THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

Special Meeting of Council

Thursday, March 30, 2017 at 2:00 p.m. – Glengarry Sports Palace Community Centre 170 MacDonald Blvd, Alexandria, Ontario K0C 1A0

Draft Agenda

THE MEETING WILL OPEN WITH THE CANADIAN NATIONAL ANTHEM

- 1. ACCEPT THE AGENDA (Additions/Deletions) ® (Carma)
- 2. DECLARATIONS OF CONFLICTS OF INTEREST
- 3. ADOPTION OF PREVIOUS MINUTES
- 4. DELEGATION(S)
- 5. COMMITTEE RECOMMENDATIONS
- 6. CAO/CLERK'S DEPARTMENT Daniel Gagnon, CAO/Clerk
- 7. RECREATION DEPARTMENT / COMMUNITY SERVICES DEPARTMENT Anne Leduc, Director of Recreation/Community Services
- 8. FINANCE DEPARTMENT Johanna Levac, Treasurer
 - a) 2017 Proposed Draft Budget Municipal ® (Jamie)
 - b) 2017 Proposed Draft Budget Waterworks Department ® (Jacques)
- 9. PLANNING/BUILDING & BY-LAW ENFORCEMENT DEPARTMENT -Gerry Murphy, CBO/Senior By-law Enforcement Officer/Planning Manager
- 10. PUBLIC WORKS DEPARTMENT Ryan Morton, Director of Public Works
- 11. CORRESPONDENCE
- 12. NEW BUSINESS

NOTICE OF MOTION Next Regular Public Meeting of Council Monday April 10, 2017 at 7:00 p.m. at the Centre Sandfield Centre, 102 Derby Street West, Alexandria, Ontario. Note: Meeting are subject to change or cancellation.

- 14. QUESTION PERIOD (limit of one question per person and subsequent question will be at the discretion of the Mayor/Chair).
- 15. CLOSED SESSION BUSINESS
- 16. **CONFIRMING BY-LAW**
- 17. ADJOURN ® (Jacques)



2017 DRAFT MUNICIPAL BUDGET BRIEFING PACKAGE

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Reserve Levels vs. Budget Surpluses

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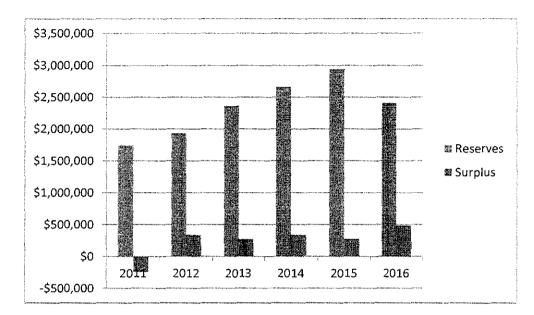
Unaudited

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	2011	2012	2013	2014	2015	2016
Reserves Surplus	\$1,742,562 -\$245,977	\$1,934,533 \$343,000		\$2,659,821 \$340,731		\$2,409,673 \$489,000
Tax Rate Change	-0.02	-1.21	0.5	1	0	0
Average Surplus (2011 - 2014)	177,589					
Average Surplus (2012 - 2014)	318,777					
Average Surplus (2012 - 2015)	307,783					
Average Surplus (2012 - 2016)	344,026	Unaudited				



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RESERVE LEVELS vs BUDGET SURPLUSES

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TOWNSHIP OF NORTH GLENGARRY

STAFF REPORT

Date: March 23, 2017

To:

Mayor and Council

From:

Johanna Levac (Annie) Treasurer

Daniel Gagnon CAO/Clerk

Re:

Proposed 2017 Municipal Budget

Discussion:

sion: The following document represents the 2017 DRAFT Municipal Budget.

During budget deliberations staff will provide an overview of the 2016 accomplishments, variances and 2017 impact and options. Council may then determine whether projects, capital projects, services should be included or is necessary for the Corporation to go beyond 2017.

Please note that the 2016 actual figures presented in this budget have not been finalized for this year and will change upon completion of the yearend audit scheduled for May 2017.

The DRAFT proposed budget will result in the following:

- 1: A 2.08% increase in the municipal property tax rate for 2017.
- 2: A net requirement of \$5,242,207 to be raised by property taxation. This represents an increase of \$273,403 from 2016. (2016 was \$4,968,804)
- 3: A 1% tax rate equals approximately \$50,000 within our budget.

4: The overall average increase in all tax classes for North Glengarry is 7.64%. The overall increase in assessments for a residential unit is 3.52%.

5: Assuming that the residential unit has increased by 3.52% for 2017, a residential property with a value of 100,000 (now 103,520 with the increased assessed value) would pay \$28.72 more in taxes for 2017.

Recommendation: To review the proposed 2017 DRAFT Municipal budget as presented.

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Stated Assumptions

2017 Budget

DRAFT VERSION

Essential Services:

Essential Services are defined to be fire/first responder, emergency management, roads, recycling, landfill, land use planning, building inspection, septic systems, economic development, legislative and financial.

Finance:

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- 1: Includes a 1.8% cost of living increase for council members and the non-unionized employees. Currently the Roads Department, Maxville Complex and the Waterworks Department are unionized and the cost of living is included in their contracts.
- 2: Overall increase of 5.82% for the employee benefit program with La Capitale (Manulife starting March 1, 2017) and Greenshield resulting in an increase of \$15,228.
- 3: Includes a contingency fund of \$20,000 for unforeseen costs.

Administration:

4: The Townships of North and South Glengarry have established a county archive system to preserve their permanent records. A budget has been set up for \$18,000 to support this project. A lease agreement has been authorized with the Upper Canada District School Board for a ten year period ending on September 30th, 2023. The annual rent will be \$20,000 plus HST which will be divided by the townships of North Glengarry and South Glengarry (\$10,000 plus HST each). In 2017 an additional 15,000 was allocated towards the Special Digitization Project for the Glengarry Archives.

Protection:

- 5: The 2017 capital budget for the fire department includes \$124,000 for the three fire stations for renovations, equipment etc..
- 6: The 2017 capital budget includes \$400,000 for a tanker for the Alexandria station. A recommendation is being made to finance this purchase over a ten year period.

Roads:

- 7: Includes \$1,555,237 for equipment and construction projects throughout the township. We will be receiving 422,281 in OCIF Funding over the next three years. In 2017 we will receive \$91,198 and \$331,083 in 2018 and 2019.
- 8: We will receive federal gas tax funding in the amount of \$311,663 in 2017 for bridge work. This year our budget includes bridge work for \$391,270 which will be mostly funded by our federal gas tax dollars as well as \$79,607 from our Federal Gas Tax Reserves

Landfill Sites:

- 9: Includes garbage and recycling fees for \$165.00 per residential unit. A portion of the fees is allocated to a reserve for the landfill (\$71,000 to be transferred to this reserve).
- 10. This budget incorporates an additional transfer of \$27,575 from the tax base to the landfill reserve as the landfill took in roughly 1,103 cubic metres of "free" material.
- 10: The Glen Robertson landfill site is currently being used with the recent closure of the Alexandria landfill site. This budget includes \$119,060 for additional land purchase as well as \$20,350 for the monitoring wells. Both of these capital purchases will be funded by reserves.

RARE Plant:

11: The capital budget for the RARE plant in 2017 for \$63,118 includes the replacement of the facility baler panel, the hazardous waste concrete pad, the privacy fencing, the bunker construction and repair/replacement of the north gate

Regional Water Study:

12: 2014 saw the completion of the Regional Water Design phase which was funded 90% by the provincial government (and 1% by the Township of South Glengarry). This future receivable of \$368,875 was set up by our auditor's at year-end in 2014. In 2016 a repayment was made for \$30,000 and we have included an additional repayment of \$30,000 in 2017.

Recreation:

13: Includes an operating budget of \$67,170 and a capital budget of \$55,050 for the North Glengarry Recreation Associations.

Other Contributions:

- 14: Includes \$20,000 for the Glengarry Memorial Hospital towards the operating costs of their pool.
- 15: Our Community Grant Policy was created to provide limited financial assistance to community groups and organizations within the township to assist with various activities.

This budget includes \$25,000 for the Community Grant Program.

Economic Development

16: The CIP Program was established in 2015. In order to properly fund the CIP Program, an amount of \$60,000 is estimated to be available for grants/incentives for the private sector to accommodate building and landscaping improvements. In 2017 the amount of \$30,000 is being transferred from the Working Fund Reserves which demonstrates to the business community and general public that council is committed to the CIP program .

Planning:

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17: Established a Zoning Bylaw Consolidation Reserve and transferred \$5,000 towards this reserve for future use.

Ontario Municipal Partnership Fund

18: The 2017 Ontario Municipal Partnership Fund (OMPF) was increased from \$2,187,500 to \$2,326,900 by the amount of \$139,400.



Township of North Glengarry - 2016/2017 Assessment Comparison Summary of Taxable & PIL Assessments

Property Class		2016 Total Assessment	2017 Total Assessment	Increase (+) Decrease (-)	% Increase (+) % Decrease (-)	Municipal 2016	Additional \$\$\$\$\$
Residential & Farm	RT	728,491,945	754,168,523	25,676,578	3.52	0.507	130,180
Residential - Education Only - English Public	RD	246,400	211,400	-35,000	-14.20		
Multi-Residential	MT	9,996,200	9,465,000	-531,200	-5.31	0.9075	-4,821
Large Industrial	LT	2,242,870	2,656,088	413,218	18.42	2.1007	8,680
Farmlands	FT	227,002,500	288,399,425	61,396,925	27.05	0.1268	77,851
Commercial	СТ	63,838,885	57,478,113	-6,360,772	-9.96	0.8285	-52,699
New Construction Commercial	хт	13,264,160	14,654,514	1,390,354	10.48	0.8285	11,519
Industrial	IT	9,579,460	9,442,341	-137,119	-1.43	1.0462	-1,435
New Construction Industrial	JT	1,611,130	2,193,226	582,096	36.13	1.0462	6,090
Pipeline	PT	4,685,000	4,783,000	98,000	2.09	0.6935	680
Managed Forest	ТТ	2,722,700	3,350,975	628,275	23.08	0.1268	797
Parking Lot	GT	38,600	47,450	8,850	22.93	0.8285	73
Shopping Centre	ST			0		0.8285	0
New Construction Shopping Centre	ZT	4,031,680	3,574,200	-457,480	-11.35	0.8285	-3,790
Commercial Excess Land	CU	547,680	508,870	-38,810	-7.09	0.5799	-225
Commercial Vacant	СХ	2,556,300	2,000,125	-556,175	-21.76	0.5799	-3,225
Shopping Centre Excess Land	SU			0		0.5799	0
New Construction Commercial Excess Land	XU	198,700	211,990	13,290	6.69	0.5799	77
Industrial Excess Land	IU	91,680	70,485	-21,195	-23.12	0.7323	-155
Industrial Vacant Land	IX	281,800	155,875	-125,925	-44.69	0.7323	-922
New Construction Industrial Excess Land	JU			0		0.7323	0
Large Industrial Excess Land	LU	148,870	24,540	-124,330	-83.52	1.4705	-1,828
Taxable Properties		1,071,576,560	1,153,396,140	81,819,580	7.64		166,847

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Township of North Glengarry - 2016/2017 Assessment Comparison Summary of Taxable & PIL Assessments

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Property Class		2016	2017	Increase (+)	% Increase (+)
Property Class		Total	Total	Decrease (-)	% Decrease (-)
		Assessment	Assessment		
Residential & Farm	RT	728,491,945	754,168,523	25,676,578	3.52
Residential - Education Only - English Public	RD	246,400	211,400	-35,000	-14.20
Multi-Residential	MT	9,996,200	9,465,000	-531,200	-5.31
Large Industrial	LT	2,242,870	2,656,088	413,218	18.42
Farmlands	FT	227,002,500	288,399,425	61,396,925	27.05
Commercial	СТ	63,838,885	57,478,113	-6,360,772	-9.96
New Construction Commercial	XT	13,264,160		1,390,354	10.48
Industrial	IT	9,579,460	9,442,341	-137,119	-1.43
New Construction Industrial	JT	1,611,130	2,193,226	582,096	36.13
Pipeline	PT	4,685,000	4,783,000	98,000	2.09
Managed Forest	TT	2,722,700	3,350,975	628,275	23.08
Parking Lot	GT	38,600		8,850	22.93
Shopping Centre	ST			0	
New Construction Shopping Centre	ZT	4,031,680	3,574,200	-457,480	-11.35
Commercial Excess Land	CU	547,680		-38,810	-7.09
Commercial Vacant	CX	2,556,300		-556,175	-21.76
Shopping Centre Excess Land	SU		_,,.	000,110	-21.70
New Construction Commercial Excess Land	XU	198,700	211,990	13,290	6.69
Industrial Excess Land	IU	91,680	70,485	-21,195	-23.12
Industrial Vacant Land	IX	281,800	155,875	-125,925	-44.69
New Construction Industrial Excess Land	JU			0	-44.03
Large Industrial Excess Land	LU	148,870	24,540	-124,330	-83.52
Taxable Properties		1,071,576,560	1,153,396, <mark>1</mark> 40	81,819,580	7.64
Residential PIL Full - EP	RF	3,400	3,675	275	8.09
Residential/Farm PIL Full Shared	RH	74,000	81,875	7,875	10.64
Residential PIL General	RG	758,700	868,775	110,075	14.51
Multi Residential PIL Full - Tenant of Province	MP	100,100	000,775	110,075	14.51
Commercial PIL FULL	CF	1,376,300	1,194,250	-182,050	40.00
Commercial PIL General	CG	1,009,700	880,200	-129,500	-13.23
Commercial PIL Shared PIL	CH	1,000,700	000,200	-129,500	-12.83
Commercial PIL Full Vacant Land	CY			0	
Commercial PIL General Vacant Land	CZ	58,100	51,850	-6,250	40.70
Commercial PIL General Excess Land	CW	39,300	31,300	-8,000	-10.76
Landfill PIL - Full	HF	00,000	84,300	-0,000	-20.36
Industrial PIL Full	IF	335,000	338,750	3,750	1.12
Industrial PIL Full Shared PIL	iH	157,600	141,800	and the second se	
Parking Lot PIL Full	GF	48,500	60,125	-15,800	-10.03
-	U.	40,000	00,125	11,625	23.97
PIL Properties		3,860,600	3,736,900	-123,700	-3.20
Exempt Properties		64,472,540	60,523 <mark>,</mark> 006	-3,949,534	-6.13
Total Assessments		1,139,909,700	1,217,656 <mark>,</mark> 046	77,746,346	6.82

Railway Right of Way

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Township of North Glengarry - 2017 Assessment - By Ward

Property Class		Kenyon Ward	Maxville Ward	Lochiel Ward	Alexandria Ward	2017 Total
Residential & Farm	RT	292,717,854	50,095,458	227,521,325	183,833,886	754,168,523
Residential - Education Only - English Public	RD				211,400	211,400
Multi-Residential	MT		465,250		8,999,750	9,465,000
Large Industrial	LT				2,656,088	2,656,088
Farmlands	FT	112,881,150	321,075	175,197,200	_,,	288,399,425
Commercial	СТ	7,683,065	4,083,263	5,850,200	39.861.585	57,478,113
New Construction Commercial	XT	1,317,263	2,427,413	2,400,500	8,509,338	14,654,514
Industrial	IT	273,205		995,900	8 173 236	9,442,341
New Construction Industrial	JT	83,900	1,897,923	18,575	192,828	2,193,226
Pipeline	PT	,		4,783,000		4,783,000
Managed Forest	π	2,638,700		712,275		3,350,975
Parking Lot	GT	, ,	29,625	-,	17,825	47,450
Shopping Centre	ST					0
New Construction Shopping Centre	ZT				3,574,200	3,574,200
Commercial Excess Land	CU	417,685		15.625	75,560	508,870
Commercial Vacant	СХ	102,400	37,925	837,500	1,022,300	2,000,125
New Construction Commercial Excess Land	XU		8,415	203,575		211,990
Shopping Centre Excess Land	SU					0
Industrial Excess Land	IU			20,275	50,210	70,485
Industrial Vacant Land	iX		63,675	7,100	85,100	155,875
New Construction Industrial Excess	JU					0
Large Industrial Vacant Unit Excess Land	LŲ				24,540	24,540
Taxable Properties		418,115,222	59,430,022	418,563,050	257,287,846	1,153,396,140
Residential PIL Full - EP	RF				3,675	3,675
Residential/Farm PIL Full Shared	RH	81,875				81,875
Residential PIL General	RĠ	825,375		43,400		868,775
Multi Residential PIL Full - Tenant of Province	MP					0
Commercial PIL FULL	CF	41,375	6,950	586,200	559,725	1,194,250
Commercial PIL General	CG	152,250	120,250	607,700		880,200
Commercial PIL Shared PIL	СН					0
Commercial PIL Full Vacant Land	CY					0
Commercial PIL General Vacant Land	CZ			51,850		51,850
Commercial PIL General Excess Land	CW			31,300		31,300
Landfill PIL - Full	HF			84,300		84,300
Industrial PIL Full	IF				338,750	338,750
Industrial PIL Full Shared PIL	IH	42,675	12,400	16,825	69,900	141,800
Parking Lot PIL Full	GF				60,125	60,125
PIL Properties		1,143,550	139,600	1,421,575	1,032,175	3,736,900
Exempt Properties	Ē	14,916,136	10,500,730	9,132,525	25,973,615	60,523,006
Total Assessments		434,174,908	70,070,352	429,117,150	284,293,636	1,217,656,046

Railway ROW

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Ontario's Celtic Heartland Le centre celtique de l'Ontario General Administration Department: Treasury, CAO / Clerk, IT

General notes:

This cost area contains the budget related to general administration (i.e. treasury staff, the CAO and deputy clerk and IT). Corporate areas like legal fees, insurance, tax write offs and land sales, human resources and payroll, bylaws and file retention, accounting/auditing etc

2016 Accomplishments:

- HR changes:
 - Managed the transition from outgoing Recreation Director in fall of 2016, restructuring dept and the recruitment and hiring of new community Services Director in fall 2016
 - o Recruitment, hiring and orientation of new Part Time Fire Chief summer 2016
- New door to door sales bylaw enacted to prohibit inappropriate sales tactics on the doorsteps of North Glengarry residents
- Ministerial level lobbying for regional water and other issues continues, managed the liaison with the Daisy Group professional lobbyist firm hired in Q4 of 2016.
- Accessibility improvements arranged for 2016 (handicap doors at the Dalkeith Rec Hall)
- Provided support to the Friends of the Dalkeith Library in their efforts to revitalize the former SDG library branch.
- Grants processed to secure funds:
 - o Canada 150 for Mill Square Crosswalk
 - o Ontario Trillium Fund for Heritage Tour and Island Park upgrades



Information Technology:

- A Job Creation Partnership project was launched to improve access and digitization of files to a shared server and implement readiness for file conversion to TOMRIMS (provincial recognized filing system). A crew of 4 labourers at 100% subsidy has been working on the file conversion and shared server population process. Some modest capital costs were also covered by the provincial grant. This is laying the ground work for major upgrades to the capacity of file retention and access both online and in eventually in hardcopy.
- Expanded wireless network to Mill Square for Public WI-FI and added cameras to the Priests Mill area given the vandalism that occurred at the dam in the summer of 2016.
- VoIP phone system expanded to replace fire department faxes and the Dalkeith Library building.
- Added Bell mobility (mirroring Rogers costs) to provide additional coverage throughout the township.

Variances:

- Tax write-offs lower than anticipated will result in a surplus of approximately \$28,000 for 2016. Tax reductions based on assessment appeals, change of tax class are difficult to forecast on a year to year basis.
- Projected penalties and interest on tax arrears higher than anticipated will result in a surplus of \$26,000.
- The proceeds from the sale of registered properties in 2016 will be \$7,600. This cannot be budgeted as the court determines all of the entitlements to receive payments out of the proceeds of the sale.
- The proceeds from the sale of surplus land in 2016 will be \$5,000.
- Additional interest earned in 2016 for \$12,415 resulted from the Royal Bank of Canada's prime less 1.7% which is paid on our current operating bank.
- Increased revenues of \$20,000 for claims made to the MTO for responses required by our North Glengarry Fire Department.
- Increased revenues of \$24,000 for North Glengarry Fire Department responding to vehicle and open air fires as well as approximately \$9,000 for Automatic Aid Agreements with neighboring municipalities.

2017 Impact:

- No major impacts or service level changes are anticipated in 2017.
- That said, the firm of KPMG was contracted in late 2016 to design a long term financial plan and associated policy changes that will vastly improve municipal budgeting and accountability / reporting. Circumstances in the Treasury Department meant that this project was deferred indefinitely. That exercise will resume in the summer of 2017 for changes to come in time for the 2018 budget.
- GIS maps / data software is being converted to being hosted by the United Counties of SD&G in 2017. Some additional workload is needed to transition special GIS projects to the new server such as fire dept hazardous material, heritage registry / CIP area building inventory. This transfer is underway. No loss of service will occur and in fact will save the township approx. \$5k a year in licensing fees.

 The Township is securing a fibre optic connection for the Township office at 90 Main St South in the spring of 2017. This will vastly improve network speeds, reliability and security of the network (including off-sites like PWs, Sandfield Centre, Mill Square WI-FI) while only incurring a modest increase is costs, absorbed in the administration operating budgets.

2017 Capital:

- Council chambers: \$10,000. The microphones and audio system in the Council chambers are very dated and cumbersome. The public have difficulty hearing the discussions at the council table and the wiring and hardware is time consuming to set up and tear down for each meeting. Modern likely wireless microphones would go a long way to resolving those issues.
- Building Upgrades: \$2,500. The township office requires constant upgrades given the age of the building and number of staff and public within the building on a daily basis. Given budget constraints staff is earmarking only a modest amount in 2017 to replace a few of the remaining outdated windows. Ultimately an in-depth review of the HVAC for the building is required but will be deferred for this year.
- Business Class Routers / Switches: \$5,000. Given that the township provides WI-FI and network
 access to off-sites like the PWs building and the Sandfield Centre, commercial grade routers and
 switches are needed to maintain reliability, security and speed of the network to ensure that staff
 can work efficiently with the suite of software required at their desktops. Current routers are
 residential grade and are being strained beyond their capacity.

	2017
Item Description	Budget
1 Microphones - for the council chambers	10,000
	2,500
2 Building Upgrades3 Business Class Routers	5,000

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Page: 1 Time: 4:00 pm GL5220 Date : Mar 21, 2017

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Account Code : To Fiscal Year :	1-3-1250-???? 1-3-1700-???? 2017				
Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
I GENER	AL FUND				
Revenue					
PAYMENTS I	N LIEU				
1-3-1250-4040	P.I.L POST OFFICE	-5,000	-5,449	-5,000	
-3-1250-4041	P.I.L COUNTY	0	0	0	
-3-1250-4042	P.I.L PUBLIC FRENCH	0	0	0	
-3-1250-4043	P.I.L PUBLIC ENGLISH	0	0	0	
-3-1250-4044	P.I.L SEPARATE FRENCH	0	0	0	
-3-1250-4045	P.I.L SEPARATE ENGLISH	0	0	0	
-3-1250-4060	MUNICIPAL TAX ASSISTANCE ACT	-10,400	-10,714	-10,700	
-3-1250-4061	GLENGARRY MEMORIAL HOSPITAL	-2,000	-2,018	-2,000	
-3-1250-4062	UNITED COUNTIES OPP BUILDING	0	0	0	
-3-1250-4063	ONTARIO HYDRO - HYDRO ONE	-4,000	-4,527	-4,100	
-3-1250-4064	MUNICIPAL ENTERPRISES	-33,000	-36,919	-34,100	
-3-1250-4065	RAILWAYS - RIGHT OF WAY	-15,800	-16,025	-16,000	
-3-1250-4066	CONSERVATION AUTHORITY	0	0	0	
	Total PAYMENTS IN LIEU	-70,200	-75,652	-71,900	·
PENALTIES &	& INTEREST				
-3-1300-7130	PENALTIES & INTEREST ON TAXES	-340,000	-376,243	-300,000	<u> </u>
	Total PENALTIES & INTEREST	-340,000	-376,243	-300,000	
	DNAL GRANTS		`		
-3-1500-5009	ONTARIO MUNICIPAL PARTNERSHIP FUND	-2,187,500	-2,187,500	-2,326,900	
-3-1500-5010	COMMUNITY REINVESTMENT FUND	0	0	0	
-3-1500-5011	ONTARIO FIRE SERVICE TRAINING GRANT	0	0	0	
-3-1500-5012	GRANTS - ROADS/BRIDGES	0	0	0	
-3-1500-5013	GRANT - INFRASTRUCTURE FUNDING	0	0	0	·
CONDITION	Total UNCONDITIONAL GRANTS	-2,187,500	-2,187,500	-2,326,900	
CONDITIONA -3-1600-3000	ADMIN - WAGE SUBSIDY	0	0	0	
-3-1600-3700	JOB CREATION PROGRAM	0	-5,334	0	
-3-1600-5029	ASSET MANAGEMENT GRANT MIII	0	÷0,0	ů O	
-3-1600-5020	LIVESTOCK & POULTRY GRANT	-5,000	-2,268	-4,000	
-3-1600-5031	COM FUTURE DEV (CFDC) GRANT	-0,000	-2,200		
-3-1600-5032	EASTERN ONT DEV (EODG) GRANT	0	0	0	
-3-1600-5033	ECON DEV - CANADA 150 GRANT	-18,250	0	-11,850	
-3-1600-5085	SDG COMMUNITY FUTURES - YOUTH RETENTION	-10,230	0	-11,650	
-3-1600-5085	GSP - MUNICIPAL INFRASTRUCTURE GRANT	0	0	0	
-3-1600-5080	ONTARIO TRILLIUM GRANT	-79,000			
-3-1600-5087	COMRIF GRANT	-79,000	-71,600 0	-25,000	
				0	
-3-1600-5089		-311,663	-311,663	-	
-3-1600-5090		0	0	0	
-3-1600-5091		0	0	0	
-3-1600-5092		0	0	0	<u> </u>
1-3-1600-5093	OSWAP FUNDING GRANT	0	0	0	
1-3-1600-5094	SUPERBUILD FEDERAL & PROVINCIAL GRANT	0	0	0	(15)

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Account Code : To Fiscal Year :	1-3-1250-???? 1-3-1700-???? 2017				
Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1-3-1600-5095	DRAINAGE SUPT/MAINTENANCE GRANT	-249,979	0	-232,381	
1-3-1600-5096	CERV COMMUNITY EMERGENCY GRANT	0	0	0	
1-3-1600-5097	PUC RRCA GRANT	-30,000	-30,000	-30,000	
1-3-1600-5098	OTHER GRANTS	0	0	0	
1-3-1600-5099	OMAFRA - RED PROGRAM	0	-618	0	
-3-1600-5101	BUILDING CANADA FUND	0	0	0	
	Total CONDITIONAL GRANTS	-693,892	-421,483	-614,894	
FEES & CHA	ARGES		,		
-3-1700-5007	COUNCIL - WARDEN	0	0	0	
-3-1700-7100	LOTTERY LICENCES	-8,000	-8,466	-8,000	
1-3-1700-7101	BINGO LICENCES	0	0	0	
-3-1700-7102	TAX CERTIFICATES	-15,000	-19,950	-15,000	
-3-1700-7103	MARRIAGE LICENCES	-4,000	-3,625	-4,000	
1-3-1700-7104	BUSINESS LICENCES/PERMITS	-3,500	-1,500	-3,500	
-3-1700-7105	PHOTOCOPIER REVENUE	-100	-16	0	
-3-1700-7106	LAND RENTAL - CHIP STAND - OTHER	-6,300	-9,763	-9,750	
-3-1700-7107	OHRP ADMINISTRATION FEE	0	0	0	
-3-1700-7110	ELECTIONS - NOMINATION FEES	0	0	0	
-3-1700-7120	GENERAL GOVERNMENT INCOME	-1,000	-4,890	-1,000	
-3-1700-7122	DONATIONS	-900,000	-900,000	0	
-3-1700-7123	SALE OF REGISTERED PROPERTIES	0	-7,651	0	
-3-1700-7132	SALE OF LAND AND BUILDINGS	Û Û	-5,001	ů O	
-3-1700-7140	INTEREST GIC	0	0,001	ů O	
-3-1700-7141	INTEREST ON BANK ACCOUNT	-12,000	-24,415	-15,000	
-3-1700-7142	INTEREST ON OTHERS	0	0	0	
-3-1700-7160	RENTAL OF BUILDING	-10,300	-10,820	-8,700	
-3-1700-7161	TAX ADJUSTMENTS OVER/SHORT	0	228	-0,100	
-3-1700-7162	PROVINCIAL COURT FINES - DO NOT USE	ů O	0	0	
-3-1700-7162	INSURANCE CLAIMS	ů o	0	0	
-3-1700-7164	RENTAL OF TENTS	0	0		
	EMERGENCY CLAIMS	0	0	0	
1-3-1700-7165 1-3-1700-7166		0	-15,000	0	
				0	
1-3-1700-7167		0	0	0	
1-3-1700-7168		0	0	0	
1-3-1700-7180		-13,600	-13,477	-13,374	
1-3-1700-7181		-15,500	-16,811	0	
1-3-1700-7190		0	0		
1-3-1700-7191		0	0	0	
1-3-1700-7192		0	0	. 0	
1-3-1700-7797		0	0	-	
1-3-1700-7850	SALE OF EQUIPMENT	0	0	0	
1-3-1700-7851	LOAN - ADMIN (GSP PORTION)	0	0	0	
1-3-1700-7901		0	0	0	
1-3-1700-7902	REG WATER STUDY FUT RECEIVABLE	0	0	0	
1-3-1700-7998	GLENGARRY GREEN BOX PROGRAM	0	0	0	(16)
1-3-1700-8999	DEFERRED REVENUE	-15,000	0	0	(P)

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	1-3-1250-???? 1-3-1700-???? 2017				
Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1-3-1700-9100	SURPLUS	0	0	0	
	Total FEES & CHARGES	-1,004,300	-1,041,157	-78,324	
	Total Revenue	-4,295,892	-4,102,035	-3,392,018	
	Total GENERAL FUND	-4,295,892	-4,102,035	-3,392,018	

(17)

Account Code : 1-4-1200-????



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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL	FUND				
Expense					
GENERAL ADMI	NISTRATION				
1-4-1200-1010	ADM - WAGES	513,600	514,788	522,650	
1-4-1200-1015	ADM - PART TIME WAGES	0	5,193	0	
1-4-1200-1110	ADM - EMPLOYEE BENEFITS	140,514	145,363	137,100	
1-4-1200-1210	ADM - WSIB CLAIMS PAID	0	0	0	
-4-1200-1214	ADM - WSIB STOP LOSS INSURANCE	0	0	0	
-4-1200-1225	ADM - INSURANCE	30,450	30,742	34,105	
-4-1200-1507	ADM - BANK CHARGES	6,000	5,563	6,000	
-4-1200-1509	ADM - LTD - HOUSE @ 100 MAIN	0	0	0	
-4-1200-1510	ADM - LTD - HOUSE @ 100 MAIN INTEREST	0	0	0	
-4-1200-1517	ADM - LTD - LAND - PARK & RIDE	0	0	0	
-4-1200-2000	ADM - INTEREST ON OPERATING LOAN	5,000	0	5,000	
-4-1200-2015	ADM - TAXES MUNICIPAL PROPERTY	16,000	28,584	17,600	
-4-1200-2020	ADM - HEALTH & SAFETY	10,000	8,836	12,000	
-4-1200-2021	ADM - CLOTHING ALLOWANCE	0	-101	0	
-4-1200-2025	ADM - MILEAGE & TRAVEL	5,000	3,941	5,000	
-4-1200-2026	ADM - MEETING ATTENDANCE	300	540	300	
-4-1200-2027	ADM - INSURANCE CLAIMS	0	0	0	
-4-1200-2035	ADM - CONFERENCES/WORKSHOPS/TRAINING	16,000	15,623	16,000	
-4-1200-2048	ADM - STAFF CELL PHONES C/B	0	0	0	
-4-1200-2049	ADM - CELL PHONES	4,500	3,438	3,500	
-4-1200-2050	ADM - TELEPHONE	4,500	4,582	4,500	
-4-1200-2051	ADM - COURIER	500	476	500	
-4-1200-2055	ADM - ENBRIDGE	4,500	4,003	4,500	
-4-1200-2056	ADM - HYDRO	25,000	22,578	25,000	
-4-1200-2057	ADM - WATER/SEWER	2,500	2,476	2,500	
-4-1200-2100	ADM - POSTAGE & FOLDING LEASING	29,500	24,629	25,000	
-4-1200-2102	ADM - POSTAGE & POLDING LEASING	3,000	3,053	0	
				3,100	
-4-1200-2120		20,000	24,715	25,000	
-4-1200-2124	ADM - HOUSEKEEPING & JANITORIAL SUPPLIES	1,000	25,098	24,000	
-4-1200-2125		2,000	4,270	3,000	
-4-1200-2130	ADM - COMPUTER FEES AND EQUIPMENT	30,000	40,054	40,000	
-4-1200-2131	ADM - COMPUTER WEBSITE HOSTING	3,100	3,053	3,100	
-4-1200-2140		7,500	6,784	6,500	
-4-1200-2143	ADM - EQUIPMENT MTCE & SUPPLIES	1,000	0	1,000	
-4-1200-2200	ADM - ACCOUNTING/AUDIT	28,000	24,478	28,000	
-4-1200-2210	ADM - LEGAL FEES	20,000	31,457	20,000	
-4-1200-2223	ADM - CONSULTING/PROFESSIONAL FEES	19,000	24,039	19,000	
-4-1200-2300	ADM - ADVERTISING	10,000	6,151	6,000	
-4-1200-2325	ADM - PUBLICITY & PROMOTION (BEAUTIFICA)	5,000	3,868	5,000	
1-4-1200-2365	ADM - OTHER MUNICIPAL PROPERTIES	0	13,913	2,000	
1-4-1200-2366	ADM - BUILIDNG/PROP MAINT/SUPPLIES	30,000	9,893	10,000	
1-4-1200-2410	ADM - ASSOCIATION & MEMBERSHIP FEES	6,000	5,847	6,000	(10)
1-4-1200-2457	ADM - PRINTING ADMINISTRATION	6,500	6,443	6,500	(18

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	4-1200-???? 4-1200-???? 17				
Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1-4-1200-2500	ADM - MARRIAGE LICENCE FEES	2,000	960	2,000	
1-4-1200-3500	ADM - MONITORING FEE (AINSWORTH)	0	0	0	
1-4-1200-3600	ADM - ELECTION COSTS	0	0	0	
1-4-1200-3700	ADM - JOB CREATION PROGRAM	0	250	0	
1-4-1200-4005	ADM - LANDSCAPING	3,000	2,505	3,000	
1-4-1200-4090	ADM - FUNDING RESEARCH COMMITTEE	0	0	0	
1-4-1200-4100	ADM - GRASS MOWING	0	254	0	
1-4-1200-4941	ADM - OPERATING OLD POLICE BUILDING	0	0	0	
1-4-1200-4948	ADM - TAX ISSUES 2016 & PRIOR	0	0	0	
1-4-1200-4950	ADM - SENIOR SUPPORT (LEGION)	5,000	3,511	5,000	
1-4-1200-4952	ADM - HOUSE MAINTENANCE - 100 MAIN ST	0	0	0	
1-4-1200-5010	ADM - OPERATING EXPENSES	6,000	8,138	6,000	
1-4-1200-5011	ADM - FEASIBILITY/ADMIN STUDIES	0	0	0	
1-4-1200-5013	ADM - SPECIAL PROJECTS	20,000	5,440	20,000	
1-4-1200-5500	ADM - CAPPING - COMM/INDUSTRIAL/MULTI RE	2,000	1,367	1,400	
1-4-1200-7120	ADM - TAX WRITE-OFFS	50,000	21,345	50,000	
1-4-1200-7850	ADM - AMORTIZATION EXPENSE	0	0	0	
1-4-1200-7998	ADM - GLENGARRY GREEN BOX PROGRAM	0	0	0	
1-4-1200-9000	ADM - TRANSFERS TO RESERVES	12,500	12,500	12,500	
1-4-1200-9002	ADM - TRANSFER TO WATER FUND	0	0	0	
1-4-1200-9990	ADM - CONTINGENCY FUND	0	0	20,000	
1-4-1200-9999	ADM - DEFICIT	0	0	0	
		1,106,464	1,110,640	1,149,355	
	Total Expense	1,106,464	1,110,640	1,149,355	
	Total GENERAL FUND	1,106,464	1,110,640	1,149,355	

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Account Code : 1-4-1000-????	Ar geland
To 1-4-1000-????	
Fiscal Year : 2017	

Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL	FUND				
Expense					
COUNCIL					
1-4-1000-1010	COUNCIL - SALARIES	120,400	120,007	121,800	
1-4-1000-1110	COUNCIL - BENEFITS	3,500	3,678	3,500	
1-4-1000-5000	MAYOR - CONVENTIONS & EXPENSES	8,300	6,137	8,360	
1-4-1000-5001	DEPUTY-MAYOR - CONVENTION & EXPENSES	3,300	4,097	3,360	
1-4-1000-5002	COUNCILLOR AT LARGE - CONVENTION & EXPEN	5,300	3,156	5,510	
1-4-1000-5003	COUNCILLOR - ALEXANDRIA WARD	5,300	2,494	5,510	
1-4-1000-5004	COUNCILLOR - KENYON WARD	5,300	4,783	5,510	
1-4-1000-5005	COUNCILLOR - LOCHIEL WARD	5,300	4,973	5,510	
1-4-1000-5006	COUNCILLOR - MAXVILLE WARD	5,300	4,842	5,510	
1-4-1000-5007	COUNCIL - WARDEN	0	0	0	
1-4-1000-5010	COUNCIL - OPERATING EXPENSES	3,000	2,808	3,000	
	Total COUNCIL	165,000	156,975	167,570	
	Total Expense	165,000	156,975	167,570	
	Total GENERAL FUND	165,000	156,975	167,570	



Ontario's Celtic Heartland Le centre celtique de l'Ontario

Community Development

Budget Highlights

General:

This cost area contains the budget related to supporting the municipality through Recreation Associations and Other Contributions. In the past, this budget was associated with the special events planner role which was eliminated in the spring of 2015.

The budget includes the Canada Day festivities (fireworks and parade candy funded directly by the Township, some support towards the Christmas parades, and contributions to local Rec Associations or clubs running Canada Day events through the Township. Typically, \$7,500 is secured through a grant from the federal government and directly allocated to the 3 organisers in those communities as follows:

٠	Maxville Recreation Association	\$ 2,000
٠	Glen Robertson Recreation Association	\$ 2,000
٠	Alexandria Elites	\$ 3,500

The budget also includes funding for the space needs of the SDG Libraries. The Dalkeith Library, which is no longer subsidized by the United Counties of Stormont, Dundas and Glengarry, now receives support from the Township through the rent-free use of the Dalkeith building. The municipality also absorbs the cost of utilities for this building.

The special events line also covers the annual business and community volunteer award gala organized by the Township as well as the Maxville 125 celebrations.

2016 Accomplishments:

• \$7,500 secured and processed from Celebrate Canada towards the Canada Day activities.

• The annual business and volunteer awards gala was held in Alexandria and was a great success. The event met the goal of greatly reducing the deficit previously posted for this type of event

	2014	2015	2016
Revenues	12,650.00	13,370.00	12,625.00
Expenses	18086.45	14566.56	13716.59
Net Profit/Loss	-5436.45	-1285.56	-1091.59

- The Maxville 125 Celebrations were highly attended and quoted as being a success by the community. Takeaways from this event will be useful when planning for the upcoming Alexandria celebrations in 2018.
- Canada Day fireworks and events were successful.
- A grant application to Celebrate Canada for the 2017 Canada Day events was submitted in November 2016.

Variances:

• The surplus registered under special events results from underspending for the Maxville 125 celebrations.

2017 impact

The 2017 budget retains the same 2017 levels of service re. Canada Day, Christmas parade and the Annual Gala.

2017 Options:

Council may wish to reserve the surplus from the Maxville 125 celebrations toward the Alexandria celebrations as planning will most likely start in mid-2017.

	nic Developm -1950-8000	ent - Capital 2017		DRAFT #2									
GL# 1-2-	-1920-8000												
				2017									
				Budget									
Item			Description										
		Downtown / Ec Dev	Est. Cost	Grant	Reserves	Net levy	Notes						
	24-Jan-17	DOWINGWIT LE DEV	LSL. ÇOST	Granz	or UCO	ince levy	inores .		1				
	Pre-Approved		$(\mathbf{r}_{i}) \in \mathcal{F}_{i}$										
	rie-Appioveu		$(\mathbf{r}_{i})_{i \in \mathbb{N}} \in [\mathbf{r}_{i}]$						1				
1		Mill Square South Bump-out	6,000			6.000							
2	x	Mill Square (furniture, signage, landscaping)	23,700	-11,850			e	ler of Ca	nada 150 g	rant in 201	7		
3	x	Island Park Master Plan & King George	25,000		-25,000		uco						
4		Mural /Beautification	15,000	-15,000		0	Senate r	nural an	d minor M	axville worl	k (assume :	100% fundi	ng)
5	x	Christmas Lights (Snowflakes)	15,000			15,000	Econom	ic Devel	opment - C	apital			
6		Hydro for Hamlet Poles	5,000			5,000	Glen Ro	bertson,	Dalkeith, I) Dunvegan o	r Apple Hil	I	
7	x	Website Mobile Friendly	10,000		-4,000	6,000	quote fr	om web	supplier U	co			
8	•	Roadside Signage	30,000		-30,000	0	new har	nlet sign	s needed a	cross twp,	\$30k in UC	o .	
9		Heritage Tour (Printing or Website)	20,000	-10,000		10,000	Phase 2	- Impler	nent herita	ge tour for	market - a	ssume 50%	6 Trillium Grant
10		Modest Collateral Material - New Logo	10,000			10,000	replacer	nent of	logo on TV	/P material	& pop-up t	panners	
			4										
		Total	159,700	-36,850	-59,000	63,850							
		·											
		Please Note:											
		Part Lot 7 - Removal of Garage - PW in-kind for demo or acquisition of shed by other private party		_							•		

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL	FUND				
Expense					
ECONOMIC DEV	ELOPMENT				
1-4-1950-1010	ECON DEV - WAGES	57,172	58,376	92,000	
1-4-1950-1015	ECON DEV - PART-TIME WAGES	0	0	0	
1-4-1950-1110	ECON DEV - BENEFITS	14,670	15,796	27,613	
-4-1950-2025	ECON DEV - MILEAGE	1,000	532	2,000	
1-4-1950-2026	ECON DEV - MEETING	0	5,900	8,300	
1-4-1950-2034	ECON DEV - GLENGARRY BRANDING	15,000	8,326	15,000	
1-4-1950-2035	ECON DEV - TRAINING CONFERENCE	2,500	2,378	5,000	
1-4-1950-2049	ECON DEV - CELL PHONES	800	970	1,000	
-4-1950-2050	ECON DEV - TELEPHONE	915	296	300	
1-4-1950-2125	ECON-DEV - SUPPLIES	1,000	710	500	
1-4-1950-2210	ECON DEV - LEGAL FEES	0	1,171	0	
-4-1950-2223	ECON DEV - PROFESSIONAL FEES	0	1,806	0	
1-4-1950-2300	ECON DEV - ADVERTISING	8,000	11,769	16,500	
-4-1950-2325	ECON DEV - PUBLICITY & PROMOTION	5,000	1,263	0	
1-4-1950-2410	ECON-DEV - MEMBERSHIP FEES	250	126	250	
1-4-1950-3700	ECON DEV - CIP PROJECTS-CONSULTANTS	5,000	5,063	0	
1-4-1950-3701	ECON DEV - INDUSTRIAL DEVELOPMENT	0	0	0	
1-4-1950-3702	ECON DEV - CIP IMPROVEMENT GRANT	67,500	67,500	60,000	
I-4-1950-3703	ECON DEV - CIP OPERATING EXPENSE	0	326	1,000	
1-4-1950-3704	ECON DEV - MILL SQUARE OPERATING EXPENSE	0	0	0	
1-4-1950-9000	ECON DEV - TRANSFER TO RESERVES	0	0	0	
		178,807	182,308	229,463	
	Total Expense	178,807	182,308	229,463	
	Total GENERAL FUND	178,807	182,308	229,463	

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Account Code : To Fiscal Year :	1-3-1900-???? 1-4-1900-???? 2017	•			
Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1 GENER	AL FUND				
Revenue					
	(DEVELOPMENT				
1-3-1900-7754	COMM. DEV OTHER FUNDING	-7,500	-7,500	-7,500	
1-3-1900-8004	COMM. DEV SPECIAL EVENTS	-12,500	-27,946	-12,500	
	Total COMMUNITY DEVELOPMENT	-20,000	-35,446	-20,000	
	Total Revenue	-20,000	-35,446	-20,000	
Expense	×				
COMMUNITY	DEVELOPMENT				
1-4-1900-1010	COMM. DEV WAGES	0	0	0	
1-4-1900-1110	COMM. DEV BENEFITS	0	0	0	
1-4-1900-2025	COMM. DEV MILEAGE	0	0	0	
1-4-1900-2026	COMM. DEV MEETING	0	0	0	
1-4-1900-2031	COMM. DEV JULY 1ST & CHRISTMAS EXP.	8,000	6,413	8,000	
1-4-1900-2035	COMM. DEV CONFERENCES/TRAINING	0	0	0	
1-4-1900-2049	COMM. DEV - CELL PHONES	0	0	0	
1-4-1900-2050	COMM. DEV - TELEPHONE	0	0	0	
1-4-1900-2120	COMM. DEV OFFICE SUPPLIES	0	0	0	
1-4-1900-2300	COMM. DEV - ADVERTISING	0	0	0	
1-4-1900-2410	COMM. DEV - MEMBERSHIP FEES	0	0	0	
1-4-1900-4107	COMM. DEV - SPECIAL GRANTS DISBUR	7,500	7,500	7,500	
1-4-1900-5010	COMM. DEV - MISCELLANEOUS	0	0	0	
1-4-1900-8004	COMM. DEV - SPECIAL EVENTS	22,500	37,502	12,500	
	Total COMMUNITY DEVELOPMENT	38,000	51,415	28,000	
	Total Expense	38,000	51,415	28,000	
	Total GENERAL FUND	18,000	15,969	8,000	



BUILDING, BYLAW AND PLANNING DEPARTMENT

Budget Highlights - 2016

Ontario's Celtic Heartland Le centre celtique de l'Ontario

2016 Accomplishments:

- The Building Department issued a total of:
 - o 227 building permits
 - o 27 septic system permits
 - o 26 demolition permits
 - 9 temporary tents issued for functions
- The Building Department personnel undertook 620 scheduled inspections
- The Building Department permit revenue increased by \$75,000 from 2015
 - Partially attributed to large projects coming to fruition such as the Lanthier bakery expansion, MacEwen's Warehouse, Genesis LED lights warehouse
 - o 2015 actual revenue: \$105,640
 - 2016 actual revenue: \$180,568 (budget was \$90 k)
 - o See attached permit breakdown for details
- The building department personnel along with the above matters regularly addressed inquiries from the public, buildings, building professionals including designers, architects and engineers. Department staff continue to attend professional development courses to both maintain and upgrade certifications.
- The Planning Department managed a total of:
 - 22 severance applications
 - 11 zoning amendments
 - 10 minor variances

- 5 site plan development agreements and
- 104 requests for work orders/zoning certificates
- Total revenue from planning applications in 2016 was \$13,252.00

The Planning Department addressed hundreds of inquiries from the general public. These inquiries are fast becoming the most demanding aspect of the Chief Building Official position in North Glengarry where the roles and responsibilities of Chief Building Official and Municipal Planner are undertaken by one individual. North Glengarry is now the sole Municipality in S, D & G where two roles remain under one position.

- The Bylaw Enforcement Department managed:
 - o 26 property standard files
 - o 71 other complaints i.e barking dogs, noise issues, clean yards
 - o 193 burn permits issued
 - o 36 tickets were issued

The total revenue from by law related files in 2016 was \$25,561.00.

Bylaw enforcement fines increased by 60% (\$6k budgeted \$14k actual)

2017 Goals:

- Adopt the new Municipal Zoning bylaw
- Continue to upgrade staff in a rapidly changing regulatory environment
- Continue to improve public relations

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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
GENEF	RAL FUND		VALUES		
Revenue	BYLAW REVENUE				
1-3-2100-6000	CBO - PROPERTY STANDARDS	0	-2,443	0	
1-3-2100-7200	CBO - BUILDING PERMITS	-90,000	-180,568	-120,000	
1-3-2100-7201	BYLAW - ENFORCEMENT VIOLATIONS	-6,000	-13,922	-15,000	
1-3-2100-7203	CBO - REVENUE - OTHER	-500	-50	0	
1-3-2100-7204	BLDG & BYLAW COURT FINES REVENUE	-4,000	-2,980	-2,000	
1-3-2100-7205	CIVIC NUMBERS REVENUE	0	0	0	
1-3-2100-7206	CBO - BURN PERMIT	-3,000	-3,425	-3,000	
1-3-2100-7207	CBO - CLEAN YARDS	-5,000	-283	-1,000	
1-3-2100-7208	CBO - PARKING TICKETS	-1,000	-1,460	-2,000	
1-3-2100-7850	BLDG - SALE OF EQUIPMENT	0	-2,101	0	
1-3-2100-8100	CBO - FINANCE CAPITAL	-30,000	0	0	
	Total BUILDING & BYLAW REVENUE	-139,500	-207,232	-143,000	
	Total Revenue	-139,500	-207,232	-143,000	
Expense					
BUILDING 8	BYLAWS				
1-4-2100-1010	CBO - WAGES	168,400	148,854	173,600	
1-4-2100-1015	CBO - PART-TIME WAGES	0	0	0	
1-4-2100-1110	CBO - BENEFITS	46,800	44,481	49,100	
1-4-2100-1210	CBO - INSURANCE CLAIM	0	2,360	0	
1-4-2100-2021	CBO - WORK BOOTS & CLOTHING	2,000	1,085	2,000	
1-4-2100-2025	CBO - MILEAGE & TRAVEL	5,000	4,641	5,000	
1-4-2100-2026	CBO - MEETING ATTENDANCE	0	180	0	
1-4-2100-2035	CBO - CONFERENCE/WORKSHOP/TRAINING	8,000	8,133	8,000	
1-4-2100-2049	CBO - CELL PHONE	2,500	2,114	2,500	
1-4-2100-2051	CBO - COURIER	0	68	0	
1-4-2100-2125	CBO - MATERIALS/SUPPLIES	4,000	3,441	3,000	
1-4-2100-2130	CBO - COMPUTER EQUIP & SUPPLIES	0	0	0	
1-4-2100-2210	CBO - LEGAL FEES	10,000	6,501	10,000	
1-4-2100-2211	CBO - ENFORCEMENT COSTS	0	0	0	
1-4-2100-2223	CBO - CONSULTING FEES	5,000	509	2,000	
1-4-2100-2300	CBO - ADV	1,000	0		
1-4-2100-2399	CBO - VEHICLE MAINTENANCE	2,000	1,911	2,000	
1-4-2100-2400	CBO - GAS	2,000	1,199	2,000	
1-4-2100-2410	CBO - ASSOCIATION & MEMBERSHIP FEES	2,000	986	1,500	
1-4-2100-4010	CBO - CONTRACT/CONTRACTED SERVICES	0	205	0	
1-4-2100-5010	CBO - OPERATING EXPENSES	0	116	0	
1-4-2100-6000	CBO - PROPERTY STANDARDS	5,000	11,848		
1-4-2100-6450	ONTARIO DISABILITY ACT EXPENSES	20,000	7,589		
	CBO - CIVIC NUMBERING COSTS	500	42		
1-4-2100-7205					
1-4-2100-7205	CBO - CLEAN YARDS	3,000	0	3,000	

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Provisiona Account Code :	DF NORTH GLENGARRY Il Budget Report 1-3-2100-???? 1-4-2100-???? 2017	-	GL5220 Date : Mar 23	Page : 3, 2017 Time :	2 9:37 am
Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
	Total BUILDING & BYLAWS	287,200	246,263	294,200	
	Total Expense	287,200	246,263	294,200	
	Total GENERAL FUND	147,700	39,031	151,200	

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GL5220 Page : Date : Mar 21, 2017 Time :

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	4-8000-????				
Fiscal Year : 20 Account Code	17	2016	2016	2017	
Account Code	Account Description	BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL	FUND				
Revenue					
PLANNING REV	ENUES				
1-3-8000-3000	PLAN - WAGE SUBSIDY	0	0	0	
1-3-8000-3001	PLAN - Land Use Study Grant	0	0	0	
1-3-8000-7800	PLAN - ZONING & AMENDMENT FEES	-15,000	-15,000	-10,000	
1-3-8000-7801	PLAN - SALE OF ZONING PLAN	0	0	0	
1-3-8000-7802	PLAN - MINOR VARIANCES	-2,000	-5,500	-5,000	
1-3-8000-7803	PLAN - OTHER REVENUE	-30,000	-22,978	-30,000	
1-3-8000-7804	PLAN - SOURCE PROTECTION PLAN	0	0	0	
1-3-8000-7806	PLAN - CASH-IN-LIEU PARKLAND FEES	0	0	-10,000	
		-47,000	-43,478	-55,000	
	Total Revenue	-47,000	-43,478	-55,000	
Expense					
PLANNING & DI	EVELOPMENT				
1-4-8000-1010	PLN - WAGES	55,250	64,325	56,100	
1-4-8000-1110	PLN - BENEFITS	15,450	18,419	18,000	
1-4-8000-1210	PLN - WSIB CLAIMS PAID	0	0	0	
1-4-8000-2025	PLN - MILEAGE & TRAVEL	500	0	1,000	
1-4-8000-2026	PLN - MEETING ATTENDANCE	0	60	0	
1-4-8000-2035	PLN - CONFERENCES/WORKSHOPS/TRAINING	2,000	0	2,000	
1-4-8000-2049	PLN - CELL PHONES	0	0	0	
1-4-8000-2125	PLN - MATERIALS/SUPPLIES	0	0	0	
1-4-8000-2210	PLN - LEGAL FEES	4,000	0	5,000	
1-4-8000-2223	PLN - CONSULTING FEES	5,000	7,227	5,000	
1-4-8000-2224	PLN - NGPR TRANSPORT BOARD	0	0	0	
1-4-8000-2300	PLN - ADVERTISING	4,000	4,460	5,000	
1-4-8000-2410	PLN - ASSOCIATION & MEMBERSHIPS FEES	0	0	0	
1-4-8000-5010	PLN - OPERATING EXPENSES	1,000	0	0	
1-4-8000-6010	PLN - SUBDIVISION COSTS	0	0	0	
1-4-8000-6020	PLN - ZONING UPDATE	5,000	1,521	5,000	
1-4-8000-6030	PLN - OFFICIAL PLAN	0	0	0	
1-4-8000-6060	PLN - GIS SYSTEM	0	368	0	
1-4-8000-6590	PLN - LAND USE/TRAFFIC STUDIES	0	0	0	
1-4-8000-7804	PLN - SOURCE PROTECTION PLAN	0	0	0	
1-4-8000-7850	PLN - AMORTIZATION EXPENSE	0	0	0	
1-4-8000-9000	PLN - TRF TO RESERVE	5,000	5,000	5,000	
	Total PLANNING & DEVELOPMENT	97,200	101,380	102,100	
	Total Expense	97,200	101,380	102,100	
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	3-220?-???? 4-220?-????				
Fiscal Year : 20	17				
Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL	FUND	······································			, ,
Revenue					
SEPTIC SYSTE	MS				
1-3-2200-7200	SS - PERMITS	-15,000	-17,586	-15,000	
1-3-2200-7203	SS - OTHER REVENUE	0	-560	0	
1-3-2200-7206	SS - MANDATORY INSPECTIONS	-5,000	0	0	
	Total SEPTIC SYSTEMS	-20,000	-18,146	-15,000	
	Total Revenue	-20,000	-18,146	-15,000	
Expense					
SEPTIC SYSTE	MS				
1-4-2200-1010	SS - WAGES	0	0	0	
1-4-2200-1110	SS - BENEFITS	0	0	0	
1-4-2200-2035	SS - CONFERENCE/TRAINING	0	0	0	
1-4-2200-2120	SS - OFFICE SUPPLIES	0	0	0	
1-4-2200-2210	SS - LEGAL FEES	0	0	0	
1-4-2200-4010	SS - CONTRACTED SERVICES	10,000	14,297	15,000	
1-4-2200-5010	SS - OPERATING EXPENSES	0	71	0	
1-4-2200-7206	SS - MANDATORY INSPECTIONS	10,000	0	2,000	
Total SEPTIC SYSTEMS		20,000	14,368	17,000	
Total Expense		20,000	14,368	17,000	
	Total GENERAL FUND	0	-3,778	2,000	······································

North GLENGARRY Nord

North Glengarry Fire Department:

Ontario's Celtic Heartland Le centre celtique de l'Ontario

General notes:

This cost area contains the budget related to the North Glengarry Fire Department (NGFD) in the three stations (Apple Hill, Maxville and Alexandria). Approx. 75 paid on call firefighters across the 3 stations.

2016 Accomplishments:

- Managed the process of transitioning dispatch services from Hawkesbury Fire Dept to the Cornwall Police Service (completed in January 2017). This was a significant project requiring significant staff time and attention and will continue to be a high priority as the new processes and procedures settle into place.
- Uniforms and Identification: new North Glengarry Fire Dept shoulder crests were commissioned to reinforce that the department is one unified force (not the three former departments from pre-amalgamation).
- Ground work was done to standardize equipment and maintenance schedules between the 3 stations and to prepare for superior tanker shuttle accreditation efforts in 2017.
- Numerous new standards operating procedures and policies were implemented.
- The NGFD conducted numerous inspections and the required plans for all vulnerable occupancies in North Glengarry.
- Prepared research for changes needed to maximize efficiencies and address long term strategic capacity issues within the dept. (for the restructuring approved in Feb 2017)
- The department was kept very busy during the hot and dry summer, reviewing and responding to calls for service related to the open air burning bylaw.

2017 impact:

• There is an increase of approx. \$90,000 in wages in the NGFD compared to the 2016 budget. That is based on: the first full year of the part time fire chief position, the new positions within the department and based on actual wage costs in 2016. That is a temporary increase given that some of the positions are only temporary and based on actual costs from 2016 (which vary from year to year)

2017 Focus:

Superior Tanker Shuttle Accreditation

This project is complex and it has far-reaching positive consequences. It is essentially a selfassessment of abilities and capabilities by comparing our training programs, equipment and infrastructure to industry standards and best practice (FPPA, NFPA, CSA). It concludes with a practical test that is monitored by a governing body where performance is judged as a pass or fail. North Glengarry Fire has always avoided tackling this project in part because of the significant workload it represents. The NGFD is working as a group to prepare for the process and workload accordingly.

Records Management and improved tracking of expenses, training and payroll.

Automatic Aid and Mutual Aid Agreements

Review of all current aid agreements with Champlain Township and South Glengarry ongoing and a new mutual aid agreement with The Nation Township is planned in 2017.

Fire Prevention

The creation of a new Senior Fire Prevention Officer will focus efforts for fore prevention across North Glengarry and further training on inspections is planned for all 3 stations. Fire prevention work has been proven to prevent dollar loss and life loss. In the end, the investments made in fire prevention essentially pay for themselves.

2017 Proposed Capital:

Station renovations (2 year project \$30k / yr)	\$30,000
Glen Sandfield Fire Well	\$40,000
Fire Chief Vehicle and Lights	\$24,000
High Volume Hose	\$20,000
Records Management Software	<u>\$10,000</u>
subtotal:	\$124,000

Tanker – Alexandria

\$400,000 (to be financed)

2016 Variances:

Much work was done in 2016 with the treasury dept clarifying operating vs capital expenses making some line accounts over and under at 2016 year end. That process is streamlined and harmonized for 2017 and beyond.

There was a significant positive variance in revenue. This is difficult to predict and is partially related to more due diligence ensuring that invoices related to fire service on why 417 can be adequately billed to the MTO for cost recovery.

2015: \$57,525

2016: \$92,648

2017 Options:

Department restructuring already approved by Council.

The only remaining discretion is with the level of capital work to be done within the department and/or the use of reserves for a portion of the capital levy. This can be explored in a subsequent budget draft.

Fire Depar	rtment - Capital 2017	
GL# 1-5-20	00-8000	DRAFT #2
	· ·	2017 Budget
1	Station Renovations (2 year project - 30,000/year)	30,000
2	Fire Well - Glen Sandfield	40,000
3	Fire Chief's Vehicle	24,000
4	High Volume Fire Hose	20,000
5	Records Management System	10,000
3	Tanker - Alexandria Station (to be financed over 10 years)	400,000 TO BE FINANCED
		· ·
	TOTAL CAPITAL FOR FIRE DEPARTMENT	<u>524,000</u>

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Account Code : To Fiscal Year :	1-3-2000-???? 1-4-2000-???? 2017				
Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
GENER/	AL FUND	,	,,		
Revenue					
FIRE DEPART	IMENT REVENUES				
-3-2000-7108	FIRE - SALE OF FIRE PRODUCTS	0	-320	0	
-3-2000-7122	FIRE DEPT DONATIONS	0	0	0	
-3-2000-7206	FIRE DEPT MANDATORY INSPECTIONS	-1,000	-1,800	-2,000	
~3-2000-7230	FIRE FEES FROM RESIDENTS	-20,000	-54,440	~30,000	
-3-2000-7231	FIRE FEES OTHER MUNICIPALITIES	0	-9,363	0	
-3-2000-7233	FIRE FEES - REVENUES MTO CLAIMS	-15,000	-35,039	-27,000	
-3-2000-7850	FIRE - SALE OF EQUIPMENT	0	-2,200	-14,000	
3-2000-8100	FINANCE CAPITAL	-350,000	0	-400,000	
	Total FIRE DEPARTMENT REVENUES	-386,000	-103,162	-473,000	
	Total Revenue	-386,000	-103,162	-473,000	
Expense					
	TO PERSON & PROPERTY	_ · · · · · ·			
4-2000-1010	FIRE - WAGES	240,000	315,971	350,000	
4-2000-1110	FIRE - EMPLOYEE BENEFITS	29,000	31,683	35,000	
4-2000-1210	FIRE - WSIB CLAIMS PAID	0	0	0	
4-2000-1225	FIRE - INSURANCE	53,025	52,009	57,238	
4-2000-1500	FIRE - LOAN PAYMENT ALEX RESCUE VEHICLE	89,050	84,441	32,675	
4-2000-1510	FIRE - LOAN PAYMENT SCBA EQUIPMENT	31,925	31,922	31,405	
4-2000-1512	FIRE - LOAN PUMPER TRUCK MAXVILLE	0	0	30,100	
-4-2000-2021	FIRE - PERSONAL PROTECTIVE EQUIP	0	13,262	15,000	
-4-2000-2025	FIRE - MILEAGE & TRAVEL	5,000	4,948	5,000	
-4-2000-2026	FIRE - MEETING	0	904	500	
-4-2000-2040	FIRE - TRAINING & FIRE PREVENTION	30,000	17,002	25,000	
-4-2000-2043	FIRE - HAZ-MAT TRAINING	0	0	0	
4-2000-2048	FIRE - DISPATCH SERVICE	50,400	45,356	35,000	
4-2000-2049	FIRE - CELL PHONES	4,000	5,471	6,000	
-4-2000-2050	FIRE - TELEPHONE	7,000	7,456	3,500	
-4-2000-2051	FIRE - COURIER	0	154	0	
4-2000-2055	FIRE - ENBRIDGE	5,000	3,064	5,000	
4-2000-2056	FIRE - HYDRO	20,000	21,285	22,000	
4-2000-2057	FIRE - WATER/SEWER	2,000	1,801	2,000	
-4-2000-2065	FIRE - FURNACE OIL/PROPANE	10,000	6,244	8,000	
4-2000-2079	FIRE - FIRST AID MATERIALS	3,000	765	2,000	
4-2000-2110	FIRE - TOOLS/EQUIPMENT REPLACEMENT	6,000	12,935	10,000	
4-2000-2111	FIRE - UNIFORMS	0	13,360	7,000	
4-2000-2120	FIRE - OFFICE SUPPLIES	2,000	394	1,000	
-4-2000-2124	FIRE - JANITORIAL-HOUSEKEEPING	500	205	500	
-4-2000-2125	FIRE - MATERIAL/SUPPLIES	10,000	22,510	15,000	
-4-2000-2120	FIRE - COMPUTER EQUIP & SUPPLIES	2,000	5,997	5,000	
-4-2000-2150	FIRE - MAINTENANCE OF FIRE WELLS	2,000	5,997	5,000	
-4-2000-2150	FIRE - LEGAL FEES	5,000	400	500 1,000	<u></u>
		0,000	400	1,000	

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Provisional Budget Report		2	Date . Mai 2	1,2017 Hille.	4.51 pm
Account Code : To Fiscal Year :	1-3-2000-???? 1-4-2000-???? 2017	• • • • •			
Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1-4-2000-2270	FIRE - FIRE FEES	25,000	43,458	30,000	
1-4-2000-2300	FIRE - ADVERTISING	2,000	3,390	2,000	
1-4-2000-2366	FIRE - BUILDING MAINTENANCE/SUPPLIES	15,000	23,854	15,000	
1-4-2000-2367	FIRE - RADIO LICENCES	5,500	4,141	5,000	
1-4-2000-2368	FIRE - EQUIPMENT MAINTENANCE	30,000	40,338	30,000	
1-4-2000-2399	FIRE - VEHICLE MAINTENANCE	20,000	18,926	20,000	
1-4-2000-2400	FIRE - GAS/OIL/DIESEL	7,000	7,033	8,000	
1-4-2000-2410	FIRE - ASSOCIATION & MEMBERSHIP FEES	2,000	1,671	2,000	
1-4-2000-2411	FIRE - AERIAL TRUCK AGREEMENT	0	0	0	
1-4-2000-3000	FIRE - PANDEMIC COSTS	0	0	0	
1-4-2000-3002	FIRE - MASTER PLAN	0	0	0	
1-4-2000-5010	FIRE - OPERATING EXPENSES	5,000	599	2,000	
1-4-2000-5021	FIRE - UNCOLLECTBLE DEBTS	5,000	143	3,000	
1-4-2000-6500	FIRE - HYDRANT MAINTENANCE.	15,000	15,000	15,000	
1-4-2000-7850	FIRE - AMORTIZATION EXPENSE	0	0	0	
1-4-2000-7911	FIRE - RECOVERABLE COSTS	0	0	0	
1-4-2000-9000	FIRE - TRANSFER TO RESERVES	0	0	0	
	Total PROTECTION TO PERSON & P	741,400	859,078	837,418	
	Total Expense	741,400	859,078	837,418	

355,400

755,916

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Total GENERAL FUND

37



Ontario's Celtic Heartland Le centre celtique de l'Ontario

Recreation Dept. – ISLAND PARK, DOME & MAXVILLE SPORTS COMPLEX

Budget Highlights

2016 Accomplishments:

RECREATION GENERAL:

Unsafe play structures were removed in Dalkeith and in Maxville.

ISLAND PARK:

- Gary Shepherd Hall interior painted.
- The Township's Day Camp program was managed in partnership with the Glengarry Inter-Agency Group and was determined to be a success
- Notwithstanding the severe drought, the soccer fields still saw their usual level of traffic and use Maintenance work was done on the North field in Alexandria and a rotation plan was put in place to enable the fields to recover from last year's drought
- Trees were planted in Island Park to replace the trees that were deemed to be unsafe
- A new stamped cement sidewalk was installed at Island Park

DOME

- A new membrane was installed at the Dome. The membrane has been entirely subsidized by the fundraising efforts of the community at a pace of \$10,000 / yr for 3 years.
- Access Control Systems were installed at the Gary Shepherd and Sandfield Halls
- LED lighting was installed in the Sandfield Centre

MAXVILLE SPORTS COMPLEX

- LED lighting was installed in the Maxville Sports Complex
- Chiller replacement in the Maxville Sports Complex
- New propane furnace in the Maxville Sports Complex
- Well fracking and new well for the Maxville Sports Complex

2016 Variances:

DOME:

- Revenues were higher than expected due to an increase in Tennis, Track, Vending, Birthday Parties, Flag Football and Pro-Shop Revenues. The efforts to increase programming seem to be bearing fruit and staff will continue to explore new programing options.
- Wage expenses were below budget
- Hydro and Enbridge costs were lower than budgeted due to the mild winter
- Vending was taken in-house for the Dome and as a result, vending suppliers were lower than expected
- Building and property costs were nearly \$5,000 higher than budgeted in large part due to projects such as the replacement of the parking lot lights (\$2,358.88) and the purchase of a generator (\$1,412.50) and some repair work done to the Dome's blower (\$608.51).

ISLAND PARK:

- Revenues were higher than expected due to an increase in Field Lining Charges, Day Camp Registrations and donations to the Township's Inclusion Fund.
- Wage expenses were below budget
- Sportsfields expenses were below budget but more emphasis will be put on rehabilitating our fields following last year's drought
- Water and Sewer expenses were below budget. This matter was investigated with the Township's billing department and no explanation was found for this decrease. Caution was exerted when budgeting for 2017. This figure will be reviewed post 2017 budget.
- Building and Maintenance costs were higher than expected due to a \$3,056.65 repair bill for the splash pad
- Membership fees were adjusted to include costs of the Ontario Recreational Facilities Association for Township Recreation employees
- Day Camp expenses were higher than expected following the partnership with the Glengarry Inter-Agency Group. The costs are related to a reimbursement equivalent to the cost of Camp Leaders' salaries to the Glengarry Inter-Agency Group
- The Special Events expenses were higher than expected due to Family Day Activities in Island Park. These activities proved to be such a success that certain activities were repeated in 2017

MAXVILLE SPORTS COMPLEX:

- Figures were lower than expected due to a decrease in expected Canteen, Bar and Ice Rentals.
- Hall rental revenue was slightly over budget.
- Wage expense was below budget mainly due to the transfer of a Seasonal employee to the Glengarry Sports Palace and to an employee on limited duties.
- Hydro, Propane, and Oil costs were lower than expected due in part to the changes in heating systems.
- Janitorial supplies were higher than expected.
- Vending supplies were higher than expected but there was a good inventory for the start of 2017.

2017 impact

SALARIES:

- A Director of Community Services was hired in November 2016.
- The fulltime position of Community Services Assistant was approved by Council.
- Salaries for the two positions have been shared through the Recreation facilities departments which is reflected in the increase in salaries in the 2017 budget.
- Salaries have been readjusted to reflect true salary costs for the Maxville Sports Centre with the expected return to full active duty of one of the employees from a sick leave.
- Salaries for the Equipment Operators, the General Labourers and the Casuals have been distributed according to the expected needs of each facility.

SPORTSFIELD EXPENSES

• Sportsfield expenses were adjusted to support the maintenance of the soccer and baseball fields at the Maxville Complex and the soccer fields at Island Park.

JANITORIAL SUPPLIES EXPENSES

• Economies of scale are expected for the janitorial supplies due to the change in supplier initiated in late 2016 / early 2017.

2017 Options:

N/A (unless Council wishes to revisit the levels of service in this cost area).

North GLENGARRY Nord

Economic Development

Budget Highlights

Ontario's Celtic Heartland Le centre celtique de l'Ontario

General:

This area contains the costs related to:

- the Economic Development Officer position
- the Glengarry branding account that is essentially a budget for external marketing
- some advertising for local public meetings, special events,
- the Community Improvement Plan Program
- the Community Grants Program
- the development of the Historic Culture Tour
- the Heritage Registry Program

2016 Accomplishments:

- CIP was adopted in February 2016.
 - o 13 applications were approved (1 was repealed) for a total of 12 applications in 2016
 - \circ $\,$ 8 applicants partook in \$74,774 worth in interest free loans
 - \circ \$22,668.23 in grants were paid out from the \$80,000 fund as of December 31, 2016
 - \$57,331.77 was transferred to the CIP reserve for disbursement within the applicants' 18 months grant period
- New Christmas snowflakes were installed on in Downtown Alexandria
- Maxville repurposed older Christmas decorations which were hung on Main Street
- Truck traffic optional by-pass was implement with assistance from the United Counties of SD&G
- \$21,000 in funding was obtained through the Ontario Trillium Foundation for the Historical Culture Tour.
- The members of the Arts, Culture and Heritage Committee very active in working on the Historical Culture Tour and the Heritage Registry
- \$18,250 in funding was obtained through the Canada Infrastructure 150 Program to embellish and add an interpretive panel to Mill Square

Variances:

• N/A

2017 impact:

- A Director of Community Services was hired in November 2016.
- The fulltime positions of Economic Development Officer and Community Services Assistant were approved by Council.
- Salaries for the three positions have been shared through the Recreation facilities departments and the Economic Development Department which is reflected in the increase in salaries in the 2017 budget.
- There will be overlap between the present Economic Development incumbent and the newly appointed Economic Development and Communications Officer which is reflected in the increase in salaries in the 2017 budget (FTE of 7 days a week for 12 weeks).
- A small increase to the Meetings account is related to the 12 CIPAC and 12 Arts, Culture & Heritage payments made as honoraria to the Committee Members.
- The training budget was increase to reflect a new incumbent in the position of Economic Development and Communications Officer.
- The Advertising and Publicity & Promotion accounts were combined under Advertising.
- There are no plans to hire consultants for the CIP project.
- CIP Operating expenses include costs relating to Public Consultation that is required for the review of the CIP planned in the fall.

2017 Options:

The 2017 budget includes an assumption that \$60,000 will be needed for the CIP incentives, with 50% coming from the Working Funds Reserve and 50% from the tax levy (i.e., \$30,000 from levy and \$30,000 reserves). This amount of \$60,000 includes allowances for permits and minor variances.

Island Park - Capital 2017			DRAFT #2					
5L# 1-5-7200-8000								
			2017	· · ·			•	•
			Budget				•	
			Reserves	· · · · · · ·		÷	÷	
·	-							
1	Island Park - Main Walkway	65,000		65,000 main walkway and lighting		•		
2	Various Improvements	35,000		35,000 tweak gate/entrance, relocate shed(s), signage, rai:	ed flowe	r beds, ro	of on gazeb	os & band she
3	Fireman's Island	5,000		5,000 remove gazebo, landscape, benches				
4	Playgrounds	75,000	-75,000	0 reserves - cash in lieu of parklands				
5	Water Reel Hose	10,000		10,000 ARA dedicate some funds ?			••••	
6	Bleachers for Soccer Field	5,000	-	5,000 old stands are unstable			• •	
7	Goals for Soccer Field	10,000		10,000 4 goals for 2 large soccer fields				
8	Goals for Soccer Field	6,600		6,600 6 goals for 2 small soccer fields and 1 micro field			•	
9	Pick-Up Truck	36,000		36,000 pick-up truck was taken off the raod				
	Total	247,600	-75,000	172,600				

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Maxville Arena - Capital 2017) 前前 6L# 1-5-7100-8000		DRAFT #2	
	24-Jan-17 Pre-Approved		
	, ••	7	2017
ltem		Description	Budget
1	X	Condenser with glycol loop APPROVED	90,00 0
2		MaibRenovations (walls, curtains and decorations)	10,000
	• • •	TENO!	100,000



Pre-Approved	Description New Cover - See below	2017 Budget	
Pre-Approved	New Cover - See below	Budget	
Pre-Approved	New Cover - See below	Budget	
		10 000	Fredericies Assessed Transfer from Descent
	Dead In stal as a st	10,000	Fundraising Account - Transfer from Reserves
	2nd Instalment		
	Tractor for Snow Removal	26,000	Sensitive Snow Removal around the Dome
			(and summer maintenance at the park)
		36,000	
	Budget 2016 was as follows		
	New Cover - Defective	30,528	Our Portion Only
	Sec. 1		possible long term financing
	1		interest free instalments for 3 years
			with nominal rate for the balance
			50,000 less 20,000 credit plus HST (selling membrane back to The Farley Group)
			Budget 2016 was as follows New Cover - Defective 30,528

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Fiscal Year : 20 Account Code	Account Description	2016	2016	2017	
Account Code	Account Description	BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL	FUND				
Revenue					
ISLAND PARK	REVENUES				
1-3-7200-3000	ISLAND PARK - WAGE SUBSIDY	-2,000	0	0	
1-3-7200-4100	ISLAND PARK - GRASS MOWING REVENUE	-4,000	-6,870	0	
1-3-7200-4101	ISLAND PARK - FIELD LINING SPORTSFIELD R	-10,000	-12,394	-12,000	
1-3-7200-7181	ISLAND PARK - GSP DIRECTOR FEES	-8,440	-6,858	0	
1-3-7200-7503	ISLAND PARK - GRANTS	0	0	0	
1-3-7200-7711	ISLAND PARK - CANTEEN REVENUE	0	0	0	
-3-7200-7748	ISLAND PARK - DUMPING STATION	-500	-292	0	
1-3-7200-7749	ISLAND PARK - PEDDLE BOAT RENTAL	0	0	0	
1-3-7200-7750	ISLAND PARK - CAMPING REVENUE	0	0	0	
1-3-7200-7751	ISLAND PARK - HALL RENTAL	-10,000	-8,524	-8,500	
1-3-7200-7752	ISLAND PARK - DAY CAMP REGISTRATION	-10,000	-12,334	-13,500	
1-3-7200-7753	ISLAND PARK - OTHER REVENUE	0	-753	-750	
1-3-7200-7754	ISLAND PARK - OTHER FUNDING	0	0	0	
1-3-7200-8003	PARK - REC. INCLUSION FUND	0	-1,122	-1,500	
1-3-7200-8004	ISLAND PARK - SPECIAL EVENTS/FESTIVALS	0	0	0	
1-3-7200-8100	ISLAND PARK - FINANCE CAPITAL	0	0	0	
	Total ISLAND PARK REVENUES	-44,940	-49,147	-36,250	
	Total Revenue	-44,940	-49,147	-36,250	
Expense					
ISLAND PARK					
1-4-7200-1010	ISLAND PARK - WAGES	110,000	102,049	76,269	
1-4-7200-1015	ISLAND PARK - JOB CONNECT WAGES	0	0	0	
1-4-7200-1110	ISLAND PARK - BENEFITS	27,000	30,224	25,347	
1-4-7200-1210	ISLAND PARK - WSIB CLAIMS PAID	0	0	0	
1-4-7200-1225	ISLAND PARK - INSURANCE	6,525	6,211	6,500	
1-4-7200-1501	ISLAND PARK - LTD AQUATIC EQUIPMENT	0	0	0	
1-4-7200-2019	ISLAND PARK - JOB CONNECT - EXPENSES	0	0	0	
1-4-7200-2021	ISLAND PARK - CLOTHING ALLOWANCE	1,500	1,306	1,500	
1-4-7200-2025	ISLAND PARK - MILEAGE & TRAVEL	1,500	558	1,000	
1-4-7200-2026	ISLAND PARK - MEETING ATTENDANCE	750	360	750	
1-4-7200-2027	ISLAND PARK - INSURANCE CLAIMS	0	0	0	
1-4-7200-2028	ISLAND PARK - BOOK KING SOFTWARE	0	231	1,000	
1-4-7200-2030	ISLAND PARK - SPORTSFIELDS EXPENSE	10,000	3,312	8,000	
1-4-7200-2035	ISLAND PARK - CONF/WORKSHOP/TRAINING	3,000	3,512	3,500	
1-4-7200-2049	ISLAND PARK - CELL PHONE	750	1,197	1,000	
1-4-7200-2050	ISLAND PARK - TELEPHONE	500	659	500	
1-4-7200-2051	ISLAND PARK - COURIER	0	43	0	
1-4-7200-2055	ISLAND PARK - ENBRIDGE	2,500	2,178	2,500	
1-4-7200-2056	ISLAND PARK - HYDRO	14,000	12,505	15,000	
1-4-7200-2057	ISLAND PARK - WATER/SEWER	20,000	3,987	15,000	~
1-4-7200-2065	ISLAND PARK - OIL FURANCE	0	0	0	6.
1-4-7200-2120	ISLAND PARK - OFFICE SUPPPLIES	1,000	120	500	144

Account Code: 1-3-7200-????

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
-4-7200-2124	ISLAND PARK - HOUSEKEEPING & JAN. SUPP	2,000	3,519	1,700	
-4-7200-2125	ISLAND PARK - MATERIALS/SUPPLIES	6,000	1,819	3,000	
1-4-7200-2128	ISLAND PARK - VANDALISM REPAIRS	1,000	999	1,000	
1-4-7200-2130	ISLAND PARK - COMPUTER EQUIPT & SUPPLIES	500	834	1,250	
1-4-7200-2210	ISLAND PARK - LEGAL FEES	0	1,015	0	
1-4-7200-2300	ISLAND PARK - ADVERTISING	3,000	1,429	1,500	
1-4-7200-2366	ISLAND PARK - BUILDING MAINT/SUPPLIES	6,000	9,006	6,000	
1-4-7200-2368	ISLAND PARK - EQUIPMENT MAINT/SUPLIES	10,000	8,092	8,000	
1-4-7200-2399	ISLAND PARK - VEHICLE MAINTENANCE	1,500	2,088	2,500	
1-4-7200-2400	ISLAND PARK - GAS/OIL/DIESEL	6,500	3,630	5,000	
1-4-7200-2410	ISLAND PARK - MEMBERSHIP FEES	0	1,775	2,000	
1-4-7200-3010	ISLAND PARK - EQUIP RENT EOS 2000 SYSTEM	2,500	570	1,000	
1-4-7200-3011	ISLAND PARK - WEED HARVESTER COSTS	0	4,092	5,000	
1-4-7200-4005	ISLAND PARK - LANDSCAPING/FLOWERS	3,000	3,594	5,000	
1-4-7200-4010	ISLAND PARK - CONTRACTS/CONTRACTED SERV	2,000	1,669	3,000	
1-4-7200-4100	ISLAND PARK - GRASS MOWING	0	0	0	
1-4-7200-4101	ISLAND PARK - GRASS CUTTING MRA GROUPS	0	0	0	
1-4-7200-4102	ISLAND PARK - TREE REMOVAL	15,000	14,341	0	
1-4-7200-4105	ISLAND PARK - WEED CONTROL	0	0	0	
1-4-7200-4106	ISLAND PARK - FIREMAN'S ISLAND PAV & GAZ	0	0	0	
1-4-7200-4107	ISLAND PARK - SPEC GRANTS - DISBURSEMENT	0	0	0	
1-4-7200-4108	ISLAND PARK - GOOSE MANAGEMENT STRATEGY	0	4,198	0	
1-4-7200-4109	ISLAND PARK - MILL POND - ISLAND CLEANUP	5,000	0	2,000	
1-4-7200-4131	ISLAND PARK - DAY CAMP PROJECT-EXPENSES	1,000	10,562	2,000	
1-4-7200-5009	ISLAND PARK - DUMPING STATION	0	0	0	
1-4-7200-5010	ISLAND PARK - OPERATING EXPENSES	2,000	129	0	
1-4-7200-7711	ISLAND PARK - CANTEEN SUPPLIES	0	0	0	
1-4-7200-7850	ISLAND PARK - AMORTIZATION EXPENSE	0	0	0	
1-4-7200-7911	ISLAND PARK - RECOVERABLE COST	0	0	0	
1-4-7200-8003	ISLAND PARK - REC. INCLUSION FUND	0	0	2,000	
1-4-7200-8004	ISLAND PARK - SPECIAL EVENTS/FESTIVALS	0	1,522	1,500	
-4-7200-8005	ISLAND PARK - CAP EXPENDIT-PARK PROJECT	0	0	0	
1-4-7200-9000	ISLAND PARK - TRANSFERS TO RESERVES	0	0	0	
	Total ISLAND PARK	266,025	243,335	211,816	
	Total Expense	266,025	243,335	211,816	
	Total GENERAL FUND	221,085	194,188		



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	-4-7100-????				
Fiscal Year : 2 Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
			VALUES		
1 GENERAL	- FUND				
Revenue					
MAXVILLE CO 1-3-7100-3000	MPLEX REVENUES MSC - WAGE SUBSIDY	0	0	0	
1-3-7100-3000	MSC - LABOUR SERVICES TO GSP	0	-348	0	
1-3-7100-7121	MSC - DONATIONS	0	-540	0	
1-3-7100-7181	MSC - GSP DIRECTOR FEES	-7,237	-5,878	0	
1-3-7100-7503	MSC - GRANTS	0	-5,670	0	
1-3-7100-7710	MSC - HALL RENTAL	-7,000	-8,326	-7,000	
1-3-7100-7711	MSC - CANTEEN	-40,000	-34,656		
1-3-7100-7712	MSC - BAR RECEIPTS	-15,000	-34,656	-35,000 -10,000	
1-3-7100-7712	MSC - PRO SHOP	-15,000 -2,000	-7,552	-2,000	
1-3-7100-7714	MSC - PEPSI MACHINE	-3,000	-2,938	-3,000	
1-3-7100-7715	MSC - BALL FIELDS RENTS	-500	-562	-500	
1-3-7100-7716	MSC - ADVERTISING	-4,400	-5,078	-5,000	
1-3-7100-7717	MSC - VIDEO GAMES/MOVIES	-4,400	-5,078	-3,000	
1-3-7100-7718	MSC - BOARDROOM RENTAL	0	0	0	
1-3-7100-7719	MSC - OTHER REVENUES	0	-1,387	0	
1-3-7100-7719	MSC - ICE RENTAL	-180,000		5.45	
1-3-7100-7720	MSC - OTHER ICE RENTALS	-180,000	-162,281 -697	-170,000 0	
1-3-7100-7721	MSC - TRANSFER FROM UCO		2.7.5		
1-3-7100-7901	MSC - FINANCE CAPITAL	-15,000	-15,000	0	
1-3-7100-8100		0	0	0	
	Total MAXVILLE COMPLEX REVENUE	-274,137	-247,081	-232,500	
	Total Revenue	-274,137	-247,081	-232,500	
Expense					
	MPLEX EXPENSES				
1-4-7100-1010	MSC - WAGES	210,000	188,703	197,000	
1-4-7100-1110	MSC - BENEFITS	73,000	63,982	62,300	
1-4-7100-1210	MSC - WSIB CLAIMS PAID	0	0	0	
1-4-7100-1225	MSC - INSURANCE	10,825	10,772	11,310	
1-4-7100-1505	MSC - LTD PAYMENTS	0	0	0	
1-4-7100-1510	MSC - LTD PAYMENT - INTEREST	0	0	0	
1-4-7100-2020	MSC - HEALTH & SAFETY	600	493	600	
1-4-7100-2021	MSC - WORK BOOTS & CLOTHING	2,000	350	1,500	
1-4-7100-2025	MSC - MILEAGE & TRAVEL	200	655	500	
1-4-7100-2026	MSC - MEETING ATTENDANCE	0	0	0	
1-4-7100-2027	MSC - INSURANCE CLAIMS	0	0	0	
1-4-7100-2028	MSC - BOOK KING SOFTWARE	0	227	1,000	
1-4-7100-2030	MSC - SPORTSFIELDS EXPENSES	1,000	2,000	2,000	
1-4-7100-2035	MSC - CONFERENCES/ WORKSHOPS/TRAINING	1,000	3,729	4,000	
1-4-7100-2049	MSC - CELL PHONE	600	532	700	
1-4-7100-2050	MSC - TELEPHONE	500	-32	100	
1-4-7100-2055	MSC - ENBRIDGE	0	83	200	-
1-4-7 100-2000					
1-4-7100-2056	MSC - HYDRO	100,000	95,953	110,000	(41.

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	3-7100-???? 4-7100-???? 017				·
Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	

			VALUES		
1-4-7100-2065	MSC - OIL FURANCE	30,000	13,805	20,000	<u>_</u>
1-4-7100-2110	MSC - TOOLS	300	67	300	
1-4-7100-2120	MSC - OFFICE SUPPLIES	1,500	193	500	
1-4-7100-2124	MSC - HOUSEKEEPING & JANITORIAL SUPP	6,000	7,651	6,000	
1-4-7100-2125	MSC - MATERIALS/SUPPLIES	4,500	2,466	4,500	
1-4-7100-2126	MSC - HALL SUPPLIES	8,000	5,731	8,000	
1-4-7100-2127	MSC - PEPSI SUPPLIES	2,500	4,393	3,000	
1-4-7100-2130	MSC - COMPUTER FEES & EQUIP.	500	3,084	1,000	
1-4-7100-2210	MSC - LEGAL FEES	0	993	0	
1-4-7100-2300	MSC - ADVERTISING	2,000	1,054	2,000	
1-4-7100-2366	MSC - BUILDING MAINTENANCE/GROUND MTCE	55,000	43,483	40,000	
1-4-7100-2367	MSC - PROPANE	20,000	12,447	15,000	
1-4-7100-2368	MSC - EQUIPMENT MTCE	15,000	5,636	15,000	
1-4-7100-2369	MSC - MAINTENANCE COSTS	0	556	0	
1-4-7100-2399	MSC - VEHICLE MAINTENANCE	0	0	0	
1-4-7100-2410	MSC - ASOCIATION & MEMBERSHIP FEES	700	709	700	
1-4-7100-2564	MSC - PRO SHOP	1,000	1,242	1,000	
1-4-7100-4010	MSC - CONTRACTS/CONTRACTED SERVICES	5,000	5,125	5,000	
1-4-7100-4100	MSC - GRASS CUTTING	0	0	0	
1-4-7100-5010	MSC - OPERATING EXPENSES	1,000	214	0	
1-4-7100-5120	MSC - SNOW REMOVAL	5,000	7,335	5,000	
1-4-7100-7711	MSC - CANTEEN SUPPLIES	20,000	15,348	16,000	
1-4-7100-7850	MSC - AMORTIZATION EXPENSE	0	0	0	
1-4-7100-7911	MSC - RECOVERABLE COST	0	0	0	
1-4-7100-8003	MSC - SPECIAL PROJECT/INNOVATIVE	0	0	0	
1-4-7100-9000	MSC - TRANSFERS TO RESERVES	0	0	0	
		579,525	500,874	536,210	
	Total Expense	579,525	500,874	536,210	
	Total GENERAL FUND	305,388	253,793	303,710	78

Account Code : 1-3-7300-????

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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
GENERAL	- FUND	Χ			
Revenue					
DOME - GLEN	GARRY INDOOR COMPLEX				
-3-7300-3000	DOME - WAGE SUBSIDY	0	0	0	
-3-7300-3003	DOME - GSLAGREEMENT	0	0	0	
-3-7300-4100	DOME - GLENG. WOMEN'S VOLLEYBALL	0	-2,744	-3,000	
-3-7300-4101	DOME - ADVERTIZING REVENUE	-1,500	-1,745	-1,500	
-3-7300-4102	DOME - TENNIS REVENUES	-12,000	-16,555	-16,000	
-3-7300-4103	DOME - TRACK REVENUES	-20,000	-22,182	-20,000	
-3-7300-4104	DOME - FIELD REVENUES	-47,684	-39,926	-39,471	
-3-7300-4105	DOME - VENDING REVENUES	-7,000	-2,637	-3,000	
-3-7300-4106	DOME - LAWN BOWLING	0	-217	-200	
-3-7300-4110	DOME - BIRTHDAY PARTIES	0	-2,498	-3,000	
-3-7300-7122	DOME - DONATIONS	-1,000	-3,101	-1,000	
-3-7300-7181	DOME - GSP DIRECTOR FEES	-8,440	-6,858	0	
-3-7300-7713	DOME - PRO SHOP REVENUE	-1,000	-3,325	-500	
-3-7300-7750	DOME - REGISTRATION FEES	0	0	-1,000	
-3-7300-7753	DOME - OTHER REVENUE	0	-15	0	
-3-7300-7754	DOME - NAMING RIGHTS - TIM HORTON	-5,000	-5,000	-5,000	
-3-7300-7755	DOME - FLAG FOOTBALL LEAGUE	0	-3,417	-3,500	
-3-7300-8100	DOME - FINANCE CAPITAL	0	0	0	
	Total DOME - GLENGARRY INDOOR	-103,624	-110,220	-97,171	
	Total Revenue	-103,624	-110,220	-97,171	
Expense					
	GARRY INDOOR COMPLEX	04.000	70.000	444.000	
-4-7300-1010	DOME - WAGES	91,300	76,866	114,000	
-4-7300-1110	DOME - BENEFITS	15,260	11,435	26,287	
-4-7300-1225	DOME - INSURANCE	1,050	1,000		
-4-7300-2021	DOME - CLOTHING ALLOWANCE	750	545		
-4-7300-2025		0	517		
-4-7300-2027	DOME - CLAIMS INSURANCE	0	0		
-4-7300-2028		0	227		
-4-7300-2030	DOME - SPORTS EQUIP & SUPPLIES	6,000	916	24	
-4-7300-2035	DOME - TRAINING/CONFERENCE	0	1,028		
-4-7300-2049	DOME- CELL PHONE	250	649		
-4-7300-2050		1,000	390		
1-4-7300-2055		32,500	26,332		
1-4-7300-2056		25,000	21,366		
1-4-7300-2057		1,500	1,100	1000-00-00140	
1-4-7300-2120		1,500	1,093		
4 7200 0404	DOME - JANITORIAL SUPP & HOUSEKEEPING	750 1,000	1,635		
1-4-7300-2124			610	1 ()()()	
1-4-7300-2125		and the second se			
	DOME - SUPPLIES DOME - VENDING SUPPLIES (PEPSI) DOME - COMPUTER EQUIPT & SUPPLIES	5,000 500	1,377 1,447	1,500	

TOWNSHIP OF NORTH GLENGARRY

Total DOME - GLENGARRY INDOOR

Total Expense

Total GENERAL FUND

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Provisional Budget Report			Date: Mar 23	3, 2017 Time :	9:39 am
Account Code : 1-3 To 1-4 Fiscal Year : 201	-7300-????	• Internet			
Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1-4-7300-2300	DOME - ADVERTISING	2,000	1,664	1,250	
1-4-7300-2366	DOME - BLDG/PROP MAINT/SUPPLIES	12,000	17,039	12,000	
1-4-7300-2368	DOME - EQUIPMENT MTCE	2,000	783	2,000	
1-4-7300-2371	DOME - REFEREE	1,000	450	1,500	
1-4-7300-2399	DOME - VEHICLE REPAIRS	0	267	500	
1-4-7300-2410	DOME - MEMBERSHIP FEES	0	55	100	
1-4-7300-2564	DOME - PRO SHOP EXPENSES	1,000	0	0	
1-4-7300-4000	DOME - VOLLEYBALL EXPENSE	0	42	850	
1-4-7300-4005	DOME - LANDSCAPING	1,000	0	2,000	
1-4-7300-4010	DOME - CONTRACTED SERVICES	0	0	0	
1-4-7300-4100	DOME - GRASS CUTTING	0	0	0	
1-4-7300-4110	DOME - BIRTHDAY SUPPLIES	0	1,613	1,750	
1-4-7300-5010	DOME - OPERATING EXPENSES	500	47	0	
1-4-7300-5120	DOME - SNOW REMOVAL	2,000	1,247	1,000	
1-4-7300-7755	DOME-FLAG FOOTBALL	0	0	0	
1-4-7300-7911	DOME - RECOVERABLE COST	0	0	0	
1-4-7300-9000	DOME - TRANSFER TO RESERVES	0	0	0	

204,860

204,860

101,236

172,510

172,510

62,290

229,503

229,503

132,332

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Ontario's Celtic Heartland Le centre celtique de l'Ontario Recreation Dept. – Glengarry Sports Palace

Budget Highlights

General:

While the GSP budget is managed by the Glengarry Sports Palace Board the net cost of operating and capital is borne 75% by the Township of North Glengarry and hence a summary sheet has been prepared. Further, since the fall of 2016 the Township of North Glengarry Director of Community Services manages the day to day operations of the GSP.

2016 Accomplishments:

- Rink Seal Pro was incorporated into the brine solution as a stop-gap measure to repair brine leakage. It has in large part been success though we have noticed a slight reduction in brine over the last few months. Staff continues to monitor the situation closely with the supplier given that the product is still under warranty.
- Elevator repairs triggered bringing the elevator up to code.
- Overall operations, revenue targeting and cost controls have improved. A minor surplus is expected.
- The Community Hall underwent an overhaul and the change, in combination with the lack of large rental facilities in the area, resulted in an increase amount of bookings.
- The bar management has been handled internally. As a result, we are seeing more requests for rentals including bar services.

2016 Variances:

SALARIES:

• Salaries were higher than expected in part due to the transfer of the Maxville Equipment Operator to the Glengarry Sports Palace.

BUILDING MAINTENANCE:

- Elevator repairs, the addition of Rink Seal Pro, the replacement of the brine pump and the pump for the condenser caused over expenditures in the building maintenance by \$41,000.
- It is important to note that capital expenses are incorporated in the operating budget for the Glengarry Sports Palace. If Capital items were removed, the surplus would have neared \$54,000.

2017 impact:

• A Director of Community Services was hired in November 2016.

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- The fulltime position of Community Services Assistant was approved by Council.
- Salaries for the two positions have been shared through the Recreation facilities departments, including the Glengarry Sports Palace which is reflected in the increase in salaries in the 2017 budget.
- While there is some uncertainty re. the level of contribution from the Township of South Glengarry to support the Glengarry Sports Palace, the Township of North Glengarry is working on the basis of the existing contract. Should that change in the future, the Township will deal with that accordingly mid-year.

2017 Options:

- Discussions will be undertaken with South Glengarry to determine a mutually satisfactory funding formula in 2017.
- The total net surplus of approximately \$13,000 at year-end for the GSP was returned to North Glengarry Council who approved applying its share towards the 2017 Capital Expenses proposed for the Palace. It is expected that South Glengarry will do the same.

Township of North Glengarry



Public Works Department

Budget Highlights

2017

Public Works Department

2016 CAPITAL HIGHLIGHTS

2016 was a successful year for the Public Works Department. The majority of the capital projects were completed and on budget. The abundance of projects and issues that came up throughout the year caused an overall delay in the total capital program, but staff managed to get everything completed.

Globally, the 2016 capital came in under budget between all of the sub-departments. There are a couple of projects identified below that will fall in to 2016, but are underway.

2016 ROADS:

HARDTOP MAINTENANCE - \$400,000

- McCormick Rd. Bridge grade correction and paving \$15K Complete
- Crack Milling and Patching (hardtop preservation measures) on the entirety of McCormick Rd., Tannery Rd., Lochinvar Rd. Old Military Rd., Lorne School Rd. and Brodie Rd. \$145K - Complete
- Dornie Rd. 2 km surface treatment \$71K Complete
- Concession 5 was overlaid with a skin patch of asphalt \$40K Complete
- Crack Sealing and Shouldering were not completed and folded in to the hardtop program due to tender pricing and available budget.
- Lochinvar Rd. slope stabilization project was completed to correct a major safety issue with respect to the erosion of the roadway from the river below. \$37K

FLEET - \$284,928

- Fleet upgrades proving successful as the maintenance budget was reduced from \$150K to \$130K budget to budget.
- ¾ Tonne Replacement \$34K
- Sidewalk Tractor Replacement \$142K, results in the reduction in overall fleet units by 1.
- Grass Cutting Tractor \$80K, replaced small 1980's unit, improved speed and efficiency of cutting program.

BRIDGES AND LARGE CULVERTS - \$463,000

Bridge program has proven extremely successful due to staff's ability to complete work in-house. Council's support on this initiative saved the Township roughly \$1 million in 2016 based on consultant's estimates. See table below:

Structure #	Structure Name and Activity	Engineer's Estimate	Budget	Actual Cost
13-C	Skye Rd. Culvert - Replacement	\$184,000	\$30,000	\$6,505
13-B	Skye Rd. Culvert Replacement	\$157,000	\$30,000	\$7000
41	McIntee Rd. Bridge - Replacement	\$456,000	\$70,000	\$11,797
65	Con. 7 Double Culvert – Replacement(s)	\$436,000	\$100,000	\$18,751
17	Frasier Rd. – Rehab vs Replacement Study	\$30,000	\$130,000	\$12,145
N/A	Military Rd. Culvert – Done in 2015, pay in 2016	\$ N/A	\$40,000	\$38,650
N/A	Guard Rails	\$ N/A	\$63,000	\$64,686
49	Irvine Rd.	\$441,500	Not planned	\$10,974.27
N/A	Loan Payout to retire LTD	N/A	Not planned	\$206,520.71
	Total	\$1,704,500	\$463,000	\$377,029.98

Staff completed structure #49 with excess funds not used in the 2016 budget. Further, a long term debt was retired using unspent capital funds within the bridge program which frees up those funds for further capital investment. While the total actual cost is \$377K+, the actual planned construction work for 2016 was completed far below consultant's estimates.

SIDEWALK REPLACEMENT PROGRAM incl. MCDOUGALD ST. SIDEWALK - \$341,635

- Total Cost: \$328,503
- Over 1km of deficient sidewalk replaced resulted in a reduction of significant liabilities on the Township's books. Works were completed in various hamlets, Glen Robertson and Alexandria.
- While McDougald sidewalk was completed much later than anticipated, it was the result of various technical and engineering related issues as well as drainage infrastructure replacements.
- In the end, the project successful, coming in under budget and a definite example of County and Municipal forces working together to save time and money.

GRAVEL RESURFACING - \$296,047

- Resurfaced roughly 80% of the gravel roads within the Township with a skin coat of gravel. \$291K
 Complete
- This item will be moving from operating to capital for 2017 and will be substantially less costly as there will not be a transfer from reserves or other funds available to cover the cost as the focus is on hardtop surfaces as per the Road Needs Study.

2016 LANDFILL:

ACCESS AND FILL LOCATION

- Due to the landfill reaching its specific height limitation, a new road and access was constructed on the south side of the landfill in order to start filling the face of the waste pile.
- A fill plan was implemented in order to ensure a 4:1 slope and allow for more cost effective closure when the landfill will be at capacity 30+ years from now.
- Approx. \$12K from the operating budget, but essentially is a capital expense.

LANDFILL OPTIONS REPORT - \$8,000

- A report was completed which outlined Council's options for landfilling waste after the unexpected report on the Alexandria Landfill reaching its capacity.
- Ultimately it was determined that the Township would repair the Township compactor at a cost of around \$30K and continue to fill the Glen Robertson Landfill

2016 RARE:

REPLACEMENT OF STORAGE TRAILERS - \$7,632

The ability to find an inexpensive trailer and complete some minor repairs on another unit prevented this expenditure from being required. - Complete

MATERIAL WASTE DEPOSIT - \$10,000

This activity is being completed in the winter of 2017 due to soft and wet conditions at the landfill. Once the ground is frozen, the trucks and equipment and move this material in to the site. – Not complete

2016 DRAINAGE:

BUREAU RD. MUNICIPAL DRAIN - \$430,000

- This drainage project is slow moving. Between residents opposed to the drain and an original engineering firm that did not have a firm grasp on the process, this drain has taken longer than expected.
- Engineering is complete; reports have been delivered to residents affected.
- Construction remains to start and be completed, hopeful to start in July of 2017.

2017 CAPITAL HIGHLIGHTS

2017 is a challenging year for Public Works. With some larger projects carrying over such as the lagoon environmental assessment, the goal for 2017 is once again to come in as close to budget as possible for capital and reduce costs wherever possible.

There will be significant investment in hardtop roads which is a result of the road needs study findings. A grant from the Province's OCIF formula based funding program over the next 3 years will permit the Township to resurface approximately 12km of surface treated roads that are considered in failed condition.

2017 ROADS:

HARDTOP MAINTENANCE - \$414,875

\$837,156

FAILED ROAD RESURFACING - 422,281

With a focus on pavement preservation, staff intends to expand the life of the existing road network where the roads are in good condition. This will result in major cost avoidance later due to the exponential growth in rehabilitation costs on hardtop roadways.

Further, the Township receives OCIF funding in the amount of \$422,281 over the next 3 years, paid in three different installments. The decision was made by Council to attribute all of the funds to the road network in 2017 in order to take advantage of economies of scale.

	Hardtop Maintenance Budget					
STREET NAME	FROM	то	KM	TYPE OF CONSTRUCTION	2017	
St. James Street	Boundary Road, E. Westerly	County Road 34	0.20	40mm HL3, iron adjustments, milling	\$31,400	
St. James Street	Bishop Road	Boundary Road	0.20	40mm HL3, iron adjustments, milling	\$31,400	
Victoria Street, E.	County Road 34, easterly	Bishop Street	0.30	40mm HL3, iron adjustments, milling	\$47,100	
Victoria Street, E.	Bishop Street, easterly	Boundary Road, East	0.10	40mm HL3, iron adjustments, milling	\$15,700	
Bishop Street	Lochiel Street, southerly	Victoria Street	0.20	40mm HL3, iron adjustments, milling	\$31,400	
Bishop Street	Victoria Street, E.	St. James	0.20	40mm HL3, iron adjustments, milling	\$31,400	
Bishop Street	County Road, Lochiel Street, N.	Peel Street, E.	0.10	40mm HL3, iron adjustments, milling	\$15,700	
Bishop Street	Peel Street, E.	Center Street	0.50	40mm HL3, iron adjustments, milling	\$78,500	
Bishop Street	Center Street	Kenyon Street, E.	0.10	40mm HL3, iron adjustments, milling	\$15,700	
Bishop Street	Kenyon Street, E.	St. George Street, E.	0.10	40mm HL3, iron adjustments, milling	\$15,700	
Bishop Street	St. George Street, E.	Kincardine Street	0.10	40mm HL3, iron adjustments, milling	\$15,700	
	Total		2.1		\$329,700	
141		OCIF Funding (Failed F	Roads)	\$020,100	
STREET NAME	FROM	то	KM	TYPE OF CONSTRUCTION	2017	
Kenyon Con. 2	0.3 km E of Cty Rd. 20	1.8 km E of Cty Rd. 20	1.0	Pulverizing 150mm, double surface, culvert replacements	\$36,000	
Loch Garry Rd.	Kenyon Con. 2	1.8 km N of Kenyon Con. 2	1.8	Pulverizing 150mm, double surface, culvert replacements	\$70,000	
Kenyon Con. 4	Dornie Rd.	Auld MacMillan Rd.	2.5	Pulverizing 150mm, double surface, culvert replacements	\$97,000	
Kenyon Dam Rd.	Kenyon Con. 2	Kenyon Con. 1	1.4	Pulverizing 150mm, double surface, culvert replacements	\$54,000	
Delorme Crescent	Kenyon Dam Rd.	Kenyon Dam Rd.	0.4	Pulverizing 150mm, double surface, culvert replacements	\$11,000	
Hope-Ouimet Rd.	Cty Rd. 21	Gore Rd.	3.6	Pulverizing 150mm, double surface, culvert replacements	\$139,000	
MacMillan Rd.	Bush Rd.	Cty Rd. 21	2.2	Pulverizing 150mm, double surface, culvert replacements	\$83,000	
	Total	•••••	12.9		\$490,000	
	ALL WORKS TOTAL		15.0		\$819,700	

Any residual funds will be utilized as contingency or to complete additional works identified in the Road Needs Study for 2018.

GRAVEL RESURFACING - \$252,640

Roads to be resurfaced yet to be determined.

BRIDGE PROGRAM - \$391,270

The estimates below are primarily to do the work in-house where possible. Some of these estimates include minor engineering, geotechnical, permitting fees, approval fees etc. Where these same fees are broke out from the project, the structure is more significant and cannot be completed in-house.

- East Boundary Rd. Culvert \$156,710
- Frasier Rd. Bridge \$211,560
- Hope Ouimet Road Culvert \$23,000

Surplus funds will be used on additional structures within the bridge program should these projects come in under budget and time permitting.

ROADS ¾ TONNE TRUCK - \$50,880

Based on the Township Fleet Replacement Plan, this truck has been identified as reaching its 10 year lifespan. The ¾ Tonne trucks push snow and are workhorses for the Township, therefore these particular trucks are worked harder than the ½ tonnes.

EXCAVATOR - \$162,816

- > Approved for purchase in 2016 by Council, to be paid in the 2017 budget.
- Trailer and thumb are still required. Seeking used units or sale of surplus equipment to offset these purchases.

SIDEWALK REPLACEMENT PROGRAM - \$126,000

- Reduced from \$160,000 to accommodate budget.
- Staff intends to invest similar amounts for the next 4 years minimum, after which funds can be reduced and surplus funds can be repurposed to hardtop or gravel road maintenance.
- Sidewalk sections to be determined.

NEW PUBLIC WORKS FACILITY - \$100,000

- This will complete half of the initial works required to the facility. The other half has been deferred to meet budget limitations.
- > This includes a new large entry door for large equipment and siding the building.

WORK MANAGEMENT PROGRAM - \$25,745

- This item is going to document road patrols, deficiency reporting and geotagging various elements.
- RFP will request integration to the website (if possible) to permit real time service requests and feedback to residents when the service request is complete. Along with photos, details etc.
- Requires mobile devices for all crew members which creates an operating increase in cell phones.
- Hardware required to eliminate Health and Safety issue as well due to issues with radio communications etc. while out of the equipment.

2017 LANDFILL:

While no specific capital projects are identified for the Landfill, the reserve function of the landfill funds the capital. For 2017, 2 items are required;

MONITORING WELLS - \$20,350

- Existing monitoring well funds have been expensed. There are 2 wells that are required to be completed this year.
- > Surplus funds will be utilized as Unfinanced Capital for additional wells as required by the MoE.

LAND PURCHASE - \$119,060

- > This item remains in the budget due to the fact that a purchase of land is required in 2017.
- > This is an item funded through the reserves for the landfill.

2017 RARE:

Baler Panel Replacement - \$18,344

- > Partial rebuild of existing baler.
- > Extends the life of the existing unit for about 10 years.
- > Cost for new baler in excess of \$150,000.

HAZARDOUS WASTE CONCRETE PAD - \$4,070

In anticipation of Council opening the hazardous waste drop off facility, a concrete pad is required to contain the storage unit.

GATE REPLACEMENT - \$20,352

- \succ As part of the MoE inspection.
- > A gate is required to control and monitor authorized entry in to the facility.

PRIVACY SCREENING - \$4,070

Installation of graphic screening to increase the aesthetic appearance of the facility and to promote recycling.

BUNKER CONSTRUCTION - \$16,282

- Installation of concrete bunkers .
- > Replaces the existing bunkers constructed out of baled recyclables.
- \succ Increases aesthetic appearance of the facility.



2017 Drainage:

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Bureau Rd, Municipal Drain - \$370,000

- Includes construction and engineering costs based on preliminary engineer's report.
- Suspect costs come in much lower
- > To be assessed and apportioned out to the appropriate property owners.
- \succ Council may want to consider financing the project over time to particular proponents.

2017 OPERATING HIGHLIGHTS

For Public Works, there isn't much that is being proposed differently from 2017. Significant changes are identified in this section.

To summarize, the following items are identified as challenges, new initiatives. Minor changes to the operating budget that reflect actual costs or smaller increases or decreases are captured in the detail of the rationale document.

CHALLENGES:

- Substantive increases in hydro costs across the board are being borne by the department for streetlights and buildings. Staff has proposed a generic 5% increase to offset this item.
- Wages increase by about 1.5% +/- for unionized staff.
- The Roads operating budget will decrease by about \$120K. This is due to moving the gravel program to capital, gas/diesel/oil costs staying low, equipment maintenance being reduced and brushing and trimming being eliminated.

NEW INITIATIVES:

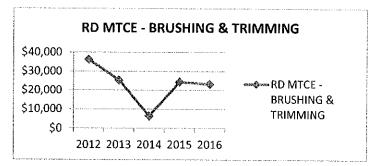
- Through the capital budget, staff has included an item for Work Management Software. This will impose an annual increase of about \$10,000 for mobile devices and an annual cost for the system license (\$8,000 to \$12,000).
- Staff have incorporated a significant increase to the Township sweeping budget. This is in effort to eliminate or better control the weed growth between various road surfaces and sidewalks.

OPERATING BUDGET CHANGES

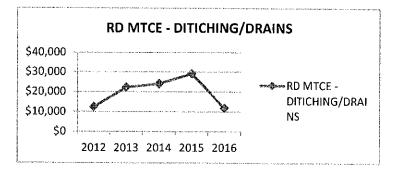
The following identifies significant changes to the existing budgets. The tables represent the <u>budget</u> to <u>budget</u> changes and the graphs identify the <u>actual costs</u> year to year.

ROADS - EXPENSES

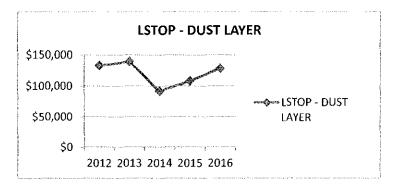
Acct #	Description	2016 Budget	2017 Proposed
1-4-3012-4110	BRUSHING & TRIMMING	\$40,000	\$0
1-4-3101-7911	Repay Reserves	\$0	\$36,315



Acct #	Description	2016 Budget	2017 Proposed
1-4-3012-4200	DITICHING/DRAINS	\$20,000	\$0
1-4-3101-7911	Repay Reserves	\$0	\$18,158
	excavator purchase repayment to pay for excavator purchase.		

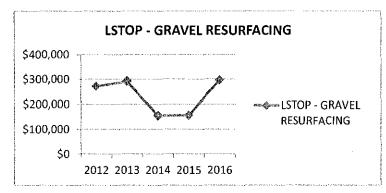


Acct #	Description	2016 Budget	2017 Proposed
1-4-3045-5205	Dust Layer	\$120,000	\$135,000
 Increased as per t 	ender pricing.		

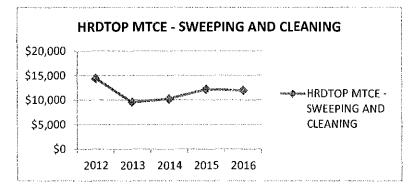


Acct #	Description	2016 Budget	2017 Proposed
1-4-3045-5210	Gravel Resurfacing	\$296,047	\$0
- Reduct	erred to Capital expense. Capital expense for 2017 = \$260 ion as 2016 used reserves. 2017 is increased from a regung level as per the Road Needs Study recommendation o	ular investment of \$166,000	to attempt to get to

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Acct #	Description	2016 Budget	2017 Proposed			
1-4-3046-5194	Sweeping and Cleaning	\$12,000	\$40,000			
- Increase	- Increased to prevent excessive weed growth between road platform and sidewalks.					



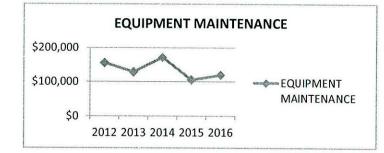


Acct #	Description	2016 Budget	2017 Proposed
1-4-3090-****	Lochiel St. PW Building	\$0	\$11,000

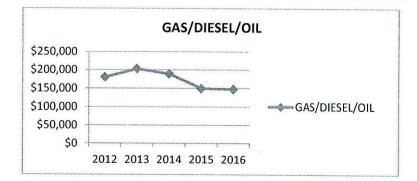
Acct #	Description	2016 Budget	2017 Proposed
1-4-3101-2049	Cell Phones	\$3,500	\$12,000
- Union i	ts the Work Management Software/Program dentified as a Health and Safety Item due to the effe ns within Township where reception is minimal	ctiveness of radios while outsid	e trucks and

Acct #	Description	2016 Budget	2017 Proposed	
1-4-3101-2368	Equipment Maintenance	\$130.000	\$115,000	

Year over year reduction due to proactive replacement of deteriorated equipment.



Acct #	Description	2016 Budget	2017 Proposed	
1-4-3101-2400	Gas/Diesel/Oil	\$160,000	\$140,000	

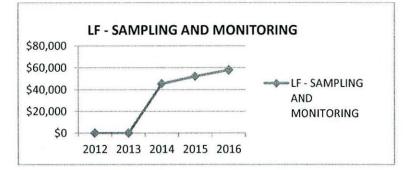


Acct #	Description	2016 Budget	2017 Proposed	
1-4-3101-4105	Weed Control	\$30,000	\$0	

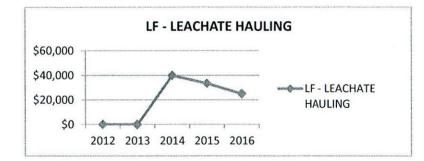
LANDFILL - EXPENSES

Acct #	Description	2016 Budget	2017 Proposed \$20,000 \$20,000	
1-4-4020-2024	Operating Expense	\$40,000		
New	Cover Material	\$0		
1-4-4020-1010	Wages	11,410	46,800	
1-4-4020-2029	Custodian Expenses	\$32,000	\$0	

Acct #	Description	2016 Budget	2017 Proposed \$65,274	
1-4-4020-2540	Sampling and Monitoring	\$50,000		
- Sampling and m again in 2018.	nonitoring increased as per year 2 of contract a	nd landfills to be sampled. T	his item will reduce	



Acct #	Description	2016 Budget	2017 Proposed	
1-4-4020-4028	Leachate Hauling	\$40,000	\$25,000	



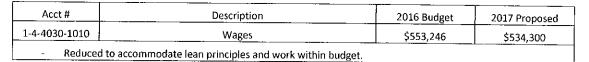
Acct #	Description	2016 Budget	2017 Proposed
NEW	Free Waste Offset – Transfer to reserve	\$0	\$27,575
 To offset transfer. 	the cost of 2016 free landfill waste program. This amour	nt is over and above the i	regular reserve

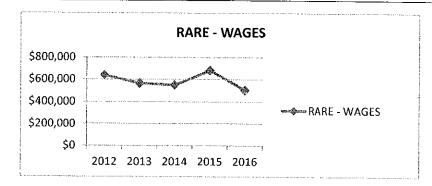
RARE - REVENUES

There are no significant changes to the RARE revenues. The overall budgeted revenues are down from \$938,977 to \$919,023. However 2016 actual revenue was in excess of \$1 million.

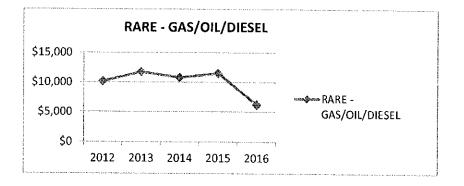
RARE - EXPENSES

Aside from some accounts increasing slightly and other decreasing by similar amounts, there is nothing overly significant. These 2 items were identified due to the significant changes in the budgeted amounts.





Acct #	Description	2016 Budget	2017 Proposed
1-4-4030-2400	Gas/Diesel/Oil	\$12,000	\$7,000
- Reduced as	per actuals.		•



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DRAINAGE - EXPENSES

Nothing to report.

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Roads -	Capital 2017				DRAFT #2		
GL# 1-5-	3101-8000						
					2017		
Item	24-Jan-17		Capital - Construction Projects - Equipment		Budget		
	Pre-Approved						
			and the second second second to be seen to be				
1	x		OCIF - Failed Road Resurfacing - Hardtop Maintenance Program		422,281	OCIF Funding 91,198 in 2017	- 1. C.
		2010/201				ÓCIF Funding 331,083 in 2018 8	& 2019
	1		Kenyon Dam Road includes Delorme Cres - Kenyon Ward	1.8 KM			
			Concession II - East of County Road 20 - Kenyon Ward	1 KM			
	i		Hope Ouimet Road - Concession 3 - from County Road 21 to Gore Road - Lochiel Ward	3 KM			
			Loch Garry Road - Concession 2 - Kenyon Ward	1.8 KM			
		e)	Kenyon Concession 4 from Dornie to Auld MacMillan Road - Kenyon Ward	3 KM			
2	x		Hardtop Maintenance Program		414,875		
3	1		Fleet Purchase - 3/4 Tonne Truck		50,880		
4			Fleet Purchase - Excavator		162,816	Borrow from Reserves	
			Nov 24, 2016 - Res #4 - 2015 JD Excavator plus trailer 175,000 + HST			Repay 2017, 2018 and 2019 (54	4,472/year)
5	1		Sidewalk Repair and Replacement Program		126,000		in the same
6			Work Management Software		25,745		
7	1		Moulding Building		100,000	and the second state of th	
8			Gravel Resurfacing		252,640	· · · · · · · · · · · · · · · · · · ·	
					1,555,237		
						*	
9			Bridge Program				
		a)	East Boundary Road Culvert		156,710	Federal Gas Tax	311,66
		b)	Fraser Road Bridge - Structure #17		211,560	Federal Gas Tax Reserves	79,60
		c)	Hope Ouimet Road Culvert #39		23,000		391,27
-							-
					391,270		-
¥							
					1,946,507		

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Landfill - Ca	pital 2017	DRAFT #2				
GL# 1-5-4020	0-8000					
	2017					
		Budget				
Item	Description					
1	Monitoring Wells	20,350 T	ransfer From Reserves			
2	Land Purchase - Glen Robertson Landfill	119,060 T	ransfer From Reserves			
		<u>139,410</u>				

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RARE Plant	- Capital 2017	DRAFT #2
6L# 1-5-4030	0-8000	
		2017
		Budget
Item	Description	
1	RARE Facility Baler Panel Replacement	18,344 Transfer From Reserves
2	RARE Facility Hazardous Waste Concrete Pad (RARE/Landfill)	4,070 Transfer From Reserves
3	RARE Facility North Gate Replacement/Repair	20,352 Transfer From Reserves
4	Privacy Screening	4,070 Transfer From Reserves
5	Bunker Construction	16,282 Transfer From Reserves
		63,118

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Account Code : 1-3-3000-????

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GL5220 Page : Date : Mar 22, 2017 Time: 11:08 am

Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL I	FUND	CT C			
Revenue					
ROADS REVENU	E				
-3-3000-3000	ROADS - WAGE SUBSIDIES	0	0	0	
-3-3000-3010	ROADS - ROADWAY CHARGEBACKS	0	-905	0	
-3-3000-3020	ROADS - AGGREGATE RESOURCES	-7,000	-3,157	-3,300	
-3-3000-3021	ROADS - TOPSOIL REVENUE	0	0	0	
-3-3000-5000	ROADS - SALE OF CULVERTS	-1,000	0	0	
-3-3000-5013	ROADS - INFRASTRUCTURE FUNDING GRANT	-49,367	-49,367	0	
-3-3000-5014	ROADS - OCIF - FUNDING - 2017	0	0	-91,198	
-3-3000-5015	ROADS - OCIF FUNDING 2018 & 2019	0	0	-331,083	
-3-3000-7120	ROADS - GENERAL GOV INCOME	-500	0	0	
-3-3000-7121	ROADS - ENTRANCE FEES	-500	-500	-500	
-3-3000-7503	ROADS - GRANTS	0	-16,869	0	
-3-3000-7850	ROADS - SALE OF EQUIPMENT	-5,000	-13,596	-10,000	
-3-3000-7901	ROADS - TRANSFER FROM UCO	-85,256	-85,256	0	
-3-3000-7911	ROADS - RECOVERABLE	-33,000	-30,314	-30,000	
-3-3000-8100	ROADS - FINANCE CAPITAL PURCHASES	0	0	0	
	Total ROADS REVENUE	-181,623	-199,964	-466,081	
	Total Revenue	-181,623	-199,964	-466,081	
	Total GENERAL FUND	-181,623	-199,964	-466,081	

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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1 GENERAL	FUND				
Expense					
BRIDGES & CUL	VERTS				
1-4-3011-1010	BRIDGES - WAGES	0	7,365	0	
1-4-3011-1110	BRIDGES - BENEFITS	0	1,270	0	
1-4-3011-2125	BRIDGES - MATERIALS/SUPPLIES	15,000	11,026	15,000	
-4-3011-4010	BRIDGES - CONTRACTED SEVICES	5,000	4,501	5,000	
-4-3011-5010	BRIDGES - OPERATING EXPENSES	0	0	0	
-4-3011-5011	BRIDGES - ENGINEERING STUDY/DESIGN	15,000	3,327	15,000	
-4-3011-8000	BRIDGES - CAPITAL EXPENSES(DO NOT USE)	0	0	0	
	Total BRIDGES & CULVERTS	35,000	27,489	35,000	
ROADSIDE MAIN	NTENANCE				
-4-3012-1010	RD MTCE - WAGES	0	286,283	0	
-4-3012-1110	RD MTCE - BENEFITS	0	57,736	0	
-4-3012-2125	RD MTCE - MATERIALS/SUPPLIES	10,000	7,381	10,000	
-4-3012-2325	RD MTCE - BEAUTIFICATION	6,000	7,990	6,000	
-4-3012-4100	RD MTCE - GRASS MOWING	2,000	2,000	2,000	
-4-3012-4110	RD MTCE - BRUSHING & TRIMMING	40,000	23,215	1	
-4-3012-4200	RD MTCE - DITICHING/DRAINS	20,000	11,818	1	
-4-3012-4300	RD MTCE - CATCH BASINS AND CURBS	7,500	1,149	7,500	
-4-3012-4350	RD MTCE - DEBRIS/ LITTER PICK UP	1,000	183	1,000	
-4-3012-4351	RD MTCE - TOP SOIL	1,000	242	1,000	
-4-3012-5010	RD MTCE - OPERATING EXPENSES	0	773	0	
	Total ROADSIDE MAINTENANCE	87,500	398,770	27,502	
SIDEWALKS				,	
-4-3035-1010	SIDEWK - WAGES	0	14,322	0	
-4-3035-1110	SIDEWK - BENEFITS	0	3,468	0	
-4-3035-2125	SIDEWK - MATERIALS/SUPPLIES	3,000	2,111	3,000	
-4-3035-4010	SIDEWK - CONTRACTED SERVICES	0	1,524	3,000	
-4-3035-5010	SIDEWK - OPERATING EXPENSES	0	0	0	
	Total SIDEWALKS	3,000	21,425	6,000	
LOOSETOP MAI					
4-3045-1010	LSTOP - WAGES	0	38,409	0	
4-3045-1110	LSTOP - BENEFITS	0	9,220	0	
4-3045-2125	LSTOP - MATERIALS/SUPPLIES	4,000	1,357	4,000	
4-3045-5010	LSTOP - OPERATING EXPENSES	0	0	0	
4-3045-5190	LSTOP - PATCHING AND WASHOUTS	2,000	0	2,000	
4-3045-5200	LSTOP - GRADING	0	0	0	
4-3045-5205	LSTOP - DUST LAYER	120,000	128,645	135,000	
4-3045-5210	LSTOP - GRAVEL RESURFACING	296,047	296,953	0	
	Total LOOSETOP MAINTENANCE	422,047	474,584	141,000	
HARDTOP MAIN					
4-3046-1010	HRDTOP MTCE - WAGES	0	26,625	0	
4-3046-1110	HRDTOP MTCE - BENEFITS	0	6,004	0	6
4-3046-5190	HRDTOP MTCE - PATCHING AND WASHOUTS	35,000	26,628	35,000	(71)
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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1-4-3046-5194	HRDTOP MTCE - SWEEPING AND CLEANING	12,000	11,966	40,000	
1-4-3046-5209	HRDTOP MTCE - RESURFACING	0	480	0	
	Total HARDTOP MAINTENANCE	47,000	71,703	75,000	
PLOWING/SAI		11.12 Million	5 3 • 3 • 3 • 5 × 5 × 5	2	
1-4-3055-1010	PLOWING/SALTING - WAGES	0	214,410	0	
1-4-3055-1110	PLOWING/SALTING - BENEFITS	0	34,094	0	
1-4-3055-2125	PLOWING/SALTING - MATERIALS/SUPPLIES	5,000	5,850	5,000	
1-4-3055-4010	PLOWING/SALTING - CONTRACTED SERVICES	2,000	72	2,000	
-4-3055-5010	PLOWING/SALTNG - OPERATING EXP.	0	0	0	
-4-3055-5015	DO NOT USE	0	0	0	
-4-3055-5119	DO NOT USE	0	0	0	
-4-3055-5120	SNOW PLOW ING & REMOVAL (2008 & PRIOR)	0	0	0	
-4-3055-5125	SAND AND SALT	100,000	112,314	100,000	
-4-3055-5130	PLOWING/SALTING - SNOW FENCE	0	0	0	
	Total PLOWING/SALTING	107,000	366,740	107,000	
SNOW REMO	/AL (HAULING)				
-4-3056-1010	SNOW REMOVAL - WAGES	0	0	0	
-4-3056-1110	SNOW REMOVAL - BENEFITS	0	0	0	
-4-3056-2125	SNOW REMOVAL - MATERIALS/SUPPLIES	1,000	5,597	1,000	
-4-3056-4010	SNOW REMOVAL - CONTRACTED SERVICES	60,000	50,911	60,000	
-4-3056-5010	SNOW REMOVAL - OPERATING EXP.	0	0	0	
	Total SNOW REMOVAL (HAULING)	61,00 <mark>0</mark>	56,508	61,000	
STORM SEWE		0	2 000	2	
-4-3060-1010	S.S WAGES	0	3,282	0	
-4-3060-1110	S.S BENEFITS	0	658	0	
-4-3060-2125	S.S MATERIALS/SUPPLIES	2,500	2,435	2,500	
-4-3060-4010	S.S CONTRACTED SERVICES	20,000	5,675	20,000	
-4-3060-5010	S.S OPERATING EXPENSES	0	0	0	
	Total STORM SEWERS	22,500	12,050	22,500	
-4-3061-1010	CES S.D WAGES	0	236	0	
		0		0	
-4-3061-1110 -4-3061-2125	S.D BENEFITS S.D MATERIALS/SUPPLIES	0	67	0	
		7,000	9,863	10,000	
-4-3061-3010	S.D EQUIPMENT RENTALS	45,000	35,623	45,000	
-4-3061-5010	S.D OPERATING EXPENSES	0	7,010	0	
STREET LICH	Total SAFETY DEVICES	52,000	52,799	55,000	
STREET LIGH -4-3062-1010	ST. LIGHTS - WAGES	0	0	0	
-4-3062-1110	ST. LIGHTS - BENEFITS	0	0	0	
-4-3062-1501	ST. LIGHTS - LTD PAYMENTS	130,540	130,540	130,540	
-4-3062-2056	ST. LIGHTS - HYDRO	78,000	79,320	84,000	
-4-3062-2030	ST. LIGHTS - MATERIALS/SUPPLIES	500	887	1,000	
-4-3062-2368	ST. LIGHTS - EQUIPMENT MAINTENANCE	2,000	3,909	4,000	
-4-3062-2308	ST. LIGHTS - EQUIPMENT MAINTENANCE ST. LIGHTS - X-MAS DECORATION	1,500	2,595	4,000	\bigcap
		1,000	2,000	1,000	(72

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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
	Total STREET LIGHTING	212,540	217,251	221,040	
PUBLIC WO 1-4-3065-2015	RKS BUILDING - 63 KENYON ST. W. PWB - TAXES MUNICIPAL PROPERTY	0		0	
1-4-3065-2015		0	0	0	
1-4-3065-2025	PWB - MILEAGE PWB - TLEPHONE	0	1.75	0	
1-4-3065-2055	PWB - ENBRIDGE	1,000 3,100	0 2,361	1,000	
-4-3065-2056	PWB - HYDRO	2,730	2,301	3,100 2,866	
-4-3065-2057	PWB - WATER/SEWER	1,100	984	1,100	
-4-3065-2037	PWB - OFFICE SUPPLIES				
-4-3065-2120		4,000	3,443	4,000	
-4-3065-2124	PWB - HOUSEKEEPING/JANITORIAL SUPPLIE PWB - MATERIAL/SUPPLIES	3,000 2,000	5,139 975	5,000	
-4-3065-2125	PWB - COMPUTER EXPENSES		975	2,000	
-4-3065-2130 -4-3065-2366	PWB - COMPUTER EXPENSES PWB - BLG MTCE/SUPPLIES	0 3,000	1,926	0 3,000	
	Total PUBLIC WORKS BUILDING -	19,930	17,140	22,066	
PUBLIC WO	RKS BUILDING - 95 LOCHIEL ST. E	10,000	,	12,000	
-4-3090-2055	PWB - ENBRIDGE	0	2,945	2,000	
-4-3090-2056	PWB - HYDRO	0	3,982	7,000	
-4-3090-2057	PWB - WATER SEWER	0	791	2,000	
-4-3090-2223	PWB - PROFESSIONAL FEES	0	1,442	0	
-4-3090-2366	PWB - BUILDING EXPENSE	0	775	1,000	
	Total PUBLIC WORKS BUILDING -	0	9,935	12,000	
OVERHEAD	- ROADS				
-4-3101-1010	ROADS - WAGES - FULL TIME	975,115	363,507	985,200	
4-3101-1015	ROADS - WAGES - PART TIME	0	10,472	0	
-4-3101-1110	ROADS - BENEFITS	262,000	145,463	262,580	
-4-3101-1210	WSIB CLAIMS	0	2,337	0	
4-3101-1225	INSURANCE	49,190	50,234	51,127	
4-3101-1501	LTD - PAYMENT ON EQUIPMENT	0	0	0	
4-3101-1502	LTD - PAYMENT - BRIDGES	34,288	32,315	10,615	
-4-3101-2020	HEALTH & SAFETY	2,000	229	2,000	
4-3101-2021	ROADS - WORK BOOTS & CLOTHING	9,000	8,600	9,000	
4-3101-2025	MILEAGE & TRAVEL	500	17	500	
4-3101-2026	MEETING ATTENDANCE	120	240	120	
4-3101-2027	ROAD - INSURANCE CLAIMS	10,000	1,450	10,000	
-4-3101-2035	CONFERENCES/WORKSHOPS/TRAINING	20,000	10,686	20,000	
4-3101-2049	CELL PHONES	3,500	3,894	12,000	
4-3101-2050	TELEPHONE	1,500	1,775	1,800	
4-3101-2051	ROADS - COURIER	1,000	2,590	2,500	
4-3101-2055	ENBRIDGE	15,000	9,193	15,000	
4-3101-2056	HYDRO	20,000	21,013	21,467	
4-3101-2057	WATER/SEWER	1,300	1,072	1,300	
4-3101-2065	OIL FURNACE	8,500	7,390	5,000	
4-3101-2110	TOOLS	5,000	3,246	5,000	
-4-3101-2120	OFFICE SUPPLIES	4,000	186	2,000	(.
-4-3101-2124	JANITORIAL/HOUSEKEEPING SUPPLIES	500	68	500	(7)

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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1-4-3101-2125	MATERIAL/SUPPLIES	15,000	13,807	15,000	
1-4-3101-2130	COMPUTER FEES & EQUIPMENT	0	7,057	0	
1-4-3101-2210	LEGAL FEES	5,000	6,567	3,500	
1-4-3101-2223	CONSULTING FEES	10,000	22,017	10,000	
1-4-3101-2300	ADVERTISING	500	1,400	2,000	
1-4-3101-2325	PUBLICITY & PROMOTION	0	0	0	
1-4-3101-2366	BUILDING MAINTENANCE/SUPPLIES	20,000	16,694	20,000	
1-4-3101-2367	SHOP EQUIPMENT INVENTORY	0	8,062	0	
1-4-3101-2368	EQUIPMENT MAINTENANCE	130,000	119,183	115,000	
1-4-3101-2370	TRUCK LICENCING	18,000	16,149	18,000	
1-4-3101-2400	GAS/DIESEL/OIL	160,000	147,540	140,000	
1-4-3101-2401	ROADS - NO LEAD GAS (DEPT. DISTRIBUTION)	0	0	0	
-4-3101-2410	ASS. & MEMBERSHIP FEES	2,000	1,878	2,000	
-4-3101-3700	ROADS - JOB CREATION (PUBLIC WORKS)	0	0	0	
-4-3101-4010	CONTRACT/CONTRACTED SERVICES	600	0	600	
-4-3101-4100	GRASS MOWING	2,000	1,526	2,000	
-4-3101-4105	WEED CONTROL	30,000	24,646	0	
-4-3101-5010	OPERATING EXPENSES	0	1,005	0	
-4-3101-5011	DO NOT USE	0	0	0	
-4-3101-7850	ROADS - AMORTIZATION EXPENSE	0	0	0	
-4-3101-7911	RECOVERABLE COSTS	18,000	9,869	18,000	
-4-3101-8001	CAPITAL - PRE-APPROVED	0	0	0	
-4-3101-8002	ROADS - REPAY RESERVES (EQUIPMENT)	0	0	54,472	
-4-3101-9000	ROADS - TRANSFER TO RESERVES	0	0	0	
	Total OVERHEAD - ROADS	1,833,613	1,073,377	1,818,281	
	Total Expense	2,903,130	2,799,771	2,603,389	
	Total GENERAL FUND	2,903,130	2,799,771	2,603,389	

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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1 GENERAL	FUND				
Revenue					
LANDFILL REVI	ENUES				
1-3-4020-7400	LF - LANDFILL SITE REVENUES	-15,000	-13,573	-15,000	
1-3-4020-7401	LF - GARBAGE & RECYCLING CHARGES ON TAX	-780,450	-779,130	-780,000	
-3-4020-7402	LF - GARBAGE BAG TAGS & BLUE BOXES	-1,500	-2,254	0	
-3-4020-7403	LF - LAFLECHE - COMMERCIAL PORTION	-5,000	-8,699	-8,000	
-3-4020-7404	LF - MHSW - MUN HAZ SPECIAL WASTE	-15,000	-14,112	-15,000	
-3-4020-7405	LF - FUEL SURCHARGE REVENUE	-500	0	-500	
-3-4020-7503	LF - GRANTS	-2,000	0	-2,000	
-3-4020-8100	LF - FINANCE CAPITAL	0	0	0	
	Total LANDFILL REVENUES	-819,4 <mark>5</mark> 0	-817,768	-820,500	
	Total Revenue	-819,450	-817,768	-820,500	
Expense					
LANDFILL SITE	S				
-4-4020-1010	LF - WAGES	11,410	35,301	46,800	
-4-4020-1110	LF - BENEFITS	3,400	6,121	7,500	
-4-4020-1210	LF - WSIB CLAIMS PAID	0	0	0	
-4-4020-1516	LF - LTD - LAND	26,884	26,884	26,884	
-4-4020-2013	LF - COVER MATERIAL	0	0	20,000	
-4-4020-2015	LF - PROPERTY TAXES	10,500	10,417	10,500	
-4-4020-2024	LF - OPERATING MTCE. EXPENSE	40,000	64,815	20,000	
-4-4020-2025	LF - MILEAGE & TRAVEL	1,300	1,765	1,500	
-4-4020-2026	LF - MEETING ATTENDANCE	0	0	0	
-4-4020-2029	LF - CUSTODIAN EXPENSES	32,000	9,509	1	
-4-4020-2035	LF - CONFERENCES & WORKSHOPS	3,000	0	3,000	
-4-4020-2049	LF - CELL PHONE	500	565	600	
4-4020-2056	LF - HYDRO	2,500	3,532	4,000	
4-4020-2125	LF - MATERIALS/SUPPLIES	1,500	2,602	3,000	
4-4020-2161	LF - COMPACTOR EXPENSE	3,000	1,502	3,000	
4-4020-2187	LF - WASTE ACCEPTANCE FEES - LAFLECHE	158,362	155,777	160,737	
4-4020-2210	LF - LEGAL COSTS	5,000	2,617	5,000	
4-4020-2223	LF - CONSULTING FEES	30,000	33,639	30,000	
4-4020-2300	LF - ADVERTISING/EDUCATION	1,500	286	1,000	
4-4020-2368	LF - EQUIPMENT MAINTENANCE	3,500	363	1,500	
4-4020-2400	LF - GAS/DIESEL/OIL	2,500	292	2,500	
4-4020-2410	LF - ASSOCIATION FEES	250	255	300	
4-4020-2540	LF - SAMPLING AND MONITORING	50,000	57,994	65,274	
4-4020-4023	LF - HOUSEHOLD HAZARDOUS WASTE DAY	40,000	42,041	42,000	
4-4020-4024	LF - ELECTRONIC WASTE COLLECTION	0	42,041	42,000	
4-4020-4028	LF - LEACHATE HAULING	40,000	24,773	25,000	
4-4020-4029	LF - NG COMMUNITY CLEAN-UP DAY	5,000	7,546	7,500	
4-4020-4051	LF - M.O.E. ORDERS	0	7,540		
4-4020-4953	LF - HOUSE MTCE. 3584 DALHOUSIE	0		0	
4-4020-4954	LF - PROVISION FOR WDS CLOSURE	0	0	0	ME
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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1-4-4020-4955	LF - CLOSURE COSTS - ACTUAL	0	0	0	
1-4-4020-4956	LF - FREE LANDFILL OFFSET	0	0	27,575	

1-4-4020-4956	LF - FREE LANDFILL OFFSET	0	0	27,575	
1-4-4020-5010	LF - MISCELLANEOUS	0	0	0	
1-4-4020-7850	LF - AMORTIZATION EXPENSE	0	0	0	
1-4-4020-9000	LF - TRANSFER TO RESERVES	71,000	71,000	71,000	
	Total LANDFILL SITES	543,106	559,596	586,171	
	Total Expense	543,106	559,596	586,171	
	Total GENERAL FUND	-276,344	-258,172	-234,329	

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	-4-4010-???? -4-4010-???? 017				
Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1 GENERAL	- FUND				
Expense					
GARBAGE COL	LLECTION				
1-4-4010-4010	WASTE - CONTRACT/CONTRACTED SERVICES	242,500	235,318	244,276	
1-4-4010-4011	WASTE - RECYLING CONTRACTED SERVICES	160,500	156,184	160,500	
1-4-4010-4015	WASTE - SPECIAL COLLECTION	0	0	0	
1-4-4010-4026	WASTE - PROCESSING SERVICES	61,500	58,445	61,500	
1-4-4010-5010	WASTE - MISCELLANEOUS	0	0	0	
	Total GARBAGE COLLECTION	464,500	449,947	466,276	
	Total Expense	464,500	449,947	466,276	
	Total GENERAL FUND	464,500	449,947	466,276	

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ccount Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
GENERAL F	UND				
Revenue					
R.A.R.E. PLANT /	RECYCLING REVENUES				
-3-4030-3000	RARE - WAGE SUBSIDY	0	-4,615	0	
-3-4030-7410	RARE - RECYCLING FEES	0	0	0	
-3-4030-7411	RARE - WEIGHING CHARGES	0	0	0	
-3-4030-7419	RECYCLING - LCBO BOTTLE DEPOSIT	-40,000	-34,674	-35,000	
-3-4030-7420	RECYCLING - FARMER WRAPS	0	0	0	
-3-4030-7421	RECYCLING - GROCERY BAGS	-3,861	-5,355	-2,500	
-3-4030-7422	RECYCLING - TUBS & LIDS 3 TO 7	-16,044	-12,365	-16,000	
-3-4030-7423	RECYCLING - OTHER REVENUE	-500	-220	-500	
-3-4030-7424	RECYCLING - ALUMINUM	-61,288	-67,519	-60,000	
3-4030-7425	RECYCLING - METAL	-25,350	-23,148	-22,000	
3-4030-7426	RECYCLING - CLEAR GLASS	0	0	0	
3-4030-7427	RECYCLING - COLOURED GASS	0	0	0	
3-4030-7428	RECYCLING - PLASTIC HDPE#2	-53,975	-32,451	-40,000	
3-4030-7429	RECYLCING - PET #1	-64,193	-46,751	-50,000	
3-4030-7430	RECYCLING - CARDBOARD	-168,000	-205,501	-175,000	
3-4030-7431	RECYCLING - MIXED PLASTICS 1 TO 7	-2,000	-3,095	-3,000	
3-4030-7432	RECYCLING - NEWSPRINT #8	-61,800	0	0	
3-4030-7433	RECYCLING - OFFICE MIX	-4,000	0	-4,000	
3-4030-7434	RECYCLING - USED PALLETS	0	0	0	
3-4030-7435	RECYCLING - NEWSPRINT #6	-61,800	-191,453	-150,000	
3-4030-7436	RECYCLING - GABLE TOPS	-2,500	-3,047	-3,000	
3-4030-7450	PROCESSING - HAWKSBURY	0	0,0 11	0,000	
3-4030-7451	PROCESSING - CASSELMAN	-17,772	0	0	
3-4030-7452	PROCESSING - SOUTH GLENGARRY	-30,176	-31,480	-30,478	
3-4030-7453	PROCESSING - NORTH STORMONT	-31,190	-28,399	-31,502	
3-4030-7454	PROCESSING - NORTH GLENGARRY	-62,084	-58,445	-62,705	
3-4030-7455	PROCESSING - RUSSEL/ABC	-89,444	-99,434	-90,338	
3-4030-7500	RARE - POLYCOAT CONTAINER	0	00,404	-50,558	
3-4030-7501	RARE - INTEREST EARNED	0	0	0	
3-4030-7502	RARE - OTHER INCOME	0	0	0	
3-4030-7503	RARE - GRANTS	-143,000	-157,373	-143,000	
3-4030-7850	RARE - SALE OF EQUIPMENT	0	-157,575		
3-4030-8000	RARE - CONTRIBUTION FROM RESERVES	0	0	0	
3-4030-8100	RARE - FINANCE CAPITAL PURCHASES	0	0	0	
	Total R.A.R.E. PLANT /RECYCLIN				. ik inserte
	Total Revenue	-938,977	-1,005,325	-919,023	
Expense		-938,977	-1,005,325	-919,023	
RECYCLING (RAF	RE)				
4-4030-1010	RARE - WAGES	553,246	502,805	534,300	
4-4030-1110	RARE - BENEFITS	117,448	119,887	124,000	
4-4030-1210	RARE - WSIB CLAIMS PAID	0	0	0	
4-4030-1215	RARE - BAD BEBTS		5	0	IMO

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Account Code : To	1-3-4030-???? 1-4-4030-????				
Fiscal Year :	2017				
Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1-4-4030-1225	RARE - INSURANCE	10,565	10,452	10,645	
1-4-4030-1505	RARE - LTD PAYMENTS	54,420	54,418	54,500	
1-4-4030-2015	RARE - PROPERTY TAXES	12,500	12,579	12,750	
1-4-4030-2020	RARE - HEALTH & SAFETY	750	715	500	
1-4-4030-2021	RARE - WORK BOOTS & CLOTHING	3,500	1,602	3,000	
1-4-4030-2024	RARE - OPERATING EXPENSES	50,000	36,163	45,000	
1-4-4030-2025	RARE - MILEAGE & TRAVEL	150	91	500	
1-4-4030-2026	RARE - MEETING ATTENDANCE	250	0	250	
1-4-4030-2035	RARE - CONFERENCES/WORKSHOPS/TRAI	NING 2,500	250	3,000	
1-4-4030-2049	RARE - CELL PHONE	735	702	750	
1-4-4030-2050	RARE - TELEPHONE	1,000	837	850	
1-4-4030-2055	RARE - ENBRIDGE	4,400	3,058	4,400	
1-4-4030-2056	RARE - HYDRO	48,000	38,733	45,000	
1-4-4030-2057	RARE - WATER/SEWER	1,200	988	1,200	
1-4-4030-2065	RARE - OIL FURNACE	0	0	0	
-4-4030-2100	RARE - POSTAGE	100	67	100	
1-4-4030-2110	RARE - TOOLS	2,000	335	2,000	
-4-4030-2120	RARE - OFFICE SUPPLIES	500	1,745	750	
-4-4030-2124	RARE - HOUSEKEEPING & JANITORIAL SUP	PLIE 1,250	630	1,000	
1-4-4030-2125	RARE - WIRE MATERIAL	12,000	13,343	15,000	
-4-4030-2130	RARE - COMPUTER EXPENSE	750	1,920	750	
-4-4030-2155	RARE - REPAIRS - MAGNETIC SEPARATOR	750	0	1,000	
-4-4030-2156	RARE - REPAIRS - CONVEYOR	2,500	2,142	2,500	
-4-4030-2157	RARE - REPAIRS - BOBCAT	20,000	21,186	20,000	
-4-4030-2158	RARE - REPAIRS - RECYCLING TRAILOR	0	0	0	
1-4-4030-2159	RARE - REPAIRS - VANS	150	0	500	
-4-4030-2160	RARE - REPAIRS - BALER	5,000	18,101	6,000	
-4-4030-2165	RARE - BALLISTIC/OCC HT STORAGE	8,000	3,823	6,000	
-4-4030-2210	RARE - LEGAL FEES	2,000	224	2,000	
1-4-4030-2223	RARE - CONSULTING FEES	3,000	0	3,000	
1-4-4030-2300	RARE - ADVERTISING	1,000	506	1,000	
1-4-4030-2325	RARE - PUBLICITY & PROMOTION	2,500	1,937	2,500	
1-4-4030-2366	RARE - BUILDING/ MAINTENANCE/SUPPLIE	S 6,500	8,157	8,000	
1-4-4030-2367	RARE - SHOP EQUIPMENT INVENTORY	3,000	1,508	3,000	
1-4-4030-2370	RARE - TRUCK LICENCING	98	108	150	
1-4-4030-2399	RARE - VEHICLE MAINTENANCE	1,000	168	1,000	
1-4-4030-2400	RARE - GAS/OIL/DIESEL	12,000	6,227	7,000	
-4-4030-2410	RARE - ASSOC. & MEMBERSHIP FEES	495	865	1,000	
-4-4030-2511	RARE - TRANSPORTATION	2,000	3,957	2,000	
-4-4030-2520	RARE - WEIGHING CHARGES	1,500	936	1,500	
-4-4030-3010	RARE - EQUIPMENT RENTAL	100	0	250	
1-4-4030-3020	RARE - EQUIPMENT PURCHASES - PLANT	500	0	500	
1-4-4030-3021	RARE - EQUIPMENT PURCHASES - OFFICE	500	0	500	
1-4-4030-4011	RARE - RECYCLING CONTRACTOR FEE	0	0	0	
1-4-4030-4025	RARE - TIPPING FEES	0	0	0	6
and share the state of the stat	RARE - MISCELLANEOUS	0	U	750	171

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Account Code	Account Description	2016	2016	2017
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET
1-4-4030-7424	RARE - PURCHASE - ALUMINUM	20,000	10,907	20,000
1-4-4030-7429	RARE - PURCHASE SINGLE STREAM	0	0	0
1-4-4030-7430	RARE - PURCHASE - CARDBOARD	40,000	51,643	45,000
1-4-4030-7431	RARE - PURCHASE - MIXED PLASTIC	5,000	2,476	4,500
1-4-4030-7433	RARE - PURCHASE - OFFICE MIX	0	0	0
1-4-4030-7435	RARE - PURCHASE -NEWSPRINT	8,000	8,951	7,000
1-4-4030-7850	RARE - AMORTIZATION EXPENSE	0	0	0
1-4-4030-7900	RARE - REFUND - PROCESSING FEES	0	0	0
1-4-4030-9000	RARE - CONTRIBUTION TO RESERVES	0	0	0
	Total RECYCLING (RARE)	1,023,607	945,284	1,006,895
	Total Expense	1,023,607	945,284	1,006,895
	Total GENERAL FUND	84,630	-60,041	87,872

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL	FUND				
Revenue					
AGRICULTURE	& DRAINAGE REVENUES				
-3-8020-4010	DRAINAGE - MUNICIPAL DRAIN MTCE, CHARGES	-420,021	-667	-380,019	
1-3-8020-4012	DRAINAGE - TILE DRAINAGE INSPECTION FEES	-300	-50	-300	
1-3-8020-4013	DRAINAGE - TILE DRAINAGE CHARGES ON TAX	-127,710	-97,866	-91,250	
	Total AGRICULTURE & DRAINAGE R	-548,031	-98,583	-471,569	
	Total Revenue	-548,031	-98,583	-471,569	
Expense					
AGRICULTURE	& DRAINAGE				
-4-8020-1010	MUN.DRAIN - WAGES	55,000	12,656	56,000	
-4-8020-1110	MUN. DRAIN - BENEFITS	17,500	9,481	18,000	
-4-8020-2021	DRAIN - WORK BOOTS & CLOTHING	500	0	500	
-4-8020-2024	DRAIN SUPT - OPERATING EXPENSES	800	2,989	800	
-4-8020-2025	DRAIN SUPT - MILEAGE & TRAVEL	500	0	200	
-4-8020-2026	DRAIN - MEETING ATTENDANCE	120	0	120	
-4-8020-2035	DRAIN - CONFERENCE & WORKSHOP	0	0	2,500	
-4-8020-2049	DRAIN SUPT - CELL PHONE	500	182	500	
-4-8020-2399	DRAIN - VEHICLE MAINTENANCE	1,200	1,313	1,200	
-4-8020-2400	DRAIN - GAS	4,000	359	4,000	
-4-8020-4012	DRAIN SUPT - CONTRACT	0	0	0	
-4-8020-6150	MUNICIPAL DRAIN MAINTENANCE	200,000	88,425	200,000	
-4-8020-6151	MUNCIPAL DRAIN - BEAVER MANAGEMENT	10,000	10,005	10,000	
-4-8020-6152	NEW DRAIN - CAMBAL-MASSIE	0	0	0	
-4-8020-6153	NEW DRAIN - BUREAU ROAD	430,000	60,132	370,000	
-4-8020-6170	LIVESTOCK EVALUATOR	1,000	912	1,000	
-4-8020-6171	LIVESTOCK DAMAGES	5,000	2,317	5,000	
-4-8020-6180	FENCEVIEWERS	0	0	0	
-4-8020 - 6181	FENCEVIEWERS ACT - COST INCURRED	0	0	0	
	Total AGRICULTURE & DRAINAGE	726,120	188,771	669,820	
	Total Expense	726,120	188,771	669,820	
	Total GENERAL FUND	178,089	90,188	198,251	

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Account Code :	1-4-2600-????	A Strange States			
	1-4-2600-????				
Fiscal Year :	2017	Contraction of the second s			
Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENER	RAL FUND				
Expense					
CONSERVAT	TION AUTHORITY				
1-4-2600-2710	TRANSFER TO RRCA	97,000	92,965	92,360	
1-4-2600-2715	TRANSFER TO SNRCA	13,000	12,087	13,420	
	Total CONSERVATION AUTHORITY	110,000	105,052	105,780	
	Total Expense	110,000	105,052	105,780	
	Total GENERAL FUND	110,000	105,052	105,780	

Account Code : 1-4-7020-????

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ccount Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL	- FUND				
Expense					
RECREATION I	BUILDINGS WATER LEGISLATION				
-4-7020-4260	APPLE HILL COMMUNITY CENTRE	2,000	467	2,000	
-4-7020-4261	GLEN ROBERTSON COMMUNITY CENTRE	2,000	648	2,000	
4-7020-4262	DUNVEGAN RECREATION CENTRE	2,000	114	2,000	
4-7020-4263	DALKEITH RECREATION CENTRE	2,000	375	2,000	
4-7020-4264	MAXVILLE RECREATION CENTRE	2,000	317	2,000	
4-7020-4265	MAXVILLE LIBRARY	2,000	491	2,000	
4-7020-4266	DALKEITH LIBRARY	2,000	32	2,000	
4-7020-8000	CAPITAL EXPENDITURES - RECREATION BUILDI	0	0	0	
	Total RECREATION BUILDINGS WAT	14,000	2,444	14,000	
	Total Expense	14,000	2,444	14,000	
1	Total GENERAL FUND	14,000	2,444	14,000	

NORTH GLENGARRY NORD

Community Emergency Management:

Ontario's Celtic Heartland Le centre celtique de l'Ontario

General notes:

A very modest budget is carried for the annual updating, training and exercise related to maintaining the community's emergency management program. The Community Emergency Management Coordinator (CEMC) is Bernie Lalonde, Alexandria Station District Chief.

2016 Accomplishments:

- An update was done to the emergency management plan.
- A committee meeting and training session was held in the spring of 2016.
- The CEMC was trained in various elements of the position throughout 2016, maintaining his certification as CEMC.
- An annual exercise and training session was held in December 2016 with the United Counties of SD&G.
- All legislated requirements related to the emergency management program

2017 Impact:

- The existing levels of budget are adequate for the operational side of the emergency plan.
- Research is ongoing towards the cost of a generator that could be used as a warming / cooling centre for residents in the event of long term power outages and similar emergencies.
- Additional outreach and training is needed in 2017 for council and public education / awareness.

2016 Variances:

The cost of wages for this program was absorbed by the NGFD in 2016. Administrative support is provided by the township deputy clerk. Wages for 2017 will be charged to the CEMC account for budgeting purposes.

Provisional Budget Report		Date: Mar 2	Page : 1, 2017 Time :	1 4:36 pm	
То	-4-2900-????	A.			
Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL	BASE BUDGET	
GENERA	L FUND				
Expense					
	EMERGENCY MEASURES				
-4-2900-1010	CEMC - WAGES	0	0	0	
-4-2900-1110	CEMC - BENEFITS	0	0	0	
-4-2900-2035	CEMC - CONFERENCES/TRAINING/WORKSHOPS	3,000	136	3,000	
-4-2900-2036	CEMC - DISASTER MANAGMENT CONFERENCE	0	0	0	
-4-2900-2049	CEMC - CELL PHONE	0	0	0	
-4-2900-2050	CEMC - TELEPHONE	700	-78	0	
-4-2900-2120	CEMC - OFFICE SUPPLIES	500	1,284	500	
-4-2900-2125	CEMC - MATERIALS/SUPPLIES	500	0	500	
-4-2900-2223	CEMC - CONSULTANT	1,000	0	1,000	
-4-2900-2325	CEMC - PUBLICITY/PUBLIC AWARENESS	2,000	0	2,000	
-4-2900-2457	CEMC - PRINTING & STATIONERY	0	0	0	
-4-2900-5007	CEMC - EMERGENCY DECLARATION CLAIMS	0	0	0	
-4-2900-5010	CEMC - OPERATING EXPENSES	0	0	0	
-4-2900-5650	CEMC - CERV PROGRAM	0	0	0	
-4-2900-8000	CEMC - CAPITAL EXPENDITURES	0	0	0	

CEMC - CERV PROGRAM	0	0	0	
CEMC - CAPITAL EXPENDITURES	0	0	0	
CEMC - TRANSFER TO RESERVES/CONTINGENCY	0	0	0	
Total COMMUNITY EMERGENCY MEAS	7,700	1,342	7,000	-
Total Expense	7,700	1,342	7,000	
Total GENERAL FUND	7,700	1,342	7,000	

1-4-2900-9000

TOWNSHIP OF NORTH CLENCARRY

TOWNSHIP OF NORTH GLENGARRY Provisional Budget Report		122	GL5220 Date: Mar 2	Page : 1, 2017 Time :	1 4:37 pm
Account Code : 1-3-2300-???? To 1-4-2300-???? Fiscal Year : 2017					
Account Code Account Desc	iption	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL FUND					
Revenue					
AMBULANCE REVENUES					
1-3-2300-2300 AMBULANCE -	RENT INCOME	-21,315	-21,316	-21,315	
-3-2300-2301 AMBULANCE -	OPERATING REVENUES	-3,000	-3,728	-3,000	
-3-2300-8100 AMBULANCE -	FINANCE BUILDING	0	0	0	
Total AMBULANC	E REVENUES	-24,315	-25,044	-24,315	
Total Revenue		-24,315	-25,044	-24,315	
Expense					
AMBULANCE					
-4-2300-1504 AMBULANCE E	BLDG - LTD - BANK PAYMENTS	0	0	0	
-4-2300-1510 AMBULANCE E	BLDG - LTD BANK PYMT - INTERES	0	0	0	
-4-2300-2024 AMBULANCE -	OPERATING COSTS	3,000	295	3,000	
Total AMBULANC	E	3,000	295	3,000	
Total Expense		3,000	295	3,000	
Total GENERAL F		-21,315	-24,749	-21,315	

Account Code : 1-3-2250-????

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Account Code	Account Description	2016	2016	2017	
	2	BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL	FUND				
Revenue					
PROTECTIVE IN	SPECTION REVENUES				
1-3-2250-7200	ANIMAL CONTROL - KENNEL PERMIT	-3,500	-2,395	-3,500	
1-3-2250-7210	ANIMAL CONTROL - DOG LICENCES	-28,000	-24,561	-25,000	
-3-2250-7211	ANIMAL CONTROL - OTHER REVENUE	0	0	0	
	Total PROTECTIVE INSPECTION RE	-31,500	-26,956	-28,500	
	Total Revenue	-31,500	-26,956	-28,500	
Expense					
PROTECTIVE IN	SPECTION & CONTROL				
-4-2250-1010	CROSSING GUARDS - WAGES	5,000	5,103	5,020	
-4-2250-1110	CROSSING GUARDS - BENEFITS	620	442	625	
-4-2250-2026	MEETING ATTENDANCE	0	0	0	
-4-2250-2049	CELL PHONE	1,000	378	500	
-4-2250-2210	ANIMAL CONTROL - LEGAL FEES	0	-67	0	
-4-2250-4010	ANIMAL CONTROL - CONTRACTED SERVICES	20,000	9,477	20,000	
-4-2250-5010	OPERATING EXPENSES	0	748	2,000	
-4-2250-5100	DOG TAGS AND LICENCES	0	0	0	
-4-2250-5105	DOG POUND FEES	3,000	12,552	2,000	
-4-2250-5110	COMMISSIONS	0	0	0	
	Total PROTECTIVE INSPECTION &	29,620	28,633	30,145	C*4 4184
	Total Expense	29,620	28,633	30,145	S
	Total GENERAL FUND	-1,880	1,677	1,645	



TOWNSHIP OF NORTH GLENGARRY

LIB - MAXV. & DALKEITH OPERATING

LIB - TRANSFERS TO RESERVES

Total LIBRARY

Total Expense

Total GENERAL FUND

1-4-7400-5012

1-4-7400-9000

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Account Code : To Fiscal Year :	1-4-7400-???? 1-4-7400-???? 2017				
Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENER	AL FUND				
Expense					
LIBRARY					
1-4-7400-1225	LIB - INSURANCE	0	0	0	
1-4-7400-2050	LIBRARY - DALKEITH TELEPHONE	0	0	0	
1-4-7400-2055	LIB - ENBRIDGE	0	0	0	
1-4-7400-2056	LIB - HYDRO - DALKEITH & MAXVILLE	8,000	7,992	8,000	
-4-7400-2366	LIB - BUILDING MAINTENANCE/SUPPLIES	5,000	2,250	5,000	
-4-7400-5010	LIB - MISCELLANEOUS	0	0	0	
				-	

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NORTH GLENGARRY NORD

Ontario's Celtic Heartland Le centre celtique de l'Ontario

Recreation Dept.

- OTHER CONTRIBUTIONS

Budget Highlights

2016 Highlights:

Glengarry County Archives

- This ongoing concern supports the historical municipal records from the Townships of North Glengarry and South Glengarry with a long term commitment of \$18,000 annually. The same is recommended for 2017.
- The historical records for Kenyon, Lochiel, Alexandria and Maxville are fully accessible to the public through this organization.
- The Glengarry County Archives has proved to be an invaluable source of information to support the Township of North Glengarry's Community Improvement Plan.

Glengarry Memorial Hospital

• Contribution of \$20,000 towards the operation of the pool. The same is recommended for 2017.

Glengarry Pioneer Museum

• Contribution of \$31,000 towards the taxes and insurance as well as the operating costs. The same is recommended for 2017.

Recreational Groups

• Contributed \$66,400 to support recreational activities and programming. This amount has been increased following a request from the Municipal Recreation Advisory Committee for a total of \$55,050.00 for their 2017 Capital Budget and \$70,650.00 for their Operating Budget.

Community Grant Program

 Contributed \$25,000 towards the North Glengarry Community Grant Program for non-profit community groups / organizations for arts, culture, heritage, community beautification, tourism development and special events. This year, the funding was remitted to the following groups / organizations:

Centre Culturel les Trois P'tits Points	\$ 2,500.00
Centre Lochiel Center	\$ 1,800.00
Dalkeith Historical Society	\$ 2,150.00
Glengarry Artists Collective	\$ 3,500.00
Glengarry Sports Hall of Fame	\$ 1,500.00
Kenyon Agricultural Society	\$ 2,000.00
Maxville Musicfest	\$ 3,000.00
MCM Festival	\$ 2,500.00
Save The Grotto	\$ 1,550.00
Sk8Fest	\$ 2,500.00
The Friends of the King George Park	\$ 2,000.00
TOTAL	\$ 25,000.00

• The same level of contribution to the Community Grants Program is recommended for 2017.

2017 impact

The \$6,000 towards the Chamber of Commerce – Festival of Lights has been removed from this cost area until such time as discussions with the stakeholders can better clarify the roles and the need for financial contribution as opposed to in-kind support. Should a financial contribution be needed in the future the contribution can be absorbed in operating budgets or by the corporate contingency fund.

No other major impacts or changes are anticipated for 2017.

2017 Options:

N/A (unless Council wishes to revisit the levels of service in this cost area).

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	1-4-7000-???? 1-4-7000-???? 2017				
ccount Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
GENER	AL FUND				
Expense					
OTHER CON	TRIBUTIONS				
4-7000-1503	GSP - LTD - EQUIPMENT	7,960	7,296	0	
4-7000-4501	CONTRIBUTION - REGIONAL WATER STUDY	30,000	30,000	30,000	
4-7000-5234	GSP - SPECIAL CONTRIBUTION	0	0	0	
4-7000-5235	CONTRIBUTIONS TO GSP	206,195	206,195	206,195	
4-7000-5236	CONTRIBUTIONS - OTHER ORGANIZATIONS	25,000	24,971	25,000	
4-7000-5237	CONTRIBTIONS TO N.G. RECREATION ASSOCIAT	67,170	67,170	67,170	
4-7000-5238	CONTRIBUTION TO NG YOUTH GROUP	0	0	0	
4-7000-5239	CONTRIBTUTION TO NGCEDG	0	0	0	
4-7000-5240	CONTRIBUTION TO HERITAGE COMMITTEE	0	0	0	
1-7000-5241	CONTRIBUTION TO ECONOMIC DEVELOPMENT/CO	0	0	0	
4-7000-5242	CONTRIBUTION TO MINOR SPORTS SUBSIDY	11,100	5,850	11,100	
4-7000-5243	CONTRIBUTION TO APPLE HILL MEDICAL CENTR	0	0	0	
1-7000-5244	CONTRIBUTION TO GSP INSURANCE	13,597	13,477	13,374	
4-7000-5245	CONTRIBUTION TO MAXVILLE FAIR	0	0	0	
1-7000-5246	CONTRIBUTION TO THE FRIENDS OF THE GLENG	0	0	0	
-7000-5247	CONT GLENGARRY PIONEER MUSEUM TAX & INS.	12,000	12,593	13,000	
-7000-5248	CONT GLENGARRY PIONEER MUSEUM OPERATING	15,000	15,000	15,000	
-7000-5249	CONTRIBUTION TO HIGHLAND GAMES COMMITTEE	1,000	1,000	1,000	
-7000-5250	CONTRIBUTION TO MAXVILLE MANOR FOUNDATIO	0	0	0	
-7000-5251	CONTRIBUTION TO CHAMBER OF COMMERCE	0	0	0	
-7000-5252	CONTRIBUTION TO RECREATION MASTER PLAN	0	0	0	
-7000-5253	CONTRIBUTION TO GMH	20,000	20,000	20,000	
-7000-5254	CONTRIBUTION TO CANADA DAY CELEBRATION	0	0	0	
-7000-5255	CONTRIBUTION TO SKATEBOARD PARK	0	0	0	
-7000-5256	CONTRIBUTION TO ALEX RECREATION ASSOC.	0	0	0	
-7000-5257	CONTRIBUTION TO KEN AGR SOC	0	0	0	
-7000-5258	CONTRIBUTION TO ARCHIVE INITIATIVE	18,000	18,304	33,000	
-7000-9000	MRA - TRANSFER TO RESERVES	0	0	00,000	
	Total OTHER CONTRIBUTIONS	427,022	421,856	434,839	
	Total Expense	427,022	421,856	434,839	C.1
	Total GENERAL FUND	427,022	421,856	434,839	

	oups - Capital 20	17		DRAFT #2
# 1-5-7	7000-8000			
ltem	Description			2017 Budget
1	Alexandria	Tennis Court - Repairs - Island Park Soccer - Equipment	1,000 1,200	2,2
2	Apple Hill	Hall Repairs	2,000	2,0
3	Dalkeith	Hall - Roof Repairs	18,000	18,0
4	Dunvegan	Hall - Air Conditioning Unit Hall - Upgrades	1,000 2,650	3,6
5	Father Gauthier	Soccer Field - Light Replacement and Field Improvements Soccer Field - Chain Link Fence - South End	2,300 7,000	9,3
6	Glen Robertson	Hall Maintenance Outdoor Rink - Re-Build Facility (boards)	2,500 6,000	8,5
7	Glen Sandfield	Soccer Field - Micro Nets/Anchors/Bench Repair	2,500	2,5
8	Greenfield	Field Maintenance/Bulb Replacement	2,500	2,5
9	Laggan	Soccer Equipment	1,500	1,5
10	Maxville	Upgrade of Canteen Used for Fund-Raising Sports Equipment	2,000 2,900	4,9
				55,0

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Account Code : 1-3-9000-????

GL5220 Date: Mar 21, 2017

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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
GENERAL	FUND				
Revenue					
CAPITAL REVE	NUES (TRANSFER FROM RESERVES				
-3-9000-8201	TRANSFER FROM RESERVE/MAXVILLE WARD	0	0	0	
-3-9000-8202	TRANSFER FROM RESERVES/INFRASTRUCTER	-99,332	-99,332	0	
-3-9000-8203	TRANSFER FROM RESERVE FUND	-149,375	-149,375	-98,000	
-3-9000-8204	TRANSFER FROM CAPITAL FUND - UCO	0	0	-59,000	
-3-9000-8205	TRANSFER FROM RESERVES - R.A.R.E.	0	0	-63,118	
-3-9000-8206	TRANSFER FROM RESERVES W/W DEPT	0	0	0	
-3-9000-8207	TRANSFER FROM RESERVES - ROADS	-120,715	-120,715	-162,816	
-3-9000-8208	TRANSFER FROM RESERVES - DOME	-15,000	-10,000	-10,000	
-3-9000-8209	TRANSFER FROM APPLE HILL RESERVE	0	0	0	
-3-9000-8211	TRANSFER FROM RESERVE - WDS	-125,100	-125,100	-139,410	
3-9000-8212	TRANSFER FROM RESERVE - LIBRARY	0	0	0	
-3-9000-8313	TRANSFER FROM RESERVE - SKATEBOARD PARK	0	0	0	
3-9000-8314	TRANSFER FROM RESERVE - INNOVATIVE	0	0	0	
-3-9000-8315	TRANSFER FROM RESERVE - FED GAS TAX	-100,000	-100,000	-79,607	
3-9000-8316	TRANSFER FROM RESERVE - ALEX PARK	0	0	0	
3-9000-8317	TRANSFER FROM RESERVE - FIRE DEPT	0	0	0	
3-9000-8318	TRANSFER FROM RESERVES - PARKLANDS	0	0	-75,000	
-3-9000-8319	TRANSFER FROM RESERVES - ELECTION/OP	0	0	0	
-3-9000-8320	TRANSFER FROM RESERV- STAFF DEVELOPMENT	0	0	0	
	Total CAPITAL REVENUES (TRANSF	-609,522	-604,522	-686,951	
	Total Revenue	-609,522	-604,522	-686,951	
	Total GENERAL FUND	-609,522	-604,522	-686,951	

GL Number	Reserve Type	2011	2012	2013	2014	2015	2016
							Final Entries
							Required
1-2-2000-8122	Reserves - Working Funds - Fire	66,502	157,367	261,504	327,534	378,302	378,302
	Reserves Working Fund - Recreation	36,546	36,546	0	0	0,002	0/0,002
	Swimming Pool Foundation	0	0	0	0	0	(
	Working Fund	0	213,380	502,062	679,852	769,891	593,516
	CEMC-Contingency Fund	50,000	50,000	50,000	50,000	50,000	50,000
1-2-2000-8127	Soccer Dome - Capital Reserve	0	0	0	0	17,000	17,000
1-2-2000-8300	Roads Department	187,149	368,577	409,367	456,205	683,191	562,476
1-2-2000-8301	Library	5,633	5,633	5,633	5,633	5,633	5,633
1-2-2000-8302	Special Projects Innovative	0	0	0	0	0	(
1-2-2000-8303	CEONET - Rural Connect	0	0	0	0	0	(
1-2-2000-8402	North Glengarry WDS	412,328	459,328	481,328	582,092	653,058	598,958
	RARE Reserve	409,705	82,231	94,152	144,226	51,237	51,237
	Reserve - Capital Maxville	5,581	0	0	23,379	0	(
	WSIB Insurance	110,150	110,150	55,205	54,442	54,442	54,442
	Reserve Fund General - Kenyon	0	0	0	0	0	C
1-2-2000-9121	Reserve Fund - General	0	0	80,000	28,316	28,316	28,316
	Infrastructure Reserve	0	99,332	99,332	99,332	99,332	C
	Fire Department - Truck	0	0	0	0	0	C
	Bridges (Federal Gas Tax)	401,198	281,639	243,274	163,297	111,717	11,717
	Kenyon Ward - WDS Closure	6,542	6,622	6,711	6,785	6,846	6,846
	Skateboard Park	0	0	0	0	0	C
a la company and a company	OP/Zoning/Election Reserve	42,500	55,000	67,500	30,000	12,500	30,000
1-2-2000-9451		0	0	0	0	12,500	12,500
1-2-2000-9900	Staff Development Fund	8,728	8,728	8,728	8,728	8,728	8,728
		1,742,562	1.934.533	2,364,796	2,659,821	2,942,693	2,409,671

Long Term Debts - Township of North Glengarry - 2017 Budget Amounts

J	1	•						P	
	Description	Loan	Date	Term	Rate of	Monthly	2017	GL Number	
		Amount	of Loan		Interest	Payment	Budget	For Payments	
	ROYAL BANK LOANS								
Roads Department	Bridge Repars 2007	123,553.33	January 2013	10 Years	3.52	884.53	10 614 26	1-4-3101-1502	
ARE Plant	RARE Plant Upgrades	463,383.00		10 Years	3.28	4,534.85		1-4-4030-1505	
andfill Sites	Land at WDS	232,442.00	December 2012	10 Years	2.96	2,240.30		1-4-4030-1505	
Roads Dept.	Street Light Replacement	378,708.00	December 2012 December 2015	3 years	2.96	10,878.35		1-4-3062-1501	
	INFRASTRUCTURE ONTA	RIO LOAN							
Fire Department	Rescue Vehicle Alexandria	270,453.00	February 2014	10 years	2.87	payable Semi-annually	32,675,00	1-4-2000-1500	
Fire Dept	SCBA Equipment	272,255.00		10 years	1.86	payable Semi-annually		1-4-2000-1510	
	BORROW IN 2017								
Fire Dept	NEW - Pumper - Maxville	350,000.00	TO BE BORROWED			(budget for 9 months only	30,100.00	1-4-200-1512	Borrow in 2017
					Total Muncipal		316,636.48		
WATERWORKS DE	PARTMENT								
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Long Term Debts - Township of North Glengarry - 2016 - Breakdown

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	Description	Monthly Payment	Balance Jan 1, 2016	New Loan/Renewal	Payments Made in 2016	Principle Paid in 2016	Interest Paid in 2016	Balance at December 31, 2016	
Muncipal	Royal Bank Loans								
1-2-1250-1310 Fire Department	Apple Hill Fire Station - Truck	4,631.54	50,356.89		50,973.44	50,356.89	616.55	0.00 PAID IN FULL	
1-2-1250-1330 Roads Dept.	Bridge Repairs 2006	1,972.83	222,469.50		228,221.84	222,469.50	5,752.34	0.00 PAID IN FULL	
1-2-1250-1344 Roads Department	Bridge Repairs 2007	884.53	103,770.62		10,614.36	7,075.10	3,539.26	96,695.52	
1-2-1250-1340 RARE Plant	Upgrades	4,534.85	339,831.88		54,418.20	43,897.37	10,520.83	295,934.51	
1-2-1250-1346 Landfill Sites	Land - WDS	2,240.30	169,790.17		26,883.60	22,142.75	4,740.85	147,647.42	
1-2-1250-1350 GSP	Brine Header	663.20	7,194.40		7,298.50	7,194.40	104.10	0.00 PAID IN FULL	
Roads Department	Streetlight Program	10,878.35	368,602.21		130,540.20	123,725.37	6,814.83	244,876.84	
	Royal Bank Loans		1,262,015.67	0.00	508,950.14	476,861.38	32,088.76	785,154.29	
	Infrastructure Ontario Loan								
1-2-1250-1341 Fire Department	Rescue Vehicle - Alexandria Fire Dept.	Semi-Annual	229,885.05		33,467.55	27,045.30	6,422.25	202,839.75	
	SCBA Equipment Fire Dept.		258,642.25		31,921.78	27,225.50	4,696.28	231,416.75	
	Total Municipal Loans		1,750,542.97	0.00	574,339.47	531,132.18	43,207.29	1,219,410.79	Constant Constant of
Waterworks Department	Royal Bank Loans	and the string of the string of the					Constantion in a second second second		Peterstation
1-2-1250-1361 Waterworks Dept.	Prel Eng - Wetlands	2.220.00	233,573,83		26,640.00	16,189.01	10,450.99	217,384.82	
	Front Street Water/Sewer	103.30	11.686.74		1.239.60	889.97	349.63	10,796,77	
1-2-1250-1363 Waterworks Dept.	Dominion Street	267.00	28,141.29		3,204.00	1,732.56	1,471.44	26,408.73	
1-2-1250-1364 Waterworks Dept.	Maxville Lagoons	1,508.41	35,288.87		18,100.92	17,428.08	672.84	17,860.79	
1-2-1250-1371 Waterworks Dept.	Alex Lagoon Repair	10,333.71	565,090.65		124,004.52	104,668.68	19,335.84	460,421.97	
	Royal Bank Loans		873,781.38	0.00	173,189.04	140,908.30	32,280.74	732,873.08	
	Infrastructure Ontario Loan								
1-2-1250-1380 Waterworks Dept.	New Water Tower and	Semi-Annual	829,639.78		148,110.25	127,636.88	20,473.37	702,002.90	
	Scada System	Payments						n	
	T-1-190-1 D1 D1		4 700 404 40	0.00	204 000 00	000 545 40	50 754 44	4 49 4 975 99	
	Total Waterworks Dept Loar	15	1,703,421.16	0.00	321,299.29	268,545.18	52,754.11	1,434,875.98	
	TOTAL LOANS		3,453,964.13	0.00	895,638.76	799,677.36	95,961.40	2,654,286.77	

	Description	Loan Amount	Date of Loan	Term	Rate of Interest	Monthly Payment	Final Payment	GL Number For Payments	Balance at Dec 31, 2016
	ROYAL BANK LOANS								
Roads Department	Bridge Repars 2007	123,553.33	January 2013	10 Years	3.52	884.53	15 Year amortization	1-4-3101-1502	96,695.52
RARE Plant	RARE Plant Upgrades	463,383.00	January 2013	10 Years	3.28	4,534.85	January 2023	1-4-4030-1505	295,934.51
andfill Sites	Land at WDS	232,442.00	December 2012	10 Years	2.96	2,240.30	January 2023	1-4-4020-1516	147,647.42
oads Department	Streetlight Program	378,708.00	November 2015	3 Years	2.19	10,878.35	December 2018	1-3-3000-8100	244,876.84
									785,154.29
ire Department	INFRASTRUCTURE ONTA Rescue Vehicle Alexandria		February 2014	10 years	2.87	Payable semi annual 34,611.65	February 2024	1-4-2000-1500	202,839.75
ire Department	SCBA Equipment	272,255.00	March 2015	10 years	1.86	31,921.78	March 2025	1-4-2000-1510	231,416.75
									1,219,410.79
WATERWORKS DI	EPARTMENT								
	ROYAL BANK LOANS								
Vaterworks Dept.	Preliminary Engineering Wetlands	350,000.00	December 2006	10 Years	4.63	2,220.00	20 Year amortization	1 2 1250 1361	217,384.82
	Front Street Water/Sewer	12,406.84	March 2015	5 years	3.10	103.30	12 Year Amortization	1 2 1250 1362	10,796.77
Vaterworks Dept.	Dominion Street	39,165.00	December 2007	10 Years	5.35	267.00	20 Year amortization	1-2-1250-1363	26,408.73
/aterworks Dept.	Maxville Lagoons	85,053.26	December 2012	5 Years	2.47	1,508.41	December 2017	1-4-9400-1511	17,860.79
Veter and a Deat	Alex Lagoon Repair	1,034,000.00	December 2010	10 years	3.72	10,333.71	January 2021	1 4 9400 1505	460,421.97
Vaterworks Dept.									
Vaterworks Dept.									732,873.08

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Long Term Debts - Township of North Glengarry - 2016

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2,654,286.77

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TOWNSHIP OF NORTH GLENGARRY

STAFF REPORT

Date:

March 23, 2017

To:

Re:

Mayor and Council Members

From:

phana Leve

Johanna Levac (Annie) Treasurer

Daniel Gagnon

CAO/Clerk

2017 Proposed Budget – Waterworks Department

Discussion: The 2017 DRAFT budget as presented does not affect the water and sewer rates however staff is recommending that a small increase to the flat rate be reviewed. In 2016 we increased the flat rate by 2% which resulted as follows:

Flat Rate – Water	57.79/month
Flat Rate – Sewer	31.53/month
	89.32/month

A 2% increase on the flat rate for 2017 will result as follows:

Flat Rate – Water	58.95/month
Flat Rate – Sewer	32.16/month
	91.11/month

With this proposed budget we will be able to transfer \$180,829 to our water reserves as well as \$120,552 to our sewer reserves. These funds will be required to fund future capital projects

Recommendation: To review the proposed 2017 draft budget for the Waterworks Department.

VATER	NORKS DEPARTMENT - Capital 2016	FINAL		-		
•		2017 Budget				
Item	Description		and the statement of the second second	1-5-9200-8000 1		
				NGWD - Capital No	GWT - Capital	NGS - Capital
1	Kenyon Street Watermain Upgrade	97,859	1-5-9200-8000	97,859		
2	Hydraulic Modelling Update	30,528	1-5-9200-8000	30,528		
3	Valve and Hydrant Replacement Program	31,902	1-5-9200-8000	31,902		
4	Water Meter Installation Program	5,597	1-5-9200-8000	5,597	1999 - 1999 - 1999 - 1997 - 19	
5	Small Equipment Replacement Purchase	13,229	1-5-9300-8000	and the second	13,229	
6	Water Treatment Plant Equipment Replacement	21,829	1-5-9300-8000	 A second sec second second sec	21,829	
7	SCADA Upgrade at Alexandria and Glen Robertson	81,408	1-5-9300-8000	woodhar an san san isa in in in isa sa s	81,408	
8	Unforseen Capital - Water	25,440	1-5-9300-8000		25,440	
9	Pumping Station Needs Study	33,581	1-5-9400-8000			33,58
10	Collection Flow Testing	33,581	1-5-9400-8000		e seamond thirt connaction	33,58
11	Sewer Relining	83,952	1-5-9400-8000	a a transmission and a state of a state of the state of t	Hende Wilston - Southe and and	83,95
12	Misc. Sewage Items	27,424	1-5-9400-8000			27,42
13	Unforseen Capital - Sewage	25,440	1-5-9400-8000			25,44
14	Lagoon Upgrade - Design	750,000	1-5-9400-8000			750,00
		1,261,770		165,886	141,906	953,97

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TOWNSHIP OF NORTH GLENGARRY

Provisional Budget Report

Account Code : 1-3-9300-????



GL5220 Page : 1 Date : Mar 20, 2017 Time: 12:26 pm

Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 DEPARTMENT HEADS	
GENERAL	FUND				
Revenue	DEDARTMENT REVENUES				
-3-9300-3000	DEPARTMENT - REVENUES WW- WAGE SUBSIDY	0	0	0	
-3-9300-4501	REGIONAL WATER REV (S.G.)	0	0	0	
-3-9300-4900	WATER - DOMESTIC - ALEXANDRIA	-1,020,000	-958,327	-1,050,000	
-3-9300-4902	WATER-COMMERCIAL-ALEXANDRIA	-560,000	-586,622	-600,000	
-3-9300-4903	WATER-GLEN ROBERTSON	-38,000	-31,172	-39.000	
-3-9300-4904	WATER-CHARGEBACKS	0	0	00,000	
-3-9300-4905	PENALTY & INTEREST	-20,000	-19,377	-20,000	
-3-9300-4906	WATER-OTHER INCOME	-10,000	-11,982	-10,000	3
-3-9300-4907	NSF CHEQUE CHARGE	0	-460	0	
-3-9300-4940	SEWER FEES - ALEXANDRIA	-865,000	-850,282	-870,000	
-3-9300-4941	SEWER FEES - MAXVILLE	-156,000	-152,977	-156,000	
-3-9300-4951	WATER/SEWER CONNECTION FEES	-12,000	-22,325	-15,000	
-3-9300-4952	WATER/SEWER INSTALLATION FEES	-12,000	-22,525	-13,000	
-3-9300-4953	L.I. FRONT STREET PAYMENT RECEIVED	0	0	0	
-3-9300-4954	ALEXANDRIA SEWAGE IMPR SOUTH END	0	0	0	
			-		
-3-9300-4957		0	0	0	
-3-9300-4959	RECOVERED SERVICE & REPAIRS	0	0	0	
-3-9300-4960				0	
-3-9300-4961	USER FEES - WETLANDS CAPITAL RECOVERY	-15,000	-15,210	-15,000	
-3-9300-4971		-15,000	-15,000	-15,000	
-3-9300-4972	GREEN MUNICIPAL FUND GRANT	0	0	0	
-3-9300-4974		0	0	0	
-3-9300-4975	FUNDING - BUILDING CANADA FUND	0	0	-316,419	
-3-9300-4976	INFRASTRUCTURE FUNDING	0	0	0	
-3-9300-7122	DONATIONS GLENGARRY LAKE IMPROV FUND	0	0	0	
-3-9300-7141	INTEREST ON BANK ACCOUNT	0	0	0	
-3-9300-7159	WSIB INSURANCE CLAIMS	0	-10,248	0	
-3-9300-7163	INSURANCE CLAIMS SEWER	0	0	0	
-3-9300-7850	SALE OF EQUIPMENT	-3,000	-5,080	0	
-3-9300-7901	TRANSFER FROM UCO	0	0	0	
-3-9300-8000	TRANSFER FROM RESERVES	-324,310	-324,310	-433,581	
-3-9300-8001	TRANSFER FROM SEWER RESERVES	0	0	0	
-3-9300-8015	TRANSFER FROM GENERAL FUND	0	0	0	
-3-9300-8100	FINANCE CAPITAL	0	0	0	
	Total WATERWORKS DEPARTMENT -	-3,038,310	-3,003,372	-3,540,000	
	Total Revenue	-3,038,310	-3,003,372	-3,540,000	

Account Code : 1-4-9200-????

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GL5220 Page : 1 Date : Mar 20, 2017 Time: 12:24 pm

Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 DEPARTMENT HEADS	
GENERAL	FUND				
Expense					
NORTH GLENG	ARRY WATER DISTRIBUTION SERVI				
-4-9200-1010	NGWD-WAGES	130,800	138,779	141,250	
-4-9200-1110	NGWD-BENEFITS	35,000	37,797	36,215	
-4-9200-1210	NGWD-WSIB CLAIMS PAID	0	394	500	
-4-9200-1225	NGWD-INSURANCE	21,150	21,330	21,106	
-4-9200-1505	NGWD-LTD PAYMENTS	103,678	103,677	101,350	
-4-9200-1506	NGWD-INTEREST PAYMENTS	0	0	0	
-4-9200-2015	NGWD-MUNICIPAL TAXES	1,200	1,163	1,200	
-4-9200-2020	NGWD-HEALTH & SAFETY	1,000	380	1,000	
-4-9200-2021	NGWD-WORK BOOTS & CLOTHING ALLOWANCE	750	682	1,000	
-4-9200-2023	NGWD-BILLING OPERATING COSTS	2,500	2,732	2,500	
-4-9200-2025	NGWD-MILEAGE & TRAVEL	250	0	0	
-4-9200-2026	NGWD-MEETING ATTENDANCE	0	0	0	
-4-9200-2035	NGWD-CONFERENCE & WORKSHOPS	7,000	4,333	7,000	
4-9200-2037	NGWD-CERTIFICATE RENEWAL	500	0	500	
4-9200-2049	NGWD-CELL PHONES	2,000	1,994	2,000	
4-9200-2050	NGWD-TELEPHONE	2,500	3,246	3,000	
-4-9200-2051	NGWD-COURIER	500	290	500	
4-9200-2055	NGWD-ENBRIDGE	8,600	4,243	5,500	
4-9200-2056	NGWD-HYDRO	750	888	1,000	
4-9200-2057	NGWD-WATER/SEWER	200	0	200	
-4-9200-2110	NGWD-TOOLS	1,000	1,087	1,000	
4-9200-2114	NGWD-CHEMICALS	600	1,707	2,000	
-4-9200-2116	NGWD-CHLORINE	1,000	1,006	1,000	
4-9200-2120	NGWD-OFFICE SUPPLIES	1,000	183	1,000	
4-9200-2125	NGWD-MATERIALS & SUPPLIES	6,000	6,936	8,000	
4-9200-2130	NGWD - COMPUTER SUPPLIES	0	1,008	1,500	
-4-9200-2162	NGWD-NEW WATER METER /REPAIRS	6,000	814	5,000	
-4-9200-2164	NGWD-WATER MAIN REPAIRS	100,000	82,675	100,000	
-4-9200-2166	NGWD-FROZEN LINES SERVICES	0	0	0	
-4-9200-2200	NGWD-ACCOUNTING/AUDIT FEES	1,500	822	1,500	
4-9200-2201	NGWD-QMS AUDITING	1,700	725	1,700	
-4-9200-2210	NGWD-LEGAL FEES	5,000	2,244	5,000	
-4-9200-2223	NGWD-CONSULTING FEES	5,000	4,172	5,000	
4-9200-2225	NGWD-MOE/FINES	0	0	0	
4-9200-2300	NGWD-ADVERTISING	1,000	687	1,000	
4-9200-2366	NGWD-BUILDING MTCE/SUPPLIES	500	2,788	500	
4-9200-2368	NGWD-EQUIPMENT MTCE	4,500	3,256	4,500	
4-9200-2370	NGWD-TRUCK LICENCING	1,000	259	1,000	
4-9200-2399	NGWD-VEHICLE MTCE	1,500	1,621	2,000	
-4-9200-2400	NGWD-GAS/OIL/DIESEL	7,000	6,361	7,000	
-4-9200-2410	NGWD-ASSOC. & MEMBERSHIP FEES	250	229	250	
-4-9200-2540	NGWD-SAMPLING	1,500	992	1,500	/
-4-9200-3010	NGWD-EQUIPMENT RENTAL	250	0	250	(1)

Account Code : 1-4-9200-????



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ccount Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 DEPARTMENT HEADS	
-4-9200-3753	NGWD-METER READING	13,000	12,115	13,000	
-4-9200-3782	NGWD-CONTRACTED SERVICE RRCA	12,000	12,000	12,000	
-4-9200-4010	NGWD-CONTRACTS/CONTRACTED SERVICES	1,500	1,012	1,500	
-4-9200-4100	NGWD-GRASS CUTTING	500	500	500	
-4-9200-5010	NGWD-OPERATING EXPENSES	0	0	0	
-4-9200-5020	NGWD-BAD DEBT EXPENSE	0	103	0	
-4-9200-5030	NGWD-INVENTORY ADJUSTMENT	0	0	0	
-4-9200-7850	NGWD-AMORTIZATION EXPENSE	0	0	0	
-4-9200-7911	NGWD-RECOVERABLE SERVICE REPAIRS	0	5,718	0	
-4-9200-7912	NGWD-DEFICIT/OPERAQTING REPAY 4 YRS	39,200	39,200	7,500	
-4-9200-7997	NGWD-EMERENCY PHONE SERVICE	1,500	0	1,500	
-4-9200-7999	NGWD-BOIL WATER ADVISORY	500	0	500	
-4-9200-9000	NGWD-TRANSFER TO RESERVES	0	0	0	
	Total NORTH GLENGARRY WATER DI	532,878	512,148	513,021	alatin data series and a set
NORTH GLENG	ARRY WATER TREATMENT SERVICES				
-4-9300-1010	NGWT-WAGES	130,800	148,031	141,250	
-4-9300-1110	NGWT-BENEFITS	35,000	39,516	38,000	
-4-9300-1210	NGWT-WSIB CLAIMS PAID	0	394	0	
-4-9300-1225	NGWT-INSURANCE	21,150	21,330	21,106	
-4-9300-1505	NGWT-LTD PAYMENTS	44,435	44,433	43,436	
-4-9300-1506	NGWT-LTD INTEREST PAYMENTS	0	0	0	
-4-9300-2015	NGWT-MUNICIPAL TAXES	8,800	8,633	8,800	
-4-9300-2020	NGWT-HEALTH & SAFETY	1,000	78	1,000	
-4-9300-2021	NGWT-WORK BOOTS & CLOTHING	1,000	950	1,000	
-4-9300-2023	NGWT-BILLING OPERATING COSTS	5,400	2,732	2,500	
-4-9300-2025	NGWT-MILEAGE & TRAVEL	250	0	0	
-4-9300-2026	NGWT-MEETING ATTENDANCE	0	0	0	
-4-9300-2035	NGWT-CONFERENCES & WORKSHOPS	7,000	5,088	7.000	
4-9300-2037	NGWT-CERTIFICATE RENEWAL	250	0	250	
4-9300-2038	NGWT-C OF A/PERMITS	0	0	0	
4-9300-2049	NGWT-CELL PHONES	2,000	2,486	2,500	
-4-9300-2050	NGWT-TELEPHONE	1,000	363	1,000	
-4-9300-2051	NGWT-COURIER	750	619	750	
-4-9300-2055	NGWT-ENBRIDGE	2,400	1,491	2,000	
-4-9300-2056	NGWT-HYDRO	68,900	72,946	80,000	
-4-9300-2057	NGWT-WATER/SEWER	0	0	0	
-4-9300-2110	NGWT-TOOLS	500	12	500	
-4-9300-2114	NGWT-CHEMICALS	35,000	19,653	35,000	
4-9300-2115	NGWT-COAGULENT	65,000	71,379	75,000	
4-9300-2116	NGWT-CHLORINE	18,000	8,065	15,000	
4-9300-2120	NGWT-OFFICE SUPPLIES	1,000	845	1,000	
4-9300-2125	NGWT-MATERIALS & SUPPLIES	13,000	14,273	15,000	
4-9300-2130	NGWT-COMPUTER SUPPLIES	0	816	1,000	
4-9300-2200	NGWT-ACCOUNTING/AUDIT FEES	2,000	2,349	2,500	
-4-9300-2201	NGWT-QMS AUDITING	1,700	725	1,700	/
		1,100	120	1,100	1.

Account Code : 1-4-9200-???? To 1-4-9400-???? Fiscal Year : 2017

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	DEPARTMENT HEADS	
-4-9300-2223	NGWT-CONSULTING FEES	5,000	794	5,000	
-4-9300-2225	NGWT-MOE/FINES	0	0	0	
-4-9300-2300	NGWT-ADVERTISING	1,000	0	1,000	
-4-9300-2366	NGWT-BUILDING MTCE/SUPPLIES	10,000	14,164	10,000	
-4-9300-2368	NGWT-EQUIPMENT MTCE	50,000	48,352	50,000	
-4-9300-2400	NGWT-GAS/OIL/DIESEL	750	748	750	
-4-9300-2410	NGWT-ASSOC. & MEMBERSHIP FEES	500	1,167	1,000	
4-9300-2540	NGWT-SAMPLING	16,000	17,569	18,000	
4-9300-3010	NGWT-EQUIPMENT RENTAL	250	127	250	
4-9300-3782	NGWT-CONTRACTED SERVICE RRCA	18,000	18,000	18,000	
4-9300-4010	NGWT-CONTRACTS/CONTRACTED SERVICES	2,500	1,025	2,500	
4-9300-4013	NGWT-OPERATING MONITORING/ANALYSIS COSTS	1,000	0	1,000	
4-9300-4100	NGWT-GRASS CUTTING	500	500	500	
4-9300-5010	NGWT-OPERATING EXPENSES	0	30	0	
4-9300-5020	NGWT-BAD DEBT EXPENSE	0	9,462	0	
4-9300-5030	NGWT-INVENTORY ADJUSTMENT	0	0,100	0	
4-9300-7850	NGWT- AMORTIZATION EXPENSE	0	0	0	
4-9300-7851	NGWT-LOCH GARRY MILFOIL ISSUE	0	0	0	
4-9300-7911	NGWT-RECOVERABLE SERVICES REPAIRS	0	0	0	
1-9300-7912	NGWT-DEFICIT/OPERATING REPAY 4 YRS	39,200	39,200	7,500	
-9300-7997	NGWT-EMERGENCY PHONE SYSTEM	0	0	0	
1-9300-7999	NGWT-BOIL WATER ADVISORY	0	0	0	
4-9300-9000	NGWT-TRANSFER TO RESERVES	279,842	279,842	180,829	
	Total NORTH GLENGARRY WATER TR	895,877	900,400	798,621	
NORTH GLENGA 4-9400-1010	RRY SEWER SERVICES NGS-WAGES	171 100	101 017		
		174,420	161,217	179,000	
1-9400-1110	NGS-BENEFITS	47,000	46,414	49,000	
1-9400-1210	NGS-WSIB CLAIMS PAID	0	526	0	
4-9400-1225	NGS-INSURANCE	28,200	28,441	28,141	
1-9400-1505	NGS-LTD PAYMENTS	124,005	124,005	124,005	
1-9400-1506	NGS-LTD INTEREST PAYMENTS	0	0	0	
1-9400-1511	NGS-LTD MAXVILLE LAGOONS	18,100	18,101	18,100	
-9400-1515	NGS-LTD WETLANDS	26,640	26,640	26,640	
-9400-2015	NGS-MUNICIPAL TAXES	11,500	11,335	11,500	
-9400-2020	NGS-HEALTH & SAFETY	4,500	1,704	4,500	
1-9400-2021	NGS-WORK BOOTS & CLOTHING	1,000	1,631	1,600	
-9400-2023	NGS-BILLING OPERATING COSTS	3,600	2,934	3,200	
1-9400-2025	NGS-MILEAGE & TRAVEL	250	0	0	
-9400-2026	NGS-MEETING ATTENDANCE	0	0	0	
-9400-2027	NGS-INSURANCE CLAIMS	10,000	0	10,000	
-9400-2035	NGS-CONFERENCE & WORKSHOPS	7,000	6,002	7,000	
-9400-2037	NGS-LICENSE RENEWAL	500	0	500	
-9400-2049	NGS-CELL PHONES	2,000	2,265	2,300	
1-9400-2050	NGS-TELEPHONE	3,500	3,271	3,500	
4-9400-2051	NGS-COURIER	700	216	700	1
1-9400-2056	NGS-HYDRO	81,000	75,909	85,500	(10

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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL	2017 DEPARTMENT	
			VALUES	HEADS	
1-4-9400-2057	NGS-WATER/SEWER	0	0	0	
1-4-9400-2110	NGS-TOOLS	1,000	275	1,000	
1-4-9400-2114	NGS-CHEMICALS	7,000	6,765	7,500	
1-4-9400-2115	NGS-COAGULENT	30,000	14,535	30,000	
1-4-9400-2116	NGS-CHLORINE	25,000	18,089	25,000	
-4-9400-2120	NGS-OFFICE SUPPLIES	400	49	400	
1-4-9400-2125	NGS-MATERIALS/SUPPLIES	6,000	12,036	10,000	
-4-9400-2130	NGS-COMPUTER SUPPLIES	0	816	1,000	
1-4-9400-2163	NGS-SEWER LINE REPAIRS	30,000	38,819	40,000	
1-4-9400-2200	NGS-ACCOUNTING/AUDIT FEES	1,900	1,922	1,900	
-4-9400-2210	NGS-LEGAL FEES	10,000	3,247	10,000	
-4-9400-2223	NGS-CONSULTING FEES	20,000	0	20,000	
-4-9400-2225	NGS-MOE/FINES	0	0	0	
-4-9400-2300	NGS-ADVERTISING	500	37	500	
-4-9400-2366	NGS-BUILDING MTCE/SUPPLIES	10,000	17,385	15,000	
-4-9400-2368	NGS-EQUIPMENT MTCE	55,000	36,503	55,000	
-4-9400-2369	NGS-LAGOON MTCE	5,000	354	5,000	
-4-9400-2370	NGS-TRUCK LICENCING	250	173	250	
-4-9400-2399	NGS-VEHICLE MTCE	2,500	3,351	3,000	
4-9400-2400	NGS-GAS/DIESEL/OIL	10,000	10,373	10,000	
-4-9400-2410	NGS-ASSOC. & MEMBERSHIP FEES	250	310	300	
-4-9400-2540	NGS-SAMPLING	20,000	26,762	25,000	
-4-9400-3010	NGS-EQUIPMENT RENTAL- EOS RENTAL	2,000	384	2,000	
-4-9400-4010	NGS-CONTRACTS/CONTRACTED SERVICES	5,000	6,189	5,000	
-4-9400-4013	NGS-WETLANDS OPERATING COSTS	0	0	0	
-4-9400-4016	NGS - Sump Pump Program	20,000	0	20,000	
-4-9400-4100	NGS-GRASS CUTTING	2,000	1,771	2,000	
-4-9400-5010	NGS-OPERATING EXPENSES	0	0	1,000	
-4-9400-5020	NGS-BAD DEBT EXPENSE	0	7,339	0	
-4-9400-5030	NGS-INVENTORY ADJUSTMENT	0	0	0	
-4-9400-7850	NGS-AMORTIZATION EXENSE	0	0	0	
-4-9400-7903	NGS-GOLF COURSE WASTE WATER	0	0	0	
-4-9400-7911	NGS-RECOVERABLE SERVICES & REPAIRS	1,000	-15,984	0	
-4-9400-7912	NGS-DEFICIT/OPERATING REPAY 4 YRS	0	0	0	
-4-9400-9000	NGS-TRANSFER TO RESERVES	178,225	178,225	120,552	
	Total NORTH GLENGARRY SEWER SE	986,940	880,336	966,588	
	Total Expense	2,415,695	2,292,884	2,278,230	antalonan construction (

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	DEPARTMENT HEADS	
1 GENERAL	. FUND		······		
Capital					
CAPITAL - NGV	VD - WATER DISTRIBUTION				
1-5-9200-8000	CAPITAL - NGWD - WATER DISTRIBUTION	447,004	425,420	165,886	
	Total CAPITAL - NGWD - WATER D	447,004	425,420	165,886	
CAPITAL - NGV	VT - WATER TREATMENT				
1-5-9300-8000	CAPITAL - NGWT - WATER TREATMENT	55,464	30,439	141,906	
	Total CAPITAL - NGWT - WATER T	55,464	30,439	141,906	
CAPITAL - NGS	SEWAGE				
1-5-9400-8000	CAPITAL - NGS - SEWAGE	120,147	26,935	953,978	
	Total CAPITAL - NGS - SEWAGE	120,147	26,935	953,978	
	Total Capital	622,615	482,794	1,261,770	
	Total GENERAL FUND	622,615	482,794	1,261,770	

iL Number	Reserve Type	2010	2011	2012	2013	2014	2015	2046
	· · · · ·	2010	2011	2012	2013	2014	2015	2016 Final Entries Required
-2-2000-8440	Alexandria Sewers	0	0	0	0	0	0	
-2-2000-8450	Maxville Ward Sanitary Sewer	Ó	٥	O Ó	0	. O	0	
1-2-2000 8470	Reserves - Alexandria Water	1,232	D [`]	0	0	0 Ö	0	
1-2-2000-9123	Apple Hill Waterworks - Proceeds from Sale of Hydro	87,410	88,308	89,397	90,591	91,596	91,596	92,4
1-2-2000-9430	Alexandria Water/Sewer Rehabilitation	292,337	295,340	298,982	302,976	306,336	306,336	309,04
1-2-2000-9431	Alexandria Ward - PUC Waste Sewage Lagoon	77,622	78,419	3,924	3,976	4,020	4,020	4,0
-2-2000-9432	Alexandria Ward - PUC Water Meter	41,006	41,428	41,939	42,499	42,970	42,970	43,3
-2-2000-9433	Alexandria Ward - PUC Sewer Upgrade	435,639	440,114	445,541	451,494	456,501	456,501	460,5
-2-2000-9437	North Glengarry Water Reserve	0	0	Ö	0	134,763	209,408	292,0
-2-2000-9438	North Glengarry Sewer Reserve	116,082	12,094	12,094	12,094	112,609	173,755	189,8
-2-2000-9450	Maxville Ward - Waterworks - Proceeds from Hydro Sale	0	0	0	0	0	0	
-2-2000-9720	Alexandria Park	6,767	6,837	6,921	7,014	7,091	7,091	7,1

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	Description	Loan Amount	Date of Loan	Term	Rate of Interest	Monthly Payment	2017 Budget	GL Number For Payments	
WATERWORKS DI	EPARTMENT			· .		• • •			
	ROYAL BANK LOANS			• •					
Waterworks Dept.	Preliminary Engineering Wetlands	350,000.00	December 2006	10 Years	4.63	2,220.00	26,640.00	1-4-9400-1515	
Waterworks Dept.	Dominion Street	39,165.00	December 2007	10 Years	5.35	267.00	3,204.00	1-2-1250-1363	
Waterworks Dept.	Maxville Lagoons	85,053.26	December 2012	5 Years	2.47	1,508.41	18,100.92	1-4-9400-1511	
Waterworks Dept.	Alex Lagoon Repair	1,034,000.00	December 2010	10 years	3.72	10,333.71	124,004.52	1 4 9400 1505	•
	•	· ·				· · ·			
Waterworks Dept.	INFRASTRUCTURE ONT Water Tower & Scada System	ARIO LOAN 1,276,368.86	March 1, 2012	10 years	2.56	semi annual payable Semi-annually	144,786.00	1-4-9200-1505 1-4-9300-1505	101,350.00 43,436.00
		a		Тс	otal Water & Sewer		316,735.44		

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