |                                | Envision Solar International, |                    |
|---------------------------------------|-----------------|--------------------|-----------------|--------------------|------------------------------|---------------------------|----------------------|------------------------|-----------------------|---------------|-----------------------|--------------------------------|-------------------------------|--------------------|
|                                       |                 | ABB                | Ample Inc       | AMPLY Power, Inc.  | Andromeda Power LLC          | Blink Network LLC         | ChargeLab Inc.       | ChargePoint, Inc.      | ClipperCreek, Inc.    | Electrada LLC | Electriphi Inc        | Enel X North America, Inc.     | Inc.                          | EV Box Group       |
|                                       | Possible Points | 100                | Ample inc       | Ann ETT offer, ne. |                              | Dimit Hotwork EEO         | ondigezab inc.       | onarger onn, me.       | capperereek, mer      |               | ciccupii inc          | Elicit A Hortin Allerica, Inc. | inc.                          | EV Box Group       |
| Conformance to RFP                    |                 |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |
| Requirements                          | 50              | 39                 | 37              | 40                 | 32                           | 42                        | 40                   | 45                     | 33                    | 38            | 40                    | 41                             | 41                            | 43                 |
| Pricing                               | 400             | 280                | 308             | 313                | 270                          | 339                       | 308                  | 350                    | 316                   | 287           | 278                   | 291                            | 305                           | 326                |
| Financial Viability and               |                 |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |
| Marketplace Success                   | 75              | 67                 | 50              | 55                 | 49                           | 58                        | 57                   | 69                     | 48                    | 52            | 55                    | 61                             | 60                            | 59                 |
| Ability to Sell and Deliver           |                 |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |
| Service                               | 100             | 76                 | 67              | 71                 |                              | 75                        | 77                   | 87                     |                       | 60            | 75                    | 69                             | 75                            | 77                 |
| Marketing Plan                        | 50              |                    | 35              |                    |                              | 42                        | 35                   |                        |                       | 38            |                       |                                |                               |                    |
| Value Added Attributes                | 75              |                    | 57              |                    |                              | 60                        | 55                   |                        |                       |               |                       |                                |                               |                    |
| Warranty                              | 50              | 41                 | 40              | 38                 | 36                           | 43                        | 41                   | 43                     | 35                    | 41            | 39                    | 42                             | 42                            | 41                 |
| Depth and Breadth of Offered          |                 |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |
| Equipment, Products, or               |                 |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |
| Services                              | 200             | 169                | 158             | 164                |                              | 160                       | 169                  | 174                    |                       | 135           | 143                   | 156                            |                               | 175                |
| Total Points                          | 1,000           | 771                | 752             | 779                |                              | 819                       | 782                  | 877                    |                       | 706           | 730                   | 756                            |                               | 831                |
| Rank Order                            |                 | 24                 | 33.5            | 21                 | 48.5                         | 5                         | 19.5                 | 1                      | 41.5                  | 43            | 38                    | 31                             | 25.5                          | 3                  |
|                                       | 1               |                    |                 |                    |                              | 1                         |                      |                        |                       |               |                       |                                |                               |                    |
|                                       |                 |                    |                 |                    | EVOCHARGE-Phillips &         | EVSE LLC                  |                      | FLO Services USA. Inc. |                       | 0.11          | HELIOX TECHNOLOGY INC |                                | iSun                          | JF Petroleum Group |
|                                       | Possible Points | EV Connect, Inc.   | EvGateway       | Evgo Services LLC  | Temro                        | EVSELLC                   | Faith Technologies   | FLO Services USA, Inc. | FreeWire Technologies | Gilbarco Inc  | HELIOX TECHNOLOGY INC | In-Charge Energy, Inc.         | isun                          | JF Petroleum Group |
| Conformance to RFP                    | Possible Points |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |
| Requirements                          | 50              | 43                 | 37              | 41                 | 20                           | 20                        | 37                   | 44                     | 40                    | 36            | 30                    | 39                             | 22                            |                    |
| Pricing                               | 400             |                    | 37              | 41 308             |                              | 39<br>261                 | 3/                   | 44 348                 |                       | 36            | 263                   | 39                             | 32 263                        | 41<br>301          |
| Financial Viability and               | 400             | 330                | 510             | 500                | 2/1                          | 201                       | 514                  | 540                    | 343                   | 510           | 205                   | 515                            | 203                           | 301                |
| Marketplace Success                   | 75              | 57                 | 58              | 60                 | 57                           | 53                        | 61                   | 64                     | 60                    | 56            | 53                    | 61                             | 51                            | 58                 |
| Ability to Sell and Deliver           | 13              | 0.                 | 50              | 50                 | 01                           | 55                        | 01                   | 5                      | 00                    | 3             | 00                    | 01                             | 01                            | 50                 |
| Service                               | 100             | 72                 | 63              | 74                 | 70                           | 63                        | 68                   | 87                     | 77                    | 79            | 62                    | 73                             | 61                            | 77                 |
| Marketing Plan                        | 50              |                    | 34              |                    |                              | 35                        | 37                   | 45                     | 39                    | 41            |                       | 35                             |                               | 41                 |
| Value Added Attributes                | 75              |                    | 57              |                    |                              | 59                        | 54                   |                        |                       | 54            |                       | 55                             |                               | 56                 |
| Warranty                              | 50              | 42                 | 38              | 41                 | 40                           | 42                        | 35                   | 43                     | 43                    | 36            | 40                    | 41                             | 31                            | 41                 |
| Depth and Breadth of Offered          |                 |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |
| Equipment, Products, or               |                 |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |
| Services                              | 200             | 164                | 161             | 167                |                              | 151                       | 141                  | 176                    |                       | 163           | 141                   | 165                            | 151                           | 169                |
| Total Points                          | 1000            | 816                | 766             | 796                |                              | 703                       | 747                  | 875                    | 822                   | 783           | 667                   | 782                            |                               | 784                |
| Rank Order                            |                 | 6                  | 28.5            | 13.5               | 40                           | 44                        | 36                   | 2                      | 4                     | 18            | 47                    | 19.5                           | 48.5                          | 17                 |
|                                       |                 |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |
|                                       |                 |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |
|                                       |                 | Konnectronix, Inc. | LilyPad EV, LLC | Lion Buses, Inc    | Livingston Energy Group, LLC | Moser Services Group, LLC | NAD Grid Corporation | National Car Charging  | NovaCHARGE LLC        | Nuuve Holding | Opconnect Inc         | Pacific Lighting               | PCS Energy                    | PineShore Energy   |
| Conformance to RFP                    | Possible Points |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |
| Requirements                          | 50              | 39                 | 40              | 37                 | 38                           |                           | 40                   | 41                     | 10                    | 42            | 39                    | 34                             | 20                            |                    |
| Pricing                               | 400             |                    | 40<br>319       |                    |                              | 34                        | 40 287               | 41<br>325              | 40                    | 42            | 39                    | 275                            | 32 260                        | 36                 |
| Financial Viability and               | 400             | 330                | 319             | 304                | 336                          | 303                       | 201                  | 325                    | 329                   | 335           | 333                   | 2/5                            | 280                           | 305                |
| Marketplace Success                   | 75              | 58                 | 59              | 56                 | 56                           | 50                        | 55                   | 61                     | 53                    | 58            | 54                    | 57                             | 54                            | 52                 |
| Ability to Sell and Deliver           | /5              | 58                 | 59              | 56                 | 56                           | 50                        | 55                   | 61                     | 53                    | 58            | 54                    | 5/                             | 54                            | 52                 |
| Service                               | 100             | 66                 | 72              | 70                 | 72                           | 61                        | 72                   | 69                     | 64                    | 77            | 65                    | 64                             | e0.                           | 64                 |
| Marketing Plan                        | 100             |                    | 34              |                    |                              | 28                        | 36                   |                        |                       | 39            |                       | 64                             | 34                            |                    |
| Value Added Attributes                | 75              |                    | 54<br>61        |                    |                              | 43                        | 62                   |                        |                       |               | 62                    |                                |                               |                    |
| Warranty                              | 50              |                    | 42              |                    |                              | 39                        | 40                   |                        |                       |               |                       | 38                             |                               |                    |
| Depth and Breadth of Offered          | 50              | 42                 | 72              | 50                 |                              | 00                        | 40                   | 65                     |                       | 72            | 00                    |                                | 5,                            |                    |
| Equipment, Products, or               |                 |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                | 1                             |                    |
| Services                              | 200             | 151                | 160             | 157                | 164                          | 156                       | 152                  | 168                    | 157                   | 152           | 161                   | 169                            | 149                           | 162                |
| Total Points                          | 1,000           | 775                | 787             | 752                | 810                          | 714                       | 744                  | 796                    | 777                   | 802           | 790                   | 719                            | 675                           |                    |
| Rank Order                            | -,              | 23                 | 16              | 33.5               |                              | 41.5                      | 37                   | 13.5                   | 22                    | 11            | 15                    | 39                             | 46                            | 35                 |
| · · · · · · · · · · · · · · · · · · · |                 |                    |                 |                    |                              |                           |                      |                        |                       |               |                       |                                |                               |                    |

|                              |                 | PlugIn Stations Online LLC | Rivian, LLC | SemaConnect | Siemens Industry, Inc. | The Mobility House LLC | Verdek LLC | VIRICITI LLC | Wireless Advanced Vehicle<br>Electrification, Inc. | Zeco Systems Inc | ZEF Energy |
|------------------------------|-----------------|----------------------------|-------------|-------------|------------------------|------------------------|------------|--------------|--|------------------|------------|
|                              | Possible Points |                            |             |             |                        |                        |            |              |  |                  |            |
| Conformance to RFP           |                 |                            |             |             |                        |                        |            |              |  |                  |            |
| Requirements                 | 50              | 37                         | 39          | 43          | 40                     | 37                     | 35         | 39           | 41   | 39               | 41         |
| Pricing                      | 400             | 326                        | 326         | 328         | 320                    | 261                    | 323        | 335          | 338  | 313              | 283        |
| Financial Viability and      |                 |                            |             |             |                        |                        |            |              |  |                  |            |
| Marketplace Success          | 75              | 55                         | 54          | 63          | 64                     | 55                     | 59         | 60           | 61   | 58               | 55         |
| Ability to Sell and Deliver  |                 |                            |             |             |                        |                        |            |              |  |                  |            |
| Service                      | 100             | 57                         | 57          | 80          | 84                     | 64                     | 65         | 71           | 72   | 71               | 71         |
| Marketing Plan               | 50              | 30                         | 37          | 45          | 41                     | 34                     | 33         | 33           | 42   | 42               | 44         |
| Value Added Attributes       | 75              | 53                         | 60          | 57          | 62                     | 53                     | 48         | 53           | 61   | 61               | 63         |
| Warranty                     | 50              | 36                         | 42          | 42          | 41                     | 39                     | 38         | 38           | 38   | 41               | 42         |
| Depth and Breadth of Offered |                 |                            |             |             |                        |                        |            |              |  |                  |            |
| Equipment, Products, or      |                 |                            |             |             |                        |                        |            |              |  |                  |            |
| Services                     | 200             | 172                        | 141         | 157         | 151                    | 148                    | 166        | 141          | 161  | 172              | 157        |
| Total Points                 | 1,000           | 766                        | 756         | 815         | 803                    | 691                    | 767        | 770          | 814  | 797              | 756        |
| Rank Order                   |                 | 28.5                       | 31          | 7           | 10                     | 45                     | 27         | 25.5         | 8  | 12               | 31         |



—Docusigned by: Stephanie Itaataja Steff Haataja, CPIM, Procurement Analys

DocuSigned by: Branden Town TBCA93CD6377421... Brandon Town, CPSM, CPSD, Procurement Analyst

DocuSigned by: Craig West \_\_\_\_\_7F41572C858B4BA... Craig West, Procurement Analyst

# THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

# BY-LAW 08-2024 FOR THE YEAR 2024

# BEING A BY-LAW TO ADOPT, CONFIRM AND RATIFY MATTERS DEALT WITH BY RESOLUTION.

**WHEREAS** s. 5(3) of the *Municipal Act, 2001*, provides that the powers of municipal corporation are to be exercised by its Council by by-law; and

**WHEREAS** it is deemed expedient that the proceedings, decisions and votes of the Council of the Corporation of the Township of North Glengarry at this meeting be confirmed and adopted by by-law;

**THEREFORE,** the Council of the Corporation of the Township of North Glengarry enacts as follows:

- 1. **THAT** the action of the Council at its regular meeting of January 29<sup>th</sup> 2024, in respect to each motion passed and taken by the Council at its meetings, is hereby adopted, ratified and confirmed, as if each resolution or other action was adopted, ratified and confirmed by its separate by-law and;
- 2. **THAT** the Mayor and the proper officers of the Township of North Glengarry are hereby authorized and directed to do all things necessary to give effect to the said action, or to obtain approvals where required, and except where otherwise provided, The Mayor and the Clerk are hereby directed to execute all documents necessary in that behalf and to affix the corporate seal of the Township to all such documents.
- 3. **THAT** if due to the inclusion of a particular resolution or resolutions this By-law would be deemed invalid by a court of competent jurisdiction then Section 1 to this By-law shall be deemed to apply to all motions passed except those that would make this By-law invalid.
- 4. **THAT** where a "Confirming By-law" conflicts with other by-laws the other by-laws shall take precedence. Where a "Confirming By-Law" conflicts with another "Confirming By-law" the most recent by-law shall take precedence.

**READ** a first, second and third time, passed, signed and sealed in Open Council this 29th day of January 2024.

## CAO/Clerk / Deputy Clerk

Mayor / Deputy Mayor

I, hereby certify that the forgoing is a true copy of By-Law No. 08-2024, duly adopted by the Council of the Township of North Glengarry on the 8<sup>th</sup> day of January 29<sup>th</sup> 2024.

Date Certified

CAO/Clerk / Deputy Clerk