THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

Special Meeting of Council

Thursday March 23, 2017 at 2:00 p.m. – Council Chambers 102 Derby Street West, Alexandria, Ontario K0C 1A0

Draft Agenda

THE MEETING WILL OPEN WITH THE CANADIAN NATIONAL ANTHEM

- 1. ACCEPT THE AGENDA (Additions/Deletions) ® (Carma)
- 2. DECLARATIONS OF CONFLICTS OF INTEREST
- 3. ADOPTION OF PREVIOUS MINUTES
- 4. DELEGATION(S)
- 5. COMMITTEE RECOMMENDATIONS
- 6. CAO/CLERK'S DEPARTMENT Daniel Gagnon, CAO/Clerk
- 7. RECREATION DEPARTMENT / COMMUNITY SERVICES DEPARTMENT Anne Leduc, Director of Recreation/Community Services
- 8. FINANCE DEPARTMENT Johanna Levac, Treasurer
 - a) 2017 Proposed Draft Budget Municipal ® (Jamie)
 - b) 2017 Proposed Draft Budget Waterworks Department ® (Jacques)
- 9. PLANNING/BUILDING & BY-LAW ENFORCEMENT DEPARTMENT Gerry Murphy, CBO/Senior By-law Enforcement Officer/Planning Manager
- 10. PUBLIC WORKS DEPARTMENT Ryan Morton, Director of Public Works
- 11. CORRESPONDENCE
- 12. NEW BUSINESS
- 13. NOTICE OF MOTION

Next Regular Public Meeting of Council Monday March 27, 2017 at 7:00 p.m. at the Centre Sandfield Centre, 102 Derby Street West, Alexandria, Ontario.

Note: Meeting are subject to change or cancellation.

- 14. QUESTION PERIOD (limit of one question per person and subsequent question will be at the discretion of the Mayor/Chair).
- 15. CLOSED SESSION BUSINESS

Taxation Discrepancies corrections (as this matter deal with advice that is subject to solicitorclient privilege, including communications necessary for that purpose they may be discussed in closed session under sections 239 (2)(f) of the *Ontario Municipal Act*);

- 16. **CONFIRMING BY-LAW**
- 17. ADJOURN ® (Jacques)



2017 DRAFT MUNICIPAL BUDGET BRIEFING PACKAGE

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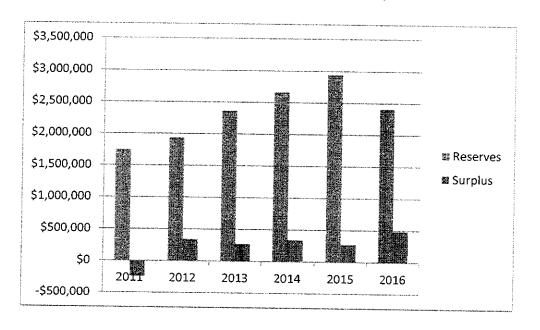
Reserve Levels vs. Budget Surpluses

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	2011	2012	2013	2014	2015	2016
Reserves Surplus	\$1,742,562 -\$245,977			\$2,659,821 \$340,731		\$2,409,673 \$489,000
Tax Rate Change	-0.02	-1.21	0.5	1	0	0
Average Surplus (2011 - 2014) Average Surplus (2012 - 2014) Average Surplus (2012 - 2015) Average Surplus (2012 - 2016)	177,589 318,777 307,783 344,026	Unaudited				



RESERVE LEVELS vs BUDGET SURPLUSES



TOWNSHIP OF NORTH GLENGARRY

STAFF REPORT

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March 23, 2017

To:

Mayor and Council

From:

Johanna Levac (Annie) Treasurer

Daniel Gagnon CAO/Clerk

Re:

Proposed 2017 Municipal Budget

Discussion:

The following document represents the 2017 DRAFT Municipal Budget.

During budget deliberations staff will provide an overview of the 2016 accomplishments, variances and 2017 impact and options. Council may then determine whether projects, capital projects, services should be included or is necessary for the Corporation to go beyond 2017.

Please note that the 2016 actual figures presented in this budget have not been finalized for this year and will change upon completion of the year-end audit scheduled for May 2017.

The DRAFT proposed budget will result in the following:

- 1: A 2.08% increase in the municipal property tax rate for 2017.
- 2: A net requirement of \$5,242,207 to be raised by property taxation. This represents an increase of \$273,403 from 2016. (2016 was \$4,968,804)
- 3: A 1% tax rate equals approximately \$50,000 within our budget.
- 4: The overall average increase in all tax classes for North Glengarry is 7.64%. The overall increase in assessments for a residential unit is 3.52%.

5: Assuming that the residential unit has increased by 3.52% for 2017, a residential property with a value of 100,000 (now 103,520 with the increased assessed value) would pay \$28.72 more in taxes for 2017.

Recommendation: To review the proposed 2017 DRAFT Municipal budget as presented.

Stated Assumptions

2017 Budget

DRAFT VERSION

Essential Services:

Essential Services are defined to be fire/first responder, emergency management, roads, recycling, landfill, land use planning, building inspection, septic systems, economic development, legislative and financial.

Finance:

- 1: Includes a 1.8% cost of living increase for council members and the non-unionized employees. Currently the Roads Department, Maxville Complex and the Waterworks Department are unionized and the cost of living is included in their contracts.
- 2: Overall increase of 5.82% for the employee benefit program with La Capitale (Manulife starting March 1, 2017) and Greenshield resulting in an increase of \$15,228.
- 3: Includes a contingency fund of \$20,000 for unforeseen costs.

Administration:

4: The Townships of North and South Glengarry have established a county archive system to preserve their permanent records. A budget has been set up for \$18,000 to support this project. A lease agreement has been authorized with the Upper Canada District School Board for a ten year period ending on September 30th, 2023. The annual rent will be \$20,000 plus HST which will be divided by the townships of North Glengarry and South Glengarry (\$10,000 plus HST each). In 2017 an additional 15,000 was allocated towards the Special Digitization Project for the Glengarry Archives.

Protection:

- 5: The 2017 capital budget for the fire department includes \$124,000 for the three fire stations for renovations, equipment etc..
- 6: The 2017 capital budget includes \$400,000 for a tanker for the Alexandria station. A recommendation is being made to finance this purchase over a ten year period.

Roads:

(5)

- 7: Includes \$1,555,237 for equipment and construction projects throughout the township. We will be receiving 422,281 in OCIF Funding over the next three years. In 2017 we will receive \$91,198 and \$331,083 in 2018 and 2019.
- 8: We will receive federal gas tax funding in the amount of \$311,663 in 2017 for bridge work. This year our budget includes bridge work for \$391,270 which will be mostly funded by our federal gas tax dollars as well as \$79,607 from our Federal Gas Tax Reserves

Landfill Sites:

- 9: Includes garbage and recycling fees for \$165.00 per residential unit. A portion of the fees is allocated to a reserve for the landfill (\$71,000 to be transferred to this reserve).
- 10. This budget incorporates an additional transfer of \$27,575 from the tax base to the landfill reserve as the landfill took in roughly 1,103 cubic metres of "free" material.
- 10: The Glen Robertson landfill site is currently being used with the recent closure of the Alexandria landfill site. This budget includes \$119,060 for additional land purchase as well as \$20,350 for the monitoring wells. Both of these capital purchases will be funded by reserves.

RARE Plant:

11: The capital budget for the RARE plant in 2017 for \$63,118 includes the replacement of the facility baler panel, the hazardous waste concrete pad, the privacy fencing, the bunker construction and repair/replacement of the north gate

Regional Water Study:

12: 2014 saw the completion of the Regional Water Design phase which was funded 90% by the provincial government (and 1% by the Township of South Glengarry). This future receivable of \$368,875 was set up by our auditor's at year-end in 2014. In 2016 a repayment was made for \$30,000 and we have included an additional repayment of \$30,000 in 2017.

Recreation:

13: Includes an operating budget of \$67,170 and a capital budget of \$55,050 for the North Glengarry Recreation Associations.

Other Contributions:

- 14: Includes \$20,000 for the Glengarry Memorial Hospital towards the operating costs of their pool.
- 15: Our Community Grant Policy was created to provide limited financial assistance to community groups and organizations within the township to assist with various activities.



This budget includes \$25,000 for the Community Grant Program.

Economic Development

16: The CIP Program was established in 2015. In order to properly fund the CIP Program, an amount of \$60,000 is estimated to be available for grants/incentives for the private sector to accommodate building and landscaping improvements. In 2017 the amount of \$30,000 is being transferred from the Working Fund Reserves which demonstrates to the business community and general public that council is committed to the CIP program.

Planning:

17: Established a Zoning Bylaw Consolidation Reserve and transferred \$5,000 towards this reserve for future use

Ontario Municipal Partnership Fund

18: The 2017 Ontario Municipal Partnership Fund (OMPF) was increased from \$2,187,500 to \$2,326,900 by the amount of \$139,400.

Township of North Glengarry - 2016/2017 Assessment Comparison Summary of Taxable & PIL Assessments

Property Class		2016 Total Assessment	2017 Total Assessment	Increase (+) Decrease (-)	% Increase (+) % Decrease (-)	Municipal 2016	Additional \$\$\$\$\$
Residential & Farm	RT	728,491,945	754,168,523	25,676,578	3.52	0.507	420.400
Residential - Education Only - English Public	RD	246,400	211,400	-35,000	-14.20	0.507	130,180
Multi-Residential	MT	9,996,200	9,465,000	-531,200	-5.31	0.9075	4.004
Large Industrial	LT	2,242,870	2,656,088	413,218	18.42	2.1007	-4,821
Farmlands	FT	227,002,500		61,396,925	27.05		8,680
Commercial	СТ	63,838,885	57,478,113	-6,360,772	-9.96	0.1268	77,851
New Construction Commercial	XT	13,264,160	14,654,514	1,390,354	10.48	0.8285	-52,699
Industrial	JT	9,579,460	9,442,341	-137,119	-1.43	0.8285	11,519
New Construction Industrial	JT	1,611,130	2,193,226	582,096	-1.43 36.13	1.0462	-1,435
Pipeline	PT	4,685,000	4,783,000	98,000		1.0462	6,090
Managed Forest	TT	2,722,700	3,350,975		2.09	0.6935	680
Parking Lot	GT	38,600	47,450	628,275	23.08	0.1268	797
Shopping Centre	ST	\$0,000	47,450	8,850	22.93	0.8285	73
New Construction Shopping Centre	ZT	4,031,680	2 574 200	0 457 488	44.05	0.8285	0
Commercial Excess Land	CU	547.680	3,574,200	-457,480	-11.35	0.8285	-3,790
Commercial Vacant	CX	2,556,300	508,870	-38,810	-7.09	0.5799	-225
Shopping Centre Excess Land	SU	2,000,000	2,000,125	-556,175	-21.76	0.5799	-3,225
New Construction Commercial Excess Land	ΧU	400 700	044.000	0		0.5799	0
Industrial Excess Land	10	198,700	211,990	13,290	6.69	0.5799	77
Industrial Vacant Land	_	91,680	70,485	-21,195	-23.12	0.7323	-155
New Construction Industrial Excess Land	ΙX	281,800	155,875	-125,925	-44.69	0.7323	-922
	JU			0		0.7323	0
Large Industrial Excess Land	LU	148,870	24,540	-124,330	-83.52	1.4705	-1,828
Taxable Properties		1,071,576,560	1,153,396,140	81,819,580	7.64		166,847



Residential & Farm RT 728,491,945 754,168,523 25,676,578 3.52 Residential - Education Only - English Public RD 246,400 211,400 -35,000 -14.20 Multi-Residential MT 9,996,200 9,465,000 -531,200 -5.31 Large Industrial LT 2,242,870 2,656,088 413,218 18.42 Farmlands FT 227,002,500 288,399,425 61,396,925 27.05 Commercial CT 63,838,885 57,478,113 -6,360,772 -9.96 New Construction Commercial XT 13,264,160 14,654,514 1,390,354 10.48 Industrial IT 9,579,460 9,442,341 -137,119 -1.43 New Construction Industrial JT 1,611,130 2,193,226 582,096 36.13 Pipeline PT 4,685,000 4,783,000 98,000 2.09 Managed Forest TT 2,722,700 3,350,975 628,275 23.08 Parking Lot GT 38,60	Property Class		2016 Total Assessment	2017 Total Assessment	Increase (+) Decrease (-)	% Increase (+) % Decrease (-)
Residential - Education Only - English Public RD 246,400 211,400 -35,000 -14.20 Multi-Residential MT 9,996,200 9,465,000 -531,200 -5.31 Large Industrial LT 2,242,870 2,656,088 413,218 18.42 Farmlands FT 227,002,500 288,399,425 61,396,925 27.05 Commercial CT 63,838,885 57,478,113 -6,360,772 -9.96 New Construction Commercial XT 13,264,160 14,654,514 1,390,354 10.48 Industrial IT 9,579,460 9,442,341 -137,119 -1.43 New Construction Industrial JT 1,611,130 2,193,226 582,096 36.13 Pipeline PT 4,685,000 4,783,000 98,000 2.09 Managed Forest TT 2,722,700 3,350,975 628,275 23.08 Parking Lot GT 38,600 47,450 8,850 22.93 Shopping Centre ST 4,031,680		RT	728,491,945	754.168.523	25,676,578	3.52
Multi-Residential MT 9,996,200 9,465,000 -531,200 -5.31 Large Industrial LT 2,242,870 2,656,088 413,218 18.42 Farmlands FT 227,002,500 288,399,425 61,396,925 27.05 Commercial CT 63,838,885 57,478,113 -6,360,772 -9.96 New Construction Commercial XT 13,264,160 14,654,514 1,390,354 10.48 Industrial IT 9,579,460 9,442,341 -137,119 -1.43 New Construction Industrial JT 1,611,130 2,193,226 582,096 36.13 Pipeline PT 4,685,000 4,783,000 98,000 2.09 Managed Forest TT 2,722,700 3,350,975 628,275 23.08 Parking Lot GT 38,600 47,450 8,850 22.93 Shopping Centre ST 0 0 -457,480 -11.35 Commercial Excess Land CU 547,680 508,870 -38,81	Residential - Education Only - English Public	RD		, , , , , , , , , , , , , , , , , , , ,		12 to 10 to
Large Industrial LT 2,242,870 2,656,088 413,218 18.42 Farmlands FT 227,002,500 288,399,425 61,396,925 27.05 Commercial CT 63,838,885 57,478,113 -6,360,772 -9.96 New Construction Commercial XT 13,264,160 14,654,514 1,390,354 10.48 Industrial IT 9,579,460 9,442,341 -137,119 -1.43 New Construction Industrial JT 1,611,130 2,193,226 582,096 36.13 Pipeline PT 4,685,000 4,783,000 98,000 2.09 Managed Forest TT 2,722,700 3,350,975 628,275 23.08 Parking Lot GT 38,600 47,450 8,850 22.93 Shopping Centre ST 0 New Construction Shopping Centre ZT 4,031,680 3,574,200 -457,480 -11.35 Commercial Excess Land CU 547,680 508,870 -38,810 -7.09	Multi-Residential	MT				
Farmlands FT 227,002,500 288,399,425 61,396,925 27.05 Commercial CT 63,838,885 57,478,113 -6,360,772 -9.96 New Construction Commercial XT 13,264,160 14,654,514 1,390,354 10.48 Industrial IT 9,579,460 9,442,341 -137,119 -1.43 New Construction Industrial JT 1,611,130 2,193,226 582,096 36.13 Pipeline PT 4,685,000 4,783,000 98,000 2.09 Managed Forest TT 2,722,700 3,350,975 628,275 23.08 Parking Lot GT 38,600 47,450 8,850 22.93 Shopping Centre ST 0 New Construction Shopping Centre ZT 4,031,680 3,574,200 -457,480 -11.35 Commercial Excess Land CU 547,680 508,870 -38,810 -7.09 Commercial Vacant CX 2,556,300 2,000,125 -556,175 -21,766	Large Industrial	LT			413,218	
Commercial CT 63,838,885 57,478,113 -6,360,772 -9,96 New Construction Commercial XT 13,264,160 14,654,514 1,390,354 10.48 Industrial IT 9,579,460 9,442,341 -137,119 -1.43 New Construction Industrial JT 1,611,130 2,193,226 582,096 36.13 Pipeline PT 4,685,000 4,783,000 98,000 2.09 Managed Forest TT 2,722,700 3,350,975 628,275 23.08 Parking Lot GT 38,600 47,450 8,850 22.93 Shopping Centre ST 0 0 -457,480 -11.35 Commercial Excess Land CU 547,680 508,870 -38,810 -7.09 Commercial Vacant CX 2,556,300 2,000,125 -556,175 -21,76		FT				
New Construction Commercial XT 13,264,160 14,654,514 1,390,354 10.48 Industrial IT 9,579,460 9,442,341 -137,119 -1.43 New Construction Industrial JT 1,611,130 2,193,226 582,096 36.13 Pipeline PT 4,685,000 4,783,000 98,000 2.09 Managed Forest TT 2,722,700 3,350,975 628,275 23.08 Parking Lot GT 38,600 47,450 8,850 22.93 Shopping Centre ST 0 New Construction Shopping Centre ZT 4,031,680 3,574,200 -457,480 -11.35 Commercial Excess Land CU 547,680 508,870 -38,810 -7.09 Commercial Vacant CX 2,556,300 2,000,125 -556,175 -21,76	Commercial	CT				
Industrial	New Construction Commercial	XT				
New Construction Industrial JT 1,611,130 2,193,226 582,096 36.13 Pipeline PT 4,685,000 4,783,000 98,000 2.09 Managed Forest TT 2,722,700 3,350,975 628,275 23.08 Parking Lot GT 38,600 47,450 8,850 22.93 Shopping Centre ST 0 0 -457,480 -11.35 Commercial Excess Land CU 547,680 508,870 -38,810 -7.09 Commercial Vacant CX 2,556,300 2,000,125 -556,175 -21,76		IT			55 3,67	
Pipeline PT 4,685,000 4,783,000 98,000 2.09 Managed Forest TT 2,722,700 3,350,975 628,275 23.08 Parking Lot GT 38,600 47,450 8,850 22.93 Shopping Centre ST 0	New Construction Industrial	JT				
Managed Forest TT 2,722,700 3,350,975 628,275 23.08 Parking Lot GT 38,600 47,450 8,850 22.93 Shopping Centre ST 0 New Construction Shopping Centre ZT 4,031,680 3,574,200 -457,480 -11.35 Commercial Excess Land CU 547,680 508,870 -38,810 -7.09 Commercial Vacant CX 2,556,300 2,000,125 -556,175 -21,76	Pipeline	PT				
Parking Lot GT 38,600 47,450 8,850 22.93 Shopping Centre ST 0 New Construction Shopping Centre ZT 4,031,680 3,574,200 -457,480 -11.35 Commercial Excess Land CU 547,680 508,870 -38,810 -7.09 Commercial Vacant CX 2,556,300 2,000,125 -556,175 -21,76	Managed Forest	TT				
Shopping Centre ST 0 New Construction Shopping Centre ZT 4,031,680 3,574,200 -457,480 -11.35 Commercial Excess Land CU 547,680 508,870 -38,810 -7.09 Commercial Vacant CX 2,556,300 2,000,125 -556,175 -21,76		GT				
New Construction Shopping Centre ZT 4,031,680 3,574,200 -457,480 -11.35 Commercial Excess Land CU 547,680 508,870 -38,810 -7.09 Commercial Vacant CX 2,556,300 2,000,125 -556,175 -21,76	Shopping Centre	ST	,	,		22.33
Commercial Excess Land CU 547,680 508,870 -38,810 -7.09 Commercial Vacant CX 2.556,300 2.000,125 -556,175 -21,76		ZT	4.031.680	3 574 200	-	11 25
Commercial Vacant CX 2.556.300 2.000.125 -556.175 -21.76						
	Commercial Vacant					
Shopping Centre Excess Land SU	Shopping Centre Excess Land	SU	2,000,000	2,000,120		-21.70
New Construction Commercial Excess Land XU 198,700 211,990 13,290 6.69	New Construction Commercial Excess Land		198,700	211 990	•	6.60
Industrial Excess Land IU 91,680 70,485 -21,195 -23,12					A STATE OF THE PARTY OF THE PAR	
Industrial Vacant Land IX 281,800 155,875 -125,925 -44.69	Industrial Vacant Land					
New Construction Industrial Excess Land JU 0	New Construction Industrial Excess Land			100,010		-44.03
Large Industrial Excess Land LU 148,870 24,540 -124,330 -83.52	Large Industrial Excess Land	LU	148,870	24,540	Annual Control of the	-83.52
Taxable Properties 1,071,576,560 1,153,396,140 81,819,580 7.64	Taxable Properties		1,071,576,560	1,153,396,140	81,819,580	7.64
Residential PIL Full - EP RF 3,400 3,675 275 8.09	Residential PIL Full - EP	RF	3.400	3.675	275	8.00
Residential/Farm PIL Full Shared RH 74,000 81,875 7,875 10.64	Residential/Farm PIL Full Shared	RH				
Residential PIL General RG 758,700 868,775 110,075 14,51	Residential PIL General	RG				
Multi Residential PIL Full - Tenant of Province MP	Multi Residential PIL Full - Tenant of Province	MP		000,110		14.51
Commercial PIL FULL CF 1,376,300 1,194,250 -182,050 -13.23	Commercial PIL FULL		1.376.300	1 194 250		12.22
Commercial PIL General CG 1,009,700 880,200 -129,500 -12,83	Commercial PIL General					
Commercial PIL Shared PIL CH 0	Commercial PIL Shared PIL		1,000,100	000,200		-12.03
Commercial PIL Full Vacant Land CY	Commercial PIL Full Vacant Land)) -	
Commercial PIL General Vacant Land CZ 58,100 51,850 -6,250 -10,76	Commercial PIL General Vacant Land	CZ	58.100	51 850		10.76
Commercial PIL General Excess Land CW 39,300 31,300 -8,000 -20,36	Commercial PIL General Excess Land	CW				
Landfill PIL - Full HF 84,300	Landfill PIL - Full	HF	,		-0,000	-20.30
Industrial PIL Full IF 335,000 338,750 3,750 1.12	Industrial PIL Full	IF	335.000		3 750	1 12
Industrial PIL Full Shared PIL IH 157,600 141,800 -15,800 -10.03	Industrial PIL Full Shared PIL	IH				
Parking Lot PIL Full GF 48,500 60,125 11,625 23.97	Parking Lot PIL Full					
DU D			38.5	5 POWER AND AND AND	11,020	23.97
5,555,555 5,750 1,55,750 1,55,750 1,55,20			3,860,600	3,736,900	-123,700	-3.20
Exempt Properties 64,472,540 60,523,006 -3,949,534 -6.13	Exempt Properties		64,472,540	60,523,006	-3,949,534	-6.13
Total Assessments 1,139,909,700 1,217,656,046 77,746,346 6.82	Total Assessments		1,139,909,700	1,217,656,046	77,746,346	6.82

Railway Right of Way

406.10

406.10

Township of North Glengarry - 2017 Assessment - By Ward

Property Class		Kenyon Ward	Maxville Ward	Lochie! Ward	Alexandria Ward	2017 Total
Residential & Farm	RT	292,717,854	50,095,458	227,521,325	183.833.886	754,168,523
Residential - Education Only - English Public	RD		00,000,700	227,021,020	211.400	, ,
Multi-Residential	MT		465,250		8,999,750	,
Large Industrial	LT		,		2,656,088	-,,
Farmlands	FT	112,881,150	321 075	175,197,200	2,000,000	288,399,425
Commercial	CT	7,683,065	4,083,263	5,850,200	39,861,585	
New Construction Commercial	XT	1,317,263	2,427,413	2,400,500	8,509,338	,
Industrial	IT	273,205		995,900	8,173,236	- , ,
New Construction Industrial	JT	83,900	1,897,923	18,575	192,828	-,,
Pipeline	PT			4,783,000	102,020	4,783,000
Managed Forest	TT	2,638,700		712,275		3,350,975
Parking Lot	GT		29,625	-,	17,825	
Shopping Centre	\$T				,	0
New Construction Shopping Centre	ZT				3,574,200	
Commercial Excess Land	CU	417,685		15.625	75,560	
Commercial Vacant	CX	102,400	37,925	837,500	1,022,300	,
New Construction Commercial Excess Land	ΧU		8,415	203,575	1,122,000	211,990
Shopping Centre Excess Land	SU					211,000
Industrial Excess Land	IU			20,275	50,210	-
Industrial Vacant Land	iX		63,675	7,100	85,100	,
New Construction Industrial Excess	JU		·		1.44	0
Large Industrial Vacant Unit Excess Land	LŲ				24,540	_
Taxable Properties		418,115,222	59,430,022	418,563,050	257,287,846	1,153,396,140
Residential PIL Full - EP	RF					
Residential/Farm PIL Full Shared	RH	81.875			3,675	3,675
Residential PIL General	RG	825.375		40.00		81,875
Multi Residential PIL Full - Tenant of Province	MP	020,375		43,400		868,775
Commercial PIL FULL	CF	41,375	0.050	FA		0
Commercial PIL General	CG	152,250	6,950	586,200	559,725	1,194,250
Commercial PIL Shared PIL	CH	132,230	120,250	607,700		880,200
Commercial PIL Full Vacant Land	CY					0
Commercial PIL General Vacant Land	CZ			E4 050		0
Commercial PIL General Excess Land	cw			51,850		51,850
Landfill PIL - Fuil	HF			31,300		31,300
Industrial PIL Full	IF			84,300	000 700	84,300
Industrial PIL Full Shared PIL	iH	42.675	12,400	46.005	338,750	338,750
Parking Lot PIL Full	GF	42,073	12,400	16,825	69,900	141,800
					60,125	60,125
PIL Properties		1,143,550	139,600	1,421,575	1,032,175	3,736,900
Exempt Properties	E	14,916,136	10,500,730	9,132,525	25,973,615	60,523,006
Total Assessments		434,174,908	70,070,352	429,117,150	284,293,636	1,217,656,046
Railway ROW	wT					406.10





Ontario's Celtic Heartland Tre Le centre celtique de l'Ontario

General Administration Department: Treasury, CAO / Clerk, IT

General notes:

This cost area contains the budget related to general administration (i.e. treasury staff, the CAO and deputy clerk and IT). Corporate areas like legal fees, insurance, tax write offs and land sales, human resources and payroll, bylaws and file retention, accounting/auditing etc

2016 Accomplishments:

- HR changes:
 - Managed the transition from outgoing Recreation Director in fall of 2016, restructuring dept and the recruitment and hiring of new community Services Director in fall 2016
 - o Recruitment, hiring and orientation of new Part Time Fire Chief summer 2016
- New door to door sales bylaw enacted to prohibit inappropriate sales tactics on the doorsteps of North Glengarry residents
- Ministerial level lobbying for regional water and other issues continues, managed the liaison with the Daisy Group professional lobbyist firm hired in Q4 of 2016.
- Accessibility improvements arranged for 2016 (handicap doors at the Dalkeith Rec Hall)
- Provided support to the Friends of the Dalkeith Library in their efforts to revitalize the former SDG library branch.
- Grants processed to secure funds:
 - Canada 150 for Mill Square Crosswalk
 - Ontario Trillium Fund for Heritage Tour and Island Park upgrades



Information Technology:

- A Job Creation Partnership project was launched to improve access and digitization of files to a shared server and implement readiness for file conversion to TOMRIMS (provincial recognized filing system). A crew of 4 labourers at 100% subsidy has been working on the file conversion and shared server population process. Some modest capital costs were also covered by the provincial grant. This is laying the ground work for major upgrades to the capacity of file retention and access both online and in eventually in hardcopy.
- Expanded wireless network to Mill Square for Public WI-FI and added cameras to the Priests Mill area given the vandalism that occurred at the dam in the summer of 2016.
- VolP phone system expanded to replace fire department faxes and the Dalkeith Library building.
- Added Bell mobility (mirroring Rogers costs) to provide additional coverage throughout the township.

Variances:

- Tax write-offs lower than anticipated will result in a surplus of approximately \$28,000 for 2016. Tax
 reductions based on assessment appeals, change of tax class are difficult to forecast on a year to year
 basis.
- Projected penalties and interest on tax arrears higher than anticipated will result in a surplus of \$26,000.
- The proceeds from the sale of registered properties in 2016 will be \$7,600. This cannot be budgeted
 as the court determines all of the entitlements to receive payments out of the proceeds of the sale.
- The proceeds from the sale of surplus land in 2016 will be \$5,000.
- Additional interest earned in 2016 for \$12,415 resulted from the Royal Bank of Canada's prime less
 1.7% which is paid on our current operating bank.
- Increased revenues of \$20,000 for claims made to the MTO for responses required by our North Glengarry Fire Department.
- Increased revenues of \$24,000 for North Glengarry Fire Department responding to vehicle and open air fires as well as approximately \$9,000 for Automatic Aid Agreements with neighboring municipalities.

2017 Impact:

- No major impacts or service level changes are anticipated in 2017.
- That said, the firm of KPMG was contracted in late 2016 to design a long term financial plan and
 associated policy changes that will vastly improve municipal budgeting and accountability / reporting.
 Circumstances in the Treasury Department meant that this project was deferred indefinitely. That
 exercise will resume in the summer of 2017 for changes to come in time for the 2018 budget.
- GIS maps / data software is being converted to being hosted by the United Counties of SD&G in 2017.
 Some additional workload is needed to transition special GIS projects to the new server such as fire dept hazardous material, heritage registry / CIP area building inventory. This transfer is underway. No loss of service will occur and in fact will save the township approx. \$5k a year in licensing fees.

 The Township is securing a fibre optic connection for the Township office at 90 Main St South in the spring of 2017. This will vastly improve network speeds, reliability and security of the network (including off-sites like PWs, Sandfield Centre, Mill Square WI-FI) while only incurring a modest increase is costs, absorbed in the administration operating budgets.

2017 Capital:

- Council chambers: \$10,000. The microphones and audio system in the Council chambers are very dated and cumbersome. The public have difficulty hearing the discussions at the council table and the wiring and hardware is time consuming to set up and tear down for each meeting. Modern likely wireless microphones would go a long way to resolving those issues.
- Building Upgrades: \$2,500. The township office requires constant upgrades given the age of the
 building and number of staff and public within the building on a daily basis. Given budget constraints
 staff is earmarking only a modest amount in 2017 to replace a few of the remaining outdated
 windows. Ultimately an in-depth review of the HVAC for the building is required but will be deferred
 for this year.
- Business Class Routers / Switches: \$5,000. Given that the township provides WI-FI and network
 access to off-sites like the PWs building and the Sandfield Centre, commercial grade routers and
 switches are needed to maintain reliability, security and speed of the network to ensure that staff
 can work efficiently with the suite of software required at their desktops. Current routers are
 residential grade and are being strained beyond their capacity.

Administrat GL# 1-5-120(tion - Capital 2017 0-8000	DRAFT #2
ltem	Description	2017 Budget
	Description	-
1	Microphones - for the council chambers	10,000
2	Building Upgrades	2,500
3	Business Class Routers	5,000
		17 500

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Account Code: 1-3-1250-????

To 1-3-1700-????



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Fiscal Year: 2017 **Account Code Account Description** 2016 2016 2017

	Account Description	2016 BASE BUDGET	2016 ACTUAL	2017 BASE BUDGET	
1 GENERAL	CUND		VALUES		· · · · · · · · · · · · · · · · · · ·
	LFUND				
Revenue PAYMENTS IN I					
1-3-1250-4040	P.I.L POST OFFICE	5.000			
1-3-1250-4041	P.I.L COUNTY	-5,000	-5,449	-5,000	
1-3-1250-4042	P.I.L PUBLIC FRENCH	0	0	0	
1-3-1250-4043	P.I.L PUBLIC ENGLISH	0	0	0	
1-3-1250-4044	P.I.L SEPARATE FRENCH	0	0	0	
1-3-1250-4045	P.I.L SEPARATE ENGLISH	0	0	0	
1-3-1250-4060	MUNICIPAL TAX ASSISTANCE ACT	0	0	0	
1-3-1250-4061	GLENGARRY MEMORIAL HOSPITAL	-10,400	-10,714	-10,700	
1-3-1250-4062	UNITED COUNTIES OPP BUILDING	-2,000	-2,018	-2,000	
1-3-1250-4063	ONTARIO HYDRO - HYDRO ONE	0	0	0	
1-3-1250-4064	MUNICIPAL ENTERPRISES	-4,000 33,000	-4,527	-4,100	
1-3-1250-4065	RAILWAYS - RIGHT OF WAY	-33,000 15,800	-36,919	-34,100	
1-3-1250-4066	CONSERVATION AUTHORITY	-15,800	-16,025	-16,000	
		0	0	0	
DEMAITIES & IN	Total PAYMENTS IN LIEU	-70,200	-75,652	-71,900	
PENALTIES & IN 1-3-1300-7130	PENALTIES & INTEREST ON TAXES				
1 1000 1100		-340,000	-376,243	-300,000	
	Total PENALTIES & INTEREST	-340,000	-376,243	-300,000	
UNCONDITIONA			,		
1-3-1500-5009 1-3-1500-5010	ONTARIO MUNICIPAL PARTNERSHIP FUND	-2,187,500	-2,187,500	-2,326,900	
1-3-1500-5010	COMMUNITY REINVESTMENT FUND	0	0	0	
1-3-1500-5011	ONTARIO FIRE SERVICE TRAINING GRANT	0	0	0	
1-3-1500-5012	GRANTS - ROADS/BRIDGES	0	0	0	
1-3-1300-3013	GRANT - INFRASTRUCTURE FUNDING	0	0	0	
	Total UNCONDITIONAL GRANTS	-2,187,500	-2,187,500	-2,326,900	·
CONDITIONAL G				. ,	
1-3-1600-3000	ADMIN - WAGE SUBSIDY	0	0	0	
1-3-1600 - 3700 1-3-1600-502 9	JOB CREATION PROGRAM	0	-5,334	0	
1-3-1600-5029	ASSET MANAGEMENT GRANT MIII	0	0	0	
1-3-1600-5031	LIVESTOCK & POULTRY GRANT	-5,000	-2,268	-4,000	
1-3-1600-5031	COM FUTURE DEV (CFDC) GRANT	0	0	0	
1-3-1600-5032	EASTERN ONT DEV (EODG) GRANT	0	0	0	
1-3-1600-5085	ECON DEV - CANADA 150 GRANT	-18,250	0	-11,850	
I-3-1600-5086	SDG COMMUNITY FUTURES - YOUTH RETENTION	0	0	0	
I-3-1600-5087	GSP - MUNICIPAL INFRASTRUCTURE GRANT	0	0	0	
I-3-1600-5088	ONTARIO TRILLIUM GRANT	-79,000	-71,600	-25,000	
-3-1600-5088 -3-1600-5089	COMRIF GRANT	0	0	0	
-3-1600-5099 -3-1600-5090	FEDERAL GAS TAX GRANT	-311,663	-311,663	-311,663	
-3-1600-5090 -3-1600-5091	JEPP FUNDING	0	0	0	
-3-1600-5091	PAY EQUITY GRANT	0	0	0	
-3-1600-5092 -3-1600-5093	SUMMER CAREER PLACEMENT PROGRAM	0	0	0	
-3-1600-5093 -3-1600-5094	OSWAP FUNDING GRANT	0	0	0	(1-
-5-1000-5094	SUPERBUILD FEDERAL & PROVINCIAL GRANT	0	0	n	(15)

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1-3-1600-5095	DRAINAGE SUPT/MAINTENANCE GRANT	-249,979	0	-232,381	
1-3-1600-5096	CERV COMMUNITY EMERGENCY GRANT	0	0	0	
1-3-1600-5097	PUC RRCA GRANT	-30,000	-30,000	-30,000	
1-3-1600-5098	OTHER GRANTS	0	0	0	
1-3-1600-5099	OMAFRA - RED PROGRAM	0	-618	0	
1-3-1600-5101	BUILDING CANADA FUND	0	0	0	
	Total CONDITIONAL GRANTS	-693,892	-421,483	-614,894	
FEES & CHARG					
1-3-1700-5007	COUNCIL - WARDEN	0	0	0	
i-3-1700-7100	LOTTERY LICENCES	-8,000	-8,466	-8,000	
-3-1700-7101	BINGO LICENCES	0	0	0	
I-3-1700-7102	TAX CERTIFICATES	-15,000	-19,950	-15,000	
I-3-1700-7103	MARRIAGE LICENCES	-4,000	-3,625	-4,000	
-3-1700-7104	BUSINESS LICENCES/PERMITS	-3,500	-1,500	-3,500	
-3-1700-7105	PHOTOCOPIER REVENUE	-100	-16	0	
-3-1700-7106	LAND RENTAL - CHIP STAND - OTHER	-6,300	-9,763	-9,750	
-3-1700-7107	OHRP ADMINISTRATION FEE	0	0	0	
-3-1700-7110	ELECTIONS - NOMINATION FEES	0	0	0	
-3-1700-7120	GENERAL GOVERNMENT INCOME	-1,000	-4,890	-1,000	
-3-1700-7122	DONATIONS	-900,000	-900,000	0	
-3-1700-7123	SALE OF REGISTERED PROPERTIES	0	-7,651	0	
-3-1700 - 7132	SALE OF LAND AND BUILDINGS	0	-5,001	0	
-3-1700-7140	INTEREST GIC	0	0	0	
-3-1700-7141	INTEREST ON BANK ACCOUNT	-12,000	-24,415	-15,000	
-3-1700-7142	INTEREST ON OTHERS	0	0	0	
-3-1700-7160	RENTAL OF BUILDING	-10,300	-10,820	-8,700	
-3-1700-7161	TAX ADJUSTMENTS OVER/SHORT	0	228	. 0	
-3-1700-7162	PROVINCIAL COURT FINES - DO NOT USE	0	0	0	
-3-1700-7163	INSURANCE CLAIMS	0	0	0	
-3-1700-7164	RENTAL OF TENTS	0	0	0	
3-1700-7165	EMERGENCY CLAIMS	0	0	0	
3-1700-7166	LEGAL/COURT CLAIMS	0	-15,000	0	
3-1700-7167	A/R ADJUSTMENTS IN/OUT	0	0	0	
3-1700-7168	W/W ADJUSTMENTS IN/OUT	0	0	0	
3-1700-7180	GSP (INSURANCE SHARE)	-13,600	-13,477	_	
3-1700-7181	GSP ACCOUNTING FEES	-15,500	-16,811	-13,374	
3-1700-7190	GST RECEIVABLE	0	0	0	
3-1700-7191	GST INPUT TAX CREDIT RECEIVABLE	0	0	0	
3-1700-7192	IN/OUT DEBTS RECOVERABLE	0		0	
3-1700-7797	GROTTO RESTORATION PROJECT	0	0	. 0	
3-1700-7850	SALE OF EQUIPMENT	0	0	0	
3-1700-7851	LOAN - ADMIN (GSP PORTION)	-	0	0	
3-1700-7901	TRANSFER FROM UCO	0	0	0	
3-1700-7902	REG WATER STUDY FUT RECEIVABLE	0	0	0	
3-1700-7998	GLENGARRY GREEN BOX PROGRAM	0	0	0	
3-1700-8999	DEFERRED REVENUE	0	0	0	$(1l_2)$
_ 1,00 0000	OFI FUILD MEACHAE	-15,000	0	0	(10)

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To 1-3-1700-????
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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1-3-1700-9100	SURPLUS	0	0	0	
	Total FEES & CHARGES	-1,004,300	-1,041,157	-78,324	
	Total Revenue	-4,295,892	-4,102,035	-3,392,018	
	Total GENERAL FUND	-4,295,892	-4,102,035	-3,392,018	

Account Code: 1-4-1200-????

To 1-4-1200-???? Fiscal Year : 2017



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		O O O O O O O O O O O O O O O O O O O			
Account Code	Account Description	2016	2016	2017	
	1	BASE BUDGET	ACTUAL VALUES	BASE BUDGET	

1 GENERAL	FUND				_
Expense					
GENERAL ADM	INISTRATION				
1-4-1200-1010	ADM - WAGES	513,600	514,788	522,650	
1-4-1200-1015	ADM - PART TIME WAGES	0	5,193	0	
1-4-1200-1110	ADM - EMPLOYEE BENEFITS	140,514	145,363	137,100	
1-4-1200-1210	ADM - WSIB CLAIMS PAID	0	0	0	
1-4-1200-1214	ADM - WSIB STOP LOSS INSURANCE	0	0	0	
1-4-1200-1225	ADM - INSURANCE	30,450	30,742	34,105	
1-4-1200-1507	ADM - BANK CHARGES	6,000	5,563	6,000	
1-4-1200-1509	ADM - LTD - HOUSE @ 100 MAIN	0	0	0	
1-4-1200-1510	ADM - LTD - HOUSE @ 100 MAIN INTEREST	0	0	0	
1-4-1200-1517	ADM - LTD - LAND - PARK & RIDE	0	0	0	
1-4-1200-2000	ADM - INTEREST ON OPERATING LOAN	5,000	0	5,000	
1-4-1200-2015	ADM - TAXES MUNICIPAL PROPERTY	16,000	28,584	17,600	
1-4-1200-2020	ADM - HEALTH & SAFETY	10,000	8,836	12,000	
1-4-1200-2021	ADM - CLOTHING ALLOWANCE	0	-101	0	
1-4-1200-2025	ADM - MILEAGE & TRAVEL	5,000	3,941	5,000	
1-4-1200-2026	ADM - MEETING ATTENDANCE	300	540	300	
1-4-1200-2027	ADM - INSURANCE CLAIMS	0	0	0	
1-4-1200-2035	ADM - CONFERENCES/WORKSHOPS/TRAINING	16,000	15,623	16,000	
1-4-1200-2048	ADM - STAFF CELL PHONES C/B	0	0	0	
1-4-1200-2049	ADM - CELL PHONES	4,500	3,438	3,500	
1-4-1200-2050	ADM - TELEPHONE	4,500	4,582	4,500	
-4-1200-2051	ADM - COURIER	500	476	500	
-4-1200-2055	ADM - ENBRIDGE	4,500	4,003	4,500	
-4-1200-2056	ADM - HYDRO	25,000	22,578	25,000	
1-4-1200-2057	ADM - WATER/SEWER	2,500	2,476	2,500	
-4-1200-2100	ADM - POSTAGE & FOLDING LEASING	29,500	24,629	25,000	
1-4-1200-2102	ADM - PARKING LOT RENT	3,000	3,053	3,100	
-4-1200-2120	ADM - OFFICE SUPPLIES	20,000	24,715	25,000	
-4-1200-2124	ADM - HOUSEKEEPING & JANITORIAL SUPPLIES	1,000	25,098	24,000	
-4-1200-2125	ADM - SUPPLIES	2,000	4,270	3,000	
-4-1200-2130	ADM - COMPUTER FEES AND EQUIPMENT	30,000	40,054	40,000	
-4-1200-2131	ADM - COMPUTER WEBSITE HOSTING	3,100	3,053	3,100	
-4-1200-2140	ADM - PHOTOCOPIER ADMINISTRATION	7,500	6,784	6,500	
-4-1200-2143	ADM - EQUIPMENT MTCE & SUPPLIES	1,000	0	1,000	
-4-1200-2200	ADM - ACCOUNTING/AUDIT	28,000	24,478	28,000	
-4-1200-2210	ADM - LEGAL FEES	20,000	31,457	20,000	
-4-1200-2223	ADM - CONSULTING/PROFESSIONAL FEES	19,000	24,039	19,000	
-4-1200-2300	ADM - ADVERTISING	10,000	6,151	6,000	
-4-1200-2325	ADM - PUBLICITY & PROMOTION (BEAUTIFICA)	5,000	3,868	5,000	
-4-1200-2365	ADM - OTHER MUNICIPAL PROPERTIES	0	13,913	2,000	
-4-1200-2366	ADM - BUILIDNG/PROP MAINT/SUPPLIES	30,000	9,893	10,000	
-4-1200-2410	ADM - ASSOCIATION & MEMBERSHIP FEES	6,000	5,847	6,000	
-4-1200-2457	ADM - PRINTING ADMINISTRATION	6,500	6,443	6,500	

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Total GENERAL FUND

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Account Code Account Description 2016 2016 2017 **BASE BUDGET** ACTUAL **BASE BUDGET VALUES** 1-4-1200-2500 **ADM - MARRIAGE LICENCE FEES** 2,000 960 2,000 1-4-1200-3500 ADM - MONITORING FEE (AINSWORTH) 0 0 0 1-4-1200-3600 **ADM - ELECTION COSTS** 0 0 0 1-4-1200-3700 ADM - JOB CREATION PROGRAM 0 250 0 1-4-1200-4005 ADM - LANDSCAPING 3.000 2,505 3,000 1-4-1200-4090 ADM - FUNDING RESEARCH COMMITTEE 0 0 0 1-4-1200-4100 ADM - GRASS MOWING 0 254 0 1-4-1200-4941 ADM - OPERATING OLD POLICE BUILDING 0 0 0 1-4-1200-4948 ADM - TAX ISSUES 2016 & PRIOR 0 0 0 1-4-1200-4950 ADM - SENIOR SUPPORT (LEGION) 5,000 3,511 5,000 1-4-1200-4952 ADM - HOUSE MAINTENANCE - 100 MAIN ST 0 0 0 1-4-1200-5010 ADM - OPERATING EXPENSES 6,000 8,138 6,000 1-4-1200-5011 ADM - FEASIBILITY/ADMIN STUDIES 0 0 0 1-4-1200-5013 **ADM - SPECIAL PROJECTS** 20,000 5,440 20,000 1-4-1200-5500 ADM - CAPPING - COMM/INDUSTRIAL/MULTI RE 2,000 1,367 1,400 1-4-1200-7120 ADM - TAX WRITE-OFFS 50,000 21,345 50,000 1-4-1200-7850 **ADM - AMORTIZATION EXPENSE** 0 0 0 1-4-1200-7998 ADM - GLENGARRY GREEN BOX PROGRAM 0 0 0 1-4-1200-9000 ADM - TRANSFERS TO RESERVES 12,500 12,500 12,500 1-4-1200-9002 ADM - TRANSFER TO WATER FUND 0 0 0 1-4-1200-9990 **ADM - CONTINGENCY FUND** 0 0 20,000 1-4-1200-9999 **ADM - DEFICIT** 0 0 0 Total GENERAL ADMINISTRATION 1,106,464 1,110,640 1,149,355 **Total Expense** 1,106,464 1,110,640 1,149,355

1,106,464

1,110,640

1,149,355

Account Code: 1-4-1000-????

To 1-4-1000-????

Fiscal Year :

2017

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Account Code **Account Description** 2016 2016 2017 **BASE BUDGET** ACTUAL **BASE BUDGET** VALUES 1 **GENERAL FUND** Expense COUNCIL 1-4-1000-1010 COUNCIL - SALARIES 120,400 120,007 121,800 1-4-1000-1110 **COUNCIL - BENEFITS** 3,500 3,678 3,500 1-4-1000-5000 MAYOR - CONVENTIONS & EXPENSES 8,300 6,137 8,360 1-4-1000-5001 DEPUTY-MAYOR - CONVENTION & EXPENSES 3,300 4,097 3,360 1-4-1000-5002 COUNCILLOR AT LARGE - CONVENTION & EXPEN 5,300 3,156 5,510 1-4-1000-5003 COUNCILLOR - ALEXANDRIA WARD 5,300 2,494 5,510 1-4-1000-5004 COUNCILLOR - KENYON WARD 5,300 4,783 5,510 1-4-1000-5005 COUNCILLOR - LOCHIEL WARD 5,300 4,973 5,510 1-4-1000-5006 COUNCILLOR - MAXVILLE WARD 5,300 4,842 5,510 1-4-1000-5007 COUNCIL - WARDEN 0 0 0 1-4-1000-5010 COUNCIL - OPERATING EXPENSES 3,000 2,808 3,000 **Total COUNCIL** 165,000 156,975 167,570 **Total Expense** 165,000 156,975 167,570 Total GENERAL FUND 165,000 156,975 167,570



Community Development Budget Highlights

General:

This cost area contains the budget related to supporting the municipality through Recreation Associations and Other Contributions. In the past, this budget was associated with the special events planner role which was eliminated in the spring of 2015.

The budget includes the Canada Day festivities (fireworks and parade candy funded directly by the Township, some support towards the Christmas parades, and contributions to local Rec Associations or clubs running Canada Day events through the Township. Typically, \$7,500 is secured through a grant from the federal government and directly allocated to the 3 organisers in those communities as follows:

•	Maxville Recreation Association	\$ 2,000
•	Glen Robertson Recreation Association	\$ 2,000
•	Alexandria Elites	\$ 3,500

The budget also includes funding for the space needs of the SDG Libraries. The Dalkeith Library, which is no longer subsidized by the United Counties of Stormont, Dundas and Glengarry, now receives support from the Township through the rent-free use of the Dalkeith building. The municipality also absorbs the cost of utilities for this building.

The special events line also covers the annual business and community volunteer award gala organized by the Township as well as the Maxville 125 celebrations.

2016 Accomplishments:

\$7,500 secured and processed from Celebrate Canada towards the Canada Day activities.



The annual business and volunteer awards gala was held in Alexandria and was a great success.
 The event met the goal of greatly reducing the deficit previously posted for this type of event

	2014	2015	2016
Revenues	12,650.00	13,370.00	12,625.00
Expenses	18086.45	14566.56	13716.59
Net Profit/Loss	-5436.45	-1285.56	-1091.59

- The Maxville 125 Celebrations were highly attended and quoted as being a success by the community. Takeaways from this event will be useful when planning for the upcoming Alexandria celebrations in 2018.
- Canada Day fireworks and events were successful.
- A grant application to Celebrate Canada for the 2017 Canada Day events was submitted in November 2016.

Variances:

• The surplus registered under special events results from underspending for the Maxville 125 celebrations.

2017 impact

The 2017 budget retains the same 2017 levels of service re. Canada Day, Christmas parade and the Annual Gala.

2017 Options:

Council may wish to reserve the surplus from the Maxville 125 celebrations toward the Alexandria celebrations as planning will most likely start in mid-2017.

	mic Developm i-1950-8000	ent - Capital 2017		DRAFT #2									
Item			Description	2017 Budget									
	24-Jan-17	Downtown / Ec Dev	Est. Cost	Grant	Reserves or UCO	Net levy	Notes						
	Pre-Approved	l <u>.</u>						-	-				•
1 2 3 4 5 6 7 8	x x x	Mill Square South Bump-out Mill Square (furniture, signage, landscaping) Island Park Master Plan & King George Mural /Beautification Christmas Lights (Snowflakes) Hydro for Hamlet Poles Website Mobile Friendly Roadside Signage Heritage Tour (Printing or Website)	6,000 23,700 25,000 15,000 5,000 10,000 30,000 20,000	-11,850 -15,000	-25,000 -4,000 -30,000	0 15,000 5,000 6,000	UCO Senate mic Economic Glen Robe quote from new hamil	ural and m Developm ertson, Dal m web sup et signs ne	ninor Ma nent - Ca keith, D oplier Ud eeded aa	apital Junvegan o CO cross twp, I	k (assume 1 or Apple Hill \$30k in UCC		ng) Trillium Gra
10		Modest Collateral Material - New Logo	10,000			10,000	replaceme	ent of logo	on TW	P material	& pop-up b	anners	Trillium Gra
:		•		•	٠	-							
		Total .	159,700	-36,850	-59,000	63,850							
		Please Note:											-
		Part Lot 7 - Removal of Garage - PW in-kind for demo or acquisition of shed by other private party	· .										



Account Code: 1-4-1950-????

To 1-4-1950-???? Fiscal Year : 2017

Total Expense

Total GENERAL FUND

GL5220 Date: Mar 22, 2017

182,308

182,308

229,463

229,463

178,807

178,807

Page :

Time: 4:57 pm

	Code Account Description		2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL I	FUND	-			
Expense					
ECONOMIC DEV	ELOPMENT				
1-4-1950-1010	ECON DEV - WAGES	57,172	58,376	92,000	
1-4-1950-1015	ECON DEV - PART-TIME WAGES	0	0	0	
1-4-1950-1110	ECON DEV - BENEFITS	14,670	15,796	27,613	
1-4-1950-2025	ECON DEV - MILEAGE	1,000	532	2,000	
1-4-1950 -2 026	ECON DEV - MEETING	0	5,900	8,300	
1-4-1950-2034	ECON DEV - GLENGARRY BRANDING	15,000	8,326	15,000	
1-4-1950-2035	ECON DEV - TRAINING CONFERENCE	2,500	2,378	5,000	
1-4-1950-2049	ECON DEV - CELL PHONES	800	970	1,000	
1-4-1950-2050	ECON DEV - TELEPHONE	915	296	300	
1-4-1950-2125	ECON-DEV - SUPPLIES	1,000	710	500	
I-4-1950-2210	ECON DEV - LEGAL FEES	0	1,171	0	
I-4-1950-2223	ECON DEV - PROFESSIONAL FEES	0	1,806	0	
1-4-1950-2300	ECON DEV - ADVERTISING	8,000	11,769	16,500	
I-4-1950-2325	ECON DEV - PUBLICITY & PROMOTION	5,000	1,263	0	
1-4-1950-2410	ECON-DEV - MEMBERSHIP FEES	250	126	250	
-4-1950-3700	ECON DEV - CIP PROJECTS-CONSULTANTS	5,000	5,063	0	
-4-1950-3701	ECON DEV - INDUSTRIAL DEVELOPMENT	0	0	0	
-4-1950-3702	ECON DEV - CIP IMPROVEMENT GRANT	67,500	67,500	60.000	
-4-1950-3703	ECON DEV - CIP OPERATING EXPENSE	0	326	1,000	
-4-1950-3704	ECON DEV - MILL SQUARE OPERATING EXPENSE	0	0	0	
-4-1950-9000	ECON DEV - TRANSFER TO RESERVES	0	0	0	
	Total ECONOMIC DEVELOPMENT	178,807	182,308	229,463	

Account Code: 1-3-1900-????

To 1-4-1900-????

GL5220

Date: Mar 22, 2017

Page:

Time: 4:58 pm

Fiscal Year : 2017

Account Code Account Description

2016

2016

2017

		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERA	L FUND				
Revenue					
COMMUNITY	DEVELOPMENT				
1-3-1900-7754	COMM. DEV OTHER FUNDING	-7,500	-7,500	-7,500	
1-3-1900-8004	COMM. DEV SPECIAL EVENTS	-12,500	-27,946	-12,500	
	Total COMMUNITY DEVELOPMENT	-20,000	-35,446	-20,000	
	Total Revenue	-20,000	-35,446	-20,000	
Expense					
COMMUNITY	DEVELOPMENT				
1-4-1900-1010	COMM. DEV WAGES	0	0	0	
1-4-1900-1110	COMM. DEV BENEFITS	0	0	0	
1-4-1900-2025	COMM. DEV MILEAGE	0	0	0	
1-4-1900-2026	COMM. DEV MEETING	0	0	0	
1-4-1900-2031	COMM. DEV JULY 1ST & CHRISTMAS EXP.	8,000	6,413	8,000	
1-4-1900-2035	COMM. DEV CONFERENCES/TRAINING	0	0	0	
1-4-1900-2049	COMM. DEV - CELL PHONES	0	0	0	
1-4-1900-2050	COMM. DEV - TELEPHONE	0	0	0	
1-4-1900-2120	COMM. DEV OFFICE SUPPLIES	0	0	0	
1-4-1900-2300	COMM. DEV - ADVERTISING	0	0	0	
1-4-1900-2410	COMM. DEV - MEMBERSHIP FEES	0	0	0	
1-4-1900-4107	COMM. DEV - SPECIAL GRANTS DISBUR	7,500	7,500	7,500	
1-4-1900-5010	COMM. DEV - MISCELLANEOUS	0	0	0	
1-4-1900-8004	COMM. DEV - SPECIAL EVENTS	22,500	37,502	12,500	
	Total COMMUNITY DEVELOPMENT	38,000	51,415	28,000	
	Total Expense	38,000	51,415	28,000	
	Total GENERAL FUND	18,000	15,969	8,000	





BUILDING, BYLAW AND PLANNING DEPARTMENT



Budget Highlights - 2016

2016 Accomplishments:

- The Building Department issued a total of:
 - 227 building permits
 - 27 septic system permits
 - o 26 demolition permits
 - o 9 temporary tents issued for functions
- The Building Department personnel undertook 620 scheduled inspections
- The Building Department permit revenue increased by \$75,000 from 2015
 - Partially attributed to large projects coming to fruition such as the Lanthier bakery expansion, MacEwen's Warehouse, Genesis LED lights warehouse
 - 2015 actual revenue: \$105,640
 - 2016 actual revenue: \$180,568 (budget was \$90 k)
 - See attached permit breakdown for details
- The building department personnel along with the above matters regularly addressed inquiries from the public, buildings, building professionals including designers, architects and engineers. Department staff continue to attend professional development courses to both maintain and upgrade certifications.
- The Planning Department managed a total of:
 - 22 severance applications
 - 11 zoning amendments
 - 10 minor variances



- 5 site plan development agreements and
- 104 requests for work orders/zoning certificates
- Total revenue from planning applications in 2016 was \$13,252.00

The Planning Department addressed hundreds of inquiries from the general public. These inquiries are fast becoming the most demanding aspect of the Chief Building Official position in North Glengarry where the roles and responsibilities of Chief Building Official and Municipal Planner are undertaken by one individual. North Glengarry is now the sole Municipality in S, D & G where two roles remain under one position.

- The Bylaw Enforcement Department managed:
 - 26 property standard files
 - o 71 other complaints i.e barking dogs, noise issues, clean yards
 - 193 burn permits issued
 - 36 tickets were issued

The total revenue from by law related files in 2016 was \$25,561.00.

Bylaw enforcement fines increased by 60% (\$6k budgeted \$14k actual)

2017 Goals:

- Adopt the new Municipal Zoning bylaw
- Continue to upgrade staff in a rapidly changing regulatory environment
- Continue to improve public relations

Account Code: 1-3-2100-????

To 1-4-2100-???? Fiscal Year : 2017

GL5220

Date: Mar 23, 2017

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Time: 9:37 am

Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL	FUND				
Revenue					
BUILDING & BYI -3-2100-6000					
I-3-2100-6000 I-3-2100-7200	CBO - PROPERTY STANDARDS	0	-2,443	0	
1-3-2100-7200	CBO - BUILDING PERMITS	-90,000	-180,568	-120,000	
1-3-2100-7201	BYLAW - ENFORCEMENT VIOLATIONS	-6,000	-13,922	-15,000	
1-3-2100-7203	CBO - REVENUE - OTHER	-500	-50	0	
	BLDG & BYLAW COURT FINES REVENUE	-4,000	-2,980	-2,000	
-3-2100-7205	CIVIC NUMBERS REVENUE	0	0	0	
I-3-2100-7206	CBO - BURN PERMIT	-3,000	-3,425	-3,000	
-3-2100-7207	CBO - CLEAN YARDS	-5,000	-283	-1,000	
-3-2100-7208	CBO - PARKING TICKETS	-1,000	-1,460	-2,000	
-3-2100-7850	BLDG - SALE OF EQUIPMENT	0	-2,101	0	
-3-2100-8100	CBO - FINANCE CAPITAL	-30,000	0	0	
	Total BUILDING & BYLAW REVENUE	-139,500	-207,232	-143,000	
	Total Revenue	-139,500	-207,232	-143,000	
Expense					
BUILDING & BYL -4-2100-1010	.AWS CBO - WAGES				
-4-2100-1015		168,400	148,854	173,600	
-4-2100-1110	CBO - PART-TIME WAGES CBO - BENEFITS	0	0	0	
-4-2100-1110	CBO - INSURANCE CLAIM	46,800	44,481	49,100	
-4-2100-2021	CBO - WORK BOOTS & CLOTHING	0	2,360	0	
-4-2100-2025	CBO - MILEAGE & TRAVEL	2,000	1,085	2,000	
-4-2100-2026	CBO - MEETING ATTENDANCE	5,000	4,641	5,000	
-4-2100-2035	MODE DAMAGE CONTROL CO	0	180	0	
4-2100-2049	CBO - CONFERENCE/WORKSHOP/TRAINING	8,000	8,133	8,000	
4-2100-2049	CBO - CELL PHONE	2,500	2,114	2,500	
4-2100-2051	CBO - COURIER	0	68	0	
4-2100-2120	CBO - MATERIALS/SUPPLIES CBO - COMPUTER EQUIP & SUPPLIES	4,000	3,441	3,000	
4-2100-2130	CBO - COMPOTER EQUIP & SUPPLIES CBO - LEGAL FEES	0	0	0	
4-2100-2210	CBO - ENFORCEMENT COSTS	10,000	6,501	10,000	
4-2100-2211	CBO - CONSULTING FEES	0	0	0	
4-2100-2223	CBO - ADV	5,000	509	2,000	
4-2100-2399	CBO - VEHICLE MAINTENANCE	1,000	0	0	
4-2100-2399	CBO - GAS	2,000	1,911	2,000	
4-2100-2410	CBO - GAS CBO - ASSOCIATION & MEMBERSHIP FEES	2,000	1,199	2,000	
4-2100-4010	CBO - ASSOCIATION & MEMBERSHIP FEES CBO - CONTRACT/CONTRACTED SERVICES	2,000	986	1,500	
4-2100-4010	CBO - OPERATING EXPENSES	0	205	0	
4-2100-6000	ATTENDED AND THE SHAPE WAS A STATE OF THE ST	0	116	0	
4-2100-6000 4-2100-6450	CBO - PROPERTY STANDARDS	5,000	11,848	10,000	
4-2100-0450 4-2100-7205	ONTARIO DISABILITY ACT EXPENSES	20,000	7,589	20,000	
	CBO - CIVIC NUMBERING COSTS	500	42	500	
4-2100-7207	CBO - CLEAN YARDS	3,000	0	3,000	
4-2100-9000	CBO - TRANSFER TO RESERVES	0	0	0	

Account Code: 1-3-2100-????

To 1-4-2100-????

Fiscal Year:

2017

GL5220

Date: Mar 23, 2017

Page:

Time: 9:37 am

Account Code Account Description 2016 2016 2017 **BASE BUDGET** ACTUAL BASE BUDGET VALUES Total BUILDING & BYLAWS 287,200 246,263 294,200 **Total Expense** 287,200 246,263 294,200 **Total GENERAL FUND** 147,700 39,031 151,200

Account Code: 1-3-8000-????

To 1-4-8000-???? Fiscal Year : 2017

GL5220 Date: Mar 21, 2017

Page: 1 Time: 4:28 pm

Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL	FUND			· · · · · · · · · · · · · · · · · · ·	
Revenue					
PLANNING REV	/ENUES				
1-3-8000-3000	PLAN - WAGE SUBSIDY	0	0	0	
1-3-8000-3001	PLAN - Land Use Study Grant	0	0	0	
1-3-8000-7800	PLAN - ZONING & AMENDMENT FEES	-15,000	-15,000	-10,000	
1-3-8000-7801	PLAN - SALE OF ZONING PLAN	0	0	0	
1-3-8000-7802	PLAN - MINOR VARIANCES	-2,000	-5,500	-5,000	
1-3-8000-7803	PLAN - OTHER REVENUE	-30,000	-22,978	-30,000	
1-3-8000-7804	PLAN - SOURCE PROTECTION PLAN	0	0	0	
1-3-8000-7806	PLAN - CASH-IN-LIEU PARKLAND FEES	0	0	-10,000	
	Total PLANNING REVENUES	-47,000	-43,478	-55,000	
	Total Revenue	-47,000	-43,478	-55,000	
Expense					
PLANNING & DE					
1-4-8000-1010	PLN - WAGES	55,250	64,325	56,100	
1-4-8000-1110	PLN - BENEFITS	15,450	18,419	18,000	
1-4-8000-1210	PLN - WSIB CLAIMS PAID	0	0	0	
-4-8000-2025	PLN - MILEAGE & TRAVEL	500	0	1,000	
1-4-8000-2026	PLN - MEETING ATTENDANCE	0	60	0	
-4-8000-2035	PLN - CONFERENCES/WORKSHOPS/TRAINING	2,000	0	2,000	
-4-8000-2049	PLN - CELL PHONES	0	0	0	
-4-8000-2125	PLN - MATERIALS/SUPPLIES	0	0	0	
-4-8000-2210	PLN - LEGAL FEES	4,000	0	5,000	
-4-8000-2223	PLN - CONSULTING FEES	5,000	7,227	5,000	
-4-8000-2224	PLN - NGPR TRANSPORT BOARD	0	0	0	
-4-8000-2300	PLN - ADVERTISING	4,000	4,460	5,000	
-4-8000-2410	PLN - ASSOCIATION & MEMBERSHIPS FEES	0	0	0	
-4-8000-5010	PLN - OPERATING EXPENSES	1,000	0	0	
-4-8000-6010	PLN - SUBDIVISION COSTS	0	0	0	
-4-8000-6020	PLN - ZONING UPDATE	5,000	1,521	5,000	
-4-8000-6030	PLN - OFFICIAL PLAN	0	0	0	
-4-8000-6060	PLN - GIS SYSTEM	0	368	0	
-4-8000-6590	PLN - LAND USE/TRAFFIC STUDIES	0	0	0	
-4-8000-7804	PLN - SOURCE PROTECTION PLAN	0	0	0	
4-8000-7850	PLN - AMORTIZATION EXPENSE	0	0	0	
4-8000-9000	PLN - TRF TO RESERVE	5,000	5,000	5,000	
	Total PLANNING & DEVELOPMENT	97,200	101,380	102,100	
	Total Expense	97,200	101,380	102,100	-
	Total GENERAL FUND	50,200	57,902	47,100	

Total GENERAL FUND

Account Code: 1-3-2207-????

To 1-4-220?-????

Fiscal Year:

2017



GL5220

Date: Mar 21, 2017

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Time: 4:29 pm

Account Code Account Description 2016 2016 2017 ACTUAL **BASE BUDGET BASE BUDGET** VALUES **GENERAL FUND** Revenue SEPTIC SYSTEMS 1-3-2200-7200 SS - PERMITS -15,000 -17,586 -15,000 1-3-2200-7203 SS - OTHER REVENUE -560 0 1-3-2200-7206 SS - MANDATORY INSPECTIONS -5,000 0 0 **Total SEPTIC SYSTEMS** -20,000 -18,146 -15,000 **Total Revenue** -20,000 -18,146 -15,000 Expense SEPTIC SYSTEMS 1-4-2200-1010 SS - WAGES 0 0 0 1-4-2200-1110 SS - BENEFITS 0 0 1-4-2200-2035 SS - CONFERENCE/TRAINING 0 0 0 SS - OFFICE SUPPLIES 1-4-2200-2120 0 0 0 1-4-2200-2210 SS - LEGAL FEES 0 0 0 1-4-2200-4010 SS - CONTRACTED SERVICES 10,000 14,297 15,000 1-4-2200-5010 SS - OPERATING EXPENSES 0 71 0 1-4-2200-7206 SS - MANDATORY INSPECTIONS 10,000 0 2,000 **Total SEPTIC SYSTEMS** 20,000 14,368 17,000 **Total Expense** 20,000 14,368 17,000

0

-3,778

2,000



North Glengarry Fire Department:

General notes:

This cost area contains the budget related to the North Glengarry Fire Department (NGFD) in the three stations (Apple Hill, Maxville and Alexandria). Approx. 75 paid on call firefighters across the 3 stations.

2016 Accomplishments:

- Managed the process of transitioning dispatch services from Hawkesbury Fire Dept to the Cornwall Police Service (completed in January 2017). This was a significant project requiring significant staff time and attention and will continue to be a high priority as the new processes and procedures settle into place.
- Uniforms and Identification: new North Glengarry Fire Dept shoulder crests were commissioned to reinforce that the department is one unified force (not the three former departments from pre-amalgamation).
- Ground work was done to standardize equipment and maintenance schedules between the 3 stations and to prepare for superior tanker shuttle accreditation efforts in 2017.
- Numerous new standards operating procedures and policies were implemented.
- The NGFD conducted numerous inspections and the required plans for all vulnerable occupancies in North Glengarry.
- Prepared research for changes needed to maximize efficiencies and address long term strategic capacity issues within the dept. (for the restructuring approved in Feb 2017)
- The department was kept very busy during the hot and dry summer, reviewing and responding to calls for service related to the open air burning bylaw.

2017 impact:

There is an increase of approx. \$90,000 in wages in the NGFD compared to the 2016 budget.
That is based on: the first full year of the part time fire chief position, the new positions within
the department and based on actual wage costs in 2016. That is a temporary increase given that
some of the positions are only temporary and based on actual costs from 2016 (which vary from
year to year)

2017 Focus:

Superior Tanker Shuttle Accreditation

This project is complex and it has far-reaching positive consequences. It is essentially a self-assessment of abilities and capabilities by comparing our training programs, equipment and infrastructure to industry standards and best practice (FPPA, NFPA, CSA). It concludes with a practical test that is monitored by a governing body where performance is judged as a pass or fail. North Glengarry Fire has always avoided tackling this project in part because of the significant workload it represents. The NGFD is working as a group to prepare for the process and workload accordingly.

Records Management and improved tracking of expenses, training and payroll.

Automatic Aid and Mutual Aid Agreements

Review of all current aid agreements with Champlain Township and South Glengarry ongoing and a new mutual aid agreement with The Nation Township is planned in 2017.

Fire Prevention

The creation of a new Senior Fire Prevention Officer will focus efforts for fore prevention across North Glengarry and further training on inspections is planned for all 3 stations. Fire prevention work has been proven to prevent dollar loss and life loss. In the end, the investments made in fire prevention essentially pay for themselves.

2017 Proposed Capital:

subto	tal: \$124,000
Records Management Software	<u>\$10,000</u>
High Volume Hose	\$20,000
Fire Chief Vehicle and Lights	\$24,000
Glen Sandfield Fire Well	\$40,000
Station renovations (2 year project \$30k / y	yr) \$30,000

Tanker – Alexandria \$400,000 (to be financed)

2016 Variances:

Much work was done in 2016 with the treasury dept clarifying operating vs capital expenses making some line accounts over and under at 2016 year end. That process is streamlined and harmonized for 2017 and beyond.

There was a significant positive variance in revenue. This is difficult to predict and is partially related to more due diligence ensuring that invoices related to fire service on why 417 can be adequately billed to the MTO for cost recovery.

2015:

\$57,525

2016:

\$92,648

2017 Options:

Department restructuring already approved by Council.

The only remaining discretion is with the level of capital work to be done within the department and/or the use of reserves for a portion of the capital levy. This can be explored in a subsequent budget draft.

Fire Depar	tment - Capital 2017	
GL# 1-5-200	00-8000	DRAFT #2
		2017 Budget
1	Station Renovations (2 year project - 30,000/year)	30,000
2	Fire Well - Glen Sandfield	40,000
3	Fire Chief's Vehicle	24,000
4	High Volume Fire Hose	20,000
5	Records Management System	10,000
3	Tanker - Alexandria Station	400,000 TO BE FINANCED
	(to be financed over 10 years)	
	TOTAL CAPITAL FOR FIRE DEPARTMENT	<u>524,000</u>

1-3-2000-7850



GL5220

Date: Mar 21, 2017

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Account Code: 1-3-2000-???? To 1-4-2000-???? Fiscal Year: 2017 **Account Code Account Description** 2016 2016 2017 **ACTUAL** BASE BUDGET **BASE BUDGET VALUES GENERAL FUND** Revenue FIRE DEPARTMENT REVENUES 1-3-2000-7108 FIRE - SALE OF FIRE PRODUCTS 0 -320 0 1-3-2000-7122 FIRE DEPT DONATIONS 0 0 0 1-3-2000-7206 FIRE DEPT MANDATORY INSPECTIONS -1,000 -1,800 -2,000 1-3-2000-7230 FIRE FEES FROM RESIDENTS -20,000 -54,440 -30,000 1-3-2000-7231 1-3-2000-7233

Total Revenue	-386,000	-103,162	-473,000	
Total FIRE DEPARTMENT REVENUES	-386,000	-103,162	-473,000	· · · · · · · · · · · · · · · · · · ·
FINANCE CAPITAL —	-350,000	0	-400,000	
FIRE - SALE OF EQUIPMENT	0	-2,200	-14,000	
FIRE FEES - REVENUES MTO CLAIMS	-15,000	-35,039	-27,000	
FIRE FEES OTHER MUNICIPALITIES	0	-9,363	0	

1 0 2000-7000	FIRE - SALE OF EQUIPMENT	0	-2,200	-14,000
1-3-2000-8100	FINANCE CAPITAL	-350,000	0	-400,000
	Total FIRE DEPARTMENT REVENUES	-386,000	-103,162	-473,000
	Total Revenue	-386,000	-103,162	-473,000
Expense			,	., 0,000
PROTECTION 1	TO PERSON & PROPERTY			
1-4-2000-1010	FIRE - WAGES	240,000	315,971	350,000
1-4-2000-1110	FIRE - EMPLOYEE BENEFITS	29,000	31,683	35,000
1-4-2000-1210	FIRE - WSIB CLAIMS PAID	0	. 0	0
1-4-2000-1225	FIRE - INSURANCE	53,025	52,009	57,238
1-4-2000-1500	FIRE - LOAN PAYMENT ALEX RESCUE VEHICLE	89,050	84,441	32,675
1-4-2000-1510	FIRE - LOAN PAYMENT SCBA EQUIPMENT	31,925	31,922	31,405
1-4-2000-1512	FIRE - LOAN PUMPER TRUCK MAXVILLE	0	0	30,100
1-4-2000-2021	FIRE - PERSONAL PROTECTIVE EQUIP	0	13,262	15,000
1-4-2000-2025	FIRE - MILEAGE & TRAVEL	5,000	4,948	5,000
1-4-2000-2026	FIRE - MEETING	0	904	500
1-4-2000-2040	FIRE - TRAINING & FIRE PREVENTION	30,000	17,002	25,000
1-4-2000-2043	FIRE - HAZ-MAT TRAINING	0	0	25,000
1-4-2000-2048	FIRE - DISPATCH SERVICE	50,400	45,356	35,000
1-4-2000-2049	FIRE - CELL PHONES	4,000	5,471	6,000
1-4-2000-2050	FIRE - TELEPHONE	7,000	7,456	
1-4-2000-2051	FIRE - COURIER	0	154	3,500
1-4-2000-2055	FIRE - ENBRIDGE	5,000	3,064	0
1-4-2000-2056	FIRE - HYDRO	20,000	21,285	5,000
1-4-2000-2057	FIRE - WATER/SEWER	2,000	1,801	22,000
1-4-2000-2065	FIRE - FURNACE OIL/PROPANE	10,000	6,244	2,000
1-4-2000-2079	FIRE - FIRST AID MATERIALS	3,000	765	8,000
1-4-2000-2110	FIRE - TOOLS/EQUIPMENT REPLACEMENT	6,000	12,935	2,000
1-4-2000-2111	FIRE - UNIFORMS	0	13,360	10,000
1-4-2000-2120	FIRE - OFFICE SUPPLIES	2,000	394	7,000
1-4-2000-2124	FIRE - JANITORIAL-HOUSEKEEPING	500		1,000
1-4-2000-2125	FIRE - MATERIAL/SUPPLIES	10,000	205	500
1-4-2000-2130	FIRE - COMPUTER EQUIP & SUPPLIES	2,000	22,510	15,000
1-4-2000-2150	FIRE - MAINTENANCE OF FIRE WELLS	2,000	5,997	5,000
1-4-2000-2210	FIRE - LEGAL FEES	5,000	986	500
1-4-2000-2223	FIRE - CONSULTING FEES	3,000	400	1,000
	· · ——•	3,000	0	0



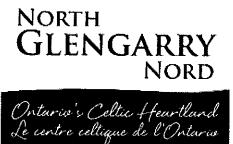
Account Code: 1-3-2000-???? To 1-4-2000-???? Fiscal Year : 2017



GL5220 Date: Mar 21, 2017 Page:

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1-4-2000-2270	FIRE - FIRE FEES	25,000	43,458	30,000	
1-4-2000-2300	FIRE - ADVERTISING	2,000	3,390	2,000	
1-4-2000-2366	FIRE - BUILDING MAINTENANCE/SUPPLIES	15,000	23,854	15,000	
1-4-2000-2367	FIRE - RADIO LICENCES	5,500	4,141	5,000	
1-4-2000-2368	FIRE - EQUIPMENT MAINTENANCE	30,000	40,338	30,000	
1-4-2000-2399	FIRE - VEHICLE MAINTENANCE	20,000	18,926	20,000	
1-4-2000-2400	FIRE - GAS/OIL/DIESEL	7,000	7,033	8,000	
1-4-2000-2410	FIRE - ASSOCIATION & MEMBERSHIP FEES	2,000	1,671	2,000	
1-4-2000-2411	FIRE - AERIAL TRUCK AGREEMENT	0	0	0	
1-4-2000-3000	FIRE - PANDEMIC COSTS	0	0	0	
1-4-2000-3002	FIRE - MASTER PLAN	0	0	0	
-4-2000-5010	FIRE - OPERATING EXPENSES	5,000	599	2,000	
-4-2000-5021	FIRE - UNCOLLECTBLE DEBTS	5,000	143	3,000	
-4-2000-6500	FIRE - HYDRANT MAINTENANCE.	15,000	15,000	15,000	
-4-2000-7850	FIRE - AMORTIZATION EXPENSE	0	0	0	
-4-2000-7911	FIRE - RECOVERABLE COSTS	0	0	0	
-4-2000-9000	FIRE - TRANSFER TO RESERVES	0	0	0	
	Total PROTECTION TO PERSON & P	741,400	859,078	837,418	
	Total Expense	741,400	859,078	837,418	
	Total GENERAL FUND	355,400	755,916	364,418	



Recreation Dept. – ISLAND PARK, DOME & MAXVILLE SPORTS COMPLEX

Budget Highlights

2016 Accomplishments:

RECREATION GENERAL:

Unsafe play structures were removed in Dalkeith and in Maxville.

ISLAND PARK:

- Gary Shepherd Hall interior painted.
- The Township's Day Camp program was managed in partnership with the Glengarry Inter-Agency Group and was determined to be a success
- Notwithstanding the severe drought, the soccer fields still saw their usual level of traffic and use
 Maintenance work was done on the North field in Alexandria and a rotation plan was put in place to enable the fields to recover from last year's drought
- Trees were planted in Island Park to replace the trees that were deemed to be unsafe
- A new stamped cement sidewalk was installed at Island Park

DOME

- A new membrane was installed at the Dome. The membrane has been entirely subsidized by the fundraising efforts of the community at a pace of \$10,000 / yr for 3 years.
- Access Control Systems were installed at the Gary Shepherd and Sandfield Halls
- LED lighting was installed in the Sandfield Centre

MAXVILLE SPORTS COMPLEX

- LED lighting was installed in the Maxville Sports Complex
- Chiller replacement in the Maxville Sports Complex
- New propane furnace in the Maxville Sports Complex
- Well fracking and new well for the Maxville Sports Complex

2016 Variances:

DOME:

- Revenues were higher than expected due to an increase in Tennis, Track, Vending, Birthday Parties,
 Flag Football and Pro-Shop Revenues. The efforts to increase programming seem to be bearing fruit and staff will continue to explore new programing options.
- Wage expenses were below budget
- Hydro and Enbridge costs were lower than budgeted due to the mild winter
- Vending was taken in-house for the Dome and as a result, vending suppliers were lower than expected
- Building and property costs were nearly \$5,000 higher than budgeted in large part due to projects such as the replacement of the parking lot lights (\$2,358.88) and the purchase of a generator (\$1,412.50) and some repair work done to the Dome's blower (\$608.51).

ISLAND PARK:

- Revenues were higher than expected due to an increase in Field Lining Charges, Day Camp Registrations and donations to the Township's Inclusion Fund.
- Wage expenses were below budget
- Sportsfields expenses were below budget but more emphasis will be put on rehabilitating our fields following last year's drought
- Water and Sewer expenses were below budget. This matter was investigated with the Township's billing department and no explanation was found for this decrease. Caution was exerted when budgeting for 2017. This figure will be reviewed post 2017 budget.
- Building and Maintenance costs were higher than expected due to a \$3,056.65 repair bill for the splash pad
- Membership fees were adjusted to include costs of the Ontario Recreational Facilities Association for Township Recreation employees
- Day Camp expenses were higher than expected following the partnership with the Glengarry Inter-Agency Group. The costs are related to a reimbursement equivalent to the cost of Camp Leaders' salaries to the Glengarry Inter-Agency Group
- The Special Events expenses were higher than expected due to Family Day Activities in Island Park. These activities proved to be such a success that certain activities were repeated in 2017

MAXVILLE SPORTS COMPLEX:

- Figures were lower than expected due to a decrease in expected Canteen, Bar and Ice Rentals.
- Hall rental revenue was slightly over budget.
- Wage expense was below budget mainly due to the transfer of a Seasonal employee to the Glengarry Sports Palace and to an employee on limited duties.
- Hydro, Propane, and Oil costs were lower than expected due in part to the changes in heating systems.
- Janitorial supplies were higher than expected.
- Vending supplies were higher than expected but there was a good inventory for the start of 2017.

2017 impact

SALARIES:

- A Director of Community Services was hired in November 2016.
- The fulltime position of Community Services Assistant was approved by Council.
- Salaries for the two positions have been shared through the Recreation facilities departments which is reflected in the increase in salaries in the 2017 budget.
- Salaries have been readjusted to reflect true salary costs for the Maxville Sports Centre with the expected return to full active duty of one of the employees from a sick leave.
- Salaries for the Equipment Operators, the General Labourers and the Casuals have been distributed according to the expected needs of each facility.

SPORTSFIELD EXPENSES

• Sportsfield expenses were adjusted to support the maintenance of the soccer and baseball fields at the Maxville Complex and the soccer fields at Island Park.

JANITORIAL SUPPLIES EXPENSES

• Economies of scale are expected for the janitorial supplies due to the change in supplier initiated in late 2016 / early 2017.

2017 Options:

N/A (unless Council wishes to revisit the levels of service in this cost area).





Economic Development



Budget Highlights

General:

This area contains the costs related to:

- the Economic Development Officer position
- the Glengarry branding account that is essentially a budget for external marketing
- some advertising for local public meetings, special events,
- the Community Improvement Plan Program
- the Community Grants Program
- the development of the Historic Culture Tour
- the Heritage Registry Program

2016 Accomplishments:

- · CIP was adopted in February 2016.
 - o 13 applications were approved (1 was repealed) for a total of 12 applications in 2016
 - 8 applicants partook in \$74,774 worth in interest free loans
 - \$22,668.23 in grants were paid out from the \$80,000 fund as of December 31, 2016
 - \$57,331.77 was transferred to the CIP reserve for disbursement within the applicants' 18 months grant period
- New Christmas snowflakes were installed on in Downtown Alexandria
- Maxville repurposed older Christmas decorations which were hung on Main Street
- Truck traffic optional by-pass was implement with assistance from the United Counties of SD&G
- \$21,000 in funding was obtained through the Ontario Trillium Foundation for the Historical Culture Tour.
- The members of the Arts, Culture and Heritage Committee very active in working on the Historical Culture Tour and the Heritage Registry
- \$18,250 in funding was obtained through the Canada Infrastructure 150 Program to embellish and add an interpretive panel to Mill Square

Variances:

N/A

2017 impact:

- A Director of Community Services was hired in November 2016.
- The fulltime positions of Economic Development Officer and Community Services Assistant were approved by Council.
- Salaries for the three positions have been shared through the Recreation facilities departments and the Economic Development Department which is reflected in the increase in salaries in the 2017 budget.
- There will be overlap between the present Economic Development incumbent and the newly appointed Economic Development and Communications Officer which is reflected in the increase in salaries in the 2017 budget (FTE of 7 days a week for 12 weeks).
- A small increase to the Meetings account is related to the 12 CIPAC and 12 Arts, Culture & Heritage payments made as honoraria to the Committee Members.
- The training budget was increase to reflect a new incumbent in the position of Economic Development and Communications Officer.
- The Advertising and Publicity & Promotion accounts were combined under Advertising.
- There are no plans to hire consultants for the CIP project.
- CIP Operating expenses include costs relating to Public Consultation that is required for the review of the CIP planned in the fall.

2017 Options:

The 2017 budget includes an assumption that \$60,000 will be needed for the CIP incentives, with 50% coming from the Working Funds Reserve and 50% from the tax levy (i.e., \$30,000 from levy and \$30,000 reserves). This amount of \$60,000 includes allowances for permits and minor variances.

	- Capital 2017		-	DRAFT #2				
GL# 1-5-7200)-8000 							
				2017				
				Budget				
				Reserves				
1		Island Park - Main Walkway	65,000		65,000 main walkway and lighting	•		
2		Various Improvements	35,000		35,000 tweak gate/entrance, relocate shed(s), signage, rai	sad flower hade re-	of on gazob	ac & bandicha
3		Fireman's Island	5,000		5,000 remove gazebo, landscape, benches	sed nower beas, rot	n on gazen	22 of Datio 2116
					and the contract of the contra		4 4	
4		Playgrounds	75,000	-75.000	0 reserves - cash in lieu of parklands			
4 5		Playgrounds Water Reel Hose	75,000 10,000	-75,000	0 reserves - cash in lieu of parklands 10.000 ARA dedicate some funds ?			
. 4 5 6		The Control of the Co	75,000 10,000 5,000	-75,000	10,000 ARA dedicate some funds ?			
4 5 6 7		Water Reel Hose	10,000	-75,000 - -	10,000 ARA dedicate some funds ? 5,000 oid stands are unstable	· · · · · · · · · · · · · · · · · · ·		
4 5 6 7 8		Water Reel Hose Bleachers for Soccer Field	10,000 5,000	-75,000 : : 	10,000 ARA dedicate some funds? 5,000 old stands are unstable 10,000 4 goals for 2 large soccer fields	· · · · · · · · · · · · · · · · · · ·		
4 5 6 7 8 9		Water Reel Hose Bleachers for Soccer Field Goals for Soccer Field	10,000 5,000 10,000	-75,000 ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ;	10,000 ARA dedicate some funds ? 5,000 oid stands are unstable			

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Maxville Are GL# 1-5-7100-	na - Capital 201 -8000	7 》经验	DRAFT #2
	24-Jan-17 Pre-Approved		
÷		7	2017
ltem		Description	Budget
1	X	Condenser with glycol loop APPROVED	90,000
2		HalDRenovations (walls, curtains and decorations)	10,000
		Trotal	100,000

im Horton	's Dome - Capita	al 2017	DRAFT #2					
L# 1-5-7300	-8000							
Item	24-Jan-17	Description	2017					
	Pre-Approved		Budget					
1		New Cover - See below	10,000	Fundraising Assou	nt Transfer for	D		
		2nd Instalment	10,000	Fundraising Accou	ni - Transfer fro	m Reserves		
2		Tractor for Snow Removal	26,000	Sensitive Snow Rei	moval around t	he Dome		
				(and summer maintenance at the park)				
			<u>36,000</u>					
		Budget 2016 was as follows			-			
		New Cover - Defective	20.520	O P				
		New Cover - Defective		Our Portion Only	<i>f</i> :			
		*		possible long term	inancing			
				interest free instalments for 3 years with nominal rate for the balance				
				50,000 less 20,000 credit plus HST (selling membrane back to The Farley Group)				5. I. O. V
				- 1,130 1033 20,000	credit plus 1131	(seming membran	ie back to The	rariey Group)
				Three instalments (July 2016, July	2017 and July 201	(8)	

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Account Code: 1-3-7200-????

To 1-4-7200-???? Fiscal Year : 2017

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			-		
Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL	FUND				
Revenue					
ISLAND PARK R	REVENUES				
1-3-7200-3000	ISLAND PARK - WAGE SUBSIDY	-2,000	0	0	
1-3-7200-4100	ISLAND PARK - GRASS MOWING REVENUE	-4,000	-6,870	0	
1-3-7200-4101	ISLAND PARK - FIELD LINING SPORTSFIELD R	-10,000	-12,394	-12,000	
1-3-7200-7181	ISLAND PARK - GSP DIRECTOR FEES	-8,440	-6,858	0	
1-3-7200-7503	ISLAND PARK - GRANTS	0	0	0	
1-3-7200-7711	ISLAND PARK - CANTEEN REVENUE	0	0	0	
1-3-7200-7748	ISLAND PARK - DUMPING STATION	-500	-292	0	
1-3-7200-7749	ISLAND PARK - PEDDLE BOAT RENTAL	0	0	0	
1-3-7200-7750	ISLAND PARK - CAMPING REVENUE	0	0	0	
1-3-7200-7751	ISLAND PARK - HALL RENTAL	-10,000	-8,524	-8,500	
1-3-7200-7752	ISLAND PARK - DAY CAMP REGISTRATION	-10,000	-12,334	-13,500	
1-3-7200-7753	ISLAND PARK - OTHER REVENUE	0	-753	-750	
1-3-7200-7754	ISLAND PARK - OTHER FUNDING	0	0	0	
1-3-7200-8003	PARK - REC. INCLUSION FUND	0	-1,122	-1,500	
1-3-7200-8004	ISLAND PARK - SPECIAL EVENTS/FESTIVALS	0	0	0	
1-3-7200-8100	ISLAND PARK - FINANCE CAPITAL	0	0	0	
	Total ISLAND PARK REVENUES	-44,940	-49,147	-36,250	
	Total Revenue	-44,940	-49,147	-36,250	
Expense		,		-00,200	
ISLAND PARK					
1-4-7200-1010	ISLAND PARK - WAGES	110,000	102,049	76,269	
1-4-7200-1015	ISLAND PARK - JOB CONNECT WAGES	0	0	0	
1-4-7200-1110	ISLAND PARK - BENEFITS	27,000	30,224	25,347	
1-4-7200-1210	ISLAND PARK - WSIB CLAIMS PAID	0	0	0	
-4-7200-1225	ISLAND PARK - INSURANCE	6,525	6,211	6,500	
-4-7200-1501	ISLAND PARK - LTD AQUATIC EQUIPMENT	0	0	0,500	
-4-7200-2019	ISLAND PARK - JOB CONNECT - EXPENSES	0	0	0	
-4-7200-2021	ISLAND PARK - CLOTHING ALLOWANCE	1,500	1,306	1,500	
-4-7200-2025	ISLAND PARK - MILEAGE & TRAVEL	1,500	558	1,000	
-4-7200-2026	ISLAND PARK - MEETING ATTENDANCE	750	360		
-4-7200-2027	ISLAND PARK - INSURANCE CLAIMS	0	0	750	
-4-7200-2028	ISLAND PARK - BOOK KING SOFTWARE	0	231	0	
-4-7200-2030	ISLAND PARK - SPORTSFIELDS EXPENSE	10,000		1,000	
-4-7200-2035	ISLAND PARK - CONF/WORKSHOP/TRAINING	3,000	3,312	8,000	
-4-7200-2049	ISLAND PARK - CELL PHONE	750	3,512	3,500	
-4-7200-2050	ISLAND PARK - TELEPHONE	500	1,197	1,000	
-4-7200-2051	ISLAND PARK - COURIER		659	500	
-4-7200-2055	ISLAND PARK - ENBRIDGE	3.500	43	0	
-4-7200-2056	ISLAND PARK - HYDRO	2,500	2,178	2,500	
-4-7200-2057	ISLAND PARK - WATER/SEWER	14,000	12,505	15,000	
-4-7200-2065	ISLAND PARK - WATER/SEWER ISLAND PARK - OIL FURANCE	20,000	3,987	15,000	
-4-7200-2120	ISLAND PARK - OFFICE SUPPPLIES	0	0	0	(m)
		1,000	120	500	44

Account Code: 1-3-7200-???? To 1-4-7200-???? Fiscal Year : 2017

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1-4-7200-2124	ISLAND PARK - HOUSEKEEPING & JAN. SUPP	2,000	3,519	1,700	
1-4-7200-2125	ISLAND PARK - MATERIALS/SUPPLIES	6,000	1,819	3,000	
1-4-7200-2128	ISLAND PARK - VANDALISM REPAIRS	1,000	999	1,000	
1-4-7200-2130	ISLAND PARK - COMPUTER EQUIPT & SUPPLIES	500	834	1,250	
1-4-7200-2210	ISLAND PARK - LEGAL FEES	0	1,015	0	
1-4-7200-2300	ISLAND PARK - ADVERTISING	3,000	1,429	1,500	
1-4-7200-2366	ISLAND PARK - BUILDING MAINT/SUPPLIES	6,000	9,006	6,000	
1-4-7200-2368	ISLAND PARK - EQUIPMENT MAINT/SUPLIES	10,000	8,092	8,000	
1-4-7200-2399	ISLAND PARK - VEHICLE MAINTENANCE	1,500	2,088	2,500	
1-4-7200-2400	ISLAND PARK - GAS/OIL/DIESEL	6,500	3,630	5,000	
1-4-7200-2410	ISLAND PARK - MEMBERSHIP FEES	0	1,775	2,000	
1-4-7200-3010	ISLAND PARK - EQUIP RENT EOS 2000 SYSTEM	2,500	570	1,000	
1-4-7200-3011	ISLAND PARK - WEED HARVESTER COSTS	0	4,092	5,000	
1-4-7200-4005	ISLAND PARK - LANDSCAPING/FLOWERS	3,000	3,594	5,000	
1-4-7200-4010	ISLAND PARK - CONTRACTS/CONTRACTED SERV	2,000	1,669	3,000	
1-4-7200-4100	ISLAND PARK - GRASS MOWING	0	0	0	
-4-7200-4101	ISLAND PARK - GRASS CUTTING MRA GROUPS	0	0	0	
1-4-7200-4102	ISLAND PARK - TREE REMOVAL	15,000	14,341	0	
-4-7200-4105	ISLAND PARK - WEED CONTROL	0	0	0	
-4-7200-4106	ISLAND PARK - FIREMAN'S ISLAND PAV & GAZ	0	0	0	
-4-7200-4107	ISLAND PARK - SPEC GRANTS - DISBURSEMENT	0	0	0	
-4-7200-4108	ISLAND PARK - GOOSE MANAGEMENT STRATEGY	0	4,198	0	
-4-7200-4109	ISLAND PARK - MILL POND - ISLAND CLEANUP	5,000	0	2,000	
-4-7200-4131	ISLAND PARK - DAY CAMP PROJECT-EXPENSES	1,000	10,562	2,000	
-4-7200-5009	ISLAND PARK - DUMPING STATION	0	0	0	
-4-7200-5010	ISLAND PARK - OPERATING EXPENSES	2,000	129	0	
-4-7200-7711	ISLAND PARK - CANTEEN SUPPLIES	0	0	0	
-4-7200-7850	ISLAND PARK - AMORTIZATION EXPENSE	0	0	0	
-4-7200-7911	ISLAND PARK - RECOVERABLE COST	0	0	0	
-4-7200-8003	ISLAND PARK - REC. INCLUSION FUND	0	0	2,000	
-4-7200-8004	ISLAND PARK - SPECIAL EVENTS/FESTIVALS	0	1,522		
-4-7200-8005	ISLAND PARK - CAP EXPENDIT-PARK PROJECT	0	0	1,500	
4-7200-9000	ISLAND PARK - TRANSFERS TO RESERVES	0	0	0	
	Total ISLAND PARK	266,025	243,335	211,816	
	Total Expense	266,025	243,335	211,816	
	Total GENERAL FUND	221,085	194,188	175,566	

Account Code: 1-3-7100-????

1-4-7100-2057

MSC - WATER/SEWER

To 1-4-7100-????



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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL	FUND				
Revenue					
	MPLEX REVENUES				
1-3-7100-3000	MSC - WAGE SUBSIDY	0	0	0	
1-3-7100-7121	MSC - LABOUR SERVICES TO GSP	0	-348	0	
-3-7100-7122	MSC - DONATIONS	0	-50	0	
-3-7100-7181	MSC - GSP DIRECTOR FEES	-7,237	-5,878	0	
-3-7100-7503	MSC - GRANTS	0	0	0	
-3-7100-7710	MSC - HALL RENTAL	-7,000	-8,326	-7,000	×
-3-7100-7711	MSC - CANTEEN	-40,000	-34,656	-35,000	
-3-7100-7712	MSC - BAR RECEIPTS	-15,000	-7,552	-10,000	
-3-7100-7713	MSC - PRO SHOP	-2,000	-2,328	-2,000	
-3-7100-7714	MSC - PEPSI MACHINE	-3,000	-2,938	-3,000	
-3-7100-7715	MSC - BALL FIELDS RENTS	-500	-562	-500	
-3-7100-7716	MSC - ADVERTISING	-4,400	-5,078	-5,000	
-3-7100-7717	MSC - VIDEO GAMES/MOVIES	0	0	0	
-3-7100-7718	MSC - BOARDROOM RENTAL	0	0	0	
-3-7100-7719	MSC - OTHER REVENUES	0	-1,387	0	
3-7100-7720	MSC - ICE RENTAL	-180,000	-162,281	-170,000	
3-7100-7721	MSC - OTHER ICE RENTALS	0	-697	0	
-3-7100-7901	MSC - TRANSFER FROM UCO	-15,000	-15,000	0	
3-7100-8100	MSC - FINANCE CAPITAL	0	0	0	
	Total MAXVILLE COMPLEX REVENUE	-274,137	-247,081	-232,500	
	Total Revenue	-274,137	-247,081	-232,500	
Expense	DI EX EXPENSES				
4-7100-1010	PLEX EXPENSES MSC - WAGES	240.000	400 700		
4-7100-1110	MSC - BENEFITS	210,000	188,703	197,000	
4-7100-1210	MSC - WSIB CLAIMS PAID	73,000	63,982	62,300	
4-7100-1225	MSC - INSURANCE	10.925	0	0	
4-7100-1505	MSC - LTD PAYMENTS	10,825	10,772	11,310	
4-7100-1510	MSC - LTD PAYMENT - INTEREST	0	0	0	
4-7100-2020	MSC - HEALTH & SAFETY	0	0	0	
4-7100-2021	MSC - WORK BOOTS & CLOTHING	600	493	600	
4-7100-2025	MSC - MILEAGE & TRAVEL	2,000	350	1,500	
4-7100-2026	MSC - MEETING ATTENDANCE	200	655	500	
1-7100-2027	MSC - INSURANCE CLAIMS	0	0	0	
I-7100-2028	MSC - BOOK KING SOFTWARE	0	0	0	
I-7100-2030	MSC - SPORTSFIELDS EXPENSES	0	227	1,000	
4-7100-2035	MSC - CONFERENCES/ WORKSHOPS/TRAINING	1,000	2,000	2,000	
I-7100-2049	MSC - CELL PHONE	1,000	3,729	4,000	
4-7100-2050	MSC - TELEPHONE	600	532	700	
4-7100-2055 4-7100-2055	MSC - ELEPHONE MSC - ENBRIDGE	500	-32	100	
4-7100-2055 4-7100-2056		0	83	200	
1-7100-2056 1-7100-2057	MSC - HYDRO MSC - WATER/SEWER	100,000	95,953	110,000	(41.
100-2007	IVIOL - VVATER/SEWIER	4 000	4 00-		1 Thin

1,800

1,895

2,000

Account Code: 1-3-7100-????

To 1-4-7100-???? Fiscal Year : 2017

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Account Code	Account Description	2016	2016	2017
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET
1-4-7100-2065	MSC - OIL FURANCE	30,000	13,805	20,000
1-4-7100-2110	MSC - TOOLS	300	67	300
1-4-7100-2120	MSC - OFFICE SUPPLIES	1,500	193	500
1-4-7100-2124	MSC - HOUSEKEEPING & JANITORIAL SUPP	6,000	7,651	6,000
1-4-7100-2125	MSC - MATERIALS/SUPPLIES	4,500	2,466	4,500
1-4-7100-2126	MSC - HALL SUPPLIES	8,000	5,731	8,000
1-4-7100-2127	MSC - PEPSI SUPPLIES	2,500	4,393	3,000
1-4-7100-2130	MSC - COMPUTER FEES & EQUIP.	500	3,084	1,000
1-4-7100-2210	MSC - LEGAL FEES	0	993	0
1-4-7100-2300	MSC - ADVERTISING	2,000	1,054	2,000
1-4-7100-2366	MSC - BUILDING MAINTENANCE/GROUND MTCE	55,000	43,483	40,000
1-4-7100-2367	MSC - PROPANE	20,000	12,447	15,000
1-4-7100-2368	MSC - EQUIPMENT MTCE	15,000	5,636	15,000
1-4-7100-2369	MSC - MAINTENANCE COSTS	0	556	0
1-4-7100-2399	MSC - VEHICLE MAINTENANCE	0	0	0
1-4-7100-2410	MSC - ASOCIATION & MEMBERSHIP FEES	700	709	700
1-4-7100-2564	MSC - PRO SHOP	1,000	1,242	1,000
1-4-7100-4010	MSC - CONTRACTS/CONTRACTED SERVICES	5,000	5,125	5,000
1-4-7100-4100	MSC - GRASS CUTTING	0	0,120	0
1-4-7100-5010	MSC - OPERATING EXPENSES	1,000	214	0
1-4-7100-5120	MSC - SNOW REMOVAL	5,000	7,335	5,000
1-4-7100-7711	MSC - CANTEEN SUPPLIES	20,000	15,348	16,000
1-4-7100-7850	MSC - AMORTIZATION EXPENSE	0	0	0
1-4-7100-7911	MSC - RECOVERABLE COST	0	0	0
-4-7100-8003	MSC - SPECIAL PROJECT/INNOVATIVE	0	0	0
-4-7100-9000	MSC - TRANSFERS TO RESERVES	0	0	0
	Total MAXVILLE COMPLEX EXPENSE	579,525	500,874	536,210
	Total Expense	579,525	500,874	536,210
	Total GENERAL FUND	305,388	253,793	303,710

Account Code: 1-3-7300-????

To 1-4-7300-???? Fiscal Year : 2017



GL5220

Date: Mar 23, 2017

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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1 GENER	AL FUND				
Revenue					
	NGARRY INDOOR COMPLEX				
1-3-7300-3000	DOME - WAGE SUBSIDY	0	0	0	
-3-7300-3003	DOME - GSLAGREEMENT	0	0	0	
-3-7300-4100	DOME - GLENG. WOMEN'S VOLLEYBALL	0	-2,744	-3,000	
-3-7300-4101	DOME - ADVERTIZING REVENUE	-1,500	-1,745	-1,500	
-3-7300-4102	DOME - TENNIS REVENUES	-12,000	-16,555	-16,000	
-3-7300-4103	DOME - TRACK REVENUES	-20,000	-22,182	-20,000	
-3-7300-4104	DOME - FIELD REVENUES	-47,684	-39,926	-39,471	
-3-7300-4105	DOME - VENDING REVENUES	-7,000	-2,637	-3,000	
-3-7300-4106	DOME - LAWN BOWLING	0	-217	-200	
-3-7300-4110	DOME - BIRTHDAY PARTIES	0	-2,498	-3,000	
-3-7300-7122	DOME - DONATIONS	-1,000	-3,101	-1,000	
-3-7300-7181	DOME - GSP DIRECTOR FEES	-8,440	-6,858	0	
-3-7300-7713	DOME - PRO SHOP REVENUE	-1,000	-3,325	-500	
-3-7300-7750	DOME - REGISTRATION FEES	0	0	-1,000	
-3-7300-7753	DOME - OTHER REVENUE	0	-15	0	
-3-7300-7754	DOME - NAMING RIGHTS - TIM HORTON	-5,000	-5,000	-5,000	
-3-7300-7755	DOME - FLAG FOOTBALL LEAGUE	0	-3,417	-3,500	
-3-7300-8100	DOME - FINANCE CAPITAL	0	0	0	
	Total DOME - GLENGARRY INDOOR	-103,624	-110,220	-97,171	
	Total Revenue	-103,624	-110,220		
Expense		100,027	-110,220	-97,171	
DOME - GLEN	IGARRY INDOOR COMPLEX				
-4-7300-1010	DOME - WAGES	91,300	76,866	114,000	
-4-7300-1110	DOME - BENEFITS	15,260	11,435	26,287	
-4-7300-1225	DOME - INSURANCE	1,050	1,000	1,066	
-4-7300-2021	DOME - CLOTHING ALLOWANCE	750	545	750	
4-7300-2025	DOME - MILEAGE	0	517	1,250	
-4-7300-2027	DOME - CLAIMS INSURANCE	0	0	0	
4-7300-2028	DOME - BOOK KING SOFTWARE	0	227		
4-7300-2030	DOME - SPORTS EQUIP & SUPPLIES	6,000	916	1,000	
4-7300-2035	DOME - TRAINING/CONFERENCE	0	1,028	2,000	
4-7300-2049	DOME- CELL PHONE	250	649	1,100	
4-7300-2050	DOME - TELEPHONE	1,000	390	800	
4-7300-2055	DOME - ENBRIDGE	32,500	26,332	300	
4-7300-2056	DOME - HYDRO	25,000		28,000	
4-7300-2057	DOME - WATER/SEWER	1,500	21,366	23,000	
4-7300-2120	DOME - OFFICE SUPPLIES	* ************************************	1,100	1,500	
4-7300-2124	DOME - JANITORIAL SUPP & HOUSEKEEPING	1,500 750	1,093	1,000	
4-7300-2125	DOME - SUPPLIES		1,635	1,500	
4-7300-2127	DOME - VENDING SUPPLIES (PEPSI)	1,000	610	1,000	
4-7300-2130	DOME - COMPUTER EQUIPT & SUPPLIES	5,000	1,377	1,500	
	DOWN OTEN EQUIFT & SUPPLIES	500	1,447	500	

0

770

DOME - LEGAL FEES

1-4-7300-2210

Account Code: 1-3-7300-????

To 1-4-7300-???? Fiscal Year : 2017



GL5220

Date: Mar 23, 2017

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Time: 9:39 am

Account Code	Account Description	2016	2016	2017
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET
1-4-7300-2300	DOME - ADVERTISING	2,000	1,664	1,250
1-4-7300-2366	DOME - BLDG/PROP MAINT/SUPPLIES	12,000	17,039	12,000
1-4-7300-2368	DOME - EQUIPMENT MTCE	2,000	783	2,000
1-4-7300-2371	DOME - REFEREE	1,000	450	1,500
1-4-7300-2399	DOME - VEHICLE REPAIRS	0	267	500
1-4-7300-2410	DOME - MEMBERSHIP FEES	0	55	100
1-4-7300-2564	DOME - PRO SHOP EXPENSES	1,000	0	0
1-4-7300-4000	DOME - VOLLEYBALL EXPENSE	0	42	850
-4-7300-4005	DOME - LANDSCAPING	1,000	0	2,000
-4-7300-4010	DOME - CONTRACTED SERVICES	0	0	2,000
-4-7300-4100	DOME - GRASS CUTTING	0	0	0
-4-7300-4110	DOME - BIRTHDAY SUPPLIES	0	1,613	1,750
-4-7300-5010	DOME - OPERATING EXPENSES	500	47	0 1,750
-4-7300-5120	DOME - SNOW REMOVAL	2,000	1,247	
-4-7300-7755	DOME-FLAG FOOTBALL	0	0	1,000
-4-7300-7911	DOME - RECOVERABLE COST	0	0	0
-4-7300-9000	DOME - TRANSFER TO RESERVES	0	0	0
		<u> </u>		
	Total DOME - GLENGARRY INDOOR	204,860	172,510	229,503
	Total Expense	204,860	172,510	229,503
	Total GENERAL FUND	101,236	62,290	132,332



Recreation Dept. – Glengarry Sports Palace



Budget Highlights

General:

While the GSP budget is managed by the Glengarry Sports Palace Board the net cost of operating and capital is borne 75% by the Township of North Glengarry and hence a summary sheet has been prepared. Further, since the fall of 2016 the Township of North Glengarry Director of Community Services manages the day to day operations of the GSP.

2016 Accomplishments:

- Rink Seal Pro was incorporated into the brine solution as a stop-gap measure to repair brine
 leakage. It has in large part been success though we have noticed a slight reduction in brine over the
 last few months. Staff continues to monitor the situation closely with the supplier given that the
 product is still under warranty.
- Elevator repairs triggered bringing the elevator up to code.
- Overall operations, revenue targeting and cost controls have improved. A minor surplus is expected.
- The Community Hall underwent an overhaul and the change, in combination with the lack of large rental facilities in the area, resulted in an increase amount of bookings.
- The bar management has been handled internally. As a result, we are seeing more requests for rentals including bar services.

2016 Variances:

SALARIES:

• Salaries were higher than expected in part due to the transfer of the Maxville Equipment Operator to the Glengarry Sports Palace.

BUILDING MAINTENANCE:

- Elevator repairs, the addition of Rink Seal Pro, the replacement of the brine pump and the pump for the condenser caused over expenditures in the building maintenance by \$41,000.
- It is important to note that capital expenses are incorporated in the operating budget for the Glengarry Sports Palace. If Capital items were removed, the surplus would have neared \$54,000.



2017 impact:

- A Director of Community Services was hired in November 2016.
- The fulltime position of Community Services Assistant was approved by Council.
- Salaries for the two positions have been shared through the Recreation facilities departments, including the Glengarry Sports Palace which is reflected in the increase in salaries in the 2017 budget.
- While there is some uncertainty re. the level of contribution from the Township of South Glengarry to support the Glengarry Sports Palace, the Township of North Glengarry is working on the basis of the existing contract. Should that change in the future, the Township will deal with that accordingly mid-year.

2017 Options:

- Discussions will be undertaken with South Glengarry to determine a mutually satisfactory funding formula in 2017.
- The total net surplus of approximately \$13,000 at year-end for the GSP was returned to North Glengarry Council who approved applying its share towards the 2017 Capital Expenses proposed for the Palace. It is expected that South Glengarry will do the same.



Public Works Department

Budget Highlights 2017

Public Works Department

2016 CAPITAL HIGHLIGHTS

2016 was a successful year for the Public Works Department. The majority of the capital projects were completed and on budget. The abundance of projects and issues that came up throughout the year caused an overall delay in the total capital program, but staff managed to get everything completed.

Globally, the 2016 capital came in under budget between all of the sub-departments. There are a couple of projects identified below that will fall in to 2016, but are underway.

2016 ROADS:

HARDTOP MAINTENANCE - \$400,000

- McCormick Rd. Bridge grade correction and paving \$15K Complete
- Crack Milling and Patching (hardtop preservation measures) on the entirety of McCormick Rd., Tannery Rd., Lochinvar Rd. Old Military Rd., Lorne School Rd. and Brodie Rd. \$145K - Complete
- Dornie Rd. 2 km surface treatment \$71K Complete
- > Concession 5 was overlaid with a skin patch of asphalt \$40K Complete
- Crack Sealing and Shouldering were not completed and folded in to the hardtop program due to tender pricing and available budget.
- Lochinvar Rd. slope stabilization project was completed to correct a major safety issue with respect to the erosion of the roadway from the river below. \$37K

FLEET - \$284,928

- Fleet upgrades proving successful as the maintenance budget was reduced from \$150K to \$130K budget to budget.
- > 34 Tonne Replacement \$34K
- > Sidewalk Tractor Replacement \$142K, results in the reduction in overall fleet units by 1.
- Grass Cutting Tractor \$80K, replaced small 1980's unit, improved speed and efficiency of cutting program.

BRIDGES AND LARGE CULVERTS - \$463,000

Bridge program has proven extremely successful due to staff's ability to complete work in-house. Council's support on this initiative saved the Township roughly \$1 million in 2016 based on consultant's estimates. See table below:



Structure #	Structure Name and Activity	Engineer's Estimate	Budget	Actual Cost
13-C	Skye Rd. Culvert - Replacement	\$184,000	\$30,000	\$6,505
13-B	Skye Rd. Culvert Replacement	\$157,000	\$30,000	\$7000
41	McIntee Rd. Bridge - Replacement	\$456,000	\$70,000	\$11,797
65	Con. 7 Double Culvert – Replacement(s)	\$436,000	\$100,000	\$18,751
17	Frasier Rd. – Rehab vs Replacement Study	\$30,000	\$130,000	\$12,145
N/A	Military Rd. Culvert – Done in 2015, pay in 2016	\$ N/A	\$40,000	\$38,650
N/A	Guard Rails	\$ N/A	\$63,000	\$64,686
49	Irvine Rd.	\$441,500	Not planned	\$10,974.27
N/A	Loan Payout to retire LTD	N/A	Not planned	\$206,520.71
	Total	\$1,704,500	\$463,000	\$377,029.98

Staff completed structure #49 with excess funds not used in the 2016 budget. Further, a long term debt was retired using unspent capital funds within the bridge program which frees up those funds for further capital investment. While the total actual cost is \$377K+, the actual planned construction work for 2016 was completed far below consultant's estimates.

SIDEWALK REPLACEMENT PROGRAM incl. MCDOUGALD ST. SIDEWALK - \$341,635

- Total Cost: \$328,503
- Over 1km of deficient sidewalk replaced resulted in a reduction of significant liabilities on the Township's books. Works were completed in various hamlets, Glen Robertson and Alexandria.
- While McDougald sidewalk was completed much later than anticipated, it was the result of various technical and engineering related issues as well as drainage infrastructure replacements.
- In the end, the project successful, coming in under budget and a definite example of County and Municipal forces working together to save time and money.

GRAVEL RESURFACING - \$296,047

- Resurfaced roughly 80% of the gravel roads within the Township with a skin coat of gravel. \$291K
 Complete
- This item will be moving from operating to capital for 2017 and will be substantially less costly as there will not be a transfer from reserves or other funds available to cover the cost as the focus is on hardtop surfaces as per the Road Needs Study.

2016 LANDFILL:

ACCESS AND FILL LOCATION

- Due to the landfill reaching its specific height limitation, a new road and access was constructed on the south side of the landfill in order to start filling the face of the waste pile.
- A fill plan was implemented in order to ensure a 4:1 slope and allow for more cost effective closure when the landfill will be at capacity 30+ years from now.
- Approx. \$12K from the operating budget, but essentially is a capital expense.

(54)

LANDFILL OPTIONS REPORT - \$8,000

- A report was completed which outlined Council's options for landfilling waste after the unexpected report on the Alexandria Landfill reaching its capacity.
- Ultimately it was determined that the Township would repair the Township compactor at a cost of around \$30K and continue to fill the Glen Robertson Landfill

2016 RARE:

REPLACEMENT OF STORAGE TRAILERS - \$7,632

> The ability to find an inexpensive trailer and complete some minor repairs on another unit prevented this expenditure from being required. - Complete

MATERIAL WASTE DEPOSIT - \$10,000

This activity is being completed in the winter of 2017 due to soft and wet conditions at the landfill. Once the ground is frozen, the trucks and equipment and move this material in to the site. – Not complete

2016 DRAINAGE:

BUREAU RD. MUNICIPAL DRAIN - \$430,000

- > This drainage project is slow moving. Between residents opposed to the drain and an original engineering firm that did not have a firm grasp on the process, this drain has taken longer than expected.
- Engineering is complete; reports have been delivered to residents affected.
- Construction remains to start and be completed, hopeful to start in July of 2017.

2017 CAPITAL HIGHLIGHTS

2017 is a challenging year for Public Works. With some larger projects carrying over such as the lagoon environmental assessment, the goal for 2017 is once again to come in as close to budget as possible for capital and reduce costs wherever possible.

There will be significant investment in hardtop roads which is a result of the road needs study findings. A grant from the Province's OCIF formula based funding program over the next 3 years will permit the Township to resurface approximately 12km of surface treated roads that are considered in failed condition.



2017 ROADS:

HARDTOP MAINTENANCE - \$414,875

\$837,156

FAILED ROAD RESURFACING - 422,281

With a focus on pavement preservation, staff intends to expand the life of the existing road network where the roads are in good condition. This will result in major cost avoidance later due to the exponential growth in rehabilitation costs on hardtop roadways.

Further, the Township receives OCIF funding in the amount of \$422,281 over the next 3 years, paid in three different installments. The decision was made by Council to attribute all of the funds to the road network in 2017 in order to take advantage of economies of scale.

Hardtop Maintenance Budget					
STREET NAME	FROM	то	KM	TYPE OF CONSTRUCTION	2017
St. James Street	Boundary Road, E. Westerly	County Road 34	0.20	40mm HL3, iron adjustments, milling	\$31,400
St. James Street	Bishop Road	Boundary Road	0.20	40mm HL3, iron adjustments, milling	\$31,400
Victoria Street, E.	County Road 34, easterly	Bishop Street	0.30	40mm HL3, iron adjustments, milling	\$47,100
Victoria Street, E.	Bishop Street, easterly	Boundary Road, East	0.10	40mm HL3, iron adjustments, milling	\$15,700
Bishop Street	Lochiel Street, southerly	Victoria Street	0.20	40mm HL3, iron adjustments, milling	\$31,400
Bishop Street	Victoria Street, E.	St. James	0.20	40mm HL3, iron adjustments, milling	\$31,400
Bishop Street	County Road, Lochiel Street, N.	Peel Street, E.	0.10	40mm HL3, iron adjustments, milling	\$15,700
Bishop Street	Peel Street, E.	Center Street	0.50	40mm HL3, iron adjustments, milling	\$78,500
Bishop Street	Center Street	Kenyon Street, E.	0.10	40mm HL3, iron adjustments, milling	\$15,700
Bishop Street	Kenyon Street, E.	St. George Street, E.	0.10	40mm HL3, iron adjustments, milling	\$15,700
Bishop Street	St. George Street, E.	Kincardine Street	0.10	40mm HL3, iron adjustments, milling	\$15,700
	Total	-	2.1	, , , , , , , , , , , , , , , , , , , ,	\$329,700

STREET NAME	FROM	то	KM	TYPE OF CONSTRUCTION	2017
Kenyon Con. 2	0.3 km E of Cty Rd. 20	1.8 km E of Cty Rd. 20	1.0	Pulverizing 150mm, double surface, culvert replacements	\$36,000
Loch Garry Rd.	Kenyon Con. 2	1.8 km N of Kenyon Con. 2	1.8	Pulverizing 150mm, double surface, culvert replacements	\$70,000
Kenyon Con. 4	Dornie Rd.	Auld MacMillan Rd.	2.5	Pulverizing 150mm, double surface, culvert replacements	\$97,000
Kenyon Dam Rd.	Kenyon Con. 2	Kenyon Con. 1	1.4	Pulverizing 150mm, double surface, culvert replacements	\$54,000
Delorme Crescent	Kenyon Dam Rd.	Kenyon Dam Rd.	0.4	Pulverizing 150mm, double surface, culvert replacements	\$11,000
Hope-Ouimet Rd.	Cty Rd. 21	Gore Rd.	3.6	Pulverizing 150mm, double surface, culvert replacements	\$139,000
MacMillan Rd.	Bush Rd.	Cty Rd. 21	2.2	Pulverizing 150mm, double surface, culvert replacements	\$83,000
	Total		12.9		\$490,000
	ALL WORKS TOTAL		15.0		\$819,700

^{**}Any residual funds will be utilized as contingency or to complete additional works identified in the Road Needs Study for 2018.**



GRAVEL RESURFACING - \$252,640

Roads to be resurfaced yet to be determined.

BRIDGE PROGRAM - \$391,270

The estimates below are primarily to do the work in-house where possible. Some of these estimates include minor engineering, geotechnical, permitting fees, approval fees etc. Where these same fees are broke out from the project, the structure is more significant and cannot be completed in-house.

- East Boundary Rd. Culvert \$156,710
- Frasier Rd. Bridge \$211,560
- ► Hope Ouimet Road Culvert \$23,000
- **Surplus funds will be used on additional structures within the bridge program should these projects come in under budget and time permitting.**

ROADS ¾ TONNE TRUCK - \$50,880

➤ Based on the Township Fleet Replacement Plan, this truck has been identified as reaching its 10 year lifespan. The ¾ Tonne trucks push snow and are workhorses for the Township, therefore these particular trucks are worked harder than the ½ tonnes.

EXCAVATOR - \$162,816

- > Approved for purchase in 2016 by Council, to be paid in the 2017 budget.
- Trailer and thumb are still required. Seeking used units or sale of surplus equipment to offset these purchases.

SIDEWALK REPLACEMENT PROGRAM - \$126,000

- Reduced from \$160,000 to accommodate budget.
- Staff intends to invest similar amounts for the next 4 years minimum, after which funds can be reduced and surplus funds can be repurposed to hardtop or gravel road maintenance.
- Sidewalk sections to be determined.

NEW PUBLIC WORKS FACILITY - \$100,000

- This will complete half of the initial works required to the facility. The other half has been deferred to meet budget limitations.
- This includes a new large entry door for large equipment and siding the building.

WORK MANAGEMENT PROGRAM - \$25,745

- This item is going to document road patrols, deficiency reporting and geotagging various elements.
- RFP will request integration to the website (if possible) to permit real time service requests and feedback to residents when the service request is complete. Along with photos, details etc.
- Requires mobile devices for all crew members which creates an operating increase in cell phones.
- Hardware required to eliminate Health and Safety issue as well due to issues with radio communications etc. while out of the equipment.



2017 LANDFILL:

While no specific capital projects are identified for the Landfill, the reserve function of the landfill funds the capital. For 2017, 2 items are required;

MONITORING WELLS - \$20,350

- Existing monitoring well funds have been expensed. There are 2 wells that are required to be completed this year.
- > Surplus funds will be utilized as Unfinanced Capital for additional wells as required by the MoE.

LAND PURCHASE - \$119,060

- > This item remains in the budget due to the fact that a purchase of land is required in 2017.
- This is an item funded through the reserves for the landfill.

2017 RARE:

Baler Panel Replacement - \$18,344

- Partial rebuild of existing baler.
- > Extends the life of the existing unit for about 10 years.
- Cost for new baler in excess of \$150,000.

HAZARDOUS WASTE CONCRETE PAD - \$4,070

In anticipation of Council opening the hazardous waste drop off facility, a concrete pad is required to contain the storage unit.

GATE REPLACEMENT - \$20,352

- As part of the MoE inspection.
- A gate is required to control and monitor authorized entry in to the facility.

PRIVACY SCREENING - \$4,070

Installation of graphic screening to increase the aesthetic appearance of the facility and to promote recycling.

BUNKER CONSTRUCTION - \$16,282

- Installation of concrete bunkers.
- Replaces the existing bunkers constructed out of baled recyclables.
- Increases aesthetic appearance of the facility.



2017 Drainage:

Bureau Rd. Municipal Drain - \$370,000

- > Includes construction and engineering costs based on preliminary engineer's report.
- Suspect costs come in much lower
- \succ To be assessed and apportioned out to the appropriate property owners.
- ${m ilde{
 u}}$ Council may want to consider financing the project over time to particular proponents.



2017 OPERATING HIGHLIGHTS

For Public Works, there isn't much that is being proposed differently from 2017. Significant changes are identified in this section.

To summarize, the following items are identified as challenges, new initiatives. Minor changes to the operating budget that reflect actual costs or smaller increases or decreases are captured in the detail of the rationale document.

CHALLENGES:

- Substantive increases in hydro costs across the board are being borne by the department for streetlights and buildings. Staff has proposed a generic 5% increase to offset this item.
- ➤ Wages increase by about 1.5% +/- for unionized staff.
- The Roads operating budget will decrease by about \$120K. This is due to moving the gravel program to capital, gas/diesel/oil costs staying low, equipment maintenance being reduced and brushing and trimming being eliminated.

NEW INITIATIVES:

- > Through the capital budget, staff has included an item for Work Management Software. This will impose an annual increase of about \$10,000 for mobile devices and an annual cost for the system license (\$8,000 to \$12,000).
- > Staff have incorporated a significant increase to the Township sweeping budget. This is in effort to eliminate or better control the weed growth between various road surfaces and sidewalks.

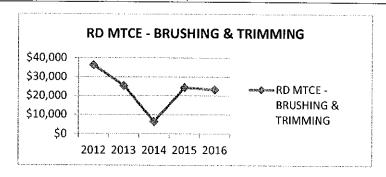


OPERATING BUDGET CHANGES

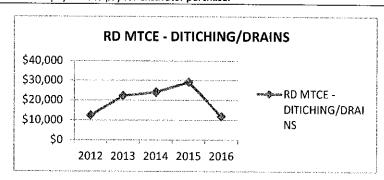
The following identifies significant changes to the existing budgets. The tables represent the <u>budget</u> to <u>budget</u> changes and the graphs identify the <u>actual costs</u> year to year.

ROADS - EXPENSES

Acct #	Description	2016 Budget	2017 Proposed
1-4-3012-4110	BRUSHING & TRIMMING	\$40,000	\$0
1-4-3101-7911	Repay Reserves	\$0	\$36,315

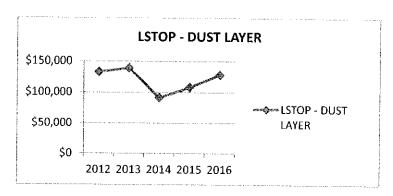


Acct #	Description	2016 Budget	2017 Proposed
1-4-3012-4200	DITICHING/DRAINS	\$20,000	\$0
1-4-3101-7911	Repay Reserves	\$0	\$18,158

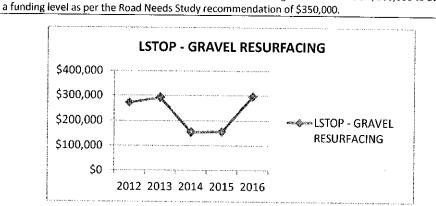


Acct #	Description	2016 Budget	2017 Proposed
1-4-3045-5205	Dust Layer	\$120,000	\$135,000
1-4-3045-5205 - Increased as per		\$120,000	\$135,000

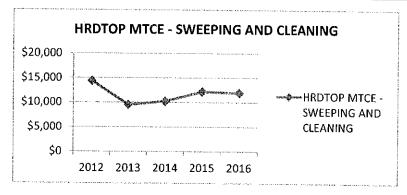




Acct #	Description	2016 Budget	2017 Proposed
1-4-3045-5210	Gravel Resurfacing	\$296,047	\$0
- Transfei	red to Capital expense. Capital expense for 2017 = \$2	266,000	<u> </u>
Keductii	on as 2016 used reserves. 2017 is increased from a re	egular investment of \$166,000) to attempt to get to



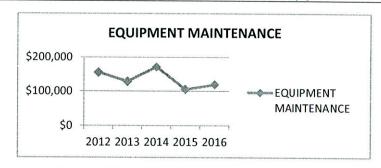
Acct #	Description	2016 Budget	2017 Proposed
1-4-3046-5194	Sweeping and Cleaning	\$12,000	\$40,000
- Increased to	o prevent excessive weed growth between road platform	and sidewalks.	



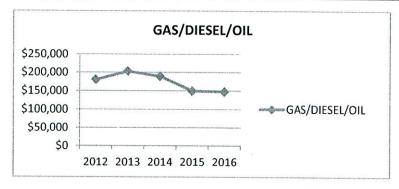
Description	2016 Budget	2017 Proposed
Lochiel St. PW Building	\$0	\$11,000
		2010 Budget

Acct #	Description	2016 Budget	2017 Proposed
1-4-3101-2049	Cell Phones	\$3,500	\$12,000
 Suppor 	ts the Work Management Software/Program		
 Union i 	dentified as a Health and Safety Item due to the effe	ctiveness of radios while outsid	le trucks and
locatio	ns within Township where reception is minimal		

Acct #	Description	2016 Budget	2017 Proposed
1-4-3101-2368	Equipment Maintenance	\$130,000	\$115,000
 Reduced as per 	actual costs.	1	
 Year over year r 	eduction due to proactive replacement of dete	eriorated equipment.	



Acct #	Description	2016 Budget	2017 Proposed	
1-4-3101-2400	Gas/Diesel/Oil	\$160,000	\$140,000	
- Reduced as per	actual costs.			



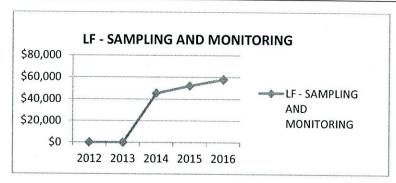
Acct #	Description	2016 Budget	2017 Proposed
1-4-3101-4105	Weed Control	\$30,000	\$0



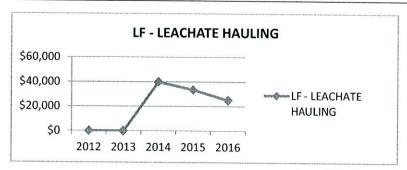
LANDFILL - EXPENSES

Acct #	Description	2016 Budget	2017 Proposed	
1-4-4020-2024	Operating Expense	\$40,000	\$20,000	
New	Cover Material	\$0		
1-4-4020-1010	Wages	11,410	46,800	
1-4-4020-2029	Custodian Expenses	\$32,000	\$0	

Acct #	Description	2016 Budget	2017 Proposed	
1-4-4020-2540	Sampling and Monitoring	\$50,000	\$65,274	
 Sampling a again in 20 	and monitoring increased as per year 2 of contract and 18.	nd landfills to be sampled. T	his item will reduce	



Acct #	Description	2016 Budget	2017 Proposed
1-4-4020-4028	Leachate Hauling	\$40,000	\$25,000



2017 Proposed	2016 Budget	Description	
\$27,575	\$0	Free Waste Offset – Transfer to reserve	
ıla		the cost of 2016 free landfill waste program. This amoun	



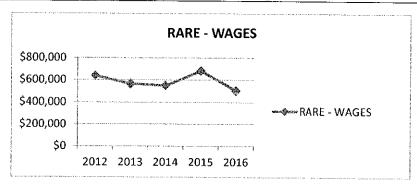
RARE - REVENUES

There are no significant changes to the RARE revenues. The overall budgeted revenues are down from \$938,977 to \$919,023. However 2016 actual revenue was in excess of \$1 million.

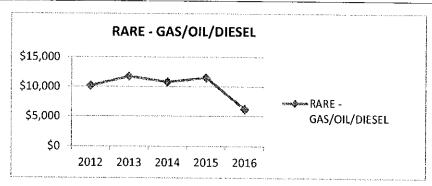
RARE - EXPENSES

Aside from some accounts increasing slightly and other decreasing by similar amounts, there is nothing overly significant. These 2 items were identified due to the significant changes in the budgeted amounts.

Acct #	Description	2016 Budget	2017 Proposed	
1-4-4030-1010	Wages	\$553,246	\$534,300	
Reduce	d to accommodate lean principles and work within budg	get.		



Acct #	Description	2016 Budget	2017 Proposed
1-4-4030-2400	Gas/Diesel/Oil	\$12,000	\$7,000
Reduced as	per actuals.		<u> </u>





DRAINAGE - EXPENSES

Nothing to report.



	Capital 2017				DRAFT #2		
SL# 1-5	-3101-8000						
Item	24-Jan-17		Capital - Construction Projects - Equipment		2017		
	Pre-Approved		capital - construction Projects - Equipment		Budget		
1	x		OCIF - Failed Road Resurfacing - Hardtop Maintenance Program		422 281	OCIF Funding 91,198 in 2017	
					422,203	ÓCIF Funding 331,083 in 2018	2. 2010
		a)	Kenyon Dam Road includes Delorme Cres - Kenyon Ward	1.8 KM		Och 1 driding 331,083 HI 2018	Q 2019
		b)	Concession II - East of County Road 20 - Kenyon Ward	1 KM			-
			Hope Ouimet Road - Concession 3 - from County Road 21 to Gore Road - Lochiel Ward	3 KM			
			Loch Garry Road - Concession 2 - Kenyon Ward	1.8 KM			
		e)	Kenyon Concession 4 from Dornie to Auld MacMillan Road - Kenyon Ward	3 KM			
2	ļ -		U. de Maria				
3	X		Hardtop Maintenance Program		414,875		
4			Fleet Purchase - 3/4 Tonne Truck		50,880		
			Fleet Purchase - Excavator		162,816	Borrow from Reserves	
5			Nov 24, 2016 - Res #4 - 2015 JD Excavator plus trailer 175,000 + HST			Repay 2017, 2018 and 2019 (54)	1,472/year)
6			Sidewalk Repair and Replacement Program		126,000		
7			Work Management Software		25,745		
8			Moulding Building		100,000		
8			Gravel Resurfacing		252,640		
					1,555,237		
9			Bridge Program				
		a)	East Boundary Road Culvert		156 710	Federal Gas Tax	211.6
		b)	Fraser Road Bridge - Structure #17			Federal Gas Tax Reserves	311,66 79,60
		c)	Hope Ouimet Road Culvert #39		23,000		391,27
							<u>331,2,1</u>
					391,270		-
•							
					1,946,507		



Landfill - Ca	pital 2017	DRAFT #2	2
GL# 1-5-4020	0-8000		
		2017	
		Budget	
Item	Description		
1	Monitoring Wells	20,350	Transfer From Reserves
2	Land Purchase - Glen Robertson Landfill	119,060	Transfer From Reserves
		139,410	

29.5



RE Plant - Capital 2017 1-5-4030-8000		DRAFT #2
		2017 Budget
Item	Description	e e e e e e e e e e e e e e e e e e e
1	RARE Facility Baler Panel Replacement	18,344 Transfer From Reserves
2	RARE Facility Hazardous Waste Concrete Pad (RARE/Landfill)	4,070 Transfer From Reserves
3	RARE Facility North Gate Replacement/Repair	20,352 Transfer From Reserves
4	Privacy Screening	4,070 Transfer From Reserves
5	Bunker Construction	16,282 Transfer From Reserves
		<u>63,118</u>



Account Code: 1-3-3000-????



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To 1-3-3000-???? Fiscal Year : 2017 **Account Code Account Description** 2016 2016 2017

	Account Description	2010	, 2010	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL	FUND	=			-
Revenue					
ROADS REVENU	JE				
1-3-3000-3000	ROADS - WAGE SUBSIDIES	0	0	0	
1-3-3000-3010	ROADS - ROADWAY CHARGEBACKS	0	-905	0	*1
1-3-3000-3020	ROADS - AGGREGATE RESOURCES	-7,000	-3,157	-3,300	
1-3-3000-3021	ROADS - TOPSOIL REVENUE	0	0	0	
1-3-3000-5000	ROADS - SALE OF CULVERTS	-1,000	0	0	9-
1-3-3000-5013	ROADS - INFRASTRUCTURE FUNDING GRANT	-49,367	-49,367	0	
1-3-3000-5014	ROADS - OCIF - FUNDING - 2017	0	0	-91,198	
1-3-3000-5015	ROADS - OCIF FUNDING 2018 & 2019	0	0	-331,083	
1-3-3000-7120	ROADS - GENERAL GOV INCOME	-500	0	0	
1-3-3000-7121	ROADS - ENTRANCE FEES	-500	-500	-500	
1-3-3000-7503	ROADS - GRANTS	0	-16,869	0	
1-3-3000-7850	ROADS - SALE OF EQUIPMENT	-5,000	-13,596	-10,000	
1-3-3000-7901	ROADS - TRANSFER FROM UCO	-85,256	-85,256	0	
1-3-3000-7911	ROADS - RECOVERABLE	-33,000	-30,314	-30,000	
1-3-3000-8100	ROADS - FINANCE CAPITAL PURCHASES	0	0	0	
	Total ROADS REVENUE	-181,623	-199,964	-466,081	
	Total Revenue	-181,623	-199,964	-466,081	
	Total GENERAL FUND	-181,623	-199,964	-466,081	

Account Code: 1-4-3011-????

To 1-4-3101-???? Fiscal Year : 2017



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		Old Francisco			
Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL	FUND				
Expense					
BRIDGES & CUI	LVERTS				
-4-3011-1010	BRIDGES - WAGES	0	7,365	0	
1-4-3011-1110	BRIDGES - BENEFITS	0	1,270	0	
-4-3011-2125	BRIDGES - MATERIALS/SUPPLIES	15,000	11,026	15,000	
-4-3011-4010	BRIDGES - CONTRACTED SEVICES	5,000	4,501	5,000	
-4-3011-5010	BRIDGES - OPERATING EXPENSES	0	0	0	
-4-3011-5011	BRIDGES - ENGINEERING STUDY/DESIGN	15,000	3,327	15,000	
-4-3011-8000	BRIDGES - CAPITAL EXPENSES(DO NOT USE)	0	0	0	
	Total BRIDGES & CULVERTS	35,000	27,489	35,000	
ROADSIDE MAIN					
-4-3012-1010	RD MTCE - WAGES	0	286,283	0	
-4-3012-1110	RD MTCE - BENEFITS	0	57,736	0	
-4-3012-2125	RD MTCE - MATERIALS/SUPPLIES	10,000	7,381	10,000	
-4-3012-2325	RD MTCE - BEAUTIFICATION	6,000	7,990	6,000	
-4-3012-4100	RD MTCE - GRASS MOWING	2,000	2,000	2,000	
-4-3012-4110	RD MTCE - BRUSHING & TRIMMING	40,000	23,215	1	
4-3012-4200	RD MTCE - DITICHING/DRAINS	20,000	11,818	1	
-4-3012-4300	RD MTCE - CATCH BASINS AND CURBS	7,500	1,149	7,500	
-4-3012-4350	RD MTCE - DEBRIS/ LITTER PICK UP	1,000	183	1,000	
-4-3012-4351	RD MTCE - TOP SOIL	1,000	242	1,000	
-4-3012-5010	RD MTCE - OPERATING EXPENSES	0	773	0	
	Total ROADSIDE MAINTENANCE	87,500	398,770	27,502	
SIDEWALKS -4-3035-1010	SIDEWK - WAGES	0	44.000	_	
-4-3035-1010	SIDEWK - WAGES SIDEWK - BENEFITS	0	14,322	0	
-4-3035-2125	SIDEWK - BENEFITS SIDEWK - MATERIALS/SUPPLIES	0	3,468	, 0	
-4-3035-4010		3,000	2,111	3,000	
	SIDEWK - CONTRACTED SERVICES	0	1,524	3,000	
-4-3035-5010	SIDEWK - OPERATING EXPENSES ——	0	0	0	
LOOSETOP MAI	Total SIDEWALKS	3,000	21,425	6,000	
4-3045-1010	LSTOP - WAGES	0	38,409	0	
4-3045-1110	LSTOP - BENEFITS	0	9,220	0	
4-3045-2125	LSTOP - MATERIALS/SUPPLIES	4,000	1,357	4,000	
4-3045-5010	LSTOP - OPERATING EXPENSES	4,000	1,357	4,000	
4-3045-5190	LSTOP - PATCHING AND WASHOUTS	2,000	0		
4-3045-5200	LSTOP - GRADING	2,000		2,000	
4-3045-5205	LSTOP - GIADING LSTOP - DUST LAYER		120 645	135 000	
4-3045-5210	LSTOP - BOST LATER LSTOP - GRAVEL RESURFACING	120,000 296,047	128,645 296,953	135,000 0	
	Total LOOSETOP MAINTENANCE	422,047			
HARDTOP MAIN		422,041	474,584	141,000	
4-3046-1010	HRDTOP MTCE - WAGES	0	26,625	0	
4-3046-1110	HRDTOP MTCE - BENEFITS	0	6,004	0	
-4-3046-5190	HRDTOP MTCE - PATCHING AND WASHOUTS	35,000	26,628	35,000	(71
		30,000	20,020	00,000	

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Fiscal Year : 2017



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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
1-4-3046-5194	HRDTOP MTCE - SWEEPING AND CLEANING	12,000	11,966	40,000	
1-4-3046-5209	HRDTOP MTCE - RESURFACING	0	480	0	
	Total HARDTOP MAINTENANCE	47,000	71,703	75,000	
PLOWING/SALT			,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
1-4-3055-1010	PLOWING/SALTING - WAGES	0	214,410	0	
1-4-3055-1110	PLOWING/SALTING - BENEFITS	0	34,094	0	
1-4-3055-2125	PLOWING/SALTING - MATERIALS/SUPPLIES	5,000	5,850	5,000	
1-4-3055-4010	PLOWING/SALTING - CONTRACTED SERVICES	2,000	72	2,000	
1-4-3055-5010	PLOWING/SALTNG - OPERATING EXP.	0	0	0	
1-4-3055-5015	DO NOT USE	0	0	0	
1-4-3055-5119	DO NOT USE	0	0	0	
1-4-3055-5120	SNOW PLOW ING & REMOVAL (2008 & PRIOR)	0	0	0	
1-4-3055-5125	SAND AND SALT	100,000	112,314	100,000	
1-4-3055-5130	PLOWING/SALTING - SNOW FENCE	0	0	0	
	Total PLOWING/SALTING	107,000	366,740	107,000	
SNOW REMOVA 1-4-3056-1010	.L (HAULING) SNOW REMOVAL - WAGES	0	0	0	
1-4-3056-1110	SNOW REMOVAL - BENEFITS	0	0	0	
1-4-3056-2125	SNOW REMOVAL - MATERIALS/SUPPLIES	1,000	5,597	1,000	
1-4-3056-4010	SNOW REMOVAL - CONTRACTED SERVICES	60,000	50,911	60,000	
1-4-3056-5010	SNOW REMOVAL - OPERATING EXP.	0	0	0	
	CONTROL OF THE PROPERTY OF THE	C4 000	FC F00	10.00	
STORM SEWER	Total SNOW REMOVAL (HAULING) S	61,000	56,508	61,000	
1-4-3060-1010	S.S WAGES	0	3,282	0	
1-4-3060-1110	S.S BENEFITS	0	658	0	
1-4-3060-2125	S.S MATERIALS/SUPPLIES	2,500	2,435	2,500	
1-4-3060-4010	S.S CONTRACTED SERVICES	20,000	5,675	20,000	
1-4-3060-5010	S.S OPERATING EXPENSES	0	0	0	
	Total STORM SEWERS	22,500	12,050	22,500	
SAFETY DEVICE		•	000		
1-4-3061-1010	S.D WAGES	0	236	0	
1-4-3061-1110	S.D BENEFITS	0	67	0	
1-4-3061-2125	S.D MATERIALS/SUPPLIES	7,00 <mark>0</mark>	9,863	10,000	
1-4-3061-3010	S.D EQUIPMENT RENTALS	45,000	35,623	45,000	
1-4-3061-5010	S.D OPERATING EXPENSES	0	7,010	0	
STREET LIGHTI	Total SAFETY DEVICES NG	52,000	52,799	55,000	
1-4-3062-1010	ST. LIGHTS - WAGES	0	0	0	
1-4-3062-1110	ST. LIGHTS - BENEFITS	0	0	0	
1-4-3062-1501	ST. LIGHTS - LTD PAYMENTS	130,540	130,540	130,540	
1-4-3062-2056	ST. LIGHTS - HYDRO	78,000	79,320	84,000	
1-4-3062-2125	ST. LIGHTS - MATERIALS/SUPPLIES	500	887	1,000	
1-4-3062-2368	ST. LIGHTS - EQUIPMENT MAINTENANCE	2,000	3,909	4,000	
1-4-3062-5010	ST. LIGHTS - X-MAS DECORATION	1,500	2,595	1,500	

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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
	Total STREET LIGHTING	212,540	217,251	221,040	
PUBLIC WORKS -4-3065-2015	S BUILDING - 63 KENYON ST. W. PWB - TAXES MUNICIPAL PROPERTY	0	. 0	0	
-4-3065-2025	PWB - MILEAGE	0	0	0	
-4-3065-2050	PWB - TLEPHONE	1,000	0	1,000	
-4-3065-2055	PWB - ENBRIDGE	3,100	2,361	3,100	
-4-3065-2056	PWB - HYDRO	2,730	2,312	2,866	
-4-3065-2057	PWB - WATER/SEWER	1,100	984	1,100	
-4-3065-2120	PWB - OFFICE SUPPLIES	4,000	3,443	4,000	
-4-3065-2124	PWB - HOUSEKEEPING/JANITORIAL SUPPLIE	3,000	5,139	5,000	
-4-3065-2125	PWB - MATERIAL/SUPPLIES	2,000	975	2,000	
-4-3065-2130	PWB - COMPUTER EXPENSES	0	0	0	
-4-3065-2366	PWB - BLG MTCE/SUPPLIES	3,000	1,926	3,000	
DIELIC MODIC	Total PUBLIC WORKS BUILDING - S BUILDING - 95 LOCHIEL ST. E	19,930	17,140	22,066	
-4-3090-2055	PWB - ENBRIDGE	0	2,945	2,000	
-4-3090-2056	PWB - HYDRO	0	3,982	7,000	
-4-3090-2057	PWB - WATER SEWER	0	791	2,000	
-4-3090-2223	PWB - PROFESSIONAL FEES	0	1,442	0	
-4-3090-2366	PWB - BUILDING EXPENSE	0	775	1,000	
. 5555 2555					
OVERHEAD - RO	Total PUBLIC WORKS BUILDING -	0	9,935	12,000	
-4-3101-1010	ROADS - WAGES - FULL TIME	975,115	363,507	985,200	
-4-3101-1015	ROADS - WAGES - PART TIME	0	10,472	0	
-4-3101-1110	ROADS - BENEFITS	262,000	145,463	262,580	
-4-3101-1210	WSIB CLAIMS	0	2,337	0	
-4-3101-1225	INSURANCE	49,190	50,234	51,127	
-4-3101-1501	LTD - PAYMENT ON EQUIPMENT	0	00,204	0	
-4-3101-1502	LTD - PAYMENT - BRIDGES	34,288	32,315	10,615	
-4-3101-2020	HEALTH & SAFETY	2,000	229	2,000	
-4-3101-2021	ROADS - WORK BOOTS & CLOTHING	9,000	8,600	9,000	
-4-3101-2025	MILEAGE & TRAVEL	500	17	500	
-4-3101-2026	MEETING ATTENDANCE	120	240	120	
-4-3101-2020	ROAD - INSURANCE CLAIMS				
-4-3101-2027 -4-3101-2035		10,000	1,450	10,000	
-4-3101-2035 -4-3101-2049	CONFERENCES/WORKSHOPS/TRAINING	20,000	10,686	20,000	
	CELL PHONES	3,500	3,894	12,000	
	TELEPHONE ROADS - COURIER	1,500	1,775	1,800	
		1,000	2,590	2,500	
-4-3101-2051		15 000	0.400	45 000	
-4-3101-2051 -4-3101-2055	ENBRIDGE	15,000	9,193	15,000	
-4-3101-2051 -4-3101-2055 -4-3101-2056	ENBRIDGE HYDRO	20,000	21,013	21,467	
-4-3101-2051 -4-3101-2055 -4-3101-2056 -4-3101-2057	ENBRIDGE HYDRO WATER/SEWER	20,000 1,300	21,013 1,072	21,467 1,300	
-4-3101-2051 -4-3101-2055 -4-3101-2056 -4-3101-2057 -4-3101-2065	ENBRIDGE HYDRO WATER/SEWER OIL FURNACE	20,000 1,300 8,500	21,013 1,072 7,390	21,467 1,300 5,000	
-4-3101-2050 -4-3101-2051 -4-3101-2055 -4-3101-2056 -4-3101-2065 -4-3101-2110 -4-3101-2120	ENBRIDGE HYDRO WATER/SEWER	20,000 1,300	21,013 1,072	21,467 1,300	

Total GENERAL FUND

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Account Code Account Description 2016 2016 2017 **BASE BUDGET ACTUAL BASE BUDGET VALUES** 1-4-3101-2125 MATERIAL/SUPPLIES 15,000 13,807 15,000 1-4-3101-2130 **COMPUTER FEES & EQUIPMENT** 0 7,057 0 1-4-3101-2210 **LEGAL FEES** 5,000 6,567 3,500 1-4-3101-2223 **CONSULTING FEES** 10,000 22,017 10,000 1-4-3101-2300 **ADVERTISING** 500 1,400 2,000 1-4-3101-2325 **PUBLICITY & PROMOTION** 0 0 0 1-4-3101-2366 **BUILDING MAINTENANCE/SUPPLIES** 20,000 16,694 20.000 1-4-3101-2367 SHOP EQUIPMENT INVENTORY 0 8,062 0 1-4-3101-2368 **EQUIPMENT MAINTENANCE** 130,000 119,183 115,000 1-4-3101-2370 TRUCK LICENCING 18,000 16,149 18,000 1-4-3101-2400 GAS/DIESEL/OIL 160,000 147,540 140,000 1-4-3101-2401 ROADS - NO LEAD GAS (DEPT. DISTRIBUTION) 0 0 1-4-3101-2410 ASS. & MEMBERSHIP FEES 2,000 1,878 2,000 1-4-3101-3700 ROADS - JOB CREATION (PUBLIC WORKS) 0 0 0 1-4-3101-4010 CONTRACT/CONTRACTED SERVICES 600 0 600 1-4-3101-4100 **GRASS MOWING** 2.000 1,526 2,000 1-4-3101-4105 WEED CONTROL 30,000 24,646 0 1-4-3101-5010 **OPERATING EXPENSES** 0 1,005 0 1-4-3101-5011 DO NOT USE 0 0 0 1-4-3101-7850 **ROADS - AMORTIZATION EXPENSE** 0 0 0 1-4-3101-7911 RECOVERABLE COSTS 18,000 9.869 18,000 1-4-3101-8001 **CAPITAL - PRE-APPROVED** 0 0 0 1-4-3101-8002 ROADS - REPAY RESERVES (EQUIPMENT) 0 0 54,472 1-4-3101-9000 **ROADS - TRANSFER TO RESERVES** 0 0 0 Total OVERHEAD - ROADS 1,833,613 1,073,377 1,818,281 **Total Expense** 2,903,130 2,799,771 2,603,389

2,903,130

2,799,771

2,603,389

Account Code: 1-3-4020-????

1-4-4020-4953

1-4-4020-4954

LF - HOUSE MTCE. 3584 DALHOUSIE

LF - PROVISION FOR WDS CLOSURE

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1-4-4020-???? To Fiscal Year: 2017 **Account Code Account Description** 2016 2016 2017 **BASE BUDGET ACTUAL BASE BUDGET VALUES GENERAL FUND** Revenue LANDFILL REVENUES 1-3-4020-7400 LF - LANDFILL SITE REVENUES -15,000 -13,573-15,0001-3-4020-7401 LF - GARBAGE & RECYCLING CHARGES ON TAX -780,450 -779,130 -780,000 1-3-4020-7402 LF - GARBAGE BAG TAGS & BLUE BOXES -1,500-2,2541-3-4020-7403 LF - LAFLECHE - COMMERCIAL PORTION -5,000-8,699 -8,000 1-3-4020-7404 LF - MHSW - MUN HAZ SPECIAL WASTE -15,000-14,112-15,000 1-3-4020-7405 LF - FUEL SURCHARGE REVENUE -500 0 -500 1-3-4020-7503 LF - GRANTS -2,0000 -2,000 1-3-4020-8100 LF - FINANCE CAPITAL 0 0 0 **Total LANDFILL REVENUES** -819,450 -817,768 -820,500 **Total Revenue** -819,450 -817,768 -820,500 Expense LANDFILL SITES 1-4-4020-1010 LF - WAGES 11,410 35,301 46,800 1-4-4020-1110 LF - BENEFITS 3,400 6,121 7.500 1-4-4020-1210 LF - WSIB CLAIMS PAID 0 0 0 1-4-4020-1516 LF - LTD - LAND 26,884 26,884 26,884 1-4-4020-2013 LF - COVER MATERIAL 0 20,000 1-4-4020-2015 LF - PROPERTY TAXES 10,500 10,417 10,500 1-4-4020-2024 LF - OPERATING MTCE, EXPENSE 40,000 64,815 20,000 1-4-4020-2025 LF - MILEAGE & TRAVEL 1,300 1,765 1,500 1-4-4020-2026 LF - MEETING ATTENDANCE 0 0 0 1-4-4020-2029 LF - CUSTODIAN EXPENSES 32,000 9,509 1 1-4-4020-2035 LF - CONFERENCES & WORKSHOPS 3,000 0 3,000 1-4-4020-2049 LF - CELL PHONE 500 565 600 1-4-4020-2056 LF - HYDRO 2,500 3,532 4,000 1-4-4020-2125 LF - MATERIALS/SUPPLIES 1.500 2,602 3,000 1-4-4020-2161 LF - COMPACTOR EXPENSE 3,000 1,502 3,000 1-4-4020-2187 LF - WASTE ACCEPTANCE FEES - LAFLECHE 158,362 155,777 160,737 1-4-4020-2210 LF - LEGAL COSTS 5,000 2,617 5,000 1-4-4020-2223 LF - CONSULTING FEES 30,000 33,639 30,000 1-4-4020-2300 LF - ADVERTISING/EDUCATION 1,500 286 1,000 1-4-4020-2368 LF - EQUIPMENT MAINTENANCE 3,500 363 1,500 1-4-4020-2400 LF - GAS/DIESEL/OIL 2,500 292 2,500 1-4-4020-2410 LF - ASSOCIATION FEES 250 255 300 1-4-4020-2540 LF - SAMPLING AND MONITORING 50,000 57,994 65,274 1-4-4020-4023 LF - HOUSEHOLD HAZARDOUS WASTE DAY 40,000 42,041 42,000 1-4-4020-4024 LF - ELECTRONIC WASTE COLLECTION 0 0 0 1-4-4020-4028 LF - LEACHATE HAULING 40,000 24,773 25,000 1-4-4020-4029 LF - NG COMMUNITY CLEAN-UP DAY 5,000 7,546 7,500 1-4-4020-4051 LF - M.O.E. ORDERS 0 0 0

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Account Code: 1-3-4020-????

To 1-4-4020-???? Fiscal Year: 2017



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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1-4-4020-4955	LF - CLOSURE COSTS - ACTUAL	0	0	0	
1-4-4020-4956	LF - FREE LANDFILL OFFSET	0	0	27,575	
1-4-4020-5010	LF - MISCELLANEOUS	0	0	0	
1-4-4020-7850	LF - AMORTIZATION EXPENSE	0	0	0	
1-4-4020-9000	LF - TRANSFER TO RESERVES	71,000	71,000	71,000	
	Total LANDFILL SITES	543,106	559,596	586,171	_
	Total Expense	543,106	559,596	586,171	
	Total GENERAL FUND	-276,344	-258,172	-234,329	

Account Code: 1-4-4010-????

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Account Code	Account Description	2016	2016	2017
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET
GENERAL	FUND			
Expense				
GARBAGE COL	LECTION			
1-4-4010-4010	WASTE - CONTRACT/CONTRACTED SERVICES	242,500	235,318	244,276
I-4-4010-4011	WASTE - RECYLING CONTRACTED SERVICES	160,500	156,184	160,500
1-4-4010-4015	WASTE - SPECIAL COLLECTION	0	0	0
I-4-4010-4026	WASTE - PROCESSING SERVICES	61,500	58,445	61,500
1-4-4010-5010	WASTE - MISCELLANEOUS	0	0	0
	Total GARBAGE COLLECTION	464,500	449,947	466,276
	Total Expense	464,500	449,947	466,276
	Total GENERAL FUND	464,500	449,947	466,276

Account Code: 1-3-4030-????

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Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 BASE BUDGET	
	AL FUND				
Revenue	NT /RECYCLING REVENUES				
1-3-4030-3000	RARE - WAGE SUBSIDY	0	-4,615	0	
1-3-4030-7410	RARE - RECYCLING FEES	0	0	0	
1-3-4030-7411	RARE - WEIGHING CHARGES	0	0	0	
1-3-4030-7419	RECYCLING - LCBO BOTTLE DEPOSIT	-40,000	-34,674	-35,000	
1-3-4030-7420	RECYCLING - FARMER WRAPS	0	0	0	
1-3-4030-7421	RECYCLING - GROCERY BAGS	-3,861	-5,355	-2,500	
1-3-4030-7422	RECYCLING - TUBS & LIDS 3 TO 7	-16,044	-12,365	-16,000	
1-3-4030-7423	RECYCLING - OTHER REVENUE	-500	-220	-500	
1-3-4030-7424	RECYCLING - ALUMINUM	-61,288	-67,519	-60,000	
1-3-4030-7425	RECYCLING - METAL	-25,350	-23,148	-22,000	
1-3-4030-7426	RECYCLING - CLEAR GLASS	0	0	0	
1-3-4030-7427	RECYCLING - COLOURED GASS	0	0	0	
1-3-4030-7428	RECYCLING - PLASTIC HDPE#2	-53,975	-32,451	-40,000	
1-3-4030-7429	RECYLCING - PET #1	-64,193	-46,751	-50,000	
1-3-4030-7430	RECYCLING - CARDBOARD	-168,000	-205,501	-175,000	
1-3-4030-7431	RECYCLING - MIXED PLASTICS 1 TO 7	-2,000	-3,095	-3,000	
-3-4030-7432	RECYCLING - NEWSPRINT #8	-61,800	0	0	
-3-4030-7433	RECYCLING - OFFICE MIX	-4,000	0	-4,000	
-3-4030-7434	RECYCLING - USED PALLETS	0	0	0	
-3-4030-7435	RECYCLING - NEWSPRINT #6	-61,800	-191,453	-150,000	
-3-4030-7436	RECYCLING - GABLE TOPS	-2,500	-3,047	-3,000	
-3-4030-7450	PROCESSING - HAWKSBURY	0	0	0	
-3-4030-7451	PROCESSING - CASSELMAN	-17,772	0	0	
-3-4030-7452	PROCESSING - SOUTH GLENGARRY	-30,176	-31,480	-30,478	
-3-4030-7453	PROCESSING - NORTH STORMONT	-31,190	-28,399	-31,502	
-3-4030-7454	PROCESSING - NORTH GLENGARRY	-62,084	-58,445	-62,705	
-3-4030-7455	PROCESSING - RUSSEL/ABC	-89,444	-99,434	-90,338	
-3-4030-7500	RARE - POLYCOAT CONTAINER	0	0	0	
-3-4030-7501	RARE - INTEREST EARNED	0	0	0	
-3-4030-7502	RARE - OTHER INCOME	0	0	0	
-3-4030-7503	RARE - GRANTS	-143,000	-157,373	-143,000	
-3-4030-7850	RARE - SALE OF EQUIPMENT	0	0	0	
-3-4030-8000	RARE - CONTRIBUTION FROM RESERVES	0	0	0	
-3-4030-8100	RARE - FINANCE CAPITAL PURCHASES	0	0	0	
	Total R.A.R.E. PLANT /RECYCLIN	-938,977	-1,005,325	-919,023	
	Total Revenue	-938,977	-1,005,325	-919,023	
Expense					
RECYCLING (RARE)				
-4-4030-1010	RARE - WAGES	553,246	502,805	534,300	
-4-4030-1110	RARE - BENEFITS	117,448	119,887	124,000	
-4-4030-1210	RARE - WSIB CLAIMS PAID	0	0	0	
-4-4030-1215	RARE - BAD BEBTS	0	0	0	(78)

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Account Code	Account Description	2016	2016	2017	
-		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1-4-4030-1225	RARE - INSURANCE	10,565	10,452	10,645	
1-4-4030-1505	RARE - LTD PAYMENTS	54,420	54,418	54,500	
1-4-4030-2015	RARE - PROPERTY TAXES	12,500	12,579	12,750	
1-4-4030-2020	RARE - HEALTH & SAFETY	750	715	500	
1-4-4030-2021	RARE - WORK BOOTS & CLOTHING	3,500	1,602	3,000	
1-4-4030-2024	RARE - OPERATING EXPENSES	50,000	36,163	45,000	
-4-4030-2025	RARE - MILEAGE & TRAVEL	150	91	500	
1-4-4030-2026	RARE - MEETING ATTENDANCE	250	0	250	
-4-4030-2035	RARE - CONFERENCES/WORKSHOPS/TRAINING	2,500	250	3,000	
-4-4030-2049	RARE - CELL PHONE	735	702	750	
-4-4030-2050	RARE - TELEPHONE	1,000	837	850	
-4-4030-2055	RARE - ENBRIDGE	4,400	3,058	4,400	
-4-4030-2056	RARE - HYDRO	48,000	38,733	45,000	
-4-4030-2057	RARE - WATER/SEWER	1,200	988	1,200	
-4-4030-2065	RARE - OIL FURNACE	0	0	0	
-4-4030-2100	RARE - POSTAGE	100	67	100	
-4-4030-2110	RARE - TOOLS	2,000	335	2,000	
-4-4030-2120	RARE - OFFICE SUPPLIES	500	1,745	750	
-4-4030-2124	RARE - HOUSEKEEPING & JANITORIAL SUPPLIE	1,250	630	1,000	
4-4030-2125	RARE - WIRE MATERIAL	12,000	13,343	15,000	
4-4030-2130	RARE - COMPUTER EXPENSE	750	1,920	750	
4-4030-2155	RARE - REPAIRS - MAGNETIC SEPARATOR	750	0	1,000	
4-4030-2156	RARE - REPAIRS - CONVEYOR	2,500	2,142	2,500	
4-4030-2157	RARE - REPAIRS - BOBCAT	20,000	21,186	20,000	
4-4030-2158	RARE - REPAIRS - RECYCLING TRAILOR	0	0	20,000	
4-4030-2159	RARE - REPAIRS - VANS	150	0		
4-4030-2160	RARE - REPAIRS - BALER	5,000	18,101	500	
4-4030-2165	RARE - BALLISTIC/OCC HT STORAGE	8,000	3,823	6,000	
4-4030-2210	RARE - LEGAL FEES	2,000		6,000	
4-4030-2223	RARE - CONSULTING FEES	3,000	224	2,000	
4-4030-2300	RARE - ADVERTISING	1,000	0	3,000	
4-4030-2325	RARE - PUBLICITY & PROMOTION		506	1,000	
4-4030-2366	RARE - BUILDING/ MAINTENANCE/SUPPLIES	2,500	1,937	2,500	
4-4030-2367	RARE - SHOP EQUIPMENT INVENTORY	6,500	8,157	8,000	
4-4030-2370	RARE - TRUCK LICENCING	3,000	1,508	3,000	
4-4030-2399	RARE - VEHICLE MAINTENANCE	98	108	150	
4-4030-2400	RARE - GAS/OIL/DIESEL	1,000	168	1,000	
4-4030-2410	RARE - SASJOIL/DIESEL RARE - ASSOC. & MEMBERSHIP FEES	12,000	6,227	7,000	
4-4030-2410	RARE - ASSOC. & MEMBERSHIP FEES RARE - TRANSPORTATION	495	865	1,000	
1-4030-2511		2,000	3,957	2,000	
1-4030-2520 1-4030-3010	RARE - WEIGHING CHARGES	1,500	936	1,500	
4-4030-3010 4-4030-3020	RARE - EQUIPMENT RUPOLIAGES - DIANE	100	0	250	
	RARE - EQUIPMENT PURCHASES - PLANT	500	0	500	
4-4030-3021	RARE - EQUIPMENT PURCHASES - OFFICE	500	0	500	
4-4030-4011	RARE - RECYCLING CONTRACTOR FEE	0	0	0	
4-4030-4025	RARE - TIPPING FEES	0	0	0	(m)
4-4030-5010	RARE - MISCELLANEOUS	750	142	750	(/9

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Account Code	Account Description	2016	2016	2017
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET
1-4-4030-7424	RARE - PURCHASE - ALUMINUM	20,000	10,907	20,000
1-4-4030-7429	RARE - PURCHASE SINGLE STREAM	0	0	0
1-4-4030-7430	RARE - PURCHASE - CARDBOARD	40,000	51,643	45,000
1-4-4030-7431	RARE - PURCHASE - MIXED PLASTIC	5,000	2,476	4,500
1-4-4030-7433	RARE - PURCHASE - OFFICE MIX	0	0	0
1-4-4030-7435	RARE - PURCHASE -NEWSPRINT	8,000	8,951	7,000
-4-4030-7850	RARE - AMORTIZATION EXPENSE	0	0	0
-4-4030-7900	RARE - REFUND - PROCESSING FEES	0	0	0
-4-4030-9000	RARE - CONTRIBUTION TO RESERVES	0	0	0
	Total RECYCLING (RARE)	1,023,607	945,284	1,006,895
	Total Expense	1,023,607	945,284	1,006,895
	Total GENERAL FUND	84,630	-60,041	87,872

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL F	FUND		***		
Revenue					
AGRICULTURE 8	DRAINAGE REVENUES				
1-3-8020-4010	DRAINAGE - MUNICIPAL DRAIN MTCE. CHARGES	-420,021	-667	-380,019	
1-3-8020-4012	DRAINAGE - TILE DRAINAGE INSPECTION FEES	-300	-50	-300	
f-3-8020-4013	DRAINAGE - TILE DRAINAGE CHARGES ON TAX	-127,710	-97,866	-91,250	
	Total AGRICULTURE & DRAINAGE R	-548,031	-98,583	-471,569	
	Total Revenue	-548,031	-98,583	-471,569	···
Expense					
AGRICULTURE &	DRAINAGE				
-4-8020-1010	MUN.DRAIN - WAGES	55,000	12,656	56,000	
-4-8020-1110	MUN. DRAIN - BENEFITS	17,500	9,481	18,000	
-4-8020-2021	DRAIN - WORK BOOTS & CLOTHING	500	0	500	
-4-8020-2024	DRAIN SUPT - OPERATING EXPENSES	800	2,989	800	
-4-8020-2025	DRAIN SUPT - MILEAGE & TRAVEL	500	0	200	
-4-8020-2026	DRAIN - MEETING ATTENDANCE	120	0	120	
-4-8020-2035	DRAIN - CONFERENCE & WORKSHOP	0	0	2,500	
-4-8020-2049	DRAIN SUPT - CELL PHONE	500	182	500	
-4-8020-2399	DRAIN - VEHICLE MAINTENANCE	1,200	1,313	1,200	
-4-8020-2400	DRAIN - GAS	4,000	359	4,000	
-4-8020-4012	DRAIN SUPT - CONTRACT	0	0	0	
-4-8020-6150	MUNICIPAL DRAIN MAINTENANCE	200,000	88,425	200,000	
-4-8020-6151	MUNCIPAL DRAIN - BEAVER MANAGEMENT	10,000	10,005	10,000	
-4-8020-6152	NEW DRAIN - CAMBAL-MASSIE	0	0	0	
-4-8020-6153	NEW DRAIN - BUREAU ROAD	430,000	60,132	370,000	
-4-8020-6170	LIVESTOCK EVALUATOR	1,000	912	1,000	
-4-8020-617 1	LIVESTOCK DAMAGES	5,000	2,317	5,000	
-4-8020-6180	FENCEVIEWERS	0	0	0	
-4-8020 - 6181	FENCEVIEWERS ACT - COST INCURRED	0	0	0	
	Total AGRICULTURE & DRAINAGE	726,120	188,771	669,820	
	Total Expense	726,120	188,771	669,820	
	Total GENERAL FUND	178,089	90,188	198,251	

Total GENERAL FUND

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL	FUND				
Expense					
CONSERVATION	AUTHORITY				
1-4-2600-2710	TRANSFER TO RRCA	97,000	92,965	92,360	
1-4-2600-2715	TRANSFER TO SNRCA	13,000	12,087	13,420	
	Total CONSERVATION AUTHORITY	110,000	105,052	105,780	
	Total Expense	110,000	105,052	105,780	

110,000

105,052



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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL	FUND				
Expense					
RECREATION B	UILDINGS WATER LEGISLATION				
1-4-7020-4260	APPLE HILL COMMUNITY CENTRE	2,000	467	2,000	
1-4-7020-4261	GLEN ROBERTSON COMMUNITY CENTRE	2,000	648	2,000	
1-4-7020-4262	DUNVEGAN RECREATION CENTRE	2,000	114	2,000	
1-4-7020-4263	DALKEITH RECREATION CENTRE	2,000	375	2,000	
1-4-7020-4264	MAXVILLE RECREATION CENTRE	2,000	317	2,000	
1-4-7020-4265	MAXVILLE LIBRARY	2,000	491	2,000	
1-4-7020-4266	DALKEITH LIBRARY	2,000	32	2,000	
1-4-7020-8000	CAPITAL EXPENDITURES - RECREATION BUILDI	0	0	0	
	Total RECREATION BUILDINGS WAT	14,000	2,444	14,000	
	Total Expense	14,000	2,444	14,000	
. ``	Total GENERAL FUND	14,000	2,444	14,000	



Community Emergency Management:



General notes:

A very modest budget is carried for the annual updating, training and exercise related to maintaining the community's emergency management program. The Community Emergency Management Coordinator (CEMC) is Bernie Lalonde, Alexandria Station District Chief.

2016 Accomplishments:

- An update was done to the emergency management plan.
- A committee meeting and training session was held in the spring of 2016.
- The CEMC was trained in various elements of the position throughout 2016, maintaining his certification as CEMC.
- An annual exercise and training session was held in December 2016 with the United Counties of SD&G.
- All legislated requirements related to the emergency management program

2017 Impact:

- The existing levels of budget are adequate for the operational side of the emergency plan.
- Research is ongoing towards the cost of a generator that could be used as a warming / cooling centre for residents in the event of long term power outages and similar emergencies.
- Additional outreach and training is needed in 2017 for council and public education / awareness.

2016 Variances:

The cost of wages for this program was absorbed by the NGFD in 2016. Administrative support is provided by the township deputy clerk. Wages for 2017 will be charged to the CEMC account for budgeting purposes.



Total Expense

Total GENERAL FUND

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERAL	FUND				
Expense					
COMMUNITY EN	MERGENCY MEASURES				
1-4-2900-1010	CEMC - WAGES	0	0	0	
1-4-2900-1110	CEMC - BENEFITS	0	0	0	
1-4-2900-2035	CEMC - CONFERENCES/TRAINING/WORKSHOPS	3,000	136	3,000	
1-4-2900-2036	CEMC - DISASTER MANAGMENT CONFERENCE	0	0	0	
1-4-2900-2049	CEMC - CELL PHONE	0	0	0	
1-4-2900-2050	CEMC - TELEPHONE	700	-78	0	
1-4-2900-2120	CEMC - OFFICE SUPPLIES	500	1,284	500	
1-4-2900-2125	CEMC - MATERIALS/SUPPLIES	500	0	500	
1-4-2900-2223	CEMC - CONSULTANT	1,000	0	1,000	
1-4-2900-2325	CEMC - PUBLICITY/PUBLIC AWARENESS	2,000	0	2,000	
1-4-2900-2457	CEMC - PRINTING & STATIONERY	0	0	0	
1-4-2900-5007	CEMC - EMERGENCY DECLARATION CLAIMS	0	0	0	
1-4-2900-5010	CEMC - OPERATING EXPENSES	0	0	0	
1-4-2900-5650	CEMC - CERV PROGRAM	0	0	0	
1-4-2900-8000	CEMC - CAPITAL EXPENDITURES	0	0	0	
1-4-2900-9000	CEMC - TRANSFER TO RESERVES/CONTINGENCY	0	0	0	
	Total COMMUNITY EMERGENCY MEAS	7,700	1,342	7,000	7-

7,700

7,700

1,342

1,342

7,000

7,000



Account Code: 1-3-2300-????

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Total Expense

Total GENERAL FUND



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Account Code Account Description 2016 2016 2017 **BASE BUDGET BASE BUDGET** ACTUAL VALUES **GENERAL FUND** Revenue **AMBULANCE REVENUES** 1-3-2300-2300 AMBULANCE - RENT INCOME -21,315 -21,316 -21,315 1-3-2300-2301 AMBULANCE - OPERATING REVENUES -3,000 -3,728 -3,000 1-3-2300-8100 AMBULANCE - FINANCE BUILDING **Total AMBULANCE REVENUES** -24,315 -25,044 -24,315 **Total Revenue** -24,315 -25,044 -24,315 Expense **AMBULANCE** 1-4-2300-1504 AMBULANCE BLDG - LTD - BANK PAYMENTS 0 0 0 1-4-2300-1510 AMBULANCE BLDG - LTD BANK PYMT - INTERES 0 0 0 1-4-2300-2024 AMBULANCE - OPERATING COSTS 3,000 295 3,000 **Total AMBULANCE** 3,000 295 3,000

3,000

-21,315

295

-24,749

3,000

-21,315



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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
1 GENERA	L FUND			21	· · · · · · · · · · · · · · · · · · ·
Revenue					
PROTECTIVE	INSPECTION REVENUES				
1-3-2250-7200	3-2250-7200 ANIMAL CONTROL - KENNEL PERMIT		-2,395	-3,500	
1-3-2250-7210	ANIMAL CONTROL - DOG LICENCES	-28,000	-24,561	-25,000	
1-3-2250-7211	-2250-7211 ANIMAL CONTROL - OTHER REVENUE		0	0	
	Total PROTECTIVE INSPECTION RE	-31,500	-26,956	-28,500	
	Total Revenue	-31,500	-26,956	-28,500	
Expense					
PROTECTIVE	INSPECTION & CONTROL				
1-4-2250-1010	CROSSING GUARDS - WAGES	5,000	5,103	5,020	
1-4-2250-1110	CROSSING GUARDS - BENEFITS	620	442	625	
1-4-2250-2026	MEETING ATTENDANCE	0	0	0	
1-4-2250-2049	CELL PHONE	1,000	378	500	
1-4-2250-2210	ANIMAL CONTROL - LEGAL FEES	0	-67	0	
1-4-2250-4010	ANIMAL CONTROL - CONTRACTED SERVICES	20,000	9,477	20,000	
1-4-2250-5010	OPERATING EXPENSES	0	748	2,000	
1-4-2250-5100	DOG TAGS AND LICENCES	0	0	0	
1-4-2250-5105	DOG POUND FEES	3,000	12,552	2,000	
1-4-2250-5110	COMMISSIONS	0	0	0	
	Total PROTECTIVE INSPECTION &	29,620	28,633	30,145	
	Total Expense	29,620	28,633	30,145	-
	Total GENERAL FUND	-1,880	1,677	1,645	

Account Code: 1-4-7400-????

To 1-4-7400-????
Fiscal Year: 2017



GL5220 Date: Mar 21, 2017 Page:

Time: 4:39 pm

Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL I	FUND				
Expense					
LIBRARY					
-4-7400-1225	LIB - INSURANCE	0	0	0	
-4-7400-2050	LIBRARY - DALKEITH TELEPHONE	0	0	0	
-4-7400-2055	LIB - ENBRIDGE	0	0	0	
-4-7400-2056	LIB - HYDRO - DALKEITH & MAXVILLE	8,000	7,992	8,000	
-4-7400-2366	LIB - BUILDING MAINTENANCE/SUPPLIES	5,000	2,250	5,000	
-4-7400-5010	LIB - MISCELLANEOUS	0	0	0	
-4-7400-5012	LIB - MAXV. & DALKEITH OPERATING	0	20	0	
-4-7400-9000	LIB - TRANSFERS TO RESERVES	0	0	0	
Total LIBRARY		13,000	10,262	13,000	
	Total Expense	13,000	10,262	13,000	
	Total GENERAL FUND	13,000	10,262	13,000	



Recreation Dept.



OTHER CONTRIBUTIONS

Budget Highlights

2016 Highlights:

Glengarry County Archives

- This ongoing concern supports the historical municipal records from the Townships of North Glengarry and South Glengarry with a long term commitment of \$18,000 annually. The same is recommended for 2017.
- The historical records for Kenyon, Lochiel, Alexandria and Maxville are fully accessible to the public through this organization.
- The Glengarry County Archives has proved to be an invaluable source of information to support the Township of North Glengarry's Community Improvement Plan.

Glengarry Memorial Hospital

Contribution of \$20,000 towards the operation of the pool. The same is recommended for 2017.

Glengarry Pioneer Museum

 Contribution of \$31,000 towards the taxes and insurance as well as the operating costs. The same is recommended for 2017.

Recreational Groups

Contributed \$66,400 to support recreational activities and programming. This amount has been
increased following a request from the Municipal Recreation Advisory Committee for a total of
\$55,050.00 for their 2017 Capital Budget and \$70,650.00 for their Operating Budget.

Community Grant Program

 Contributed \$25,000 towards the North Glengarry Community Grant Program for non-profit community groups / organizations for arts, culture, heritage, community beautification, tourism development and special events. This year, the funding was remitted to the following groups / organizations:

Centre Culturel les Trois P'tits Points	\$ 2,500.00
Centre Lochiel Center	\$ 1,800.00
Dalkeith Historical Society	\$ 2,150.00
Glengarry Artists Collective	\$ 3,500.00
Glengarry Sports Hall of Fame	\$ 1,500.00
Kenyon Agricultural Society	\$ 2,000.00
Maxville Musicfest	\$ 3,000.00
MCM Festival	\$ 2,500.00
Save The Grotto	\$ 1,550.00
Sk8Fest	\$ 2,500.00
The Friends of the King George Park	\$ 2,000.00
TOTAL	\$ 25,000.00

• The same level of contribution to the Community Grants Program is recommended for 2017.

2017 impact

The \$6,000 towards the Chamber of Commerce – Festival of Lights has been removed from this cost area until such time as discussions with the stakeholders can better clarify the roles and the need for financial contribution as opposed to in-kind support. Should a financial contribution be needed in the future the contribution can be absorbed in operating budgets or by the corporate contingency fund.

No other major impacts or changes are anticipated for 2017.

2017 Options:

N/A (unless Council wishes to revisit the levels of service in this cost area).

Account Code: 1-4-7000-????

1-4-7000-???? To

GL5220

Date: Mar 23, 2017

Page:

Time: 9:38 am

Fiscal Year: 2017 **Account Code Account Description** 2016 2016 2017 **BASE BUDGET** ACTUAL **BASE BUDGET VALUES GENERAL FUND** Expense OTHER CONTRIBUTIONS 1-4-7000-1503 **GSP - LTD - EQUIPMENT** 7,960 7,296 0 1-4-7000-4501 CONTRIBUTION - REGIONAL WATER STUDY 30,000 30,000 30,000 1-4-7000-5234 **GSP - SPECIAL CONTRIBUTION** 0 0 0 1-4-7000-5235 CONTRIBUTIONS TO GSP 206,195 206,195 206,195 1-4-7000-5236 **CONTRIBUTIONS - OTHER ORGANIZATIONS** 25,000 24,971 25,000 1-4-7000-5237 CONTRIBTIONS TO N.G. RECREATION ASSOCIAT 67,170 67,170 67,170 1-4-7000-5238 CONTRIBUTION TO NG YOUTH GROUP 0 0 0 1-4-7000-5239 CONTRIBTUTION TO NGCEDG 0 0 0 1-4-7000-5240 CONTRIBUTION TO HERITAGE COMMITTEE 0 0 0 1-4-7000-5241 CONTRIBUTION TO ECONOMIC DEVELOPMENT/CO 0 0 0 1-4-7000-5242 CONTRIBUTION TO MINOR SPORTS SUBSIDY 11,100 5,850 11,100 1-4-7000-5243 CONTRIBUTION TO APPLE HILL MEDICAL CENTR 0 0 0 1-4-7000-5244 CONTRIBUTION TO GSP INSURANCE 13.597 13,477 13,374 1-4-7000-5245 CONTRIBUTION TO MAXVILLE FAIR 0 0 0 1-4-7000-5246 CONTRIBUTION TO THE FRIENDS OF THE GLENG 0 0 0 1-4-7000-5247 CONT GLENGARRY PIONEER MUSEUM TAX & INS. 12,000 12,593 13,000 1-4-7000-5248 CONT GLENGARRY PIONEER MUSEUM OPERATING 15,000 15,000 15,000 1-4-7000-5249 CONTRIBUTION TO HIGHLAND GAMES COMMITTEE 1,000 1,000 1,000 1-4-7000-5250 CONTRIBUTION TO MAXVILLE MANOR FOUNDATIO 0 0 0 1-4-7000-5251 CONTRIBUTION TO CHAMBER OF COMMERCE 0 0 0 1-4-7000-5252 CONTRIBUTION TO RECREATION MASTER PLAN 0 0 0 1-4-7000-5253 CONTRIBUTION TO GMH 20,000 20,000 20,000 1-4-7000-5254 CONTRIBUTION TO CANADA DAY CELEBRATION 0 0 0 1-4-7000-5255 CONTRIBUTION TO SKATEBOARD PARK 0 0 0 1-4-7000-5256 CONTRIBUTION TO ALEX RECREATION ASSOC. 0 0 0 1-4-7000-5257 CONTRIBUTION TO KEN AGR SOC 0 0 0 1-4-7000-5258 CONTRIBUTION TO ARCHIVE INITIATIVE 18,000 18,304 33,000 1-4-7000-9000 MRA - TRANSFER TO RESERVES 0 0 0

> **Total OTHER CONTRIBUTIONS** 427,022 421,856 434,839 **Total Expense** 427,022 421,856 434,839 **Total GENERAL FUND** 427,022 421,856 434,839

MRA Groups - Capital 2017 GL# 1-5-7000-8000							
ltem	Description			2017 Budget			
1	Alexandria	Tennis Court - Repairs - Island Park Soccer - Equipment	1,000 1,200	2,200			
2	Apple Hill	Hall Repairs	2,000	2,000			
3	Dalkeith	Hall - Roof Repairs	18,000	18,000			
4	Dunvegan	Hall - Air Conditioning Unit Hall - Upgrades	1,000 2,650	3,650			
5	Father Gauthier	Soccer Field - Light Replacement and Field Improvements Soccer Field - Chain Link Fence - South End	2,300 7,000	9,300			
6	Glen Robertson	Hall Maintenance Outdoor Rink - Re-Build Facility (boards)	2,500 6,000	8,500			
7	Glen Sandfield	Soccer Field - Micro Nets/Anchors/Bench Repair	2,500	2,500			
8	Greenfield	Field Maintenance/Bulb Replacement	2,500	2,500			
9	Laggan	Soccer Equipment	1,500	1,500			
10	Maxville	Upgrade of Canteen Used for Fund-Raising Sports Equipment	2,000 2,900	4,900			
	·			<u>55,050</u>			

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Account Code: 1-3-9000-????

To 1-3-9000-???? Fiscal Year : 2017



GL5220 Date: Mar 21, 2017

Page :

Time: 4:43 pm

Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	BASE BUDGET	
GENERAL	FUND				
Revenue					
CAPITAL REVEN	UES (TRANSFER FROM RESERVES				
-3-9000-8201	TRANSFER FROM RESERVE/MAXVILLE WARD	0	0	0	
-3-9000-8202	TRANSFER FROM RESERVES/INFRASTRUCTER	-99,332	-99,332	0	
-3-9000-8203	TRANSFER FROM RESERVE FUND	-149,375	-149,375	-98,000	
-3-9000-8204	TRANSFER FROM CAPITAL FUND - UCO	0	0	-59,000	
-3-9000-8205	TRANSFER FROM RESERVES - R.A.R.E.	0	0	-63,118	
-3-9000-8206	TRANSFER FROM RESERVES W/W DEPT	0	0	0	
-3-9000-8207	TRANSFER FROM RESERVES - ROADS	-120,715	-120,715	-162,816	
-3-9000-8208	TRANSFER FROM RESERVES - DOME	-15,000	-10,000	-10,000	
-3-9000-8209	TRANSFER FROM APPLE HILL RESERVE	0	0	0	
-3-9000-8211	TRANSFER FROM RESERVE - WDS	-125,100	-125,100	-139,410	
-3-9000-8212	TRANSFER FROM RESERVE - LIBRARY	0	0	0	
-3-9000-8313	TRANSFER FROM RESERVE - SKATEBOARD PARK	0	0	0	
-3-9000-8314	TRANSFER FROM RESERVE - INNOVATIVE	0	0	0	
-3-9000-8315	TRANSFER FROM RESERVE - FED GAS TAX	-100,000	-100,000	-79,607	
-3-9000-8316	TRANSFER FROM RESERVE - ALEX PARK	0	0	0	
-3-9000-8317	TRANSFER FROM RESERVE - FIRE DEPT	0	0	0	
-3-9000-8318	TRANSFER FROM RESERVES - PARKLANDS	0	0	-75,000	
-3-9000-8319	TRANSFER FROM RESERVES - ELECTION/OP	0	0	0	
-3-9000-8320	TRANSFER FROM RESERV- STAFF DEVELOPMENT	0	0	0	
	Total CAPITAL REVENUES (TRANSF	-609,522	-604,522	-686,951	
	Total Revenue	-609,522	-604,522	-686,951	
	Total GENERAL FUND	-609,522	-604,522	-686,951	

GL Number	Reserve Type	2011	2012	2013	2014	2015	2016
							Final Entries
							Required
1-2-2000-8122	Reserves - Working Funds - Fire	66,502	157,367	261,504	327,534	378.302	378,302
	Reserves Working Fund - Recreation	36,546	36,546	0	0,001	0,0,002	0.0,002
	Swimming Pool Foundation	0	0	0	0	0	(
1-2-2000-8125		0	213,380	502,062	679,852	769,891	593,516
	CEMC-Contingency Fund	50,000	50,000	50,000	50,000	50,000	50,000
1-2-2000-8127	Soccer Dome - Capital Reserve	0	0	0	0	17,000	17,000
1-2-2000-8300	Roads Department	187,149	368,577	409,367	456,205	683,191	562,476
1-2-2000-8301	Library	5,633	5,633	5,633	5,633	5,633	5,633
1-2-2000-8302	Special Projects Innovative	0	0	0	0	0	C
1-2-2000-8303	CEONET - Rural Connect	0	0	0	0	0	C
1-2-2000-8402	North Glengarry WDS	412,328	459,328	481,328	582,092	653,058	598,958
1-2-2000-8403	RARE Reserve	409,705	82,231	94,152	144,226	51,237	51,237
1-2-2000-8451	Reserve - Capital Maxville	5,581	0	0	23,379	0	C
1-2-2000-8452	WSIB Insurance	110,150	110,150	55,205	54,442	54,442	54,442
1-2-2000-9120	Reserve Fund General - Kenyon	0	0	0	0	0	C
NOT THE WAY OF THE PARTY OF THE PARTY OF	Reserve Fund - General	0	0	80,000	28,316	28,316	28,316
	Infrastructure Reserve	0	99,332	99,332	99,332	99,332	C
	Fire Department - Truck	0	0	0	0	0	C
	Bridges (Federal Gas Tax)	401,198	281,639	243,274	163,297	111,717	11,717
	Kenyon Ward - WDS Closure	6,542	6,622	6,711	6,785	6,846	6,846
1-2-2000-9435	Skateboard Park	0	0	0	0	0	C
	OP/Zoning/Election Reserve	42,500	55,000	67,500	30,000	12,500	30,000
1-2-2000-9451		0	0	0	0	12,500	12,500
1-2-2000-9900	Staff Development Fund	8,728	8,728	8,728	8,728	8,728	8,728



	Description	Loan	Date	Term	Rate of	Monthly	2017	GL Number	
		Amount	of Loan		Interest	Payment	Budget	For Payments	
	ROYAL BANK LOANS								
Roads Department	Dridge Desert 2007	400 FE0 00	January 2012	10 Years	3.52	884.53	40.044.00	4 4 0404 4500	
Roads Department	Bridge Repars 2007 RARE Plant Upgrades	123,553.33 463,383.00	January 2013	10 Years				1-4-3101-1502	
Landfill Sites	Land at WDS		January 2013 December 2012	10 Years		4,534.85		1-4-4030-1505	
		232,442.00				2,240.30		1-4-4020-1516	
Roads Dept.	Street Light Replacement	378,708.00	December 2015	3 years	2.2	10,878.35	130,540.32	1-4-3062-1501	
	INFRASTRUCTURE ONTA	RIO LOAN							
Fire Department	Rescue Vehicle Alexandria	270,453.00	February 2014	10 years		payable Semi-annually	32,675.00	1-4-2000-1500	
Fire Dept	SCBA Equipment	272,255.00	March 2015	10 years	1.86	payable Semi-annually	31,405.00	1-4-2000-1510	
	BORROW IN 2017								
Fire Dept	NEW - Pumper - Maxville	350,000.00	TO BE BORROWED			(budget for 9 months only	30,100.00	1-4-200-1512 Borrow in 2017	
					Total Muncipal		316,636.48		
WATERWORKS DE	PARTMENT								



Long Term Debts - Township of North Glengarry - 2016 - Breakdown

	Description	Monthly Payment	Balance Jan 1, 2016	New Loan/Renewal	Payments Made in 2016	Principle Paid in 2016	Interest Paid in 2016	Balance at December 31, 2016	
Muncipal 1-2-1250-1310 Fire Department 1-2-1250-1330 Roads Dept. 1-2-1250-1344 Roads Department 1-2-1250-1340 RARE Plant 1-2-1250-1346 Landfill Sites 1-2-1250-1350 GSP Roads Department	Royal Bank Loans Apple Hill Fire Station - Truck Bridge Repairs 2006 Bridge Repairs 2007 Upgrades Land - WDS Brine Header Streetlight Program	4,631.54 1,972.83 884.53 4,534.85 2,240.30 663.20 10,878.35	50,356.89 222,469.50 103,770.62 339,831.88 169,790.17 7,194.40 368,602.21		50,973,44 228,221,84 10,614,36 54,418,20 26,883,60 7,298,50 130,540,20	50,356.89 222,469.50 7,075.10 43,897.37 22,142.75 7,194.40 123,725.37	616.55 5,752.34 3,539.26 10,520.83 4,740.85 104.10 6,814.83	0.00 PAID IN 0.00 PAID IN 96,695.52 295,934.51 147,647.42 0.00 PAID IN 244,876.84	FULL
	Royal Bank Loans		1,262,015.67	0.00	508,950.14	476,861.38	32,088.76	785,154.29	
1-2-1250-1341 Fire Department	Infrastructure Ontario Loan Rescue Vehicle - Alexandria Fire Dept. SCBA Equipment Fire Dept.	Semi-Annual	229,885.05 258,642.25		33,467.55 31,921.78	27,045.30 27,225.50	6,422.25 4,696.28	202,839.75 231,416.75	
	Total Municipal Loans		1,750,542.97	0.00	574,339.47	531,132.18	43,207.29	1,219,410.79	
as euro cue en activo de apento an o	s <u>Erenband Co</u> rendorenbeter								
Waterworks Department 1-2-1250-1361 Waterworks Dept. 1-2-1250-1363 Waterworks Dept.	Royal Bank Loans Prel Eng - Wetlands Front Street Water/Sewer Dominion Street	2,220.00 103.30 267.00	233,573.83 11,686.74 28,141.29		26,640.00 1,239.60 3,204.00	16,189.01 889.97 1,732.56	10,450.99 349.63 1,471.44	217,384.82 10,796.77 26,408.73	
1-2-1250-1364 Waterworks Dept.	Maxville Lagoons	1,508.41	35,288.87		18,100.92	17,428.08	672.84	17,860.79	
1-2-1250-1371 Waterworks Dept.	Alex Lagoon Repair	10,333.71	565,090.65		124,004.52	104,668.68	19,335.84	460,421.97	
	Royal Bank Loans		873,781.38	0.00	173,189.04	140,908.30	32,280.74	732,873.08	
1-2-1250-1380 Waterworks Dept.	Infrastructure Ontario Loan New Water Tower and Scada System	Semi-Annual Payments	829,639.78		148,110.25	127,636.88	20,473.37	702,002.90	
	Total Waterworks Dept Loan	ıs	1,703,421.16	0.00	321,299.29	268,545.18	52,754.11	1,434,875.98	
	TOTAL LOANS		3,453,964.13	0.00	<u>895,638.76</u>	799,677.36	95,961.40	2,654,286.77	



Long Term Debts - Township of North Glengarry - 2016

	Description	Loan Amount	Date of Loan	Term	Rate of Interest	Monthly Payment	Final Payment	GL Number For Payments		Balance at Dec 31, 2016
	ROYAL BANK LOANS									
Roads Department	Bridge Repars 2007	123,553.33	January 2013	10 Years	3.52	884.53	15 Year amortization	1-4-3101-1502		96,695.52
RARE Plant	RARE Plant Upgrades	463,383.00	January 2013	10 Years	3.28	4,534.85	January 2023	1-4-4030-1505		295,934.51
Landfill Sites	Land at WDS	232,442.00	December 2012	10 Years	2.96	2,240.30	January 2023	1-4-4020-1516		147,647.42
Roads Department	Streetlight Program	378,708.00	November 2015	3 Years	2.19	10,878.35	December 2018	1-3-3000-8100		244,876.84
						Payable				785,154.29
Fire Department	INFRASTRUCTURE ONTA Rescue Vehicle Alexandria	RIO LOAN 270,453.00	February 2014	10 years	2.87	semi annual 34,611.65	February 2024	1-4-2000-1500		202,839.75
Fire Department	SCBA Equipment	272,255.00	March 2015	10 years	1.86	31,921.78	March 2025	1-4-2000-1510		231,416.75
										1,219,410.79
WATERWORKS DE	PARTMENT	5.6/2.6				Accessors and the second				Carlos Carlos
	ROYAL BANK LOANS									
Waterworks Dept.	Preliminary Engineering Wetlands	350,000.00	December 2006	10 Years	4.63	2,220.00	20 Year amortization	1 2 1250 1361		217,384.82
	Front Street Water/Sewer	12,406.84	March 2015	5 years	3.10	103.30	12 Year Amortization	1 2 1250 1362		10,796.77
Waterworks Dept.	Dominion Street	39,165.00	December 2007	10 Years	5.35	267.00	20 Year amortization	1-2-1250-1363		26,408.73
Waterworks Dept.	Maxville Lagoons	85,053.26	December 2012	5 Years	2.47	1,508.41	December 2017	1-4-9400-1511		17,860.79
Waterworks Dept.	Alex Lagoon Repair	1,034,000.00	December 2010	10 years	3.72	10,333.71	January 2021	1 4 9400 1505		460,421.97
										732,873.08
Waterworks Dept.	INFRASTRUCTURE ONTA Water Tower & Scada System	RIO LOAN 1,276,368.86	March 1, 2012	10 years	2.56	Payable semi annual 151,319.57	March 2022	1-4-9200-1505 1-4-9300-1505	105,923.70 45,395.87	702,002.90 1,434,875.98

2,654,286.77



TOWNSHIP OF NORTH GLENGARRY

STAFF REPORT

Date:

March 23, 2017

To:

Mayor and Council Members

From:

Johanna Levac (Annie) Treasurer

Daniel Gagnon CAO/Clerk

Re:

2017 Proposed Budget - Waterworks Department

Discussion:

The 2017 DRAFT budget as presented does not affect the water and sewer rates however staff is recommending that a small increase to the flat rate be reviewed. In 2016 we increased the flat rate by 2% which resulted as follows:

Flat Rate – Water
Flat Rate – Sewer

57.79/month
31.53/month
89.32/month

A 2% increase on the flat rate for 2017 will result as follows:

Flat Rate – Water
Flat Rate – Sewer

S8.95/month

32.16/month

91.11/month

With this proposed budget we will be able to transfer \$180,829 to our water reserves as well as \$120,552 to our sewer reserves. These funds will be required to fund future capital projects

1 - 3

Recommendation: To review the proposed 2017 draft budget for the Waterworks

Department.

WATER	WORKS DEPARTMENT - Capital 2016	FINAL	1,5 2-7			
		2017 Budget				
Item	Description			1-5-9200-8000	1-5-9300-8000	1-5-9400-8000
	The second secon			NGWD - Capital I	NGWT - Capital	NGS - Capital
1	Kenyon Street Watermain Upgrade	97,859	1-5-9200-8000	97,859		
2	Hydraulic Modelling Update	30,528	1-5-9200-8000	30,528		
3	Valve and Hydrant Replacement Program	31,902	1-5-9200-8000	31,902		The state of the s
4	Water Meter Installation Program	5,597	1-5-9200-8000	5,597		
5	Small Equipment Replacement Purchase	13,229	1-5-9300-8000		13,229	
6	Water Treatment Plant Equipment Replacement	21,829	1-5-9300-8000		21,829	
7	SCADA Upgrade at Alexandria and Glen Robertson	81,408	1-5-9300-8000	9-100-1	81,408	
8	Unforseen Capital - Water	25,440	1-5-9300-8000		25,440	
9	Pumping Station Needs Study	33,581	1-5-9400-8000			33,58
10	Collection Flow Testing	33,581	1-5-9400-8000			33,583
11	Sewer Relining	83,952	1-5-9400-8000	V = 47% 10.000 (0.000 H + 0.000 H		83,952
12	Misc. Sewage Items	27,424	1-5-9400-8000			27,424
13	Unforseen Capital - Sewage	25,440	1-5-9400-8000		TOUR OFFI THE PARTY	25,440
14	Lagoon Upgrade - Design	750,000	1-5-9400-8000	1		750,000
		1,261,770		165,886	141,906	953,978



Account Code: 1-3-9300-????

To 1-3-9300-???? Fiscal Year : 2017



GL5220 Date: Mar 20, 2017 Page:

Time: 12:26 pm

Account Code	Account Description	2016 BASE BUDGET	2016 ACTUAL VALUES	2017 DEPARTMENT HEADS	
1 GENERAL	FUND				***************************************
Revenue					
WATERWORKS	DEPARTMENT - REVENUES				
1-3-9300-3000	WW- WAGE SUBSIDY	0	0	0	
1-3-9300-4501	REGIONAL WATER REV (S.G.)	0	0	0	
1-3-9300-4900	WATER - DOMESTIC - ALEXANDRIA	-1,020,000	-958,327	-1,050,000	
1-3-9300-4902	WATER-COMMERCIAL-ALEXANDRIA	-560,000	-586,622	-600,000	
1-3-9300-4903	WATER-GLEN ROBERTSON	-38,000	-31,172	-39,000	
1-3-9300-4904	WATER-CHARGEBACKS	0	0	0	
1-3-9300-4905	PENALTY & INTEREST	-20,000	-19,377	-20,000	
1-3-9300-4906	WATER-OTHER INCOME	-10,000	-11,982	-10,000	,
1-3-9300-4907	NSF CHEQUE CHARGE	0	-460	0	
1-3-9300-4940	SEWER FEES - ALEXANDRIA	-865,000	-850,282	-870,000	
1-3-9300-4941	SEWER FEES - MAXVILLE	-156,000	-152,977	-156,000	
1-3-9300-4951	WATER/SEWER CONNECTION FEES	-12,000	-22,325	-15,000	
1-3-9300-4952	WATER/SEWER INSTALLATION FEES	0	0	0	
-3-9300-4953	L.I. FRONT STREET PAYMENT RECEIVED	0	0	0	
-3-9300-4954	ALEXANDRIA SEWAGE IMPR SOUTH END	0	0	0	
-3-9300-4957	NEW WATER METERS	0	0	0	
1-3-9300-4959	RECOVERED SERVICE & REPAIRS	0	0	0	
-3-9300-4960	WATER TESTING SERVICES	0	0	0	
-3-9300-4961	USER FEES - WETLANDS CAPITAL RECOVERY	-15,000	-15,210	-15,000	
-3-9300-4971	HYDRANT RENTAL	-15,000	-15,000	-15,000	
-3-9300-4972	GREEN MUNICIPAL FUND GRANT	0	0	0	
-3-9300-4974	ONTARIO INFRASTRUCTURE RURAL GRANT	0	0	0	
-3-9300-4975	FUNDING - BUILDING CANADA FUND	. 0	0	-316,419	
-3-9300-4976	INFRASTRUCTURE FUNDING	0	0	0	
-3-9300-7122	DONATIONS GLENGARRY LAKE IMPROV FUND	0	0	0	
-3-9300-7141	INTEREST ON BANK ACCOUNT	0	0	0	
-3-9300-7159	WSIB INSURANCE CLAIMS	0	-10,248	0	
-3-9300-7163	INSURANCE CLAIMS SEWER	0	0	0	
-3-9300-7850	SALE OF EQUIPMENT	-3,000	-5,080	0	
-3-9300-7901	TRANSFER FROM UCO	0	0	0	
-3-9300-8000	TRANSFER FROM RESERVES	-324,310	-324,310	-433,581	
-3-9300-8001	TRANSFER FROM SEWER RESERVES	0	0	0	
-3-9300-8015	TRANSFER FROM GENERAL FUND	0	0	0	
-3-9300-8100	FINANCE CAPITAL	0	0	0	
	Total WATERWORKS DEPARTMENT -	-3,038,310	-3,003,372	-3,540,000	
	Total Revenue	-3,038,310	-3,003,372	-3,540,000	
	Total GENERAL FUND	-3,038,310	-3,003,372	-3,540,000	



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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	DEPARTMENT HEADS	
GENERAL	FUND				
Expense					
NORTH GLENGA	ARRY WATER DISTRIBUTION SERVI				
1-4-9200-1010	NGWD-WAGES	130,800	138,779	141,250	
1-4-9200-1110	NGWD-BENEFITS	35,000	37,797	36,215	
1-4-9200-1210	NGWD-WSIB CLAIMS PAID	0	394	500	
1-4-9200-1225	NGWD-INSURANCE	21,150	21,330	21,106	
-4-9200-1505	NGWD-LTD PAYMENTS	103,678	103,677	101,350	
-4-9200-1506	NGWD-INTEREST PAYMENTS	0	0	0	
-4-9200-2015	NGWD-MUNICIPAL TAXES	1,200	1,163	1,200	
-4-9200-2020	NGWD-HEALTH & SAFETY	1,000	380	1,000	
-4-9200-2021	NGWD-WORK BOOTS & CLOTHING ALLOWANCE	750	682	1,000	
-4-9200-2023	NGWD-BILLING OPERATING COSTS	2,500	2,732	2,500	
-4-9200-2025	NGWD-MILEAGE & TRAVEL	250	0	0	
-4-9200-2026	NGWD-MEETING ATTENDANCE	0	0	0	
-4-9200-2035	NGWD-CONFERENCE & WORKSHOPS	7,000	4,333	7,000	
-4-9200-2037	NGWD-CERTIFICATE RENEWAL	500	0	500	
-4-9200-2049	NGWD-CELL PHONES	2,000	1,994	2,000	
-4-9200-2050	NGWD-TELEPHONE	2,500	3,246	3,000	
4-9200-2051	NGWD-COURIER	500	290	500	
4-9200-2055	NGWD-ENBRIDGE	8,600	4,243	5,500	
-4-9200-2056	NGWD-HYDRO	750	888	1,000	
-4-9200-2057	NGWD-WATER/SEWER	200	0	200	
4-9200-2110	NGWD-TOOLS	1,000	1,087	1,000	
4-9200-2114	NGWD-CHEMICALS	600	1,707	2,000	
4-9200-2116	NGWD-CHLORINE	1,000	1,006	1,000	
4-9200-2120	NGWD-OFFICE SUPPLIES	1,000	183	1,000	
4-9200-2125	NGWD-MATERIALS & SUPPLIES	6,000	6,936		
4-9200-2130	NGWD - COMPUTER SUPPLIES	0	1,008	8,000	
4-9200-2162	NGWD-NEW WATER METER /REPAIRS	6,000	70	1,500	
4-9200-2164	NGWD-WATER MAIN REPAIRS		814	5.000	
4-9200-2166	NGWD-FROZEN LINES SERVICES	100,000	82,675	100,000	
4-9200-2200	NGWD-ACCOUNTING/AUDIT FEES	0	0	0	
4-9200-2201	NGWD-QMS AUDITING	1,500	822	1,500	
4-9200-2210	NGWD-LEGAL FEES	1,700	725	1,700	
4-9200-2223	NGWD-CONSULTING FEES	5,000	2,244	5,000	
4-9200-2225	NGWD-00N30ETING FEES	5,000	4,172	5,000	
4-9200-2300	NGWD-MOENTINES NGWD-ADVERTISING	1,000	0	0	
1-9200-2366	NGWD-ADVERTISING NGWD-BUILDING MTCE/SUPPLIES	1,000	687	1,000	
1-9200-2368		500	2,788	500	
	NGWD-EQUIPMENT MTCE	4,500	3,256	4,500	
4-9200-2370	NGWD-TRUCK LICENCING	1,000	259	1,000	
4-9200-2399	NGWD-VEHICLE MTCE	1,500	1,621	2,000	
4-9200-2400	NGWD-GAS/OIL/DIESEL	7,000	6,361	7,000	
4-9200-2410	NGWD-ASSOC. & MEMBERSHIP FEES	250	229	250	
4-9200-2540	NGWD-SAMPLING	1,500	992	1,500	
4-9200-3010	NGWD-EQUIPMENT RENTAL	250	0	250	(101

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Account Code	Account Description	2016	2016	2017	The second second second second second
		BASE BUDGET	ACTUAL VALUES	DEPARTMENT HEADS	
1-4-9200-3753	NGWD-METER READING	13,000	12,115	13,000	
1-4-9200-3782	NGWD-CONTRACTED SERVICE RRCA	12,000	12,000	12,000	
1-4-9200-4010	NGWD-CONTRACTS/CONTRACTED SERVICES	1,500	1,012	1,500	
-4-9200-4100	NGWD-GRASS CUTTING	500	500	500	
-4-9200-5010	NGWD-OPERATING EXPENSES	0	0	0	
-4-9200-5020	NGWD-BAD DEBT EXPENSE	0	103	0	
-4-9200-5030	NGWD-INVENTORY ADJUSTMENT	0	0	0	
-4-9200-7850	NGWD-AMORTIZATION EXPENSE	0	0	0	
-4-9200-7911	NGWD-RECOVERABLE SERVICE REPAIRS	0	5,718		
-4-9200-7912	NGWD-DEFICIT/OPERAQTING REPAY 4 YRS	39,200	39,200	7 500	
-4-9200-7997	NGWD-EMERENCY PHONE SERVICE	1,500		7,500	
-4-9200-7999	NGWD-BOIL WATER ADVISORY	500	0	1,500	
-4-9200-9000	NGWD-TRANSFER TO RESERVES	0	0	500	
			0	0	
NORTH GLENGA	Total NORTH GLENGARRY WATER DI ARRY WATER TREATMENT SERVICES	532,878	512,148	513,021	
-4-9300-1010	NGWT-WAGES	130,800	140.024	444.050	
-4-9300-1110	NGWT-BENEFITS	35,000	148,031	141,250	
-4-9300-1210	NGWT-WSIB CLAIMS PAID	000,000	39,516	38,000	
4-9300-1225	NGWT-INSURANCE	21,150	394	0	
4-9300-1505	NGWT-LTD PAYMENTS	44,435	21,330	21,106	
4-9300-1506	NGWT-LTD INTEREST PAYMENTS	0	44,433	43,436	
4-9300-2015	NGWT-MUNICIPAL TAXES		0	0	
4-9300-2020	NGWT-HEALTH & SAFETY	8,800	8,633	8,800	
4-9300-2021	NGWT-WORK BOOTS & CLOTHING	1,000	78	1,000	
4-9300-2023	NGWT-BILLING OPERATING COSTS	1,000	950	1,000	
4-9300-2025	NGWT-MILEAGE & TRAVEL	5,400	2,732	2,500	
4-9300-2026	NGWT-MEETING ATTENDANCE	250	0	0	
4-9300-2035	NGWT-CONFERENCES & WORKSHOPS	0	0	0	
4-9300-2037	NGWT-CERTIFICATE RENEWAL	7,000	5,088	7,000	
4-9300-2038	NGWT-C OF A/PERMITS	250	0	250	
4-9300-2049	NGWT-CELL PHONES	0	0	0	
4-9300-2050	NGWT-TELEPHONE	2,000	2,486	2,500	
4-9300-2051	NGWT-COURIER	1,000	363	1,000	
4-9300-2055	NGWT-ENBRIDGE	750	619	750	
4-9300-2056	NGWT-HYDRO	2,400	1,491	2,000	
1-9300-2057	NGWT-WATER/SEWER	68,900	72,946	80,000	
1-9300-2110	NGWT-TOOLS	0	0	0	
1-9300-2114	NGWT-CHEMICALS	500	12	500	
1-9300-2115		35,000	19,653	35,000	
I-9300-2116	NGWT-COAGULENT	65,000	71,379	75,000	
-9300-2116	NGWT-CHLORINE	18,000	8,065	15,000	
	NGWT-OFFICE SUPPLIES	1,000	845	1,000	
-9300-2125	NGWT-MATERIALS & SUPPLIES	13,000	14,273	15,000	
1-9300-2130	NGWT-COMPUTER SUPPLIES	0	816	1,000	
1-9300-2200 1-9300-2201	NGWT-ACCOUNTING/AUDIT FEES	2,000	2,349	2,500	
1-9300-2201	NGWT-QMS AUDITING	1,700	725	1,700	
1-9300-2210	NGWT-LEGAL FEES	5,000	2,213	5,000	(10)

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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	DEPARTMENT HEADS	
-4-9300-2223	NGWT-CONSULTING FEES	5,000	794	5,000	***************************************
-4-9300-2225	NGWT-MOE/FINES	0	0	0	
-4-9300-2300	NGWT-ADVERTISING	1,000	0	1,000	
-4-9300-2366	NGWT-BUILDING MTCE/SUPPLIES	10,000	14,164	10,000	
-4-9300-2368	NGWT-EQUIPMENT MTCE	50,000	48,352	50,000	
-4-9300-2400	NGWT-GAS/OIL/DIESEL	750	748	750	
-4-9300-2410	NGWT-ASSOC. & MEMBERSHIP FEES	500	1,167	1,000	
-4-9300-2540	NGWT-SAMPLING	16,000	17,569	18,000	
-4-9300-3010	NGWT-EQUIPMENT RENTAL	250	127	250	
-4-9300-3782	NGWT-CONTRACTED SERVICE RRCA	18,000	18,000	18,000	
-4-9300-4010	NGWT-CONTRACTS/CONTRACTED SERVICES	2,500	1,025	2,500	
-4-9300-4013	NGWT-OPERATING MONITORING/ANALYSIS COSTS	1,000	0	1.000	
-4-9300-4100	NGWT-GRASS CUTTING	500	500	500	
-4-9300-5010	NGWT-OPERATING EXPENSES	0	30	0	
-4-9300-5020	NGWT-BAD DEBT EXPENSE	0	9,462	0	
-4-9300-5030	NGWT-INVENTORY ADJUSTMENT	0	0,402	0	
-4-9300-7850	NGWT- AMORTIZATION EXPENSE	0	0	0	
-4-9300-7851	NGWT-LOCH GARRY MILFOIL ISSUE	0	0		
-4-9300-7911	NGWT-RECOVERABLE SERVICES REPAIRS	0	0	0	
-4-9300-7912	NGWT-DEFICIT/OPERATING REPAY 4 YRS	39,200	39,200	0	
4-9300-7997	NGWT-EMERGENCY PHONE SYSTEM	39,200	39,200	7,500	
-4-9300-7999	NGWT-BOIL WATER ADVISORY	0		0	
-4-9300-9000	NGWT-TRANSFER TO RESERVES	279,842	270.942	0	
		219,042	279,842	180,829	-
	Total NORTH GLENGARRY WATER TR	895,877	900,400	798,621	
	ARRY SEWER SERVICES	(m) 1ma			
-4-9400-1010	NGS-WAGES	174,420	161,217	179,000	
-4-9400-1110	NGS-BENEFITS	47,000	46,414	49,000	
-4-9400-1210	NGS-WSIB CLAIMS PAID	0	526	0	
4-9400-1225	NGS-INSURANCE	28,200	28,441	28,141	
4-9400-1505	NGS-LTD PAYMENTS	124,005	124,005	124,005	
4-9400-1506	NGS-LTD INTEREST PAYMENTS	0	0	0	
4-9400-1511	NGS-LTD MAXVILLE LAGOONS	18,100	18,101	18,100	
-4-9400-1515	NGS-LTD WETLANDS	26,640	26,640	26,640	
4-9400-2015	NGS-MUNICIPAL TAXES	11,500	11,335	11,500	
4-9400-2020	NGS-HEALTH & SAFETY	4,500	1,704	4,500	
-4-9400-2021	NGS-WORK BOOTS & CLOTHING	1,000	1,631	1,600	
4-9400-2023	NGS-BILLING OPERATING COSTS	3,600	2,934	3,200	
4-9400-2025	NGS-MILEAGE & TRAVEL	250	0	0	
4-9400-2026	NGS-MEETING ATTENDANCE	0	0	0	
4-9400-2027	NGS-INSURANCE CLAIMS	10,000	0	10,000	
4-9400-2035	NGS-CONFERENCE & WORKSHOPS	7,000	6,002	7,000	
4-9400-2037	NGS-LICENSE RENEWAL	500	0	500	
	NGS-CELL PHONES	2,000	2,265	2,300	
4-9400-2049					
-4-9400-2049 -4-9400-2050	NGS-TELEPHONE	3,500	3,271	3,500	
	NGS-TELEPHONE NGS-COURIER	3,500 700	3,271 216	3,500 700	

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Total GENERAL FUND

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Account Code Account Description 2016 2016 2017 **BASE BUDGET ACTUAL** DEPARTMENT **VALUES HEADS** 1-4-9400-2057 NGS-WATER/SEWER 0 0 0 1-4-9400-2110 NGS-TOOLS 1,000 275 1,000 1-4-9400-2114 **NGS-CHEMICALS** 7,000 6,765 7,500 1-4-9400-2115 NGS-COAGULENT 30,000 14,535 30,000 1-4-9400-2116 NGS-CHLORINE 25,000 18,089 25,000 1-4-9400-2120 **NGS-OFFICE SUPPLIES** 400 49 400 1-4-9400-2125 NGS-MATERIALS/SUPPLIES 6,000 12,036 10,000 1-4-9400-2130 NGS-COMPUTER SUPPLIES 0 816 1,000 1-4-9400-2163 NGS-SEWER LINE REPAIRS 30,000 38,819 40,000 1-4-9400-2200 NGS-ACCOUNTING/AUDIT FEES 1,900 1,922 1,900 1-4-9400-2210 NGS-LEGAL FEES 10.000 3,247 10,000 1-4-9400-2223 NGS-CONSULTING FEES 20,000 0 20,000 1-4-9400-2225 NGS-MOE/FINES 0 0 0 1-4-9400-2300 NGS-ADVERTISING 500 37 500 1-4-9400-2366 NGS-BUILDING MTCE/SUPPLIES 10,000 17,385 15,000 1-4-9400-2368 NGS-EQUIPMENT MTCE 55,000 36,503 55,000 1-4-9400-2369 NGS-LAGOON MTCE 5,000 354 5,000 1-4-9400-2370 NGS-TRUCK LICENCING 250 173 250 1-4-9400-2399 NGS-VEHICLE MTCE 2,500 3,351 3,000 1-4-9400-2400 NGS-GAS/DIESEL/OIL 10,000 10,373 10,000 1-4-9400-2410 NGS-ASSOC. & MEMBERSHIP FEES 250 310 300 1-4-9400-2540 NGS-SAMPLING 20,000 26,762 25,000 1-4-9400-3010 NGS-EQUIPMENT RENTAL- EOS RENTAL 2,000 384 2,000 1-4-9400-4010 NGS-CONTRACTS/CONTRACTED SERVICES 5.000 6.189 5,000 1-4-9400-4013 NGS-WETLANDS OPERATING COSTS 0 0 0 1-4-9400-4016 NGS - Sump Pump Program 20,000 0 20,000 1-4-9400-4100 **NGS-GRASS CUTTING** 2,000 1,771 2,000 1-4-9400-5010 **NGS-OPERATING EXPENSES** 0 0 1,000 1-4-9400-5020 NGS-BAD DEBT EXPENSE 0 7,339 0 1-4-9400-5030 **NGS-INVENTORY ADJUSTMENT** 0 0 0 1-4-9400-7850 NGS-AMORTIZATION EXENSE 0 0 0 1-4-9400-7903 NGS-GOLF COURSE WASTE WATER 0 0 0 1-4-9400-7911 NGS-RECOVERABLE SERVICES & REPAIRS 1,000 -15,984 0 1-4-9400-7912 NGS-DEFICIT/OPERATING REPAY 4 YRS 0 0 0 1-4-9400-9000 NGS-TRANSFER TO RESERVES 178,225 178,225 120,552 Total NORTH GLENGARRY SEWER SE 986,940 880,336 966,588 **Total Expense** 2,415,695 2,292,884 2,278,230

2,415,695

2,292,884

2,278,230



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Total GENERAL FUND



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Account Code	Account Description	2016	2016	2017	
		BASE BUDGET	ACTUAL VALUES	DEPARTMENT HEADS	
1 GENERAL	FUND				
Capital					
CAPITAL - NGW	/D - WATER DISTRIBUTION				
1-5-9200-8000	CAPITAL - NGWD - WATER DISTRIBUTION	447,004	425,420	165,886	
	Total CAPITAL - NGWD - WATER D	447,004	425,420	165,886	····
CAPITAL - NGW	/T - WATER TREATMENT				
1-5-9300-8000	CAPITAL - NGWT - WATER TREATMENT	55,464	30,439	141,906	
	Total CAPITAL - NGWT - WATER T	55,464	30,439	141,906	
CAPITAL - NGS	- SEWAGE				
1-5-9400-8000	CAPITAL - NGS - SEWAGE	120,147	26,935	953,978	
	Total CAPITAL - NGS - SEWAGE	120,147	26,935	953,978	
	Total Capital	622,615	482,794	1,261,770	

622,615

482,794

1,261,770

L Number	Reserve Type							
		2010	2011	2012	2013	2014	2015	2016
							-	Final Entries
						-	-	Required
1-2-2000-8440	Alexandria Sewers	ο.	0	0	0	0	0.	
1-2-2000-8450	Maxville Ward Sanitary Sewer	o o	o ·	o di	0	0	0	
1-2-2000 8470	Reserves - Alexandria Water	1,232	o ·	0	o ·	0	0	
1-2-2000-9123	Apple Hill Waterworks - Proceeds from Sale of Hydro	87,410	88,308	89,397	90,591	91,596	91,596	92,40
1-2-2000-9430	Alexandria Water/Sewer Rehabilitation	292,337	295,340	298,982	302,976	306,336	306,336	309,04
I-2-2000-9431	Alexandria Ward - PUC Waste Sewage Lagoon	77,622	78,419	3,924	3,976	4,020	4,020	4,05
-2-2000-9432	Alexandria Ward - PUC Water Meter	41,006	41,428	41,939	42,499	42,970	42,970	43,35
-2-2000-9433	Alexandria Ward - PUC Sewer Upgrade	435,639	440,114	445,541	451,494	456,501	456,501	460,53
-2-2000-9437	North Glengarry Water Reserve	0	0	O	0	134,763	209,408	292,09
-2-2000-9438	North Glengarry Sewer Reserve	116,082	12,094	12,094	12,094	112,609	173,755	189,82
-2-2000-9450	Maxville Ward - Waterworks - Proceeds from Hydro Sale	0	o ·	o ·	0	0	0	
-2-2000-9720	Alexandria Park	6,767	6,837	6,921	7,014	7,091	7,091	7,15



	Description	Loan Amount	Date of Loan	Term	Rate of Interest	Monthly Payment	2017 Budget	GL Number For Payments	
WATERWORKS DE	EPARTMENT								
	ROYAL BANK LOANS								÷
Waterworks Dept.	Preliminary Engineering Wetlands	350,000.00	December 2006	10 Years	4.63	2,220.00	26,640.00	1-4-9400-1515	•
Waterworks Dept.	Dominion Street	39,165.00	December 2007	10 Years	5.35	267.00	3,204.00	1-2-1250-1363	
Waterworks Dept.	Maxville Lagoons	85,053.26	December 2012	5 Years	2.47	1,508.41	18,100.92	1-4-9400-1511	
Waterworks Dept.	Alex Lagoon Repair	1,034,000.00	December 2010	10 years	3.72	10,333.71	124,004.52	1 4 9400 1505	
Material Deet	INFRASTRUCTURE ONT		Marsh 4, 2040	40	2.50	semi annual	144 700 00		404.050.00
Waterworks Dept.	Water Tower & Scada System	1,276,368.86	March 1, 2012	10 years	2.56	payable Semi-annually	144,786.00	1-4-9200-1505 1-4-9300-1505	101,350.00 43,436.00
	•	a .			otal Water & Sew	er	316,735.44		