

THE CORPORATION OF THE TOWNSHIP OF NORTH GLENGARRY

Special Meeting of Council

Budget

Agenda

Tuesday, January 7th, 2025, 9:00 A.M.

Council Chamber

3720 County Road 34

Alexandria, On. K0C 1A0

- 1. CALL TO ORDER**
- 2. DECLARATIONS OF PECUNIARY INTEREST**
- 3. ACCEPT THE AGENDA (Additions/Deletions)**
- 4. ADOPTION OF PREVIOUS MINUTES**
- 5. DELEGATION(S)**
- 6. STAFF REPORTS**
 - a. Treasury Department
 1. Proposed 2025 Operating and Capital Budgets
 1. General Summary
 2. Governance and Administration
 3. Building, by-law Enforcement and Planning
 4. Community Services
 5. Economic Development
 6. Recreation
 7. Fire Services
 8. Corporate Fleet and Machinery/Equipment
 9. Public Works

10. Water Works

7. UNFINISHED BUSINESS

8. CONSENT AGENDA

9. NEW BUSINESS

10. NOTICE OF MOTION

Next Regular Public Meeting of Council

Monday January 13th, 2025, at 6:00 p.m. in the Council Chambers, 3720 County Road 34, Alexandria, Ontario.

Note: Meetings are subject to change or cancellation.

11. QUESTION PERIOD

(limit of one question per person and subsequent question will be at the discretion of the Mayor/Chair).

12. CLOSED SESSION BUSINESS

13. CONFIRMING BY-LAW

14. ADJOURNMENT

2025



**NORTH
GLENGARRY
NORD**

*Ontario's Celtic Heartland
Le centre celtique de l'Ontario*

Annual Budget



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Executive Summary

The annual budget is a critical component of effective financial planning and resource management. The purpose of a municipal budget is to outline the Township's financial plan for managing and allocating resources to meet the needs and priorities of the community.

The following draft 2025 budget is comprised of both operating and capital budgets.

The operating budget outlines the day-to-day expenditures required to deliver services such as infrastructure maintenance, recreation and administrative support. It reflects the commitment to provide high quality services while remaining fiscally responsible. The operating budget is a statement of the municipality's priorities and legislative responsibilities, as decided by Council, and sets limits on spending for the programs and services the municipality offers, and revenue targets for fees and other monies collected by the Township.

The capital budget focuses on longer-term investments in infrastructure, facilities and major projects. The purpose of the capital budget is to acquire, replace, and maintain capital assets and support the services provided by the Municipality. The capital assets of the Township are essentially owned by the residents. Staff, through Council's direction, are the stewards of the assets, charged with ensuring they are managed properly.

2025 Draft Budget Overview

Formulating the municipal budget involves reviewing all plans approved by Council, which include, but are not limited to the Strategic Plan, Long Term Financial Plan, the 10-year Capital Plan, and any approved Master Plans. Staff also consider provincial legislation, such as the Municipal Act, Building Code, Planning Act, Minimum Maintenance Standards, and various Ontario regulations.

The 2025 Operating and Capital Budgets for each department are presented in this document for Council consideration. In the preparation of the 2025 budget, staff have analyzed expenditure trends, referenced various Council approved plans, and consulted with all levels of staff. Staff have considered the current economic state, interest rates, annual debt limits, union agreements, approved contracts and committed projects.

The 2025 draft budget aims to maintain the Township of North Glengarry's service levels and make strategic investments in infrastructure. The following draft 2025 budget currently results in a tax levy increase of \$285,056 or 3.81%.

This increase includes an adjustment in assessment equaling \$23,944 of taxation revenue which is due to minor changes in assessment. Property value assessments continue to remain unchanged from the 2016 values. This freeze has significantly affected revenue generation for the Township as the historical phased-in growth revenue averaged over \$200,000 per year. At this time, there is no date for phased-in reassessment to resume.

It is assumed that education rates will remain unchanged for 2025, causing no change to this portion of the tax rate. County tax rates for 2025 have not been set however, they have approved a 6.87% increase on their budget which is estimated to result in a 5% increase to tax rates.

The fees and charges by-law and schedule have been reviewed and will be brought to Council for approval at a future Council meeting. Any increase in revenue due to the increase in rates and fees has been included in the budget. A 2% increase in both water and wastewater rates have been included in the draft budget.

Key Changes

Overall, the presented draft budget includes a net change to the tax levy of \$285,056. The key changes, including their impact on the budget, are included in the following table.

2025 Key Budget Changes

Change	Value
Increase in OMPF	-\$245,300.00
Increase in interest revenue	-\$100,000.00
Increase in OCIF	-\$97,004.00
Net decrease from closure of R.A.R.E.	-\$43,250.00
Change in Assessment	-\$23,944.00
Decrease in Building Revenue	\$6,000.00
Increase in Winter Maintenance	\$6,000.00
Increase in signage requirement	\$6,000.00
Decrease in revenue from tax certificates	\$9,500.00
Increase in insurance	\$15,000.00
Increase in line painting	\$15,000.00
Increase from addition of new Public Works Building	\$23,525.00
Other Adjustments	\$25,246.00
Increase in computer fees	\$30,000.00
Decrease in PIL Revenue to align with actuals	\$92,083.00
Increase in LTD payments	\$99,200.00
Increase in capital spending	\$217,000.00
Adjustments to salaries and benefits	\$250,000.00
Total	\$285,056.00

Assessment Data

There are many components to the property tax system, including: assessment value, tax ratios, tax rates, capping, and the required tax levy amount.

The Current Value Assessment (CVA), better known as assessment, of each property in the Township is set by the Municipal Property Assessment Corporation (MPAC). All properties are assessed by MPAC every four years. Any increases to property values are phased in over four years, with any reductions being given in the first year. The 2016 taxation year was the first year of the new assessment cycle; therefore, 2020 would have been the fourth year of the assessment cycle.

In normal assessment cycles, 2020 would be the base year for phased in values for the years 2023-2025. However, assessment changes have been paused since 2020 and will remain the same for 2025. This means that property taxes will continue to be based on the January 1, 2016, assessment date. This freeze will decrease the additional tax dollars that the Municipality usually gets from annual assessment changes.

A summary of the 2025 assessment is noted below:

2025 Projected Assessment Change

Property Class	2024 Total Assessment	2025 Total Assessment	Total Assessment (%) Changes	Total Assessment (\$) Changes	Variance (%)	2024 Municipal Rates	2024 Municipal Taxation	2025 Municipal Taxation	Additional Dollars
Residential	\$868,775,526	\$879,752,326	1.26%	\$10,976,800	1.26%	0.0056445	\$4,903,806	\$4,965,764	\$61,959
Commercial	\$95,392,292	\$91,228,392	-4.37%	-\$4,163,900	-4.37%	0.0092233	\$879,829	\$841,424	-\$38,405
Farmland	\$515,085,512	\$518,040,212	0.57%	\$2,954,700	0.57%	0.0014111	\$726,850	\$731,020	\$4,169
Industrial	\$19,589,500	\$18,650,100	-4.80%	-\$939,400	-4.80%	0.0116471	\$228,160	\$217,219	-\$10,941
Managed Forests	\$7,151,800	\$7,456,500	4.26%	\$304,700	4.26%	0.0014111	\$10,092	\$10,522	\$430
Multi-Residential	\$13,331,900	\$13,390,400	0.44%	\$58,500	0.44%	0.0056445	\$75,252	\$75,582	\$330
Pipeline	\$5,124,000	\$5,109,000	-0.29%	-\$15,000	-0.29%	0.0077209	\$39,562	\$39,446	-\$116
Aggregate Extraction	\$0	\$559,600	N/A	\$559,600	N/A	0.0116471	\$0	\$6,518	\$6,518
Total	\$1,524,450,530	\$1,534,186,530		\$9,736,000			\$6,863,551	\$6,887,495	\$23,944

Aggregate Extraction Class

A new property class “Aggregate Extraction” was created in 2025. It was introduced to allow municipalities the authority to levy taxes specifically on aggregate production properties such as quarries and gravel pits. It is not yet known whether the province will impose a reduced industrial tax ratio for this property class. The current budget reflects this property class as full industrial. Any reductions to this tax ratio will result in an increased residential tax rate.

Payments in Lieu of Taxes (PIL)

Properties owned by the provincial and federal government are not subject to regular property taxation, however, these properties pay the municipality in the form of Payments in Lieu of Taxes (PIL). The revenues received from these government agencies are based on the same premises as the property taxation calculations, however, the revenues collected are accounted for in the general administration budget.

Tax Rate

The total tax rate is made up of three components: the Municipal Tax Rate, set by the Township, the County Tax Rate, set by the United Counties of Stormont, Dundas, and Glengarry; and the Education Rate set by the province.

There are two components of the tax rate calculation:

- How much does the Township need to collect from residents to cover the net tax levy (the net tax levy is the revenue of the Township minus the expenditures)
- What is the total of all property values in the Township?

$$\text{Total Budgeted Net Tax Levy} = \frac{\text{Township Tax Rate}}{\text{Weighted Assessment}}$$

The weighted assessment is calculated by multiplying the tax ratio, which is set by the County, by the assessment from MPAC. Each property type has a different tax ratio. In North Glengarry, the residential ratio is 1.00, farmland is 0.25, commercial is 1.63, and industrial is 2.06.

To calculate the taxes owing, the tax rate is multiplied by the assessment of the property. The education portion is sent to the school boards directly, and the County invoices the Township for their portion. The municipal tax rate represents approximately 40% of the total tax rate.

Key Assumptions and Rationale

Salaries

A large portion of the budgeted salaries are impacted by the collective agreements for each of the three unions. The unionized salaries in each of the departmental budgets have been adjusted per their respective collective agreements.

As part of the annual budget process, a comprehensive review of non-union employee salaries was conducted. This included a comparison to compensation levels in comparable

municipalities. This analysis aimed to ensure that salaries remained competitive and aligned with similar positions and allows the Township to continue to retain and attract skilled staff. Recommended changes from this review have been included in the budget.

Staffing level changes and salary step increases also impacted the overall salary and benefit budget. Furthermore, the minimum wage was raised to \$17.20 per hour in October 2024, with an additional increase anticipated in 2025.

All of the above changes resulted in an overall net increase of 1.80% to the overall salary budget.

Statutory and Non-Statutory Benefits

Workers Compensation Insurance Board (WSIB)

The Workers Compensation Insurance Board (WSIB) announced that the average premium rate will decrease from \$1.30 per \$100.00 of insurable payroll to \$1.25 per \$100.00 of insurable payroll. This will bring the average premium rate to the lowest it has been in the last 50 years.

Canada Pension Plan (CPP)

The Canada Pension Plan (CPP) contribution rates remain constant from 2024 to 2025 at 5.95%. Maximum annual pensionable earnings have increased from \$68,500 to \$71,300. In 2024, a second additional CPP contribution (CPP2) was introduced. The contribution rate for CPP2 has also remained constant for 2025 at 4%. The additional maximum pensionable earnings have increased from \$73,200 to \$81,200.

Employment Insurance (EI)

Employment Insurance (EI) premium rates will decrease from \$1.66 per \$100 insurable earnings to \$1.64 for 2025. The maximum insurable earnings increased from \$63,200 to \$65,700.

Ontario Municipal Employees Retirement System (OMERS)

Contribution rates for the Ontario Municipal Employees Retirement System (OMERS) will remain unchanged from 2024.

Employee Benefits

The Township participates in a County-wide plan for employee group benefits. Life insurance and long-term disability are held with Manulife, and accidental death and dismemberment (AD&D) are held with AIG. Health and dental benefits are managed through GreenShield. Renewal rates are based on 50% County-Wide experience and 50% Township claims

experience. Rates for Dental and Extended Health benefits are based on current year experience. The increase for 2025 has not yet been established, however the predicted increase to rates has been included in the operating budget as presented.

Insurance

The Township's insurance rates are based on experience and the market. The 2025 draft budget includes the updated annual premium. The total annual premium amount increased by 4% with no increase to the Cyber Security premium. The insurance costs were redistributed throughout the budget to reflect a more accurate distribution.

Federal and Provincial Funding

The Township of North Glengarry receives funding from the federal and provincial governments through the Ontario Municipal Partnership Fund (OMPF), the Ontario Community Infrastructure Fund (OCIF) and the Canada Community Building Fund (CCBF).

The Township also applies for additional grants from both the federal and provincial governments that are taken into account when creating the annual budget.

Ontario Municipal Partnership Fund (OMPF)

The Ontario Municipal Partnership Fund (OMPF) continues to be the Province's main transfer payment to municipalities. In 2014, the OMPF was redesigned following consultations with municipalities across Ontario. Consultation with municipalities and the Association of Municipalities of Ontario (AMO) have continued over the past year and have focused on refining the program to ensure it meets the long-term priorities of municipalities.

In 2025, the allotment is set to increase by \$245,300.

Ontario Community Infrastructure Fund (OCIF)

The province provides funding to small, rural and northern communities under this fund. It is formula based and uses census data to determine the amount of the grant. This funding can be used to help fund capital expenditures on infrastructure projects such as roads, bridges, water and wastewater.

The 2025 allocation for the Township is just over \$743,000; an increase of just over \$97,000 compared to 2024. The 2025 OCIF allocation has been allotted to funding capital projects for Public Works.

Canada Community Building Fund (CCBF)

This fund was previously known as the Federal Gas Tax Fund. The 2025 allotment has been confirmed at \$331,399. This is a permanent source of funding that is provided up front twice a year to support local infrastructure priorities.

Communities select how to best use the funds amongst the following categories applicable to the Township:

- Wastewater infrastructure
- Drinking water
- Solid waste management
- Local roads and bridges
- Recreation
- Firehalls

The 2025 CCBF allotment, as well as unspent dollars from previous years, has been allotted to the 2025 Bridge Capital Budget.

Reserves and Long-Term Debt

Reserves

The 2025 reserve schedule is presented below for reference. Unspent 2024 capital budget items are identified in the "2024 Carry Forward" column in the amount of \$826,347.19 in the schedule below. These items are then included in the 2025 budget as transfers from reserves.

Reserve Name	Account	2023 Ending Balance	2024 Transfers In	2024 Transfers Out	2024 Carry Forward	2024 Consolidated Totals In/Out	2024 Tentative Ending Balance
Working Funds							
CEMC Contingency Fund	1-2-2000-8126	(43,653.00)		80,000.00		80,000.00	36,347.00
North Glengarry General Fund	1-2-2000-8125	(1,215,850.76)			(12,000.00)	(12,000.00)	(1,227,850.76)
RARE	1-2-2000-8403	(363,771.84)				-	(363,771.84)
WSIB Insurance	1-2-2000-8452	(54,634.06)				-	(54,634.06)
Elections Reserve	1-2-2000-9436	(35,021.52)	(5,000.00)			(5,000.00)	(40,021.52)
Planning Reserve (OP)	1-2-2000-8303	(65,211.04)				-	(65,211.04)
Recreation Working Fund	1-2-2000-8123	(112,934.16)		10,000.00	(10,000.00)	-	(112,934.16)
Modernize and Efficiency	1-2-2000-8121	(276,184.88)				-	(276,184.88)
Total Working Funds		(2,167,261.26)	(5,000.00)	90,000.00	(22,000.00)	63,000.00	(2,104,261.26)

Reserve Name	Account	2023 Ending Balance	2024 Transfers In	2024 Transfers Out	2024 Carry Forward	2024 Consolidated Totals In/Out	2024 Tentative Ending Balance
Capital Funds							
Dalkeith Library	1-2-2000-8301	(5,652.81)			(29,347.19)	(29,347.19)	(35,000.00)
Facilities Reserve	1-2-2000-8720	(471,399.53)	(11,300.00)	78,029.00		66,729.00	(404,670.53)
Fleet	1-2-2000-8120	(56,891.55)		50,000.00		50,000.00	(6,891.55)
Economic Development	1-2-2000-9203	(18,063.31)				-	(18,063.31)
Canada Community Building Fund Reserve (formerly Federal Gas Tax)	1-2-2000-9201	(166,686.05)				-	(166,686.05)
Fire Department	1-2-2000-8122	(69,699.62)			(15,000.00)	(15,000.00)	(84,699.62)
Major Capital - NEW	1-2-2000-9721	(1,024,517.33)				-	(1,024,517.33)
General Capital	1-2-2000-9121	(103,679.73)				-	(103,679.73)
Maxville Sports Complex	1-2-2000-8451	(55,143.28)				-	(55,143.28)
North Glengarry General Fund	1-2-2000-9121	-				-	-
Infrastructure Reserve	1-2-2000-8300	(976,020.11)		221,000.00	(345,000.00)	(124,000.00)	(1,100,020.11)
Soccer Dome	1-2-2000-8127	(5,363.80)				-	(5,363.80)
Waste disposal site	1-2-2000-8402	(1,110,109.84)	(50,000.00)		(90,000.00)	(140,000.00)	(1,250,109.84)
Total Capital Funds		(4,063,226.96)	(61,300.00)	349,029.00	(479,347.19)	(191,618.19)	(4,254,845.15)

Reserve Name	Account	2023 Ending Balance	2024 Transfers In	2024 Transfers Out	2024 Carry Forward	2024 Consolidated Totals In/Out	2024 Tentative Ending Balance
Specific Purpose							
GSP Slab Reserve	1-2-2000-8404	-				-	-
Reserve - Cash in Lieu of Parkland	1-2-2000-9439	(89,082.20)				-	(89,082.20)
Reserve Fund Water Meters	1-2-2000-9432	(44,516.04)				-	(44,516.04)
North Glengarry Water	1-2-2000-9437	(945,108.53)		424,594.00	(165,000.00)	259,594.00	(685,514.53)
North Glengarry Sewer	1-2-2000-9438	(1,846,030.65)		149,993.72	(160,000.00)	(10,006.28)	(1,856,036.93)
Maxville Soccer Lights Reserves	1-2-2000-8302	-				-	-
Social Services Relief Fund	1-2-2000-8129	-				-	-
Safe Restart Reserve	1-2-2000-8128	-				-	-
Skateboard Park	12-2000-9435	(25,087.94)				-	(25,087.94)
Total Specific Purpose		(2,949,825.36)	-	574,587.72	(325,000.00)	249,587.72	(2,700,237.64)
Total Reserve Funds		(9,180,313.58)	(66,300.00)	1,013,616.72	(826,347.19)	120,969.53	(9,059,344.05)

A report will be brought to Council in 2025 to finalize transfer to and from reserves for 2024.

Long-Term Debt

The 2025 Long Term Debt schedule is included below for consideration. The Township of North Glengarry currently has debt funded through Infrastructure Ontario and the Royal Bank of Canada. The total debt proposed for the start of 2025 is \$9.57M. Of this amount, \$6.06M is funded through the water/wastewater rates, with the remaining \$3.5M of debt on the tax base.

**Long Term Debt
Estimation for the Year 2025**

Department	Description	Loan Amount	Date of Loan	Term	Interest Rate	2025 Annual Payment	Balance at January 1, 2025
Fire Department	SCBA Equipment	\$272,255.00	September 16, 2015	10 years	1.86%	\$12,978.71	\$12,978.71
Fire Department	Fire Truck Purchases	\$867,930.00	February 1, 2018	10 years	3.01%	\$97,929.99	\$292,638.51
Fire Department	Fire Truck Purchases	\$520,000.00	April 15, 2022	20 years	2.50%	\$37,569.11	\$430,430.89
Waterworks	Maxville Water Project	\$7,500,000.00	May 15, 2020	30 years	2.84%	\$433,316.16	\$6,066,683.84
Waterworks	Preliminary Engineering - Wetlands	\$350,000.00	December 2016	10 Years	3.35%	\$25,614.12	\$86,519.76
Fire Department	Pumper Tanker	\$430,000.00	June 2020	10 Years	3.03%	\$28,693.80	\$375,585.20
Public Works	Tandem Truck	\$275,000.00	January 2021	10 Years	3.35%	\$17,344.44	\$248,663.56
Public Works	2 Tandem Trucks	\$638,000.00	January 2023	10 Years	5.20%	\$61,343.52	\$576,656.48
Fire Department	Fire Truck	\$800,000.00	February 2024	15 years	5.99%	\$77,608.92	\$735,325.90
Public Works	2 Tandem Trucks	\$760,000.00	November 2024	15 Years	4.99%	\$72,078.72	\$747,986.88
Community Services	Ice Resurfacers	\$175,000.00	February 2025	10 Years	6.00%	\$19,363.90	N/A
Fire Department	Fire Truck	\$160,000.00	August 2025	10 Years	6.00%	\$7,081.68	N/A
Total		\$12,748,185.00				\$890,923.07	\$9,573,469.73

The 2024 Annual Repayment Limit for the Township has also been considered. This document is provided by the province annually and represents the repayment limit as calculated based on data from the Financial Information Return. The details are included for reference; however, the main number is the annual repayment limit of \$2,136,149. This number can be calculated into the total allowable debt of the Township, based on various interest rates and terms. These numbers, as shown in the schedule, included the current debt of the municipality. As such, the Township, regardless of the large debt for the Maxville Water Project, has sufficient debt capacity left.

2024 ANNUAL REPAYMENT LIMIT
(UNDER ONTARIO REGULATION 403 / 02)

MMAH CODE:	71615
MUNID:	01047
MUNICIPALITY:	North Glengarry Tp
UPPER TIER:	Stormont, Dundas and Glengarry UCo
REPAYMENT LIMIT:	\$ 2,136,149

FOR ILLUSTRATION PURPOSES ONLY,

The additional long-term borrowing which a municipality could undertake over a 5-year, a 10-year, a 15-year and a 20-year period is shown.

If the municipalities could borrow at 5% or 7% annually, the annual repayment limits shown above would allow it to undertake additional long-term borrowing as follows:

5% Interest Rate		
(a)	20 years @ 5% p.a.	\$ 26,621,141
(a)	15 years @ 5% p.a.	\$ 22,172,499
(a)	10 years @ 5% p.a.	\$ 16,494,778
(a)	05 years @ 5% p.a.	\$ 9,248,408

7% Interest Rate		
(a)	20 years @ 7% p.a.	\$ 22,630,396
(a)	15 years @ 7% p.a.	\$ 19,455,864
(a)	10 years @ 7% p.a.	\$ 15,003,418
(a)	05 years @ 7% p.a.	\$ 8,758,634

DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403/02)

MUNICIPALITY

North Glengarry Tp

MMAH CODE:

71615

		1 \$
Debt Charges for the Current Year		
0210	Principal (SLC 74 3099 01)	707,372
0220	Interest (SLC 74 3099 02)	263,831
0299	Subtotal	971,203
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01)	0
9910	Total Debt Charges	971,203

		1 \$
Amounts Recovered from Unconsolidated Entities		
1010	Electricity - Principal (SLC 74 3030 01)	0
1020	Electricity - Interest (SLC 74 3030 02)	0
1030	Gas - Principal (SLC 74 3040 01)	0
1040	Gas - Interest (SLC 74 3040 02)	0
1050	Telephone - Principal (SLC 74 3050 01)	0
1060	Telephone - Interest (SLC 74 3050 02)	0
1099	Subtotal	0
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)	50,902
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)	0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)	0
1420	Total Debt Charges to be Excluded	50,902
9920	Net Debt Charges	920,301

		1 \$
1610	Total Revenue (SLC 10 9910 01)	18,107,873
Excluded Revenue Amounts		
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	70,392
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC 10 0815 01)	4,104,365
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01)	777,195
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01)	0
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01)	0
2230	Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01)	50,000
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01)	880,120
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01)	0
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01)	0
2256	Deferred revenue earned (Community Benefits) (SLC 10 1815 01)	0
2252	Donated Tangible Capital Assets (SLC 53 0610 01)	0
2253	Other Deferred revenue earned (SLC 10 1814 01)	0
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01)	0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01)	0
2299	Subtotal	5,882,072
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged	0
2610	Net Revenues	12,225,801
2620	25% of Net Revenues	3,056,450
9930	ESTIMATED ANNUAL REPAYMENT LIMIT	2,136,149
(25% of Net Revenues less Net Debt Charges)		

* SLC denotes Schedule, Line Column.

Budget Summary

2025 Budget Summary

Budget Actuals as of December 20, 2024

Department	2024 Budget	2025 Proposed Budget	Overall Change
Administration	-\$1,482,801	-\$1,596,347	-\$113,546
Building, By-Law and Planning	\$238,580	\$189,473	-\$49,107
Community Services	\$300,526	\$262,107	-\$38,419
Drainage	-\$5,056	-\$3,800	\$1,256
Economic Development	\$209,570	\$213,955	\$4,385
Fire	\$1,178,041	\$1,279,715	\$101,674
Fleet and Machinery	\$195,500	\$235,000	\$39,500
Governance	\$201,768	\$228,828	\$27,060
Other Services	\$120,256	\$130,136	\$9,880
Public Works	\$4,313,169	\$4,799,957	\$486,788
Recreation	\$1,360,857	\$1,376,855	\$15,998
Waste and Recycling	\$220,732	\$20,319	-\$200,413
Waterworks	\$0	\$0	\$0
Total	\$6,851,142	\$7,136,198	\$285,056

Projected Assessment Change **\$23,944.07**
Adjusted Levy **\$7,112,254**

Change	3.81%
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Department Budgets

Council

Departmental Overview

The Council of the Township of North Glengarry has a stewardship role. Council is responsible for providing leadership, policy development and strategic direction for the municipality. The Township of North Glengarry is represented by one Mayor, one Deputy Mayor, one Councillor at Large and four ward Councillors.

2025 Budget Initiatives and Challenges

The Council budget has been updated to reflect the forecasted actuals for conferences and workshop expenses. Salaries and benefits were adjusted based on a cost-of-living increase.

2025 Council Budget

2025 Council Budget

Budget Actuals as of December 20, 2024

		Council Expenses				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-1000-1010	COUNCIL - SALARIES	\$142,112	\$144,845	\$147,820	\$140,429	\$157,428
1-4-1000-1110	COUNCIL - BENEFITS	\$9,394	\$9,144	\$11,678	\$8,926	\$15,400
1-4-1000-5000	COUNCIL - MAYOR CONVENTIONS & EXPENSES	\$3,302	\$7,193	\$8,360	\$13,297	\$3,500
1-4-1000-5001	COUNCIL -DPTY MAYOR CONVENTION EXPENSES	\$954	\$2,544	\$3,360	\$8,068	\$3,500
1-4-1000-5002	COUNCILLOR AT LARGE - CONVENTION & EXPEN	\$2,765	\$2,612	\$5,510	\$503	\$1,000
1-4-1000-5003	COUNCILLOR - ALEXANDRIA WARD	\$4,329	\$4,568	\$5,510	\$11,265	\$9,600
1-4-1000-5004	COUNCILLOR - KENYON WARD	\$4,825	\$6,913	\$5,510	\$11,104	\$11,800
1-4-1000-5005	COUNCILLOR - LOCHIEL WARD	\$7,364	\$9,845	\$5,510	\$10,273	\$11,800
1-4-1000-5006	COUNCILLOR - MAXVILLE WARD	\$1,372	\$10,698	\$5,510	\$10,398	\$11,800
1-4-1000-5010	COUNCIL - GENERAL EXPENSES	\$3,701	\$2,988	\$3,000	\$400	\$3,000
Total		\$180,117	\$201,351	\$201,768	\$214,663	\$228,828
Council Total		\$180,117	\$201,351	\$201,768	\$214,663	\$228,828

Administration and Finance

Departmental Overview

The Administration Department includes the Office of the Chief Administrative Officer (CAO), the Clerk's Department, the Finance Department, and Information Technology services (IT).

The Office of the CAO is responsible for the effective administration of all Township activities. The CAO provides leadership and is responsible for the coordination of information with all departments while ensuring that the policies of the municipality are followed. The CAO is also responsible for Human Resources (HR) with respect to recruitment and ensuring the Township follows policies and HR legislation. The CAO liaises with boards, agencies, other municipalities, and provincial and federal governments. The CAO is responsible for assisting Council with strategic planning, contracts, development charges, leases and is a member of the Emergency Control Group.

The Clerk's Department, as a function of the CAO along with the assistance of the Deputy Clerk, is responsible for legislative guidelines to Council, in all matters pertaining to the conducting of Council and committee meetings. The Clerk's Department is also responsible for all Township records, including agendas, minutes, by-laws, policies, and agreements. The Clerk's Department handles death/marriage registrations, fence viewing, livestock valuations and is responsible for drafting bylaws. The Clerk, alongside the Treasurer and Deputy Clerk are Commissioners of Oaths due to the office they hold.

The Finance Department is responsible for the administration and maintenance of all financial resources of the municipality to ensure its operations are sustainable and efficient. Duties of the Finance Department include:

- Budgeting
- Accounts Payable
- Accounts Receivable
- Property Taxes
- Utility Billing
- Payroll
- Asset Management

The IT Department is responsible for the support and maintenance of systems for users (hardware, software, networks). The Department also manages the internet, Wi-Fi, security, cell phones and the telephone system.

The Other Services budget contains crossing guard services, ambulance costs, transfers of funds to Conservation Authorities, and livestock grants and evaluations.

2024 Accomplishments

The Administration Department has focused on streamlining operations and enhancing efficiency. A key accomplishment in 2024 was the successful transition to a digital filing system, reducing reliance on paper records and improving document accessibility. The department was also able to scan and digitize older records, which has improved record keeping.

The Office of the CAO chairs a Health and Wellness Team for the Township which provides information, activities and recognition of employees. Staff participated in many events this year, including a County wide baseball tournament, a staff barbecue and the annual Christmas Party.

2025 Goals

The Administration Departments will continue to focus on creating and updating policies and procedures to provide clear guidance to staff. Specific policies to be reviewed and updated include the Workplace Violence and Harassment Policy, Personnel Policy, Code of Conduct Policy, Debt Management Policy, IT Policy and Reserve Policy.

The Finance Department will focus on the implementation of a new payroll system. This system will allow for more automation in the payroll process, which will reduce the administrative workload and allow for more time to be spent on other projects. The system will allow staff to access records, pay stubs, and tax forms. Improved record keeping for employees will also be included in this implementation.

With the addition of new staff, the Finance Department will also focus heavily on cross training. This will allow employees to develop new skills, encourage teamwork and ensure

smoother operations during planned and unplanned absences and unexpected workload spikes.

2025 Budget Initiatives and Challenges

An increase of \$245,300 to OMPF has been updated and reflected in the Administration budget.

The amount of revenue for each Payment in Lieu was reviewed and adjustments were made based on any new valuation and to reflect only the Township's portion. Similarly to property taxes, the Township must remit a portion of the PILs collected to the United Counties of SD&G and the Education boards. Although PILs are calculated and sent out for collection, payment is at the discretion of the provincial and federal government and may not meet what is billed.

Due to the change to the Communications Officer role, a portion of the Economic Development budget for advertisement and publicity and promotion was broken out. Additionally, funds allocated to advertisement for each department were pooled under one budget line. This will allow departments to work alongside the Communications Officer to ensure strong advertisements and communications reach the community.

2025 Administration Budget

2025 Administration Budget

Budget Actuals as of December 20, 2024

Administration Department						
Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-1200-7120	TAX WRITE OFFS	\$0	\$0	\$0	\$0	\$0
1-3-1200-8001	ADM - TRANSFER FROM RESERVES	-\$137,400	-\$39,686	-\$132,000	\$0	\$0
1-3-1250-4040	P.I.L. - POST OFFICE	\$1,751	-\$3,889	-\$4,000	-\$3,280	-\$3,411
1-3-1250-4060	PIL - MUNICIPAL TAX ASSISTANCE ACT	\$8,028	-\$16,739	-\$54,350	\$18,781	\$0
1-3-1250-4061	PIL - GLENGARRY MEMORIAL HOSPITAL	-\$2,062	-\$2,047	-\$2,000	-\$2,043	-\$2,043
1-3-1250-4062	UNITED COUNTIES OPP BUILDING	\$0	\$0	\$0	\$0	\$0
1-3-1250-4063	PIL ONTARIO HYDRO - HYDRO ONE	\$2,359	-\$4,148	-\$4,100	-\$3,644	-\$3,789
1-3-1250-4064	PIL - MUNICIPAL, MNR, TRANSPORTATION	-\$50,005	-\$49,745	-\$48,100	-\$19,468	-\$20,246
1-3-1250-4065	RAILWAYS - RIGHT OF WAY	-\$21,172	-\$21,017	-\$30,000	-\$20,978	-\$20,978
1-3-1250-4066	CONSERVATION AUTHORITY	\$0	\$0	\$0	\$0	\$0
1-3-1300-7130	PENALTIES & INTEREST ON TAXES	-\$223,178	-\$219,340	-\$240,000	-\$239,683	-\$240,000
1-3-1500-5009	ONTARIO MUNICIPAL PARTNERSHIP FUND	-\$2,095,200	-\$2,242,900	-\$2,185,800	-\$1,639,350	-\$2,431,100
1-3-1600-5034	CANADA COMMUNITY REVITALIZATION FUND	-\$2	-\$214,103	\$0	\$0	\$0
1-3-1700-7100	LOTTERY LICENCES	-\$7,106	-\$11,180	-\$10,000	-\$6,605	-\$10,000
1-3-1700-7101	BINGO LICENCES	\$0	\$0	\$0	\$0	\$0
1-3-1700-7102	TAX CERTIFICATES	-\$13,485	-\$9,620	-\$22,000	-\$10,810	-\$12,500
1-3-1700-7103	MARRIAGE LICENCES	-\$4,375	-\$4,000	-\$4,000	-\$4,120	-\$4,375
1-3-1700-7105	PHOTOCOPIER REVENUE	\$0	\$0	\$0	-\$52	\$0
1-3-1700-7106	LAND RENTAL - CHIP STAND - OTHER	-\$8,211	-\$12,930	-\$27,452	-\$9,723	-\$10,000
1-3-1700-7107	OHRP ADMINISTRATION FEE	\$0	\$0	\$0	\$0	\$0
1-3-1700-7110	ELECTIONS - NOMINATION FEES	-\$1,100	\$0	\$0	\$0	\$0
1-3-1700-7111	MARRIAGE OFFICIATING FEES	\$0	-\$4,950	-\$5,000	-\$8,620	-\$6,000
1-3-1700-7120	GENERAL GOVERNMENT INCOME	-\$27,446	-\$1,954	\$0	-\$1,731	\$0
1-3-1700-7132	SALE OF LAND AND BUILDINGS	-\$878,487	-\$296,377	\$0	-\$100	\$0
1-3-1700-7140	INTEREST GIC	\$0	\$0	\$0	\$0	\$0
1-3-1700-7141	INTEREST ON BANK ACCOUNT	-\$104,808	-\$251,073	-\$200,000	-\$415,449	-\$300,000
1-3-1700-7161	OVER/SHORT	-\$929	\$885	\$0	-\$58	\$0
1-3-1700-8001	ADM - TRANSFER FROM RESERVES	\$0	\$0	\$0	\$0	-\$12,000
1-3-1700-9100	SURPLUS	\$0	\$0	\$0	\$0	\$0
Total Revenue		-\$3,568,898	-\$3,404,813	-\$2,968,802	-\$2,372,262	-\$3,076,442

Administration Department Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-1200-1010	ADM - WAGES	\$383,143	\$612,689	\$627,002	\$608,064	\$600,300
1-4-1200-1015	ADM - PART TIME WAGES	\$0	\$0	\$0	\$31	\$0
1-4-1200-1035	ADM - OVERTIME	\$6,192	\$934	\$0	\$1,426	\$0
1-4-1200-1110	ADM - EMPLOYEE BENEFITS	\$187,614	\$190,669	\$199,175	\$197,263	\$215,000
1-4-1200-1210	ADM - WSIB CLAIMS PAID	\$0	\$0	\$0	\$51	\$0
1-4-1200-1214	ADM - WSIB STOP LOSS INSURANCE	\$0	\$0	\$0	\$0	\$0
1-4-1200-1225	ADM - INSURANCE	\$44,508	\$83,377	\$81,881	\$476,899	\$86,956
1-4-1200-1307	ADM - CEMETERIES EXPENSE	\$0	\$350	\$0	\$0	\$0
1-4-1200-1507	ADM - BANK CHARGES	\$13,081	\$13,581	\$12,000	\$7,105	\$12,000
1-4-1200-2015	ADM - TAXES MUNICIPAL PROPERTY	\$26,543	\$26,240	\$25,600	\$11,514	\$26,000
1-4-1200-2020	ADM - HEALTH & SAFETY	\$962	\$3,878	\$3,000	\$557	\$3,000
1-4-1200-2021	ADM - CLOTHING ALLOWANCE	\$0	\$269	\$0	\$0	\$0
1-4-1200-2025	ADM - MILEAGE & TRAVEL	\$2,349	\$2,885	\$2,000	\$2,231	\$2,000
1-4-1200-2026	ADM - MEETING ATTENDANCE	\$941	\$2,100	\$300	\$1,380	\$1,380
1-4-1200-2027	ADM - INSURANCE CLAIMS	\$1,802	\$0	\$0	\$0	\$0
1-4-1200-2035	ADM - CONFERENCES/WORKSHOPS/TRAINING	\$24,784	\$22,749	\$16,000	\$23,432	\$16,000
1-4-1200-2048	ADM - STAFF CELL PHONES C/B	\$0	\$0	\$0	-\$4,678	\$0
1-4-1200-2049	ADM - CELL PHONES	\$3,841	\$2,187	\$3,500	\$3,631	\$3,500
1-4-1200-2050	ADM - TELEPHONE	\$3,530	\$3,486	\$4,500	\$3,504	\$4,500
1-4-1200-2051	ADM - COURIER	\$40	\$105	\$500	\$52	\$500
1-4-1200-2053	ADM - RURAL AFFAIRS COMMITTEE	\$168	\$0	\$0	\$0	\$0
1-4-1200-2055	ADM - ENBRIDGE	\$5,729	\$7,509	\$4,500	\$3,091	\$4,500
1-4-1200-2056	ADM - HYDRO	\$25,004	\$22,001	\$20,000	\$12,131	\$20,000
1-4-1200-2057	ADM - WATER/SEWER	\$1,269	\$385	\$0	\$0	\$0
1-4-1200-2100	ADM - POSTAGE & FOLDING LEASING	\$26,437	\$14,520	\$15,400	\$21,320	\$15,400
1-4-1200-2102	ADM - PARKING LOT RENT	\$4,274	\$4,884	\$3,100	\$4,757	\$5,434
1-4-1200-2120	ADM - OFFICE SUPPLIES	\$10,646	\$10,310	\$15,000	\$13,455	\$15,000
1-4-1200-2124	ADM - HOUSEKEEPING & JANITORIAL SUPPLIES	\$9,191	\$43,428	\$34,500	\$39,778	\$34,500
1-4-1200-2125	ADM - SUPPLIES	\$9,329	\$9,738	\$4,000	\$9,053	\$8,000
1-4-1200-2130	ADM - COMPUTER FEES AND EQUIPMENT	\$55,593	\$44,181	\$4,000	\$5,438	\$4,000
1-4-1200-2131	ADM - COMPUTER WEBSITE HOSTING	\$24,748	\$53,572	\$80,000	\$78,482	\$100,000
1-4-1200-2140	ADM - PHOTOCOPIER ADMINISTRATION	\$7,889	\$8,650	\$6,500	\$9,807	\$10,000
1-4-1200-2143	ADM - EQUIPMENT MTCE & SUPPLIES	\$0	\$74	\$0	\$0	\$0
1-4-1200-2200	ADM - ACCOUNTING/AUDIT	\$37,499	\$35,616	\$28,000	\$42,943	\$40,000
1-4-1200-2210	ADM - LEGAL FEES	\$31,218	\$5,619	\$21,000	\$16,368	\$16,000
1-4-1200-2223	ADM - CONSULTING/PROFESSIONAL FEES	\$54,263	\$25,238	\$28,000	\$3,893	\$28,000
1-4-1200-2300	ADM - ADVERTISING	\$3,644	\$2,706	\$3,000	\$2,714	\$0
1-4-1200-2325	ADM - PUBLICITY & PROMOTION (BEAUTIFICA)	\$969	\$0	\$0	\$0	\$0
1-4-1200-2365	ADM - OTHER MUNICIPAL PROPERTIES	\$0	\$0	\$0	\$0	\$0
1-4-1200-2366	ADM - BUILDING/PROP MAINT/SUPPLIES	\$72,025	\$68,150	\$48,000	\$9,455	\$48,000
1-4-1200-2410	ADM - ASSOCIATION & MEMBERSHIP FEES	\$8,907	\$8,353	\$6,000	\$9,745	\$9,000
1-4-1200-2457	ADM - PRINTING ADMINISTRATION	\$5,570	\$3,315	\$5,500	\$3,569	\$5,500
1-4-1200-2500	ADM - MARRIAGE LICENCE FEES	\$960	\$960	\$1,000	\$1,920	\$1,875
1-4-1200-3600	ADM - ELECTION COSTS	\$37,447	\$0	\$0	\$1,984	\$0
1-4-1200-4010	ADM - CONTRACTED SERVICES	\$0	\$0	\$0	\$0	\$62,000
1-4-1200-4267	ADM - SENIOR SUPPORT (LEGION)	\$8,975	\$31,437	\$5,000	\$10,292	\$5,000
1-4-1200-4941	ADM - SHREDDING SERVICE	\$1,312	\$1,698	\$1,000	\$3,403	\$2,000
1-4-1200-5010	ADM - GENERAL EXPENSES	\$13,560	\$10,242	\$5,000	\$6,208	\$5,000
1-4-1200-6450	ADM - ACCESSIBILTY FOR ONT DISABILITIES	\$8,843	\$6,659	\$10,000	\$0	\$10,000
1-4-1200-7111	ADM - MARRIAGE CEREMONY COSTS	\$0	\$2,970	\$3,000	\$3,270	\$3,750
1-4-1200-7120	ADM - TAX WRITE-OFFS	\$15,403	\$40,571	\$14,043	\$7,098	\$14,000
1-4-1200-7850	ADM - AMORTIZATION EXPENSE	\$81,283	\$79,046	\$0	\$0	\$0
1-4-1200-7998	ADM - GLENGARRY GREEN BOX PROGRAM	\$0	\$0	\$0	\$0	\$0
1-4-1200-9000	ADM - TRANSFERS TO RESERVES	\$1,007,500	\$314,472	\$5,000	\$0	\$0
1-4-1200-9002	ADM - TRANSFER TO WATER FUND	\$0	\$0	\$0	\$0	\$0
1-4-1200-9110	ADM - COVID 19	\$26,133	\$0	\$0	\$0	\$0
1-4-1200-9999	ADM - DEFICIT	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$2,296,045	\$1,821,923	\$1,346,001	\$1,652,637	\$1,438,095

Capital						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-1200-8000	CAPITAL - ADMINISTRATION			\$140,000	\$78,029	\$20,000
Total Capital				\$140,000	\$78,029	\$20,000

10 Year Capital Budget - 2025

Department: Administration

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Computer Replacements and Software Upgrades	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000		
Township Office Roof	\$60,000											
Total	\$80,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$0
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation	\$80,000	\$20,000	\$20,600	\$21,218	\$21,855	\$22,510	\$23,185	\$23,881	\$24,597	-	-	-

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves	\$60,000.00											
Carryforward	\$12,000.00	\$12,000.00										
Grants												
Tax Base	\$8,000.00	\$8,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,510.00	\$23,185.00	\$23,881.00	\$24,597.00			
Long Term Debt												
Total Funding	\$80,000.00	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,510.00	\$23,185.00	\$23,881.00	\$24,597.00	\$0.00	\$0.00	\$0.00

Communications Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-2002-2300	COMMS - ADVERTISING		\$0	\$0	\$0	\$18,000
1-4-2002-2300	COMMS - PUBLICITY AND PROMOTION		\$0	\$0	\$0	\$4,000
Total Expenses					\$0	\$0
Administration Total					-\$1,272,853	-\$1,582,891

2025 Other Services Budget

Budget Actuals as of December 20, 2024

Crossing Guards Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-2260-1010	CROSSING GUARD WAGES		0	0	\$0	\$0
1-4-2260-1015	CROSSING GUARD - PART-TIME WAGES		5860.92	6467.3	\$7,374	\$7,490
1-4-2260-1110	CROSSING GUARD BENEFITS		585.81	686.26	\$996	\$854
Total Expenses					\$6,447	\$7,154
Crossing Guards Total					\$6,447	\$7,154

Ambulance Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-2300-2300	AMBULANCE - RENT INCOME		-19539.63	-21315.96	-\$21,315	-\$19,540
1-3-2300-2301	AMBULANCE - OPERATING REVENUES		-3623.19	-3709.6	-\$3,000	-\$3,000
1-3-2300-8100	AMBULANCE - FINANCE BUILDING		0	0	\$0	\$0
1-3-3000-3000	ROADS - WAGE SUBSIDIES		0	0	\$0	\$0
Total Revenue					-\$23,163	-\$25,026

Ambulance Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-2300-1504	AMBULANCE BLDG - LTD - BANK PAYMENTS		0	0	\$0	\$0
1-4-2300-1510	AMBULANCE BLDG - LTD BANK PYMT - INTERES		0	0	\$0	\$0
1-4-2300-2024	AMBULANCE - OPERATING COSTS		411.16	5713.83	\$3,000	\$775
Total Expenses					\$411	\$5,714
Ambulance Total					-\$22,752	-\$19,312

Conservation Authority Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-2600-2710	TRANSFER TO RRCA		112065.99	119812	\$114,606	\$40,610
1-4-2600-2715	TRANSFER TO SNRCA		15709.99	16041.99	\$16,595	\$16,595
Total Expenses					\$127,776	\$135,854
Conservation Authority Total					\$127,776	\$135,854

Livestock Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-8030-5030	LIVESTOCK & POULTRY GRANT	-250	-150		-\$4,000	-\$5,527
Total Revenue		-\$250	-\$150		-\$4,000	-\$4,000

Livestock Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-8030-6170	LIVESTOCK EVALUATOR	1220.6	482.68		\$1,000	\$801
1-4-8030-6171	LIVESTOCK DAMAGES	0	-3217.02		\$5,000	\$5,509
Total Expenses		\$1,221	-\$2,734		\$6,000	\$6,310

Livestock Total		\$971	-\$2,884		\$2,000	\$783
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Other Services Total		\$112,442	\$120,811		\$120,256	\$47,568
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Building, By-Law and Planning

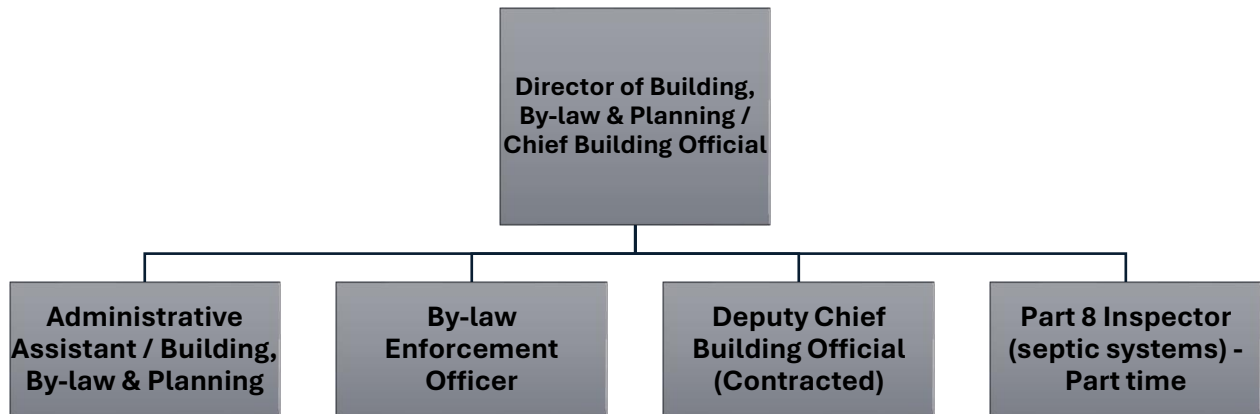
Departmental Overview

The Township's Building Department authorizes all building construction and demolition in North Glengarry. The Department is provincially mandated to administer and enforce the Ontario Building Code (OBC), and provincial legislation requires staff to maintain certification to meet provincial standards, perform mandatory inspections, and issue permits within mandated time frames. The Township's Building Department provides the following public services associated with the administration and enforcement of the OBC; pre-permit consultation, plans examination, technical reviews and application processing, issuing of permits within mandated time frames to ensure conformity to the OBC, on-site inspections to ensure conformity with approved permit drawings, specifications, the OBC Act and regulations, response to all technical inquiries throughout building projects, provision of enforcement and initiation of legal proceedings as required, etc. The Building Department also administers and enforces other municipal By-laws such as the Property Standards By-Law, the Pool By-law, the shipping container By-law, the Sign By-law, and the Outdoor Appliance By-law. The Department is also responsible for assigning urban Civic addresses and rural Emergency 911 civic numbers, and to co-ordinate for the issuance of permits and inspection of all sewage systems.

The Township's By-law Enforcement Department creates safe, clean, and vibrant communities throughout the Township of North Glengarry. The purpose of the By-law Department is to assist with providing public safety, maintaining community standards dealing with the Township's nuisance issues. The most common problems the department deals with are animal control, parking, clean yards, property standards and noise infractions. By-law enforcement officers for the department respond to requests for service and inquiries on private property related to business licensing, lot maintenance, noise and nuisances, property standards, zoning bylaw regulations, etc. The By-law Department is responsible for the enforcement of the Yard Maintenance By-Law, the By-law for the licensing, regulating, and keeping of dogs, the Animal at Large By-law, the Nuisance By-law, the Parking, and the Property Standards By-law. The department responds to issues on a complaint basis except for parking, which is patrolled on a needed basis. At times enforcement and prosecution are required.

The Township's Planning Department is responsible for the administration of the Zoning By-law with respect to interpretation of permitted uses and provisions of the bylaw including setbacks, lot coverage, and parking requirements. The Township's Planning Department provides the following public services associated with the administration of the Planning Act; preparation of recommendations to Township Council regarding proposed amendments to

the Township’s principal land use planning documents, the Official Plan which incorporates the general goals, objectives and policies governing land use within the Town and the Comprehensive Zoning By-law, prepares planning documents, including but not limited to official plan and zoning by-law amendments to implement Council’s decisions on applications, responsible for the processing and management of development applications under the Planning Act that have been filed with the Township including draft Plans of Subdivision, prepares recommendations to the Committee of Adjustment on applications for consents and minor variances, etc. The Planning Department also administers and enforces other municipal By-laws such as the Nutrient Management Plan By-law, and Lot Grading. The Department is also responsible for confirming zoning compliance for building permits.



2024 Accomplishments

The Building Department issued a total of:

Year	Building Permits	Septic Permits	Inspections	Permit Fees
2024	198	29	756	\$127,037.76
2023	229	21	639	\$156,358.00
2022	250	39	816	\$227,856.30
2021	245	42	792	\$184,898.87
2020	236	33	649	\$172,945.00
2019	212	33	551	\$91,387.00
2018	222	15	468	\$168,351.00
2017	259	19	357	\$110,734.00
2016	293	28	N/A	\$155,168.00

The building department staff, which includes the Chief Building Official the Deputy Chief Building Official (contracted) and the Administrative Assistant (shared between Building, By-law & Planning), regularly addressed inquiries from the public, buildings concerns, building professionals including designers, architects and engineers. Department staff continue to attend professional development courses to both maintain and upgrade certifications.

The Planning Department managed a total of:

Year	Site Plan / Sudivisions	Severances / Consent	Zoning Amendments	Minor Variances	Work Orders / Certificates
2024	5	22	14	6	33
2023	0	28	20	10	60
2022	3	23	20	7	96
2021	4	18	14	16	105
2020	2	15	15	9	102
2019	2	25	14	6	98
2018	2	18	10	12	100
2017	2	20	11	15	N/A
2016	1	27	11	10	N/A

The Planning Department addressed hundreds of inquiries from the public. These inquiries are the most demanding aspect of the administrative assistant & department director for the department. All planning applications are reviewed and processed by the administrative assistant & department director which includes meetings with applicants, approvals, public notices, etc. All reports to Council are completed by the Director, along with the administrative assistant who arranges, and schedules public meetings required under the Planning Act.

The Bylaw Enforcement Department managed:

Year	Property Standards	Complaints	Dog / Kennel Licenses	Building / Planning issues
2024	12	105	1324 / 16	22
2023	10	78	1250 / 16	14
2022	7	62	1340 / 15	12

2021	4	55	1336 / 15	6
2020	3	47	1209 / 13	10
2019	7	82	1181 / 14	3
2018	13	61	172 (new dogs)	3

The By-law Enforcement Department is managed by the Director, who mostly deals with Property Standards issues. All other complaints, questions, and follow-ups such as dog issues, noise, clean yards, parking, etc. are all dealt with by the By-law Enforcement Officer. The Administrative Assistant oversees all the complaints received and followed up for processing.

2025 Goals

Like most other Townships, North Glengarry has a lot of outstanding building permits. Along with the Deputy Chief Building Official and the Administrative Assistant, staff are trying to close as many as possible, especially in public places like the hospital and local schools. Since the implementation of Performance Deposits, there are less outstanding permits. Performance Deposits income has started bringing in income at the end of 2020 as the 4-year performance deposit “extension” has now expired for all the 2017 permits, it is estimated that about a \$10,000 to \$15,000 value per year of performance deposits will be retained by the Township.

The By-law Department will focus more on implementing set fines charges for existing By-laws such as the Animal Control By-law, Livestock/Poundkeeper By-law, and the Civic Number By-law. The Animal Control By-law may be reviewed entirely to incorporate a section for prohibited animals and to review everything related to dogs as we now have a new system in place for dog catching, now done “in-house”. The AMPS By-law is now in effect and is used often for enforcement.

The Planning Departments from the six townships of Stormont Dundas & Glengarry, the Conservation Authorities and SDG Counties are in discussions for various planning matters trying to facilitate and regulate Planning Applications throughout the Counties. Most importantly, the SDG Counties have initiated a collaborative process to create a manual for streamlining the application processes at the SDG Counties. A document for Site Plans & Subdivisions is currently being prepared for all Townships to use as standard guidelines. This will facilitate the Planning, Public Works, Water Works and Fire Departments review for future potentials subdivision application, expected in North Glengarry in the near future. This document would basically be a guide for landowners to instruct them “how” should the

subdivision be designed and constructed for roads, servicing, parcel layout, drainage, grading, etc. The proposed guidelines will be presented to Council, and approval will be required prior to start using the document that would facilitate the work for both the developers and Township's staff.

Subdivisions applications are processed and approved at County level, but the Township is the "main" commenting agency as we want the subdivision to be as per Township's standards. We now have 1 subdivision that is approved and in process of being given the go-ahead for the work to start.

The Township's Zoning By-law also is due for a comprehensive review. Zoning information has been updated with the latest zoning by-law amendments and minor variances. The information is available online to the public through the SDG Counties Mapping tool. The next steps in the zoning by-law review include conducting site verifications to ensure compliance with zoning compared to actual on the ground uses. The schedules, definitions, general provisions, zone descriptions, administrative components will also be reviewed thoroughly to ensure the document is representative of the Township's.

2025 Budget Initiatives and Challenges

Challenges

A By-law for Clear Cutting was passed at the end of the year in 2021. Approximately 5-10 permits are issued per year for clear cutting. The process is very straight forward and easy to follow by the landowner. Follow-up inspections are still hard to conduct as the delay for the cutting is long, which is where enforcement is required. As of now, no official complaints or complications have arisen from the process. It appears we are close to a justified middle to satisfy the Township's goal in environmental protection, while keeping good farming practice preserved. What the department is noticing is that most of the time, the adjacent neighbors are inquiring to ensure measures are taken to know precisely where the permit line is, resulting in the owner having to do a survey, even if not required by the By-law. The fees are also quite low, which will be re-evaluated in the next few years.

Also, the Department is still facing challenges with the new updated Official Plan which was approved with modifications by the Minister of Municipal Affairs but now many properties don't have a "matching" zoning designation, creating some confusion. The United Counties have hired a firm to re-do all the 6 townships Zoning By-laws, which were done in 2024, the updated schedules and public meetings must now be scheduled in early 2025 as the next steps. This represents a challenge as the new consolidated Zoning By-law will have to

reflect those changes, especially for the properties in Rural and General Agricultural zones that saw a change in designation as per the SDG Official Plan but we are also looking as to make the most properties possible as compliant with its zoning, meaning the Township will have to drive to all the properties to ensure the zoning layer is compliant with the actual use. The Official Plan provides goals, objectives, policies, and procedures for development based on the social, economic, and environmental goals of our County. The Official Plan guides growth, infrastructure improvements, protects and enhances natural resources, and conserves cultural heritage. Official plans are implemented locally through tools like zoning by-laws, site plans, and plans of subdivision. It provides policy framework for planning decisions and development in the County and local municipalities, and it designates lands for uses like residential, employment, commercial, etc. among other things.

The Ministry of Municipal Affairs and Housing came out with a new 2024 Ontario Building Code with mostly minor changes, some major changes were also included such as the Farm Building Code that was incorporated. Those major changes include mostly things like “Two-Unit Houses” (In-law suites) rules, so some of the changes may also create some Zoning issues. Planning documents such as the Comprehensive Zoning By-law would also have to be implemented to reflect those changes. The ministry encourages secondary homes on properties, but the Township’s Zoning By-law does not reflect that goal.

Another Planning challenge is Bill 23, the More Homes Built Faster Act, 2022 received Royal Assent in 2022 and is in effect. This legislation makes significant changes to the municipal planning and development review process. Other proposals through the More Homes Built Faster: Ontario’s Housing Supply Action Plan 2022-2023 are subject to future legislation or regulations. The Township is currently seeing an increase in secondary homes in the rural area, but accessory apartments within the Urban Settlement areas such as Alexandria and Maxville do not appear to be a viable option for many as we are not seeing a lot.

The central intention of Bill 23 is to build more homes that are attainable for general population by discounting and/or exempting municipal fees and taxes for affordable, nonprofit, and purpose-built rental housing, and new homebuyers who otherwise face these significant costs. The biggest challenge with this is the fact that municipalities must find a way to be able to fund and contract road, water, sewer, and other housing enabling infrastructure and services that their growing communities need.

For example, Bill 23 proposes to exempt developers who build affordable, inclusionary zoning and select attainable housing units from paying development charges, parkland dedication fees, and community benefit charges. The bill also includes several additional changes, including reductions in costs associated with rental residential construction and changes to the method for determining development charges, amongst others. The cumulative impact of proposed changes to municipal fees and charges is significant and contrary to the widely accepted concept that growth should pay for growth.

Initiatives

Back in 2021, a Deputy Chief Building Official was hired to help with the building permit revision and inspections; the process is going very well. Since then, the Deputy Chief Building Official is now working on a contract-basis, three days a week. Since the departure of the previous Planner, changes were made to the staffing of the department. The Township also engaged the United Counties of Stormont, Dundas & Glengarry for projects that require a Professional Planner, qualified member of the Ontario Professional Planners Institute, being Peter Young.

Building permit income was slightly lower in 2024 compared to the few years where construction was really “booming”, but the actual number of permits is similar, with a similar number of inspections. The 2025 building permit income will depend largely on growth and is expected to remain constant. The village of Maxville “Water Project” and the imminent upgrades in the Alexandria sanitary system and lagoon should create some growth in Maxville and Alexandria in the next few years.

Income from planning applications such as severances, minor variances, zoning amendments, etc. is expected to remain the same or similar to the past few years. The Township has been able to keep the use of the services from the SDG Planner to a minimum while maintaining all services as per Planning Act, to a very high standard.

Expenses from the By-law Enforcement Department is also expected to remain similar. Costs were reduced in the last few years due to the new process for loose dogs. We are now evaluating the long-term plan to ensure service remain adequate on all level of bylaw enforcement. An increase in income from fines should be seen as the By-law Enforcement Officer now has the option of using the AMPS By-law, which will help greatly for smaller infractions.

2025 Building, By-Law and Planning Budget

Building Department Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-2100-6000	CBO - PROPERTY STANDARDS	-\$2,811	-\$690	-\$2,500	\$0	-\$2,500
1-3-2100-7200	CBO - BUILDING PERMITS	-\$236,191	-\$162,768	-\$225,000	-\$127,038	-\$220,000
1-3-2100-7203	CBO - REVENUE - OTHER	\$0	\$0	-\$1,000	\$0	\$0
1-3-2100-7205	CBO - CIVIC NUMBERS REVENUE	-\$8,280	-\$4,375	-\$3,500	-\$4,160	-\$3,500
Total Revenue		-\$247,282	-\$167,833	-\$232,000	-\$131,198	-\$226,000

Building Department Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-2100-1010	CBO - WAGES	\$231,714	\$248,252	\$261,613	\$188,696	\$147,934
1-4-2100-1015	CBO - PART-TIME WAGES	\$0	\$0	\$0	\$0	\$0
1-4-2100-1035	CBO - OVERTIME	\$121	\$26	\$0	\$66	\$0
1-4-2100-1110	CBO - BENEFITS	\$72,298	\$77,555	\$82,991	\$60,360	\$49,750
1-4-2100-1210	CBO - INSURANCE CLAIM	\$0	\$0	\$0	\$0	\$0
1-4-2100-2021	CBO - WORK BOOTS & CLOTHING	\$953	\$387	\$2,000	\$482	\$2,000
1-4-2100-2025	CBO - MILEAGE & TRAVEL	\$1,404	\$2,090	\$2,000	\$0	\$2,000
1-4-2100-2026	CBO - MEETING ATTENDANCE	\$0	\$0	\$0	\$0	\$0
1-4-2100-2035	CBO - CONFERENCE/WORKSHOP/TRAINING	\$1,961	\$2,431	\$3,000	\$220	\$3,000
1-4-2100-2049	CBO - CELL PHONE	\$1,238	\$1,244	\$2,000	\$2,080	\$2,000
1-4-2100-2051	CBO - COURIER	\$0	\$0	\$0	\$0	\$0
1-4-2100-2100	CBO - POSTAGE	\$319	\$452	\$1,000	\$961	\$1,000
1-4-2100-2120	CBO - OFFICE SUPPLIES	\$1,313	\$879	\$1,000	\$646	\$1,000
1-4-2100-2125	CBO - MATERIALS/SUPPLIES	\$231	\$249	\$2,000	\$61	\$500
1-4-2100-2130	CBO - COMPUTER EQUIP & SUPPLIES	\$6,256	\$144	\$1,000	\$0	\$1,000
1-4-2100-2131	CBO - COMPUTER WEBSITE HOSTING	\$3,183	\$7,209	\$8,000	\$9,008	\$9,000
1-4-2100-2140	CBO - PHOTOCOPIER EXPENSE	\$1,870	\$1,424	\$1,000	\$1,724	\$1,000
1-4-2100-2210	CBO - LEGAL FEES	\$0	\$364	\$2,000	\$0	\$2,000
1-4-2100-2211	CBO - ENFORCEMENT COSTS	\$0	\$0	\$0	\$0	\$0
1-4-2100-2223	CBO - CONSULTING FEES	\$0	\$7,459	\$1,000	\$2,487	\$1,000
1-4-2100-2300	CBO - ADVERTISING	\$0	\$0	\$0	\$0	\$0
1-4-2100-2399	CBO - VEHICLE MAINTENANCE	\$729	\$2,854	\$3,000	\$229	\$3,000
1-4-2100-2400	CBO - GAS/OIL/DIESEL	\$2,728	\$1,443	\$3,000	\$2,100	\$2,000
1-4-2100-2410	CBO - ASSOCIATION & MEMBERSHIP FEES	\$590	\$853	\$1,000	\$1,022	\$1,000
1-4-2100-4010	CBO - CONTRACT/CONTRACTED SERVICES	\$0	\$69	\$0	\$52,661	\$75,779
1-4-2100-5010	CBO - GENERAL EXPENSES	\$0	\$407	\$0	\$350	\$350
1-4-2100-6000	CBO - PROPERTY STANDARDS	\$0	\$0	\$0	\$0	\$0
1-4-2100-7205	CBO - CIVIC NUMBERING COSTS	\$6,355	\$4,673	\$3,500	\$2,525	\$3,500
1-4-2100-7207	CBO - CLEAN YARDS	\$0	\$0	\$0	\$0	\$0
1-4-2100-9000	CBO - TRANSFER TO RESERVES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$333,261	\$360,465	\$381,104	\$325,678	\$308,813

Building Total	\$85,979	\$192,632	\$149,104	\$194,480	\$82,813
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By-Law Department Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-2125-7104	BYLAW - BUSINESS LICENSE/PERMITS	-\$4,692	-\$9,201	-\$7,500	-\$5,430	-\$7,500
1-3-2125-7201	BYLAW - ENFORCEMENT VIOLATIONS	-\$870	-\$944	-\$2,000	-\$480	-\$1,000
1-3-2125-7203	BYLAW - AMPS REVENUE	\$0	-\$1,555	-\$1,000	-\$2,418	-\$2,500
1-3-2125-7204	BYLAW - COURT FINES	\$0	\$0	\$0	\$0	\$0
1-3-2125-7207	BYLAW - CLEAN YARDS	\$0	\$0	-\$1,000	\$0	-\$1,000
1-3-2125-7208	BYLAW - PARKING TICKETS	-\$1,320	-\$2,464	-\$2,000	-\$595	-\$2,000
1-3-2125-7753	BYLAW - PARKING PASSES	-\$220	-\$1,460	-\$1,000	-\$1,435	-\$1,000
Total Revenue		-\$7,102	-\$15,624	-\$14,500	-\$10,357	-\$15,000

By-Law Department Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-2125-1010	BY-LAW - WAGES	\$66,809	\$68,122	\$75,622	\$65,435	\$106,109
1-4-2125-1035	BY-LAW - OVERTIME	\$6,346	\$6,813	\$4,000	\$7,346	\$6,000
1-4-2125-1110	BY-LAW - BENEFITS	\$22,700	\$23,186	\$25,506	\$24,693	\$36,400
1-4-2125-2021	BY-LAW - CLOTHING ALLOWANCE	\$597	\$512	\$450	\$99	\$450
1-4-2125-2025	BY-LAW - MILEAGE AND TRAVEL	\$0	\$0	\$0	\$0	\$0
1-4-2125-2035	BY-LAW - CONFERENCES & TRAINING	\$63	\$1,282	\$1,500	\$78	\$1,000
1-4-2125-2049	BY-LAW - CELL PHONES	\$1,202	\$612	\$1,000	\$877	\$1,000
1-4-2125-2110	BY-LAW - TOOLS/EQUIPMENT	\$0	\$0	\$0	\$0	\$0
1-4-2125-2125	BYLAW - MATERIALS/SUPPLIES	\$974	\$517	\$500	\$847	\$500
1-4-2125-2130	BYLAW - COMPUTER FEES	\$31	\$0	\$680	\$0	\$680
1-4-2125-2210	BY-LAW - LEGAL FEES	\$0	\$0	\$1,000	\$0	\$1,000
1-4-2125-2399	BY-LAW - TRUCK EXPENSES	\$0	\$773	\$2,000	\$1,010	\$1,500
1-4-2125-2400	BY-LAW - GAS/OIL/DIESEL	\$2,725	\$3,446	\$2,000	\$2,436	\$2,500
1-4-2125-5010	BY-LAW - GENERAL EXPENSES	\$0	\$0	\$0	\$0	\$0
1-4-2125-6000	BY-LAW - PROPERTY STANDARDS	\$0	\$0	\$1,500	\$0	\$0
1-4-2125-7203	BY-LAW - AMPS EXPENSES	\$0	\$0	\$500	\$0	\$0
1-4-2125-7207	BY-LAW - CLEAN YARDS	\$0	-\$150	\$1,500	\$0	\$0
Total Expenses		\$101,447	\$105,113	\$117,758	\$102,821	\$157,139

By-Law Total	\$94,345	\$89,488	\$103,258	\$92,464	\$142,139
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Septic Systems Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-2200-7200	SS - PERMITS	-\$30,475	-\$16,715	-\$22,000	-\$24,033	-\$22,000
1-3-2200-7203	SS - OTHER REVENUE			\$0		
1-3-2200-7206	SS - MANDATORY INSPECTIONS			\$0		
Total Revenue		-\$30,475	-\$16,715	-\$22,000	-\$24,033	-\$22,000

Septic Systems Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-2200-4010	SS - CONTRACTED SERVICES	\$31,157	\$18,116	\$20,000	\$13,295	\$20,000
1-4-2200-5010	SS - GENERAL EXPENSES	\$0	\$0	\$0	\$0	\$0
1-4-2200-7206	SS - MANDATORY INSPECTIONS	\$0	\$0	\$2,000	\$0	\$2,000
Total Expenses		\$31,157	\$18,116	\$22,000	\$13,295	\$22,000

Septic Systems Total	\$682	\$1,401	\$0	-\$10,738	\$0
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Animal Control Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-2250-7200	ANIMAL CONTROL - KENNEL PERMIT	-\$3,500	\$0	-\$3,500	-\$4,000	-\$4,000
1-3-2250-7210	ANIMAL CONTROL - DOG LICENCES	-\$30,296	-\$34,612	-\$33,000	-\$33,105	-\$33,000
1-3-2250-7211	ANIMAL CONTROL - POUNDKEEPER	-\$394	-\$120	\$0	-\$60	-\$500
1-3-2250-7212	ANIMAL CONTROL - DOG ADOPTION	\$0	\$0	\$0	-\$800	-\$1,000
1-3-2250-8001	ANIMAL CONTROL - TRANSFER FROM RESERVES	\$0	\$0	\$0	\$0	-\$10,000
Total Revenue		-\$34,190	-\$34,732	-\$36,500	-\$37,965	-\$48,500

Animal Control Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-2250-2049	ANIMAL CONTROL - CELL PHONE	\$0	\$0	\$0	\$0	\$0
1-4-2250-2125	ANIMAL CONTROL - MATERIALS/SUPPLIES	\$0	\$0	\$1,000	-\$72	\$0
1-4-2250-4010	ANIMAL CONTROL - CONTRACTED SERVICES	\$0	\$195	\$0	\$0	\$0
1-4-2250-5010	ANIMAL CONTROL - GENERAL EXPENSES	\$60	\$27	\$0	\$0	\$0
1-4-2250-5100	ANIMAL CONTROL - DOG TAGS AND LICENCES	\$0	\$0	\$0	\$531	\$500
1-4-2250-5105	ANIMAL CONTROL - DOG POUND FEES	\$951	\$100	\$2,000	\$5,101	\$3,000
1-4-2250-5106	ANIMAL CONTROL - LIVESTOCK POUNDKEEPER	\$0	\$0	\$2,000	\$0	\$1,000
Total Expenses		\$1,011	\$322	\$5,000	\$5,560	\$4,500

Capital						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-2250-8000	CAPITAL ANIMAL CONTROL	\$0	\$0	\$0	\$0	\$10,000
Total Capital				\$0	\$0	\$10,000

Animal Control Total	-\$33,178	-\$34,410	-\$31,500	-\$32,405	-\$34,000
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10 Year Capital Budget - 2025

Department: Building, By-Law and Planning

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Dog Pound Installation		\$10,000										
Total	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation	-	10,000	-	-	-	-	-	-	-	-	-	-

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves		\$10,000.00										
Carryforward												
Grants												
Tax Base												
Long Term Debt												
Total Funding	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Planning Department Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-8000-7109	PLN - ZONING CERTIFICATES	-\$8,250	-\$3,340	-\$10,000	-\$3,030	-\$5,000
1-3-8000-7800	PLN - ZONING & AMENDMENT FEES	-\$33,000	-\$25,072	-\$30,000	-\$15,500	-\$15,000
1-3-8000-7802	PLN - MINOR VARIANCES	-\$3,000	-\$5,000	-\$5,000	-\$2,000	-\$5,000
1-3-8000-7803	PLN - SITE PLANS	-\$50,228	\$2,000	-\$32,000	-\$33,500	-\$32,000
1-3-8000-7804	PLN - SOURCE PROTECTION PLAN	\$0	\$0	\$0	\$0	\$0
1-3-8000-7805	PLN - TREE CLEAR CUTTING PERMITS	-\$500	-\$2,000	-\$1,000	-\$1,750	-\$2,000
1-3-8000-7806	PLN - CASH-IN-LIEU PARKLAND FEES	-\$14,000	\$0	\$0	-\$30,000	\$0
1-3-8000-7807	PLN - PART LOT CONTROL FEES	\$0	-\$1,250	-\$1,000	\$0	-\$1,000
1-3-8000-8001	PLN - TRANSFER FROM RESERVES	\$0	\$0	\$0	\$0	\$0
Total Revenue		-\$108,978	-\$34,662	-\$79,000	-\$85,780	-\$60,000

Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-8000-1010	PLN - WAGES	\$61,067	\$67,753	\$53,802	\$51,677	\$29,181
1-4-8000-1015	PLN - PART TIME WAGES	\$0	\$0	\$0	\$0	\$0
1-4-8000-1035	PLN - OVERTIME	\$298	\$257	\$0	\$439	\$0
1-4-8000-1110	PLN - BENEFITS	\$21,547	\$24,403	\$20,216	\$20,218	\$14,900
1-4-8000-1210	PLN - WSIB CLAIMS PAID	\$0	\$0	\$0	\$0	\$0
1-4-8000-2025	PLN - MILEAGE & TRAVEL	\$0	\$0	\$1,000	\$0	\$500
1-4-8000-2026	PLN - MEETING ATTENDANCE	\$300	\$660	\$1,500	\$240	\$240
1-4-8000-2035	PLN - CONFERENCES/WORKSHOPS/TRAINING	\$0	\$1,520	\$2,000	\$1,641	\$2,000
1-4-8000-2049	PLN - CELL PHONES	\$396	\$0	\$500	\$0	\$0
1-4-8000-2100	PLN-POSTAGE	\$278	\$319	\$200	\$197	\$200
1-4-8000-2120	PLN - OFFICE SUPPLIES	\$0	\$396	\$200	\$0	\$0
1-4-8000-2125	PLN - MATERIALS/SUPPLIES	\$35	\$199	\$300	\$0	\$0
1-4-8000-2210	PLN - LEGAL FEES	\$0	\$0	\$1,000	\$0	\$1,000
1-4-8000-2223	PLN - CONSULTING FEES	\$120	\$4,905	\$10,000	\$213	\$10,000
1-4-8000-2224	PLN - NGPR TRANSPORT BOARD	\$0	\$0	\$0	\$0	\$0
1-4-8000-2300	PLN - ADVERTISING	\$9,445	\$6,775	\$6,000	\$0	\$0
1-4-8000-2410	PLN - ASSOCIATION & MEMBERSHIPS FEES	\$0	\$0	\$0	\$150	\$500
1-4-8000-9000	PLN - TRF TO RESERVE	\$19,000	\$5,000	\$0	\$0	\$0
Total Expenses		\$125,329	\$128,097	\$96,718	\$74,775	\$58,521
Planning Total		\$16,351	\$93,435	\$17,718	-\$11,005	-\$1,479
Building, By-Law and Planning Department Total		\$164,178	\$342,547	\$238,580	\$232,795	\$189,473

Community Services

Community Services Departmental Overview

The Community Services budget contains funds to support municipal activities such as Canada Day, the Business and Community Awards Gala, Meet me on Main Street, and the Christmas activities and parades.

The budget contains contributions to various community groups in North Glengarry such as the Municipal Recreation Associations in Alexandria, Apple Hill, Dalkeith, Dunvegan, Father Gauthier (Lochiel), Glen Robertson, Glen Sandfield, Greenfield, Laggan and Maxville, the transfer of funds to the Community Grant Program, the Glengarry Pioneer Museum, the Glengarry Sports Hall of Fame, the Highland Games, and the Glengarry County Archives.

The Municipal Recreation Associations' budget contains funding for the space needs of the various Community Centers located in Apple Hill, Glen Robertson, Dunvegan, Dalkeith, and Maxville, as well as the Maxville Library and Dalkeith Plus.

The budget for the libraries contains line items for the maintenance of the Maxville Library and the former Dalkeith Library buildings. Accessibility renovations to municipal facilities are also captured under this budget.

2024 Accomplishments

The Township has contributed to several successful events and activities in 2024.

Accessibility

A new accessible concrete connector between the parking lot and the walking path was installed in Island Park. Two new extra-wide concrete pads and benches were installed at Island Park which give individuals with mobility devices the opportunity to park next to an individual seated on the bench.

Planning was completed for replacement of the arena slab at the Maxville & District Sports Complex, which will encompass a number of accessibility improvements, such as the addition of accessible ramps and viewing areas, as well as the widening of doorways.

A generator was installed at the Apple Hill Community Centre to enhance accessibility during an emergency event. The installation of a generator at the Glengarry Sports Palace which was partially covered by a grant from the Community Emergency Preparedness Fund was also completed. This generator will power spaces in the Glengarry Sports Complex and make it accessible to anyone in need during the event of an emergency.

Development of a new Community Garden on the former Water Tower lot in Alexandria was completed. This project included raised garden beds to accommodate users of all abilities and accessible picnic tables and benches.

Capital Projects by Municipal Recreation Associations

Capital projects were completed by the Municipal Recreation Associations including the installation of a new generator, lighting upgrades and building repairs.

Events

The Business & Community Gala Awards were held in September 2024 and 10 recipients were honoured during the ceremony.

The Township of North Glengarry continues to support Canada Day celebrations across its communities.

Community Grants

Community Grants have been available since 2009. In 2024, a total of 150 projects were approved for a total fund disbursement of \$407,641.21. In addition, over the last four years the Township has been tracking the value of in-kind requests. These total \$21,723.00.

2025 Goals

The Community Services Department will continue to ensure accessibility at municipally owned facilities and parks. Staff will continue to support volunteer organizations in their activities (MRAs, community groups that are successful recipients of the Community Grants Program, etc.)

2025 Budget Initiatives and Challenges

Challenges

Funding for community-based activities continues to be a challenge and there is an increase in community organizations turning to the Township for assistance either through funding or in-kind services.

Initiatives

Initiatives for the Community Service department include obtaining funding for the 2025 Canada Day activities and other activities through tourism grants. Community Services will also be seeking new funding opportunities to off-set costs associated with repairs for ageing infrastructure.

2025 Community Services Budget

2025 Community Services Budget

Budget Actuals as of December 20, 2024

Community Development Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-1900-4962	COMM. DEV. - USER FEES INSURANCE	-\$3,137	-\$4,755	\$0	-\$6,575	\$0
1-3-1900-7754	COMM. DEV. - OTHER FUNDING	-\$8,000	-\$8,000	-\$7,500	-\$6,000	-\$7,500
1-3-1900-8004	COMM. DEV. - SPECIAL EVENTS	-\$9,150	-\$8,475	-\$11,000	-\$13,050	-\$13,050
Total Revenue		-\$20,287	-\$21,230	-\$18,500	-\$25,625	-\$20,550

Community Development Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-1900-1010	COMM. DEV. - WAGES	\$0	\$0	\$0	\$0	\$0
1-4-1900-1035	COMM DEV - OVERTIME	\$0	\$0	\$0	\$0	\$0
1-4-1900-1110	COMM. DEV. - BENEFITS	\$180	\$114	\$0	\$0	\$0
1-4-1900-1225	COMM. DEV - INSURANCE	\$0	\$2,446	\$2,162	\$5,426	\$1,623
1-4-1900-2025	COMM. DEV. - MILEAGE	\$0	\$6	\$200	\$0	\$0
1-4-1900-2026	COMM. DEV. - MEETING	\$0	\$0	\$0	\$0	\$0
1-4-1900-2031	COMM. DEV. - JULY 1ST & CHRISTMAS EXP.	\$20,646	\$28,314	\$15,500	\$20,276	\$15,500
1-4-1900-2300	COMM. DEV - ADVERTISING	\$0	\$146	\$1,400	\$153	\$500
1-4-1900-2410	COMM. DEV - MEMBERSHIP FEES	\$0	\$75	\$0	\$0	\$0
1-4-1900-4107	COMM. DEV - SPECIAL GRANTS DISBUR	\$0	\$0	\$0	\$0	\$0
1-4-1900-5010	COMM. DEV - GENERAL EXPENSE	\$484	-\$9	\$0	\$0	\$0
1-4-1900-8004	COMM. DEV - SPECIAL EVENTS	\$10,480	\$12,386	\$12,500	\$14,047	\$12,500
1-4-1900-8005	COMM. DEV - COMMITTEE	\$5,868	\$1,387	\$5,000	\$0	\$5,000
1-4-1900-8006	COMM DEV - ACH COMMITTEE	\$5,765	\$1,865	\$5,000	\$3,568	\$5,000
Total Expenses		\$43,423	\$46,804	\$41,762	\$43,457	\$40,123

Community Development Total	\$23,136	\$25,574	\$23,262	\$17,833	\$19,573
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Other Contributions Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-7000-7901	OTHER ORGS - PREVIOUSLY BUDGETED CAPITAL	\$0	\$0	\$0	\$0	\$0
1-3-7000-8001	OTHER ORGS - TRANSFER FROM RESRVES	\$0	-\$20,070	-\$35,000	\$0	-\$35,000
Total Revenue		\$0	-\$20,070	-\$35,000	\$0	-\$35,000

Other Contributions Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-7000-5236	CONTRIBUTIONS - COMMUNITY GRANTS	\$10,825	\$25,296	\$25,000	\$20,926	\$25,000
1-4-7000-5237	CONTRIBUTIONS TO N.G. RECREATION ASSOCIAT	\$91,531	\$87,137	\$85,000	\$84,550	\$86,250
1-4-7000-5247	CONT GLENGARRY PIONEER MUSEUM TAX & INS	\$13,646	\$8,792	\$14,000	\$15,797	\$16,000
1-4-7000-5248	CONT GLENGARRY PIONEER MUSEUM OPERATIN	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
1-4-7000-5249	CONTRIBUTION TO HIGHLAND GAMES COMM (K	\$3,000	\$3,000	\$3,000	\$10,000	\$3,000
1-4-7000-5258	CONTRIBUTION TO ARCHIVE INITIATIVE	\$22,690	\$23,921	\$46,000	\$21,481	\$25,000
1-4-7000-5260	CONTRIBUION - GLENGARRY SPORTS HALL	\$0	\$4,001	\$4,002	\$4,002	\$4,002
1-4-7000-7120	RECREATION WRITE OFFS	\$0	\$0	\$0	\$0	\$0
1-4-7000-9000	MRA - TRANSFER TO RESERVES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$161,692	\$172,147	\$197,002	\$176,755	\$179,252

Other Contributions Capital						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-7000-8000	CAPITAL - MRA GROUPS			\$98,500	\$45,329	\$98,500
Total Capital		\$0	\$0	\$98,500	\$45,329	\$98,500

Other Contributions Total	\$161,692	\$152,077	\$260,502	\$222,085	\$242,752
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10 Year Capital Budget - 2025

Department: Municipal Recreation Associations

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Alexandria		\$1,500										
Apple Hill		\$19,200										
Dalkeith	\$35,000	\$50,000										
Dunvegan		\$7,500										
Father Gauthier		\$800										
Glen Robertson		\$10,500										
Glen Sandfield		\$1,000										
Greenfield		\$1,500										
Laggan		\$3,500										
Maxville		\$3,000										
Projects yet to be determined	\$63,500		\$63,500	\$63,500	\$63,500	\$63,500	\$63,500	\$63,500	\$63,500	\$63,500		
Total	\$98,500	\$98,500	\$63,500	\$63,500	\$63,500	\$63,500	\$63,500	\$63,500	\$63,500	\$0	\$0	\$0
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation	\$98,500	\$98,500	\$65,405	\$67,367	\$69,388	\$71,470	\$73,614	\$75,822	\$78,097	\$0	\$0	\$0

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves	\$0											
Carryforward	\$35,000	\$35,000										
Grants												
Tax Base	\$63,500	\$63,500	\$65,405	\$67,367	\$69,388	\$71,470	\$73,614	\$75,822	\$78,097			
Long Term Debt												
Total Funding	\$98,500	\$98,500	\$65,405	\$67,367	\$69,388	\$71,470	\$73,614	\$75,822	\$78,097	\$0	\$0	\$0

Recreation Buildings Water Legislation Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-7020-4260	APPLE HILL COMMUNITY CENTRE	\$297	\$1,708	\$1,428	\$269	\$1,428
1-4-7020-4261	GLEN ROBERTSON COMMUNITY CENTRE	\$192	\$205	\$1,429	\$1,596	\$1,429
1-4-7020-4262	DUNVEGAN RECREATION CENTRE	\$191	\$1,058	\$1,428	\$198	\$1,428
1-4-7020-4263	DALKEITH RECREATION CENTRE	\$352	\$605	\$1,429	\$288	\$1,429
1-4-7020-4264	MAXVILLE RECREATION CENTRE	\$63	\$0	\$1,428	\$0	\$0
1-4-7020-4265	MAXVILLE LIBRARY	\$0	\$0	\$1,429	\$49	\$0
1-4-7020-4266	DALKEITH LIBRARY	\$392	\$1,311	\$1,429	\$99	\$1,429
1-4-7020-4267	SENIOR SUPPORT LEGION	\$0	\$0	\$0	\$0	\$0
1-4-7020-8000	CAPITAL EXPENDITURES - RECREATION BUILDI	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$1,488	\$4,888	\$10,000	\$2,499	\$7,143
Recreation Buildings Water Legislation Total		\$1,488	\$4,888	\$10,000	\$2,499	\$7,143

Libraries Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-7400-7160	LIB - LIBRARY RENT	-\$42,760	-\$44,300	-\$37,805	-\$45,608	-\$40,361
1-3-7400-8001	LIB - FROM RESERVES	\$0	\$0	-\$5,633	\$0	\$0
Total Revenue				-\$43,438	-\$45,608	-\$40,361

Libraries Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-7400-2056	LIB - HYDRO - DALKEITH & MAXVILLE & ALEX	\$13,690	\$14,466	\$13,000	\$11,145	\$13,000
1-4-7400-2366	LIB - BUILDING MAINTENANCE/SUPPLIES	\$56	\$2,242	\$8,000	\$496	\$8,000
1-4-7400-4268	LIB - ALEXANDRIA LIBRARY	\$0	\$4,582	\$4,000	\$0	\$0
1-4-7400-5010	LIB - GENERAL EXPENSES	\$0	\$0	\$0	\$0	\$0
1-4-7400-5012	LIB - MAXVILLE LIBRARY	\$193	\$171	\$100	\$0	\$0
1-4-7400-5014	LIB - DALKEITH LIBRARY	\$0	\$405	\$100	\$596	\$0
1-4-7400-9000	LIB - TRANSFERS TO RESERVES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$13,939	\$21,866	\$25,200	\$12,324	\$21,000

Libraries Capital						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-7400-8000	CAPITAL - LINRARU			\$25,000	\$22,899	\$12,000
Total Capital		\$0	\$0	\$25,000	\$22,899	\$12,000
Libraries Total		\$13,939	\$21,866	\$6,762	-\$10,385	-\$7,361
Community Services Total		\$200,255	\$204,404	\$300,526	\$232,032	\$262,107

10 Year Capital Budget - 2025

Department: Library

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Engineering Plans												
GSP Field Refurbishment												
Dalkeith Plus Building Repairs	\$25,000											
Maxville Library Lights		\$12,000										
Total	\$25,000	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation	\$25,000	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves	\$5,633											
Carryforward												
Grants												
Tax Base	\$19,367	\$12,000	\$0	\$0	\$0	\$0						
Long Term Debt												
Total Funding	\$25,000	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Economic Development Departmental Overview

The Economic Development Department offers business retention and expansion support to existing and prospective businesses wishing to call North Glengarry their home. Staff members include the Economic Development Officer, who is supported by the Director of Community Services.

The Economic Development Officer provides detailed and current information to companies looking to invest in the community. Local and potential businesses can take advantage of the Department's resources and expertise to source the information and contacts necessary to succeed in today's competitive global economy. This includes information on grants and services, as well as being a conduit for other agencies assistance, such as GIAG, Cornwall Business Centre, and the County of SDG Economic Development Department.

The Director of Community Services and the Economic Development Officer work closely with the Community Development Committee and the Arts, Culture and Heritage Committee (ACHC) members as well as on timely projects such as the Community Grants Program.

2024 Accomplishments

Staff continued to support the Maxville and District Chamber of Commerce by attending monthly meetings to provide information updates and to share the Chamber with new businesses to the region.

The Economic Development Officer closed four Community Improvement Plan (CIP) grants and opened three new applications. Less applications were approved in 2024; however, this was due to a reduction in budget dollars allocated towards the CIP program. The Economic Development Officer closed three Regional Incentives Program (RIP) grants and has initiated conversation with businesses to apply in 2025.

After the initial intake for the 2024 Community Grant Program, the Arts, Culture and Heritage Committee members directed staff to advertise a second intake in order to ensure all funds within the program could be utilized for 2024. All funds were used within the community.

The successful Meet me on Main Street events were expanded to some rural hamlets, receiving lots of positive feedback from these communities. A total of five events were hosted during the summer of 2024. Plans are underway to rejuvenate the events in 2025 to include more local food and beverages.

Through grant funding, the Community Services Department was able to hire a summer student for twelve weeks to assist with the promotion of local tourism, increasing business supports and relationships, planning and organizing the Meet Me on Main Street Events and attended local fairs and events to promote North Glengarry.

Staff attended the ACCFutures symposium to connect and network with community, provincial, and federal partners and discuss the grants available to businesses. Staff attended the local GIAG job fair in September, the National Job Fair in Montreal and the Best Places to Work Expo in Ottawa in October of 2024. All events allow staff to showcase North Glengarry, with representatives from HGMH, SDG Counties, and the City of Cornwall in attendance as well to assist in answering questions about opportunities for growth in the region.

Six additional heritage properties were designated to the Heritage Registry. Enhancements were made to the North Glengarry website to facilitate a more user-friendly landscape and help users easily find what they're searching for.

The Township also welcomed a new business expanding from Quebec to North Glengarry in partnership with Federal and regional Economic Development officers. Staff and the Community Development Committee met with MPP Stephane Sarrazin to gather support on provincial funding applications. Lastly, the department assisted with the development of a video to promote shopping local, resulting in a lot of positive feedback from the community.

2025 Goals

In 2025, the Economic Development Department will work on updating the Economic Development Strategic Plan, through data analysis and public consultations, and ensure it aligns with the goals of the Township and the SDG Official Plan. The department will also

initiate CIP consultations to make amendments to the program, enhance Meet me on Main Street events by incorporating activities for all ages and partner with community groups to host multiple Breakfast Connections events.

A Welcome Guide for new residents and businesses that contains important community information will be created. Staff will also contact the community groups in North Glengarry to discuss activities that could be supported through the Community Grants Program and other funding opportunities. The Community Improvement Plan and the Regional Incentives Program will be promoted to property owners in North Glengarry and staff will continue supporting activities to new and existing businesses and residents.

2025 Budget Challenges and Initiatives

Challenges

The Community Improvement Plan was reviewed and brought to Council for approval in 2024. For the last three years, attracting new projects for the CIP has proved challenging with the rise of material costs and the lack of availability of contractors.

The Regional Incentives Program (RIP) intake level in North Glengarry is slowly rising since its lowest point in 2021. Several interested businesses faced major increases in construction materials and long delays in finding contractors. In 2024, three North Glengarry property owners were successful in obtaining funding through the RIP.

Initiatives

In 2024, the Economic Development Officer role was split from the Communications Officer role, formerly known as the “Economic Development & Communications Officer.” This has enabled them to fully dedicate their work hours to economic development interests. Focal points for 2025 will be inclusive of working with the Arts, Culture and Heritage Committee, implementing the Community Improvement Plan, supporting the Township’s Corporate Strategy, as well as developing the Economic Development Strategy and Action Plan.

2025 Economic Development Budget

2025 Economic Development Budget

Budget Actuals as of December 20, 2024

		Economic Development Revenue				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-1950-2034	ECON DEV - GLENGARRY BRANDING	\$0	\$0	\$0	\$0	\$0
1-3-1950-2036	ECON DEV - SDG INCENTIVE PROGRAM	-\$22,500	-\$19,498	\$0	-\$77,168	\$0
1-3-1950-3000	ECON DEV - WAGE SUBSIDY	-\$57,500	-\$3,812	-\$4,000	-\$4,761	-\$4,700
1-3-1950-3016	ECON DEV - MAIN STREET REVITALIZATION	\$0	\$0	\$0	\$0	\$0
1-3-1950-7901	ECON DEV - PREVIOUSLY BUDGETED CAPITAL	\$0	\$0	\$0	\$0	\$0
1-3-1950-8001	ECON DEV - TRANSFER FROM RESERVES	-\$5,000	\$0	-\$15,000	\$0	\$0
Total Revenue		-\$85,000	-\$23,310	-\$19,000	-\$81,929	-\$4,700

Economic Development Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-1950-1010	ECON DEV - WAGES	\$85,857	\$89,667	\$99,625	\$84,009	\$104,766
1-4-1950-1015	ECON DEV - PART-TIME WAGES	\$75,227	\$24,647	\$4,073	\$7,638	\$10,939
1-4-1950-1035	ECON DEV - OVERTIME	\$0	\$455	\$0	\$1,985	\$0
1-4-1950-1110	ECON DEV - BENEFITS	\$33,455	\$30,503	\$26,672	\$26,238	\$36,850
1-4-1950-2025	ECON DEV - MILEAGE	\$3,394	\$3,587	\$4,000	\$3,037	\$4,000
1-4-1950-2026	ECON DEV - MEETING	\$1,469	\$2,427	\$3,000	\$1,637	\$3,000
1-4-1950-2034	ECON DEV - SPONSORSHIP	\$1,699	\$5,514	\$5,000	\$825	\$5,000
1-4-1950-2035	ECON DEV - TRAINING CONFERENCE	\$7,653	\$7,215	\$6,000	\$4,921	\$6,000
1-4-1950-2036	ECON DEV - SDG INCENTIVE PROGRAM	\$22,500	\$19,498	\$0	\$77,168	\$0
1-4-1950-2049	ECON DEV - CELL PHONES	\$1,260	\$1,605	\$1,250	\$1,270	\$1,400
1-4-1950-2050	ECON DEV - TELEPHONE	\$141	\$141	\$300	\$134	\$300
1-4-1950-2100	ECON DEV - POSTAGE	\$2	\$0	\$0	\$3	\$0
1-4-1950-2125	ECON DEV - SUPPLIES	\$944	\$1,403	\$1,000	\$403	\$750
1-4-1950-2130	ECON DEV - COMPUTER EXPENSE	\$640	\$229	\$1,150	\$358	\$1,150
1-4-1950-2140	ECON DEV - PHOTOCOPIER	\$282	\$261	\$2,000	\$948	\$2,000
1-4-1950-2210	ECON DEV - LEGAL FEES	\$0	\$0	\$0	\$0	\$0
1-4-1950-2223	ECON DEV - PROFESSIONAL FEES	\$18,560	\$0	\$0	\$0	\$0
1-4-1950-2300	ECON DEV - ADVERTISING	\$15,140	\$9,674	\$22,000	\$10,794	\$5,000
1-4-1950-2325	ECON DEV - PUBLICITY & PROMOTION	\$0	\$0	\$0	\$0	\$0
1-4-1950-2410	ECON DEV - MEMBERSHIP FEES	\$1,516	\$1,498	\$1,500	\$1,577	\$1,500
1-4-1950-3702	ECON DEV - CIP IMPROVEMENT GRANT	-\$2,500	\$36,500	\$30,000	\$36,492	\$30,000
1-4-1950-3703	ECON DEV - CIP OPERATING EXPENSE	\$569	\$700	\$1,000	\$229	\$1,000
1-4-1950-4102	ECON DEV - TREE PROGRAM	\$0	\$0	\$5,000	\$2,899	\$5,000
1-4-1950-5010	ECON DEV - GENERAL EXP	\$31	\$95	\$0	\$0	\$0
1-4-1950-8004	ECON DEV - SPECIAL EVENTS	\$0	\$3,177	\$0	\$76	\$0
1-4-1950-9000	ECON DEV - TRANSFER TO RESERVES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$267,838	\$238,794	\$213,570	\$262,642	\$218,655

Economic Development Capital						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-1950-8000	CAPITAL - ECONOMIC DEVELOPMENT			\$15,000	\$6,207	\$0
Total Capital				\$15,000	\$6,207	\$0

Economic Development Total	\$182,838	\$215,484	\$209,570	\$186,921	\$213,955
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Economic Development Total	\$182,838	\$215,484	\$209,570	\$186,921	\$213,955
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Recreation Department Departmental Overview

The Recreation Department oversees several facilities including Island Park, with its large community center and grounds, the Maxville and District Sports Complex (MSC) which houses an ice rink, a community hall and sports fields, the Glengarry Sports Place (GSP) which also houses an ice rink, a community hall and sports fields, and the Tim Horton’s Dome with its multi-sports surface.

2024 Accomplishments

Pool at Hôpital Glengarry Memorial Hospital

In 2024, the Township of North Glengarry, in partnership with the Hôpital Glengarry Memorial Hospital, reopened the pool, which had been closed to the public since 2019. In addition to offering various public swimming sessions, the Township also offers a vast variety of programs and classes, including Parents and Tots, Toddlers and Swimmer 1 -3 level

swimming lessons and Aquafit classes. The pool has been well-received by its users and a welcomed addition to the Township's program offerings.

Island Park

Island Park saw a 1.9% increase in hours booked at the Sandfield Centre from 2023 to 2024. During the spring of 2024, the Splash Pad underwent extensive repairs to replace valves and solenoids to assist with expanding its life expectancy.

Tim Hortons Dome

The Tim Horton's Dome continues to host a wide array of programming, such as volleyball, a running program, and soccer clinics. The programs are well attended and enjoyed by all users. Repairs were completed in 2024 to cracks on the surface of the tennis court.

Maxville & District Sports Complex

Painting enhancements to the exterior of the building were completed and a purchase of new ice resurfacer was approved by Council to be delivered in early 2025. Engineering plans were completed to assess slab and dasher board replacement. New Yoga programming was launched at the arena with good participation.

As part of a project led by Public Works, the MSC parking lot was resurfaced with painted lines and had accessible parking spaces added, along with a new walkway leading into the arena.

Glengarry Sports Palace

Installation of new protective netting on the west end of the arena was completed to replace the existing deteriorating net and help improve protection of the scoreboard and infrastructure. With the financial assistance of a grant, the installation of a generator to support the use of GSP as a shelter during extended power outages was completed in the summer of 2024.

The Michel Depratto Hall saw a 16% increase in hours booked from 2023 to 2024.

2025 Goals

One goal for 2025 is to finalize the Recreation Action Plan to be presented and approved by Council by the end of quarter one. Staff will continue with their training programs at all levels of recreation to ensure that staff are compliant with regulatory requirements. Staff will seek new programming opportunities in alignment with community needs as well as opportunities to reduce overtime through an evaluation of the staffing and scheduling models for the recreation team.

The Department will continue its beautification work on its parks with specific attention to Island Park and the development of Mill Square (through the Alexandria Main Street Project). The Township was successful in obtaining a three-year permit for its Geese Management Program (2024 – 2025) and will continue with the oiling of geese eggs to control the population.

2025 Budget Challenges and Initiatives

Challenges

Repairs to buildings and equipment increase as they age and several of the Township's recreation facilities are approaching the half-century mark. The Building Condition Assessment Plan has identified that significant funding will be required to upkeep or retrofit the buildings that are reaching the end of their lifecycles. As always, several projects are reliant on provincial or federal funding.

Initiatives

Staff will work on the implementation of the community garden at the north end of Alexandria. At the Tim Hortons Dome, there will be the purchase of new pickleball equipment and a planned increase in Dome usage through new programming and the promotion of activities

For the Glengarry Sports Palace, Staff will continue to seek out grants for upgrades to building and refurbishment of the bathrooms in the Michel Depratto Hall.

Island Park will see landscaping enhancements and investment in new durable picnic tables to be used for Meet Me on Main Street events, in addition to use at Island Park when not in use for community events. Staff will seek out grant opportunities to support the tennis court revitalization.

At the Maxville and District Sports Complex there are plans for a new main street sign, in collaboration with the KAS, Glengarry Sports Hall of Fame and the Maxville Lions Club.

Additionally, as the programming at the HGMH pool was new to the Township in 2024, the next year presents an opportunity to analyze usage and programming to determine any efficiencies or lessons learned from the first year of operating.

2025 Recreation Budget

2025 Recreation Budget

Budget Actuals as of December 20, 2024

Maxville Sports Complex Revenue						
Acct_Code	Account_Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-7100-7503	MSC - GRANTS			\$0		\$0
1-3-7100-7710	MSC - HALL RENTAL	-\$8,047	-\$14,250	-\$12,000	-\$14,773	-\$12,000
1-3-7100-7711	MSC - CANTEEN			\$0		\$0
1-3-7100-7712	MSC - BAR RECEIPTS	-\$16,797	-\$6,320	-\$5,000	-\$7,855	-\$5,000
1-3-7100-7713	MSC - PRO SHOP	-\$1,441	-\$1,008	-\$1,000	-\$812	-\$1,000
1-3-7100-7714	MSC - PEPSI MACHINE	-\$3,542	-\$2,123	-\$3,000	-\$1,546	-\$3,000
1-3-7100-7715	MSC - BALL FIELDS RENTS	-\$860	-\$471	-\$500	-\$602	-\$500
1-3-7100-7716	MSC - ADVERTISING	-\$6,665	-\$6,301	-\$5,000	-\$6,402	-\$5,000
1-3-7100-7719	MSC - OTHER REVENUES			\$0		\$0
1-3-7100-7720	MSC - ICE RENTAL	-\$221,677	-\$197,234	-\$220,000	-\$207,953	-\$220,000
1-3-7100-7721	MSC - FLOOR ICE SURFACE			\$0		-\$7,000
1-3-7100-7722	MSC - PROGRAMMING			\$0		-\$1,500
1-3-7100-7901	MSC - TRANSFER FROM UCO			\$0		\$0
1-3-7100-8001	MSC - TRANSFER FROM RESERVES	\$0	\$0	-\$100,000	\$0	-\$10,000
Total Revenue		-\$259,030	-\$227,707	-\$346,500	-\$239,942	-\$265,000

Maxville Sports Complex Expenses						
Acct_Code	Account_Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-7100-1010	MSC - WAGES	\$99,729	\$100,074	\$109,264	\$93,234	\$152,565
1-4-7100-1015	MSC - PART TIME WAGES	\$101,667	\$86,244	\$104,027	\$71,580	\$120,592
1-4-7100-1035	MSC - OVERTIME	\$17,878	\$15,247	\$10,000	\$11,671	\$10,000
1-4-7100-1110	MSC - BENEFITS	\$70,966	\$69,641	\$76,040	\$67,066	\$97,150
1-4-7100-1210	MSC - WSIB CLAIMS PAID	\$0	\$0	\$0	\$0	\$0
1-4-7100-1225	MSC - INSURANCE	\$15,182	\$25,484	\$24,999	\$17,410	\$23,884
1-4-7100-1505	MSC - LTD PAYMENTS	\$0	\$0	\$0	\$0	\$19,370
1-4-7100-2020	MSC - HEALTH & SAFETY	\$52	\$0	\$750	\$193	\$750
1-4-7100-2021	MSC - WORK BOOTS & CLOTHING	\$783	\$1,237	\$2,000	\$932	\$2,000
1-4-7100-2025	MSC - MILEAGE & TRAVEL	\$2,215	\$2,475	\$700	\$2,243	\$700
1-4-7100-2028	MSC - BOOK KING SOFTWARE	\$5,236	\$1,976	\$1,500	\$2,083	\$2,000
1-4-7100-2030	MSC - SPORTSFIELDS EXPENSES	\$2,265	\$4,649	\$1,750	\$7,676	\$4,000
1-4-7100-2035	MSC - CONFERENCES/ WORKSHOPS,	\$0	\$731	\$4,000	\$0	\$3,000
1-4-7100-2049	MSC - CELL PHONE	\$663	\$1,036	\$700	\$334	\$700
1-4-7100-2050	MSC - TELEPHONE	\$830	\$830	\$750	\$769	\$750
1-4-7100-2055	MSC - ENBRIDGE	\$0	\$0	\$0	\$0	\$0
1-4-7100-2056	MSC - HYDRO	\$90,841	\$95,854	\$60,000	\$52,745	\$60,000
1-4-7100-2057	MSC - WATER/SEWER	\$7,187	\$5,708	\$6,000	\$5,270	\$6,000
1-4-7100-2065	MSC - OIL FURANCE	\$0	\$0	\$0	\$0	\$0
1-4-7100-2110	MSC - TOOLS	\$332	\$0	\$300	\$0	\$300
1-4-7100-2120	MSC - OFFICE SUPPLIES	\$510	\$853	\$500	\$493	\$500
1-4-7100-2124	MSC - HOUSEKEEPING & JANITORIAL	\$5,424	\$5,880	\$6,000	\$7,547	\$6,000
1-4-7100-2125	MSC - MATERIALS/SUPPLIES	\$260	\$211	\$2,000	\$1,356	\$1,500
1-4-7100-2126	MSC - HALL SUPPLIES	\$13,947	\$2,225	\$4,000	\$3,067	\$4,000
1-4-7100-2127	MSC - PEPSI SUPPLIES	\$3,060	\$400	\$1,250	\$220	\$500
1-4-7100-2129	MSC - VENDING MACHINE	\$2,371	\$2,398	\$4,000	\$2,981	\$3,000
1-4-7100-2130	MSC - COMPUTER FEES & EQUIP.	-\$121	\$293	\$1,500	\$58	\$1,500
1-4-7100-2140	MSC - PHOTOCOPIER EXPENSE	\$115	\$218	\$0	\$425	\$0
1-4-7100-2210	MSC - LEGAL FEES	\$0	\$0	\$0	\$0	\$0
1-4-7100-2300	MSC - ADVERTISING	\$150	\$186	\$500	\$0	\$500
1-4-7100-2366	MSC - BUILDING MAINTENANCE/GRI	\$88,600	\$86,515	\$70,000	\$51,448	\$70,000
1-4-7100-2367	MSC - PROPANE	\$54,229	\$40,184	\$35,000	\$27,655	\$35,000
1-4-7100-2368	MSC - EQUIPMENT MTCE	\$11,616	\$12,047	\$15,000	\$6,627	\$15,000
1-4-7100-2369	MSC - MAINTENANCE COSTS	\$0	\$43	\$0	\$0	\$0
1-4-7100-2399	MSC - VEHICLE MAINTENANCE	\$0	\$0	\$0	\$912	\$0
1-4-7100-2400	MSC - GAS/DIESEL/OIL	\$618	\$283	\$0	\$638	\$1,000
1-4-7100-2410	MSC - ASSOCIATION & MEMBERSHIP	\$452	\$366	\$1,000	\$544	\$1,000
1-4-7100-2564	MSC - PRO SHOP	\$0	\$657	\$1,000	\$255	\$1,000
1-4-7100-4010	MSC - CONTRACTS/CONTRACTED SE	\$6,661	\$1,408	\$9,000	\$2,838	\$4,000
1-4-7100-4100	MSC - GRASS CUTTING	\$0	\$0	\$0	\$0	\$0
1-4-7100-5010	MSC - GENERAL EXPENSES	\$0	\$201	\$0	\$400	\$0
1-4-7100-5120	MSC - SNOW REMOVAL	\$9,485	\$7,538	\$9,000	\$5,115	\$9,000
1-4-7100-7711	MSC - CANTEEN SUPPLIES	\$441	\$0	\$0	\$0	\$0
1-4-7100-7722	MSC - PROGRAMMING	\$279	\$432	\$500	\$950	\$1,500
1-4-7100-9000	MSC - TRANSFERS TO RESERVES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$613,981	\$573,618	\$563,030	\$446,738	\$658,761

Maxville Sports Complex Capital						
Acct_Code	Account_Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-7100-8000	CAPITAL - MSC			\$263,000	\$153,055	\$140,000
Total Capital		\$0	\$0	\$263,000	\$153,055	\$140,000
MSC Total		\$354,952	\$345,911	\$479,530	\$359,851	\$533,761

10 Year Capital Budget - 2025

Department: Maxville Sports Complex

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
New Chairs for Community Hall												
Compressor #1 Refurbishment												
Compressor #2 Refurbishment	\$12,000											
Engineering plans	\$200,000											
Paint exterior of building	\$25,000											
Painting of parking lot lines	\$8,000											
Ballfield fence repairs	\$8,000											
Main Street Sign	\$10,000	\$10,000										
Cement Slab Replacement		\$130,000	\$250,000	\$250,000	\$250,000							
Total	\$263,000	\$140,000	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation	\$263,000	\$140,000	\$257,500	\$265,225	\$273,182	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves	100,000											
Carryforward		10,000										
Grants												
Tax Base	163,000	130,000	257,500	265,225	273,182							
Long Term Debt												

Total Funding	\$263,000	\$140,000	\$257,500	\$265,225	\$273,182	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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		Island Park Revenue				
Acct_Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-7200-4101	ISLAND PARK - FIELD LINING SPORTS	\$0	-\$8,304	-\$9,000	-\$9,220	-\$9,000
1-3-7200-7503	ISLAND PARK - GRANTS	\$0	-\$60,897	\$0	\$0	\$0
1-3-7200-7711	ISLAND PARK - CANTEEN REVENUE	\$0	\$0	\$0	\$0	\$0
1-3-7200-7712	ISLAND PARK - BAR REVENUE	-\$6,227	-\$1,745	-\$3,000	\$0	-\$1,500
1-3-7200-7748	ISLAND PARK - DUMPING STATION	-\$383	\$0	-\$250	-\$1,065	-\$250
1-3-7200-7751	ISLAND PARK - HALL RENTAL	-\$17,122	-\$13,131	-\$10,000	-\$27,815	-\$18,000
1-3-7200-7753	ISLAND PARK - OTHER REVENUE	-\$22,523	-\$13,722	-\$5,850	-\$2,044	-\$6,000
1-3-7200-7754	ISLAND PARK - OTHER FUNDING	\$0	-\$100	\$0	\$0	\$0
1-3-7200-8001	ISLAND PARK - TRANSFER FROM RE:	\$0	\$0	-\$39,000	\$0	\$0
Total Revenue		-\$46,701	-\$97,899	-\$67,100	-\$40,145	-\$34,750

Island Park Expenses						
Acct Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-7200-1010	ISLAND PARK - WAGES	\$138,037	\$154,934	\$130,262	\$162,240	\$198,182
1-4-7200-1015	ISLAND PARK - PART TIME WAGES	\$44,003	\$38,131	\$55,795	\$29,530	\$40,120
1-4-7200-1035	ISLAND PARK - OVERTIME	\$12,307	\$11,023	\$8,000	\$10,808	\$8,000
1-4-7200-1110	ISLAND PARK - BENEFITS	\$60,170	\$62,693	\$53,365	\$65,838	\$70,500
1-4-7200-1225	ISLAND PARK - INSURANCE	\$10,478	\$39,159	\$38,413	\$227	\$16,232
1-4-7200-2020	ISLAND PARK - HEALTH & SAFETY	\$149	\$480	\$500	\$657	\$500
1-4-7200-2021	ISLAND PARK - CLOTHING ALLOWAN	\$1,331	\$1,550	\$1,500	\$1,396	\$1,500
1-4-7200-2025	ISLAND PARK - MILEAGE & TRAVEL	\$165	\$842	\$500	\$331	\$500
1-4-7200-2026	ISLAND PARK - MEETING ATTENDAN	\$0	\$264	\$0	\$60	\$0
1-4-7200-2027	ISLAND PARK - INSURANCE CLAIMS	\$0	\$0	\$0	\$0	\$0
1-4-7200-2028	ISLAND PARK - BOOK KING SOFTWAI	\$7,637	\$2,125	\$1,900	\$2,119	\$2,000
1-4-7200-2030	ISLAND PARK - SPORTSFIELDS EXPEN	\$12,505	\$9,435	\$10,000	\$9,995	\$10,000
1-4-7200-2035	ISLAND PARK - CONF/WORKSHOP/TI	\$45	\$933	\$3,500	\$0	\$3,500
1-4-7200-2049	ISLAND PARK - CELL PHONE	\$1,053	\$1,686	\$1,200	\$1,151	\$1,200
1-4-7200-2050	ISLAND PARK - TELEPHONE	\$422	\$422	\$500	\$429	\$500
1-4-7200-2051	ISLAND PARK - COURIER	\$0	\$0	\$0	\$0	\$0
1-4-7200-2055	ISLAND PARK - ENBRIDGE	\$2,750	\$3,678	\$3,000	\$2,493	\$3,000
1-4-7200-2056	ISLAND PARK - HYDRO	\$12,691	\$9,973	\$12,000	\$18,598	\$20,000
1-4-7200-2057	ISLAND PARK - WATER/SEWER	\$3,143	\$3,670	\$4,000	\$4,174	\$4,200
1-4-7200-2065	ISLAND PARK - OIL FURANCE	\$0	\$0	\$0	\$0	\$0
1-4-7200-2120	ISLAND PARK - OFFICE SUPPLIES	\$236	\$446	\$1,000	\$47	\$500
1-4-7200-2124	ISLAND PARK - HOUSEKEEPING & JAI	\$4,734	\$4,546	\$5,000	\$4,604	\$5,000
1-4-7200-2125	ISLAND PARK - MATERIALS/SUPPLIES	\$132	\$354	\$1,550	\$578	\$1,000
1-4-7200-2126	ISLAND PARK - BAR SUPPLIES	\$481	\$3,660	\$1,000	\$0	\$1,000
1-4-7200-2128	ISLAND PARK - VANDALISM REPAIRS	\$916	\$163	\$0	\$0	\$0
1-4-7200-2130	ISLAND PARK - COMPUTER EQUIPT &	\$299	\$405	\$1,500	\$717	\$750
1-4-7200-2140	ISLAND PARK - PHOTOCOPIER EXPEN	\$1,835	\$1,720	\$1,000	\$742	\$1,000
1-4-7200-2210	ISLAND PARK - LEGAL FEES	\$0	\$0	\$0	\$0	\$0
1-4-7200-2300	ISLAND PARK - ADVERTISING	\$355	\$125	\$750	\$0	\$500
1-4-7200-2366	ISLAND PARK - BUILDING MAINT/SUI	\$13,403	\$21,081	\$15,000	\$11,176	\$12,000
1-4-7200-2368	ISLAND PARK - EQUIPMENT MAINT/S	\$6,981	\$9,598	\$7,000	\$4,780	\$7,000
1-4-7200-2370	ISLAND PARK - OUTDOOR FURN & A	\$0	\$45	\$3,000	\$0	\$3,000
1-4-7200-2399	ISLAND PARK - VEHICLE MAINTENAN	\$2,290	\$3,048	\$2,500	\$2,762	\$2,500
1-4-7200-2400	ISLAND PARK - GAS/OIL/DIESEL	\$9,200	\$10,182	\$8,000	\$7,886	\$8,000
1-4-7200-2410	ISLAND PARK - MEMBERSHIP FEES	\$813	\$366	\$1,000	\$471	\$1,000
1-4-7200-3704	ISLAND PARK - MILL SQUARE OPERA	\$0	\$1,939	\$1,000	\$0	\$1,000
1-4-7200-4005	ISLAND PARK - LANDSCAPING/FLOW	\$9,824	\$9,982	\$10,000	\$9,638	\$12,000
1-4-7200-4010	ISLAND PARK - CONTRACTS/CONTRA	\$3,800	\$249	\$5,000	\$249	\$3,000
1-4-7200-4100	ISLAND PARK - GRASS MOWING	\$0	\$0	\$0	\$0	\$0
1-4-7200-4101	ISLAND PARK - GRASS CUTTING MRA	\$0	\$0	\$0	\$0	\$0
1-4-7200-4102	ISLAND PARK - TREE REMOVAL	\$80	\$520	\$5,000	\$5,068	\$5,000
1-4-7200-4103	ISLAND PARK - CENTENNIAL PARK	\$1,463	\$142	\$0	\$0	\$0
1-4-7200-4104	ISLAND PARK - KING GEORGE PARK	\$0	\$42	\$500	\$0	\$500
1-4-7200-4108	ISLAND PARK - GOOSE MANAGEMEN	\$371	\$230	\$250	\$0	\$250
1-4-7200-5010	ISLAND PARK - GENERAL EXPENSES	\$6,536	\$3,591	\$0	\$9	\$0
1-4-7200-7850	ISLAND PARK - AMORTIZATION EXPE	\$234,158	\$256,248	\$0	\$0	\$0
1-4-7200-8003	ISLAND PARK - SPECIAL PROJECTS	\$6,713	\$2,070	\$2,000	\$2,232	\$2,000
1-4-7200-8004	ISLAND PARK - SPECIAL EVENTS/FES	\$2,035	\$1,000	\$1,500	\$1,353	\$1,500
1-4-7200-8005	ISLAND PARK - CAP EXPENDIT-PARK	\$0	\$0	\$0	\$0	\$0
1-4-7200-9000	ISLAND PARK - TRANSFERS TO RESEF	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$613,541	\$672,751	\$397,985	\$362,356	\$448,434

Island Park Capital						
Acct Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-7200-8000	CAPITAL - ISLAND PARK			\$50,000	\$50,523	\$10,000
Total Capital		\$0	\$0	\$50,000	\$50,523	\$10,000

Island Park Total	\$566,841	\$574,852	\$380,885	\$372,734	\$423,684
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10 Year Capital Budget - 2025

Department: Island Park

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Mill Square refurbishing Landscaping, Bike racks)												
Skate Park Expansion												
Siding Sandfield Building												
Sandfield Centre Bathroom partitions												
New Tennis Installations												
Splash pad repairs	25,000											
Dock replacement	15,000											
Cenotaph backfill and clean up	10,000											
Folding Picnic Tables for Meet Me on Main Street		10,000										
Total	50,000	10,000	-	-	-	-	-	-	-	-	-	-
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27		
Total with Inflation	\$50,000	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves												
Carryforward												
Grants & Donations												
Tax Base	50,000	10,000										
Long Term Debt												
Total Funding	\$50,000	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

		Dome Revenue				
Acct_Code	Account_Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-7300-4100	DOME - GLENG. WOMEN'S VOLLEYB	-\$4,204	-\$7,280	-\$5,000	-\$5,238	-\$5,000
1-3-7300-4101	DOME - ADVERTISING REVENUE	-\$5,184	-\$621	-\$2,500	-\$250	-\$1,000
1-3-7300-4102	DOME - TENNIS REVENUES	-\$23,436	-\$31,892	-\$23,000	-\$31,970	-\$25,000
1-3-7300-4103	DOME - TRACK REVENUES	-\$14,204	-\$25,025	-\$18,000	-\$17,773	-\$18,000
1-3-7300-4104	DOME - FIELD REVENUES	-\$44,567	-\$64,959	-\$45,000	-\$59,181	-\$50,000
1-3-7300-4105	DOME - VENDING REVENUES	-\$262	-\$1,133	-\$500	-\$782	-\$500
1-3-7300-4106	DOME - LAWN BOWLING	-\$36	-\$562	\$0	\$0	\$0
1-3-7300-4110	DOME - BIRTHDAY PARTIES	-\$2,483	-\$7,253	-\$5,000	-\$9,614	-\$8,000
1-3-7300-7713	DOME - PRO SHOP REVENUE	\$0	-\$19	\$0	-\$5	\$0
1-3-7300-7750	DOME - REGISTRATION FEES	\$0	\$0	\$0	\$0	\$0
1-3-7300-7753	DOME - OTHER REVENUE	-\$2,652	-\$5,731	\$0	-\$3,209	\$0
1-3-7300-7754	DOME - NAMING RIGHTS - TIM HOR	\$0	-\$5,000	-\$5,000	-\$5,000	-\$5,000
1-3-7300-7755	DOME - FLAG FOOTBALL LEAGUE	\$0	\$0	-\$3,300	\$0	-\$3,300
1-3-7300-8001	DOME - TRANSFER FROM RESERVE	\$0	\$0	\$0	\$0	\$0
Total Revenue		-\$97,027	-\$149,475	-\$107,300	-\$133,023	-\$115,800

Dome Expenses						
Acct_Code	Account_Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-7300-1010	DOME - WAGES	\$51,781	\$84,986	\$100,596	\$84,364	\$95,177
1-4-7300-1015	DOME - PART TIME WAGES	\$42,365	\$43,303	\$50,307	\$40,112	\$55,725
1-4-7300-1035	DOME - OVERTIME	\$6,092	\$4,117	\$3,000	\$3,489	\$3,000
1-4-7300-1110	DOME - BENEFITS	\$22,726	\$35,704	\$35,753	\$37,364	\$53,600
1-4-7300-1225	DOME - INSURANCE	\$1,370	\$12,658	\$12,417	\$16,346	\$12,522
1-4-7300-2021	DOME - CLOTHING ALLOWANCE	\$241	\$685	\$500	\$131	\$500
1-4-7300-2025	DOME - MILEAGE	\$536	\$1,556	\$500	\$435	\$500
1-4-7300-2028	DOME - BOOK KING SOFTWARE	\$4,519	\$2,011	\$2,000	\$2,232	\$2,000
1-4-7300-2030	DOME - SPORTS EQUIP & SUPPLIES	\$538	\$632	\$1,500	\$3,581	\$1,500
1-4-7300-2032	DOME - OUTDOOR FURNITURE	\$0	\$0	\$0	\$0	\$0
1-4-7300-2035	DOME - TRAINING/CONFERENCE	\$481	\$1,408	\$1,000	\$667	\$1,000
1-4-7300-2049	DOME- CELL PHONE	\$397	\$642	\$1,000	\$264	\$750
1-4-7300-2050	DOME - TELEPHONE	\$138	\$138	\$300	\$192	\$300
1-4-7300-2055	DOME - ENBRIDGE	\$57,696	\$55,395	\$45,000	\$29,752	\$40,000
1-4-7300-2056	DOME - HYDRO	\$17,890	\$19,534	\$20,000	\$18,987	\$20,000
1-4-7300-2057	DOME - WATER/SEWER	\$1,233	\$1,258	\$1,300	\$1,176	\$1,300
1-4-7300-2120	DOME - OFFICE SUPPLIES	\$299	\$753	\$1,000	\$327	\$500
1-4-7300-2124	DOME - JANITORIAL SUPP & HOUSEH	\$2,584	\$2,668	\$2,000	\$2,491	\$2,000
1-4-7300-2125	DOME - SUPPLIES	\$212	\$242	\$500	\$94	\$500
1-4-7300-2127	DOME - VENDING SUPPLIES (PEPSI ...)	\$616	\$263	\$250	\$330	\$250
1-4-7300-2130	DOME - COMPUTER EQUIPT & SUPP	\$0	\$373	\$500	\$352	\$500
1-4-7300-2140	DOME - PHOTOCOPIER EXPENSE	\$678	\$1,124	\$100	\$1,089	\$1,000
1-4-7300-2210	DOME - LEGAL FEES	\$0	\$0	\$0	\$0	\$0
1-4-7300-2300	DOME - ADVERTISING	\$143	\$308	\$500	\$0	\$500
1-4-7300-2366	DOME - BLDG/PROP MAINT/SUPPLIE	\$9,268	\$13,301	\$12,000	\$7,370	\$12,000
1-4-7300-2368	DOME - EQUIPMENT MTCE	\$4,890	\$5,461	\$1,500	\$172	\$100
1-4-7300-2371	DOME - REFEREE	\$80	\$1,554	\$0	\$860	\$1,000
1-4-7300-2399	DOME - VEHICLE REPAIRS	\$0	\$0	\$500	\$912	\$750
1-4-7300-2410	DOME - MEMBERSHIP FEES	\$151	\$267	\$0	\$109	\$100
1-4-7300-2564	DOME - PRO SHOP EXPENSES	\$0	\$0	\$0	\$0	\$0
1-4-7300-4000	DOME - VOLLEYBALL EXPENSE	\$493	\$724	\$500	\$214	\$250
1-4-7300-4001	DOME - RUNNING PROGRAM	\$390	\$1,380	\$1,000	\$960	\$1,000
1-4-7300-4005	DOME - LANDSCAPING	\$0	\$0	\$500	\$69	\$500
1-4-7300-4010	DOME - CONTRACTED SERVICES	\$977	\$0	\$0	\$0	\$0
1-4-7300-4100	DOME - GRASS CUTTING	\$0	\$0	\$0	\$0	\$0
1-4-7300-4110	DOME - BIRTHDAY SUPPLIES	\$1,278	\$3,936	\$3,000	\$3,759	\$3,000
1-4-7300-4112	DOME - OUTDOOR FURNITURE	\$0	\$0	\$500	\$0	\$0
1-4-7300-4113	DOME - FIELD MAINTENANCE	\$1,944	\$0	\$1,750	\$0	\$0
1-4-7300-5010	DOME - GENERAL EXPENSES	\$302	\$1,164	\$0	\$341	\$0
1-4-7300-5120	DOME - SNOW REMOVAL	\$0	\$0	\$0	\$0	\$0
1-4-7300-9000	DOME - TRANSFER TO RESERVES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$232,306	\$297,544	\$301,773	\$258,542	\$311,824

Dome Capital						
Acct_Code	Account_Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-7300-8000	CAPITAL - DOME			\$39,000	\$9,177	\$0
Total Capital		\$0	\$0	\$39,000	\$9,177	\$0

Dome Total	\$135,279	\$148,069	\$233,473	\$134,696	\$196,024
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Glengarry Sports Palace						
Revenue						
Acct_Code	Account_Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-7500-2129	GSP - VENDING REVENUES	\$0	\$0	\$0	-\$1,298	\$0
1-3-7500-3003	GSP - AGREEMENT SOUTH GLENGAR	-\$50,000	-\$50,000	-\$50,000	-\$50,000	-\$50,000
1-3-7500-4105	GSP - VENDING SUPPLIES	\$0	\$0	-\$750	\$0	-\$750
1-3-7500-7122	GSP - DONATIONS	\$0	-\$1,000	\$0	\$0	\$0
1-3-7500-7503	GSP - GRANTS	-\$1,424,793	\$0	\$0	-\$50,000	\$0
1-3-7500-7710	GSP - HALL RENTAL	-\$2,623	-\$6,940	-\$5,000	-\$7,829	-\$7,000
1-3-7500-7712	GSP - BAR RECEIPTS	-\$8,660	-\$26,597	-\$25,000	-\$32,664	-\$30,000
1-3-7500-7713	GSP - SKATE SHARPENING	-\$2,118	-\$4,636	-\$6,000	-\$3,816	-\$6,000
1-3-7500-7714	GSP - PEPSI MACHINES	-\$935	-\$1,963	\$0	-\$1,786	-\$1,000
1-3-7500-7715	GSP - GSPBALL	\$0	-\$740	\$0	-\$540	-\$500
1-3-7500-7716	GSP - BOARD ADVERTISING	-\$8,149	-\$7,801	-\$12,800	-\$8,718	-\$7,500
1-3-7500-7719	GSP - OTHER REVENUES	-\$21,660	-\$6,674	-\$4,250	-\$9,192	-\$7,000
1-3-7500-7720	GSP - ICE RENTAL	-\$87,632	-\$208,518	-\$225,000	-\$208,812	-\$225,000
1-3-7500-7721	GSP - OTHER ICE RENTALS	-\$850	-\$4,870	-\$1,300	-\$6,164	-\$5,000
1-3-7500-7722	GSP - PROGRAMMING	-\$9,967	-\$19,851	-\$20,000	-\$15,405	-\$20,000
1-3-7500-7723	GSP - CANTEEN RENTAL	-\$942	-\$2,273	-\$1,250	-\$1,076	-\$1,250
1-3-7500-8001	GSP - TRANSFER FROM RESERVES	-\$250,000	\$0	\$0	\$0	\$0
Total Revenue		-\$1,868,330	-\$341,862	-\$351,350	-\$397,300	-\$361,000

Glengarry Sports Palace Expenses						
Acct_Code	Account_Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-7500-1010	GSP - WAGES	\$150,416	\$149,837	\$199,049	\$164,499	\$176,132
1-4-7500-1015	GSP - PART-TIME WAGES	\$26,436	\$59,951	\$35,168	\$49,207	\$74,520
1-4-7500-1035	GSP - OVERTIME	\$20,608	\$21,805	\$10,000	\$24,432	\$10,000
1-4-7500-1110	GSP - BENEFITS	\$59,953	\$67,275	\$75,089	\$70,529	\$88,400
1-4-7500-1225	GSP - INSURANCE	\$18,793	\$37,936	\$37,213	\$225	\$23,884
1-4-7500-2020	GSP - HEALTH & SAFETY	\$183	\$128	\$500	\$691	\$500
1-4-7500-2021	GSP - CLOTHING ALLOWANCE	\$1,237	\$1,349	\$1,000	\$1,135	\$1,250
1-4-7500-2025	GSP - MILEAGE	\$203	\$410	\$500	\$344	\$500
1-4-7500-2028	GSP - BOOKING SOFTWARE	\$5,236	\$1,976	\$2,000	\$2,083	\$2,000
1-4-7500-2030	GSP - SPORTSFIELD EXPENSES	\$2,306	\$4,059	\$4,000	\$2,795	\$4,000
1-4-7500-2035	GSP - TRAINING/WORKSHOP	\$0	\$2,183	\$4,500	\$805	\$4,500
1-4-7500-2049	GSP - CELL PHONES	\$634	\$1,100	\$1,000	\$655	\$1,000
1-4-7500-2050	GSP - TELEPHONE	\$276	\$276	\$500	\$307	\$500
1-4-7500-2051	GSP - COURIER	\$0	\$0	\$0	\$0	\$0
1-4-7500-2055	GSP - ENBRIDGE	\$17,242	\$34,409	\$18,000	\$18,431	\$18,000
1-4-7500-2056	GSP - HYDRO	\$59,411	\$65,918	\$80,000	\$74,575	\$80,000
1-4-7500-2057	GSP - WATER SEWER	\$7,439	\$9,287	\$9,000	\$9,043	\$9,000
1-4-7500-2065	GSP - OIL FURNACE	\$0	\$0	\$0	\$0	\$0
1-4-7500-2100	GSP - POSTAGE	\$16	\$301	\$200	\$0	\$200
1-4-7500-2110	GSP - TOOLS	\$49	\$33	\$0	\$0	\$0
1-4-7500-2120	GSP - OFFICE SUPPLIES	\$1,958	\$506	\$1,000	\$2,190	\$1,000
1-4-7500-2124	GSP - HOUSEKEEPING/JANITORIAL S	\$6,965	\$4,716	\$5,000	\$5,262	\$5,000
1-4-7500-2125	GSP - MATERIAL/SUPPLIES	\$400	\$175	\$200	\$680	\$200
1-4-7500-2126	GSP - BAR/HALL EXPENSE	\$1,977	\$9,383	\$5,000	\$12,616	\$7,500
1-4-7500-2127	GSP - VENDING/PEPSI MACHINE	\$1,033	\$1,812	\$500	\$2,933	\$1,500
1-4-7500-2128	GSP - VANDALISM REPAIRS	\$0	\$0	\$0	\$0	\$0
1-4-7500-2130	GSP - COMPUTER SUPPLIES	\$6,270	\$8,058	\$1,000	\$5,362	\$1,000
1-4-7500-2140	GSP - PHOTOCOPIER EXPENSE	\$989	\$5,111	\$0	\$847	\$1,000
1-4-7500-2300	GSP - ADVERTISING	\$550	\$275	\$500	\$189	\$500
1-4-7500-2366	GSP - BUILDING EXPENSES	\$84,554	\$70,855	\$50,000	\$52,741	\$50,000
1-4-7500-2367	GSP - PROPANE	\$0	\$0	\$0	\$0	\$0
1-4-7500-2368	GSP - EQUIPMENT MTCE	\$13,321	\$12,246	\$5,000	\$7,901	\$5,000
1-4-7500-2371	GSP - REFEREE	\$0	\$816	\$0	\$0	\$0
1-4-7500-2399	GSP - VEHICLE MTCE	\$572	\$0	\$1,200	\$0	\$1,200
1-4-7500-2400	GSP - GAS/OIL/DIESEL	\$731	\$458	\$600	\$1,158	\$1,000
1-4-7500-2410	GSP - MEMBERSHIP FEES	\$331	\$452	\$600	\$354	\$600
1-4-7500-2564	GSP - SKATE SHARPENING	\$0	\$400	\$500	\$518	\$500
1-4-7500-4010	GSP - CONTRACTED SERVICES	\$8,061	\$2,179	\$1,000	\$4,016	\$1,500
1-4-7500-4030	GSP - LICENSE FEES	\$0	\$0	\$0	\$0	\$0
1-4-7500-4100	GSP - GRASS CUTTING	\$0	\$0	\$0	\$0	\$0
1-4-7500-5010	GSP - GENERAL EXPENSES	\$820	\$331	\$0	\$0	\$0
1-4-7500-5120	GSP - SNOW REMOVAL	\$7,045	\$5,915	\$8,500	\$3,915	\$7,500
1-4-7500-7711	GSP - CANTEEN SUPPLIES	\$0	\$0	\$0	\$0	\$0
1-4-7500-7722	GSP - PROGRAMMING	\$5,550	\$7,429	\$5,000	\$6,550	\$5,000
1-4-7500-7850	GSP - AMORTIZATION EXPENSE	\$66,306	\$102,504	\$0	\$0	\$0
1-4-7500-9000	GSP - TRANSFERS TO RESERVES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$580,210	\$691,927	\$563,319	\$526,987	\$584,386

Glengarry Sports Palace Capital						
Acct_Code	Account_Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-7500-8000	CAPITAL - GSP			\$55,000	\$140,776	\$0
Total Capital		\$0	\$0	\$55,000	\$140,776	\$0
GSP Total		-\$1,288,119	\$350,065	\$266,969	\$270,462	\$223,386

Glengarry Memorial Hospital Pool						
Revenue						
Acct_Code	Account_Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-7600-7720	HGMH - POOL RENTAL	\$0	\$0	\$0	-\$25,479	-\$25,000
1-3-7600-7722	HGMH - PROGRAMMING	\$0	\$0	\$0	-\$1,386	-\$40,000
Total Revenue		\$0	\$0	\$0	-\$26,865	-\$65,000

Glengarry Memorial Hospital Pool						
Expenses						
Acct_Code	Account_Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-7600-1010	HGMH - WAGES	\$0	\$0	\$0	\$270	\$0
1-4-7600-1015	HGMH - PART-TIME WAGES	\$0	\$0	\$0	\$38,243	\$93,704
1-4-7600-1035	HGMH - OVERTIME	\$0	\$0	\$0	\$0	\$0
1-4-7600-1110	HGMH - BENEFITS	\$0	\$0	\$0	\$3,401	\$8,500
1-4-7600-1225	HGMH - INSURANCE	\$0	\$0	\$0	\$227	\$3,942
1-4-7600-1505	HGMH - LTD PAYMENTS	\$0	\$0	\$0	\$0	\$0
1-4-7600-1507	HGMH - BANK S/C	\$0	\$0	\$0	\$484	\$1,000
1-4-7600-2020	HGMH - HEALTH & SAFETY	\$0	\$0	\$0	\$183	\$250
1-4-7600-2021	HGMH - CLOTHING ALLOWANCE	\$0	\$0	\$0	\$205	\$500
1-4-7600-2025	HGMH - MILEAGE	\$0	\$3	\$0	\$43	\$0
1-4-7600-2026	HGMH - MEETING ATTENDANCE	\$0	\$0	\$0	\$0	\$0
1-4-7600-2027	HGMH - INSURANCE CLAIM	\$0	\$0	\$0	\$0	\$0
1-4-7600-2028	HGMH - BOOKING SOFTWARE	\$0	\$0	\$0	\$100	\$600
1-4-7600-2030	HGMH - POOL EXPENSES	\$0	\$0	\$0	\$6	\$0
1-4-7600-2035	HGMH - TRAINING/WORKSHOPS	\$0	\$0	\$0	\$0	\$0
1-4-7600-2049	HGMH - CELL PHONES	\$0	\$0	\$0	\$178	\$250
1-4-7600-2100	HGMH - POSTAGE	\$0	\$0	\$0	\$0	\$0
1-4-7600-2120	HGMH - OFFICE SUPPLIES	\$0	\$0	\$0	\$0	\$0
1-4-7600-2125	HGMH - MATERIALS/SUPPLIES	\$0	\$0	\$0	\$647	\$500
1-4-7600-2130	HGMH - COMPUTER SUPPLIES	\$0	\$0	\$0	\$0	\$0
1-4-7600-2140	HGMH - PHOTOCOPIER EXPENSE	\$0	\$0	\$0	\$0	\$0
1-4-7600-2210	HGMH - LEGAL FEES	\$0	\$0	\$0	\$0	\$0
1-4-7600-2223	HGMH - CONSULTING FEES	\$0	\$0	\$0	\$0	\$0
1-4-7600-2300	HGMH - ADVERTISING	\$0	\$301	\$0	\$0	\$0
1-4-7600-2410	HGMH - MEMBERSHIP FEES	\$0	\$0	\$0	\$293	\$0
1-4-7600-4010	HGMH - CONTRACTED SERVICES	\$0	\$0	\$0	\$0	\$0
1-4-7600-5010	HGMH - GENERAL EXPENSES	\$0	\$41	\$0	\$82	\$0
1-4-7600-7722	HGMH - PROGRAMMING	\$0	\$0	\$0	\$0	\$0
1-4-7600-9000	HGMH - TRANSFER TO RESERVES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$0	\$345	\$0	\$44,361	\$109,246

Glengarry Memorial Hospital Pool Total	\$0	\$345	\$0	\$17,496	\$44,246
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Recreation Total	-\$231,048	\$1,418,898	\$1,360,857	\$1,137,743	\$1,376,855
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Fire

Departmental Overview

The Fire Services Department continues to build a framework for a fire protection delivery model that promotes an integrated and balanced approach by utilizing the three lines of defense.

- Public Fire Safety
- Fire Safety Standards
- Emergency Response

The department consists of 3 stations located in Alexandria, Apple Hill, and Maxville largely supported by volunteer firefighters. We continue to strive to meet all goals and implement regulations from the Office of the Fire Marshal while providing recommendations to ensure the Township has an effective and efficient Fire Department.

2024 Accomplishments

Training Program

- In July 2022 the province enacted a new Regulation for Firefighter Certification. This new certification placed a large responsibility on municipalities and their fire services. As a department we were prepared for the new mandated requirement with the investment into our training program and facility.
- Through 2024 the department hired 10 new recruits where they were enrolled into NFPA Firefighter I program.
- 18 firefighters were fully certified completing Firefighter II and Hazmat Operations.
- In 2024 our training facility seen an increase in rentals to our neighboring fire departments.
- Members were certified in NFPA 1031 Fire Inspector I, NFPA 1035 Fire Life Safety Educator, Public Information Officer

Training Facility

The North Glengarry Fire Department Training Facility officially opened in 2021 where it operates in a centralized location in our Township under a lease agreement. Located at 18611 Diversion Rd, Apple Hill, the Training Facility is a unique fire training facility designed to give realistic training to firefighters.

In 2024, the training facility had an increase in rentals to our neighboring fire departments. The facility has proven to assist department in providing the tools to prepare first responders, and external organizations for emergency response, specialized job skills and incident management techniques.

The facility has provided the North Glengarry Fire Department with the tools to meet the regulated training requirements established by the Ontario Fire Marshals Office. The live fire props within the training center are designed to simulate several key types of fires. The propane live fire training props include a vehicle, assorted gas containment failures, a residential room and content fires all of which provide for skills development. The training ranges from pump operations to incident command, forcible entry, search and rescue, ventilation and fire attack to be practiced in a practical and safe environment. Combining all of the skills in a sequential, comprehensive manner is the key to be able to function efficiently and skillfully on a fire scene.

2025 Goals

The Fire Department will continue to modernize and strive to meet all provincial and national standards. Members will continue to be trained to NFPA standards at the new training facility, while continuing to strive to ensure the members are equipped with the proper health and safety equipment and procedures.

Staff will continue to promote North Glengarry's training facility to other Fire Departments in an effort to increase revenue within our department.

The fire prevention and inspection program will continue to provide fire safety and education programs throughout the township through initiatives guided by the Ontario Fire Marshal office.

2025 Budget Initiatives and Challenges

Challenges

The department has seen a decrease in available firefighters during daytime hours. This is due in large part to firefighter employment being outside of the township. Along with the increased requirements of training certification, incident response all which has placed a burden on our firefighters. In 2025 the department will be exploring and implementing changes to our response abilities, maintenance, and inspections. The department needs to continue to strive to ensure all the maintenance, inspections and training requirements are met.

Since the enactment of the Regulation for Firefighter Certification, this new certification has placed a large responsibility on municipalities and their fire services. In 2025, the Fire

Department will continue to focus on training and ensuring North Glengarry’s firefighters are certified as per the new regulation requirements. This places pressure on the operating training budget, to provide internal and external courses.

The fire stations require on-going repair and maintenance, in effort to meet the health and safety requirements.

In 2024, the vehicle maintenance budget saw an increase in cost as staff continue to ensure the fleet remains in good condition, to meet MTO safety requirements, and NFPA standards. A proper maintenance program was implemented to ensure the fleet remains in overall good condition, to meet NFPA standards for the life expectancy and maintenance of our front-line emergency vehicles. The state of the fleet is key to the service level provided for the Township, and the ability of the department to function effectively.

Initiatives

In 2025, the Fire Department will continue working on training certifications. Staff will also be revising and updating Standard Operating Procedures to ensure compliance and optimal performance. Station renovations to meet safety standards will continue.

2025 Fire Department Budget

2025 Fire Department Budget

Budget Actuals as of December 20, 2024

		Fire Revenue				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-2000-7122	FIRE DEPT DONATIONS	\$0	-\$1,500	\$0	-\$7,500	\$0
1-3-2000-7200	FIRE - BURN PERMITS	-\$4,350	-\$4,400	-\$3,000	-\$3,700	-\$3,000
1-3-2000-7206	FIRE - MANDATORY INSPECTIONS	-\$2,400	-\$1,400	-\$6,000	-\$2,000	-\$4,000
1-3-2000-7230	FIRE - FEES FROM RESIDENTS	-\$130	-\$3,810	-\$30,000	-\$1,443	-\$30,000
1-3-2000-7231	FIRE - FEES OTHER MUNICIPALITIES	-\$25,384	-\$2,996	-\$10,000	\$0	-\$10,000
1-3-2000-7233	FIRE - REVENUES MTO CLAIMS	-\$24,398	-\$54,127	-\$27,000	-\$26,735	-\$27,000
1-3-2000-7710	FIRE - FACILITY RENTALS	\$0	-\$2,010	-\$2,500	-\$17,842	-\$5,000
1-3-2000-7754	FIRE - OTHER REVENUE	\$0	\$0	\$0	-\$150	\$0
1-3-2000-7850	FIRE - SALE OF EQUIPMENT	\$0	\$0	-\$20,000	\$0	-\$20,000
1-3-2000-7901	FIRE - PREVIOUSLY BUDGETED CAPITAL	\$0	\$0	\$0	\$0	\$0
1-3-2000-8001	FIRE - TRANSFER FROM RESERVES	-\$77,000	-\$140,724	-\$30,000	\$0	-\$15,000
1-3-2000-8100	FIRE - FINANCE CAPITAL	\$0	\$0	\$0	\$0	\$0
Total Revenue		-\$133,662	-\$210,966	-\$128,500	-\$59,370	-\$114,000

Fire Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-2000-1010	FIRE - WAGES	\$156,691	\$169,083	\$178,787	\$176,595	\$184,776
1-4-2000-1015	FIRE - PART-TIME WAGES	\$278,009	\$258,451	\$251,000	\$315,001	\$274,753
1-4-2000-1035	FIRE - OVERTIME	\$211	\$943	\$0	\$935	
1-4-2000-1110	FIRE - EMPLOYEE BENEFITS	\$49,902	\$65,751	\$47,695	\$60,598	\$81,355
1-4-2000-1210	FIRE - WSIB CLAIMS PAID	\$479	\$1,310	\$0	\$1,159	\$0
1-4-2000-1225	FIRE - INSURANCE	\$99,640	\$55,783	\$54,721	\$17,628	\$51,710
1-4-2000-1500	FIRE - LOAN PAYMENT VEHICLES	\$42,992	\$38,504	\$265,067	\$122,125	\$272,149
1-4-2000-1510	FIRE - LOAN PAYMENT SCBA EQUIPMENT	\$1,645	\$1,138	\$27,800	\$13,992	\$13,000
1-4-2000-2013	FIRE - COMM. EQUIP. MTCE	\$454	-\$1,944	\$0	\$2,168	\$0
1-4-2000-2021	FIRE - PERSONAL PROTECTIVE EQUIP	\$18,399	\$28,515	\$35,000	\$24,941	\$35,000
1-4-2000-2025	FIRE - MILEAGE & TRAVEL	\$674	\$1,465	\$1,000	\$3,215	\$1,000
1-4-2000-2026	FIRE - MEETING	\$2,052	\$2,267	\$2,000	\$2,089	\$2,000
1-4-2000-2039	FIRE - RESPONSE EXPENSES	\$1,681	\$996	\$2,500	\$5,180	\$4,000
1-4-2000-2040	FIRE - TRAINING	\$31,405	\$25,876	\$26,000	\$22,022	\$26,000
1-4-2000-2041	FIRE - Prevention	\$2,960	\$3,789	\$5,000	\$2,421	\$5,000
1-4-2000-2048	FIRE - DISPATCH SERVICE	\$52,356	\$53,404	\$52,480	\$40,854	\$54,600
1-4-2000-2049	FIRE - CELL PHONES	\$5,727	\$6,030	\$6,000	\$4,295	\$6,000
1-4-2000-2050	FIRE - TELEPHONE	\$1,725	\$1,892	\$2,000	\$1,663	\$2,000
1-4-2000-2051	FIRE - COURIER	\$168	\$275	\$2,500	\$813	\$2,500
1-4-2000-2055	FIRE - ENBRIDGE	\$5,356	\$6,402	\$5,500	\$4,245	\$5,500
1-4-2000-2056	FIRE - HYDRO	\$17,521	\$15,402	\$22,000	\$12,858	\$18,500
1-4-2000-2057	FIRE - WATER/SEWER	\$2,845	\$3,691	\$2,000	\$3,523	\$3,000
1-4-2000-2065	FIRE - FURNACE OIL/PROPANE	\$13,619	\$11,588	\$8,000	\$9,405	\$8,000
1-4-2000-2079	FIRE - FIRST AID MATERIALS	\$1,439	\$2,841	\$2,500	\$173	\$2,500
1-4-2000-2102	FIRE - TRAINING PROPERTY RENTAL	\$2,118	\$2,233	\$2,238	\$1,877	\$2,238
1-4-2000-2110	FIRE - TOOLS/EQUIPMENT REPLACEMENT	\$10,589	\$2,387	\$9,000	\$224	\$13,000
1-4-2000-2111	FIRE - UNIFORMS	\$6,937	\$4,876	\$9,000	\$11,459	\$12,000
1-4-2000-2112	FIRE - NEW EQUIPMENT	\$11,529	\$12,509	\$15,000	\$11,829	\$15,000
1-4-2000-2120	FIRE - OFFICE SUPPLIES	\$563	\$300	\$250	\$660	\$250
1-4-2000-2124	FIRE - JANITORIAL-HOUSEKEEPING	\$412	\$499	\$500	\$406	\$500
1-4-2000-2125	FIRE - MATERIAL/SUPPLIES	\$6,648	\$7,115	\$4,000	\$9,770	\$0
1-4-2000-2130	FIRE - COMPUTER EQUIP & SUPPLIES	\$6,935	\$7,168	\$6,000	\$5,502	\$6,000
1-4-2000-2131	FIRE - CLOUD HOSTING	\$5,097	\$2,891	\$4,200	\$3,794	\$4,200
1-4-2000-2140	FIRE - PHOTOCOPIER EXPENSE	\$4,185	\$1,202	\$4,000	\$1,898	\$4,000
1-4-2000-2150	FIRE - MAINTENANCE OF FIRE WELLS	\$153	\$0	\$1,000	\$0	\$1,000
1-4-2000-2210	FIRE - LEGAL FEES	\$0	\$0	\$0	\$0	\$0
1-4-2000-2223	FIRE - CONSULTING FEES	\$0	\$0	\$0	\$0	\$0
1-4-2000-2270	FIRE - FIRE FEES	\$7,074	\$91,357	\$30,000	\$13,717	\$30,000
1-4-2000-2300	FIRE - ADVERTISING	\$2,125	\$747	\$1,500	\$0	\$0
1-4-2000-2305	FIRE - RECOGNITION	\$7,242	\$2,857	\$4,000	\$346	\$4,000
1-4-2000-2366	FIRE - BUILDING MAINTENANCE/SUPPLIES	\$9,266	\$18,148	\$13,000	\$15,296	\$13,000
1-4-2000-2367	FIRE - RADIO LICENCES	\$6,783	\$7,232	\$5,000	\$7,577	\$7,600
1-4-2000-2368	FIRE - EQUIPMENT MAINTENANCE	\$37,160	\$34,068	\$25,000	\$18,602	\$25,000
1-4-2000-2369	FIRE - PPE MAINTENANCE	\$10,114	\$12,353	\$13,000	\$15,065	\$13,000
1-4-2000-2399	FIRE - VEHICLE MAINTENANCE	\$53,885	\$67,010	\$50,000	\$124,839	\$50,000
1-4-2000-2400	FIRE - GAS/OIL/DIESEL	\$33,340	\$30,025	\$19,000	\$29,110	\$25,000
1-4-2000-2410	FIRE - ASSOCIATION & MEMBERSHIP FEES	\$634	\$1,903	\$2,000	\$370	\$2,000
1-4-2000-3010	FIRE - EQUIPMENT LEASING	\$42,754	\$36,291	\$45,000	\$16,405	\$45,000
1-4-2000-5010	FIRE - GENERAL EXPENSES	\$1,674	\$746	\$800	\$38	\$800
1-4-2000-7200	FIRE - BURN PERMIT EXPENSE	\$1,984	\$1,883	\$2,000	\$0	\$2,000
1-4-2000-7850	FIRE - AMORTIZATION EXPENSE	\$274,465	\$264,237	\$0	\$0	\$0
1-4-2000-9000	FIRE - TRANSFER TO RESERVES	\$0	\$0	\$0	\$0	\$20,000
Total Expenses		\$1,331,616	\$1,363,489	\$1,265,038	\$1,136,681	\$1,348,931

Fire Capital						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-2000-8000	CAPITAL - FIRE DEPARTMENT			\$30,000		\$30,000
Total Capital		\$0	\$0	\$30,000	\$0	\$30,000

Fire Total		\$1,197,954	\$1,152,524	\$1,166,538	\$1,077,311	\$1,264,931
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10 Year Capital Budget - 2025

Department: Fire

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Station Renovations for 3 stations	\$30,000	\$30,000										
SCBA						\$650,000						
Communications												
Extrication Equipment												
Fire Wells			\$45,000									
Fire Training Props												
Total	\$30,000	\$30,000	\$45,000	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0	\$0	\$0
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation	\$30,000	\$30,000	\$46,350	\$0	\$0	\$731,581	\$0	\$0	\$0	\$0	\$0	\$0

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves	-											
Carryforward	30,000	15,000										
Grants												
Tax Base		15,000										
Long Term Debt												

Total Funding	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Community Emergency Management Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-2900-1010	CEMC - WAGES	\$1,852	\$144	\$0	\$1,360	\$4,852
1-4-2900-1015	CEMC -PART TIME WAGES	\$2,222	\$2,035	\$4,084	\$2,611	\$0
1-4-2900-1035	CEMC - OVERTIME	\$0	\$0	\$0	\$0	\$0
1-4-2900-1110	CEMC - BENEFITS	\$406	\$201	\$919	\$851	\$1,932
1-4-2900-2035	CEMC - CONFERENCES/TRAINING/WORKSHOPS	\$1,347	\$678	\$2,500	\$0	\$2,500
1-4-2900-2125	CEMC - MATERIALS/SUPPLIES	\$0	\$394	\$500	\$60	\$500
1-4-2900-2131	CEMC - COMPUTER HOSTING FEES	\$0	\$5,699	\$2,500	\$0	\$2,500
1-4-2900-2223	CEMC - CONSULTANT	\$0	\$0	\$0	\$5,699	\$1,500
1-4-2900-2325	CEMC - PUBLICITY/PUBLIC AWARENESS	\$0	\$453	\$1,000	\$0	\$1,000
1-4-2900-5010	CEMC - GENERAL EXPENSES	-\$136	\$671	\$0	\$0	\$0
Total Expenses		\$6,226	\$10,274	\$11,503	\$10,580	\$14,784

Community Emergency Management Capital						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-2900-8000	CAPITAL - CEMC DEPARTMENT			\$132,000		\$0
Total Capital		\$0	\$0	\$132,000	\$0	\$0

CEMC Total		\$6,226	\$10,274	\$11,503	\$10,580	\$14,784
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Fire Department Total		\$1,204,180	\$1,162,798	\$1,178,041	\$1,087,891	\$1,279,715
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Corporate Fleet

Departmental Overview

The following schedule provides a 10-year capital projection of fleet needs. The relevance of the 10-year plan is to provide Council the necessary information on a long-term basis for fleet. Ensuring fleet are in good working order means that they are available to be utilized to deliver services to residents. Investment in fleet continues to be a challenge and Staff remains committed to finding efficiencies and savings where possible.

The 2025 fleet budget includes a brush truck for the Fire Department and a ¾ ton truck for the Roads Department.

The machinery and equipment budget has also been included on an overall corporate level. 2025 purchases include a lawn mower, 2 trimmers, a bush hog, and various attachments and maintenance on existing equipment. These purchases will be funded through the tax base. An ice resurfacers was also pre-approved for the 2025 budget and will be financed through long term debt.

The long-term debt finance charges for 2025 have been included in the operating budget and are shown on the schedule below.

2025 Corporate Fleet Budget

10 Year Capital Budget - 2025

Department: Fleet

Department	Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Bylaw	1/2 ton truck #64 (2011)									\$65,000			
CBO	1/2 Ton Truck - Unit #92			\$50,000									
Fire	Fire - Pick up - Station 3 - Brush fire truck		\$160,000										
Fire	Fire - SUV (2020)				\$65,000								
Fire	Fire - Pumper - Station 1 - Alexandria (2004)	\$800,000											
Fire	Fire - Pumper/Tanker - Station 2 - Apple Hill (2011)								\$750,000				
Fire	Fire - Pickup/SUV Fire Prevention (2009)			\$40,000									
Fire	Fire - Rescue Vehicle - Station 2 - Apple Hill (2007)					\$400,000							
Community Services	1/2 ton Pick up 1500 with 6 ft bed (2017) Unit 96				\$50,000								
Community Services	1/2 ton Pick up 1500 with 6 ft bed (2011) Unit 59			\$50,000									
Community Services	3/4 ton Pick up truck 2500, with 8 ft bed (2018) Unit 101					\$60,000							
Roads	Tandem Snowplow unit #72 (1999)	\$380,000											
Roads	HE Backhoe - Unit # 54 (2010), Roads Dept.			\$175,000									
Roads	Tandem Snowplow - Unit #22 (2004)			\$380,000									
Roads	Tandem Snowplow - Unit # 35 (2008)												
Roads	Tandem Snowplow - Unit # 36 (2008)	\$380,000											
Roads	1/2 Ton Truck - Unit # 60 (2011)	\$48,000											
Roads	3/4 Ton Truck - Unit # 61 (2011) replaced with SUV												
Roads	3/4 Ton Truck - Unit # 62 (2011) Flowers			\$75,000									
Roads	Tandem Snowplow - Unit # 37 (2008)			\$380,000									
Roads	Loader - Unit # 76 (2014)						\$200,000						
Roads	Tandem Snowplow - Unit #82 (2016)								\$380,000				
Roads	1/2 ton pick up truck #104 (2019)						\$38,000						
Roads	1/2 Ton Truck - Unit # 49 (2009)	\$48,000											
Roads	3/4 Ton Truck - Unit # 100 (2018)					\$75,000							
Roads	3/4 Ton Truck - Unit # 84, 4X4 (2016)		\$75,000										
Roads	3/4 Ton Truck - Unit # 95, 4X4 (2017)				\$75,000								
Roads	Excavator - Unit # 94 (2015)	\$15,000						\$300,000					
Roads	Grader - Unit # 65 (2012)				\$400,000								
Roads	Pumper Truck - Unit # 67 (1990)												
Roads	1/2 ton pick up truck #105 (2019)						\$38,000						
Roads	Tractor - Unit #69 (2012)					\$70,000							
Roads	Tractor - Unit #83 (2016)								\$70,000				
Roads	Weed Harvester - Unit #91 (2016)							\$160,000					
Roads	Sidewalk Vehicle - Unit #93 (2016)			\$250,000									
Roads	1/2 ton pick up truck - Unit #105 (2019)							\$38,000					
Roads	Sidewalk Vehicle - Unit #114 (2021)								\$250,000				
Roads	#52 burner unit (2008) trailer for coldpatch					\$10,000							
Roads	Bush Hog (2005)			\$20,000									
Roads	Pooled smaller objects, Chainsaws, etc			\$110,000	\$12,000	\$70,000	\$50,000	\$0	\$12,000	\$120,000			
Waterworks	1/2 Ton Truck - Unit # 75 (2014)			\$38,000									
Waterworks	1/2 Ton Truck - Unit #78 (2015)			\$38,000									
Waterworks	3/4 Ton Truck - Unit #85 (2016)			\$75,000									
Waterworks	1/2 ton pick up truck #108 (2020)							\$38,000					
Waterworks	Snowblower and trailer	\$5,000											
Total		\$1,676,000	\$235,000	\$1,681,000	\$672,000	\$615,000	\$326,000	\$536,000	\$1,462,000	\$185,000	\$0	\$0	\$0
Inflation		1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation		\$1,676,000	\$235,000	\$1,731,430	\$712,925	\$672,027	\$366,916	\$621,371	\$1,745,704	\$227,527	\$0	\$0	\$0
Funding Sources		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves		\$50,000			\$260,367	\$39,010	\$167,129						
Carryforward													
Grants													
Tax Base		\$46,000	\$75,000	\$239,337	\$211,036	\$213,178	\$210,794	\$224,316	\$285,110	\$234,352	\$250,000		
Long Term Debt		\$1,580,000	\$160,000	\$667,800	\$700,000	\$440,000		\$371,996	\$1,512,966		\$532,864		
Waterworks Rates				\$79,500				\$43,700					
Total Funding		\$1,676,000	\$235,000	\$986,637	\$1,171,403	\$692,188	\$377,923	\$640,012	\$1,798,076	\$234,352	\$782,864	\$0	\$0

10 Year Capital Budget - 2025

Department: Machinery & Equipment

Department	Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Community Services	ATV Electric (2012)												
Community Services	Ice Resurfacer and laser - Maxville		\$175,000										
Community Services	Lawn mower (2017) Cub Cadet			\$8,000									
Community Services	Lawn mower (2015) Cub Cadet				\$8,000			\$8,000					
Community Services	Lawn mower (2014) Cub Cadet						\$8,000						
Community Services	Lawn mower (2014) Cub Cadet						\$8,000						
Community Services	Lawn mower (2013) Cub Cadet		\$10,000			\$8,000							
Community Services	Lawn mower (2008) Yard Machines	\$12,000											
Community Services	Mower trailer (2015)			\$7,000									
Community Services	Mower trailer (2021)								\$7,000				
Community Services	Trimmer (2021)								\$500				
Community Services	Trimmer (2017)			\$500									
Community Services	Trimmer (2017)			\$500									
Community Services	Trimmer (2015)		\$500										
Community Services	Trimmer (2015)		\$500										
Community Services	Trimmer (2014)	\$500											
Community Services	Trimmer (2014)						\$500						
Community Services	Floor Scrubber (2015)							\$10,000					
Community Services	Push Mower (2018)					\$1,000							
Community Services	Push Mower (2015)			\$1,000									
Community Services	Power Sweeper (2015)					\$1,500							
Community Services	Lawn Aerator (2018)					\$2,000							
Community Services	Kitchen equipment (stove/fridge)			\$10,000									
Roads	#52 burner unit (2008) trailer for coldpatch					\$10,000							
Roads	Bush Hog (2005)		\$20,000										
Roads	Tandem dump trailer	\$15,000											
Roads	Cold pack trailer	\$52,000											
Roads	Automatic Greasers for Tandem Trucks		\$16,000										
Roads	Slip in Water Tank			\$35,000									
Roads	Flail Mower Replacement in Lochiel		\$25,000										
Roads	Replacement for Lochiel Backhoe Thumb Attachment		\$15,000										
Roads	Plow for Pickup Truck		\$20,000										
Roads	Forks for Loader		\$15,000										
Roads	Sidewalk Tractor Maintenance		\$8,000										
Roads	Major Maintenance Cycle - Kenyon Grader (Tires)		\$20,000										
Roads	Major Maintenance Cycle - Unit 94 (Razor)		\$10,000										
Total		\$79,500	\$335,000	\$62,000	\$8,000	\$22,500	\$16,500	\$18,000	\$7,500	\$0	\$0	\$0	\$0
Inflation		1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation		\$79,500	\$335,000	\$63,860	\$8,487	\$24,586	\$18,571	\$20,867	\$8,955	\$0	\$0	\$0	\$0

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves												
Carryforward												
Grants												
Tax Base	79,500	160,000	245,068	152,982	182,895	297,354	164,779	171,567	304,025	156,573		
Long Term Debt**		175,000										
Waterworks Rates												
Total Funding	\$79,500	\$335,000	\$245,068	\$152,982	\$182,895	\$297,354	\$164,779	\$171,567	\$304,025	\$156,573	\$0	\$0

Public Works

Departmental Overview

The Public Works Department is responsible for managing and maintaining essential infrastructure and public services within the Township of North Glengarry. Key elements include roads, bridges, sidewalks, snow management, storm sewers, safety devices and street lighting. The Public Works Department also encompasses waste management, drainage, water and wastewater management.

The Waterworks Department is a subset of the Public Works Department and is responsible for the management of water distribution, water treatment, wastewater collection and wastewater treatment within the Township. The Township of North Glengarry owns and operates water and wastewater systems in Alexandria, Maxville and Glen Robertson.

As of December 31, 2024, The R.A.R.E. recycling facility located in Alexandria has been closed due to changes to the recycling process. The province of Ontario has moved to a producer-responsible system. This means that the Township of North Glengarry will no longer be responsible for the collection of recyclable materials. These services will continue to be offered but will be funded by producers. The existing building will be transitioned into the Public Works Garage. This site will become the new Alexandria Garage as well as the new site for the Waterworks Department.

2024 Accomplishments

In 2024, North Glengarry's Public Works Department achieved significant progress in improving road infrastructure, water systems, and landfill management.

Roads Department

Multiple culverts were replaced on key roads, including Nixon Boundary Road, Loch Garry Road, Angel Road, Service Road, and three sections of Kenyon Concession 5 Road. A more efficient gravel resurfacing program was implemented, leading to cost savings and a reduced gravel budget for 2025. Extensive brushing and ditching were performed on Creek Road, two sections of Kenyon Concession 5 Road, and Valence Road to improve road conditions. Additionally, significant shouldering work was completed to strengthen road shoulders. The Weed Spraying Program completed through the counties this year need to be revisited in 2025 as the weed spraying as a much larger amount was sprayed than had been agreed with the County. Possibilities include skipping a year to bring the budget back into line or continuing with the program as is. The Road Foundation Program were successfully performed on Marcoux Road, Dornie Road, and portions of McCormick Road, with the major hill on McCormick Road regraded for improved safety. Infrastructure upgrades included resurfacing and grading the Maxville municipal parking lot and replacing the Maxville Arena

entrance sidewalk. Extensive crack sealing operations were conducted on multiple roads, including County Road 24, East Boundary Road, Skye Road, Park Street, Lochiel Street West, and within the town of Maxville.

Digital speed radar signs were deployed to enhance traffic monitoring, and ongoing traffic counts provided valuable data for planning. Sidewalk replacement efforts focused on Alexandria, improving accessibility, while inspections were conducted to identify future needs. Bridge repairs were completed on Bishop Street, and Dominion Street saw a full bridge replacement. Stormwater condition assessments in Alexandria reached 35% completion, contributing to long-term water management strategies.

Waterworks Department

Major sections of wastewater lines connecting to the main station were successfully relined, improving system reliability. Dominion Street's water main replacement was completed at a competitive cost, and valves and hydrants were replaced on Derby Street and Dominion Street.

Meter replacements targeted hard-to-access locations, and critical process equipment upgrades were finalized. Studies for inflow and infiltration (I&I) in Alexandria and Maxville progressed well, with the Alexandria study completed and the Maxville I&I study 90% finished. The Maxville lagoon capacity enhancement study reached 70%, awaiting spring data, while the Alexandria fill station was completed to support water access.

Landfill

The landfill saw major progress with the procurement of significant cover material through partnerships, reducing the \$700,000 liability for the closed Alexandria Landfill.

2025 Budget Initiatives and Challenges

Low-Class Bituminous Roads Build a Foundation Program

The Low-Class Bituminous (LCB) Roads Foundation Program aims to improve 69 km of LCB roads by addressing substandard sections with a short-term, cost-effective strategy. The 2021 study rated 20.37 km as poor (2 or lower), while only 29.51 km scored above 6. Full upgrades to High-Class Bituminous (HCB) standards are unaffordable within current budgets. Instead, the plan involves applying a scratch coat and a 25mm asphalt layer to the worst sections over three years to improve durability and reduce pothole maintenance.

To ensure long-term success, LCB roads will be standardized at a 6.5m width, addressing notable issues like Concession 1's width. Simultaneously, the 56.24 km HCB inventory will receive minimal maintenance (\$100,000 annually for 2024-2026) until funds allow larger-scale rehabilitation by 2039, targeting \$510,000 per year.

Urban areas, including Glen Robertson, Alexandria, and Maxville, will have a \$170,000 annual budget for resurfacing roads impacted by water infrastructure work and township-owned parking lots.

The budgeting strategy proposes Council approve a flexible, priority-based approach, allowing Public Works to optimize spending and maximize roadwork completed each year based on cost and funding variability. This plan focuses on balancing short-term needs with long-term road network sustainability while improving resident satisfaction.

Program Type	Urban Roads	LCB Foundations	HCB Roads	Total Budget
2024	\$ 170,000.00	\$ 1,030,000.00	\$ 100,000.00	\$ 1,300,000.00
2025	\$ 173,400.00	\$ 1,050,600.00	\$ 102,000.00	\$ 1,326,000.00
2026	\$ 176,868.00	\$ 1,071,612.00	\$ 104,040.00	\$ 1,352,520.00
2027	\$ 180,405.36	\$ 510,000.00	\$ 510,000.00	\$ 1,200,405.36
2028	\$ 184,013.47	\$ 520,200.00	\$ 520,200.00	\$ 1,224,413.47
2029	\$ 187,693.74	\$ 530,604.00	\$ 530,604.00	\$ 1,248,901.74
2030	\$ 191,447.61	\$ 541,216.08	\$ 541,216.08	\$ 1,273,879.77
2031	\$ 195,276.56	\$ 552,040.40	\$ 552,040.40	\$ 1,299,357.37
2032	\$ 199,182.09	\$ 563,081.21	\$ 563,081.21	\$ 1,325,344.51
2033	\$ 203,165.74	-	\$ 574,342.83	\$ 777,508.57

Total budget calibrated for a 2% increase year over year

Roads

The 2025 Public Works projects in North Glengarry prioritize significant upgrades to roads, infrastructure, and water systems to improve safety, efficiency, and long-term sustainability.

The highest priority upgrades focus on converting Low-Class Bituminous (LCB) roads to High-Class Bituminous (HCB) standards. These projects include completing the remaining sections of McCormick Road, upgrading Concession 4 between County Road 20 and Dornie Road, and improving William Street and West Boundary Road in Alexandria. Municipal parking lot resurfacing and grading in Alexandria will also take place, incorporating an EV charger and a pedestrian crossing installation on Main Street to enhance accessibility. Engineering work will begin for planned 2026 road projects, and culverts on priority roads will be replaced in preparation for paving. Refurbishments are planned for Public Works garages to extend their asset life, and the Rolland Massie railway crossing will undergo grading to reduce ice buildup, supported by an RSIP grant. Centreline marking is also a priority in 2025 with the intent to add edge marking to increase the level of safety on our roads and the durability of our road edges as edge markings tend to bring the traffic towards the centre and away from the more fragile edges.

Additional road-related improvements include replacing 625 linear meters of Alexandria's worst sidewalk sections and developing a stormwater management plan. Efficient gravel replacement will continue, alongside the installation of pedestrian crossings, specifically

between the Glengarry Sports Palace and Glengarry District High School, and at Terre des Jeunes on Lochiel Street. Stormwater infrastructure in Alexandria will be assessed, targeting 70% completion to address future drainage needs.

Waterworks

Significant projects are set to strengthen water delivery and quality. Equipment will be procured and installed to identify and mitigate water loss, and critical valve and hydrant replacements will occur. Completion of the Water Masterplan and the final stages of the water meter replacement program are anticipated. Process equipment upgrades are planned for the water treatment plant, including extending the building at the Glen Robertson Water Treatment Plant (GR WTP). Sewer relining will be performed to maintain assets and accommodate development, while a Maxville capacity increase study will be finalized. Pumping stations will be upgraded to meet modern standards, and the ongoing sludge removal from lagoons will continue. Additionally, redevelopment designs for Main Street and County Road 10 will be completed, and a water tower redundancy investigation will proceed, alongside scheduled maintenance inspections.

The installation of the bulk water station will make the purchase of water for contractor much easier without having to coordinate with an operator and help us keep track of who is using the Townships water for water loss purposes. We will bring a report in early 2025 to adjust the bulk water rates to bring them in line with the region and provide a payback period for the bulk water station.

New Public Works Facility

With the closure of the recycling plant in 2024 there is an opportunity to consolidate many township operations to one building to save money on overhead in the long-term and better coordinate different township functions. The plan is to refurbish the facility and adapt it to Township operations by consolidating the Alexandria roads operators from the facility on Tobin Street and the Waterworks operators currently using a leased facility to the same building. We also plan to expand storage capabilities for the recreation department and community groups along with constructing a small facility on site for housing lost dogs safely and in a comfortable manner. Along with the advantages and long-term cost savings that will come from consolidating operations we will also retain the ability to perform hazardous waste day events.

2025 Public Works Budget

2025 Public Works Budget

Budget Actuals as of December 20, 2024

		Roads Administration Revenue				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-3000-3010	ROADS - ROADWAY CHARGEBACKS	\$0	\$0	\$0	\$0	\$0
1-3-3000-3020	ROADS - AGGREGATE RESOURCES	-\$10,545	-\$7,735	-\$10,000	-\$5,885	-\$10,000
1-3-3000-5015	ROADS - OCIF FUNDING	-\$488,992	-\$562,341	-\$646,692	-\$646,692	-\$743,696
1-3-3000-5089	ROADS - CCBF formerly FEDERAL GAS TAX	\$0	-\$320,114	-\$334,548	-\$323,137	-\$331,399
1-3-3000-7121	ROADS - PERMIT FEES	-\$1,050	-\$5,652	-\$500	-\$14,481	-\$4,600
1-3-3000-7124	ROADS - ROAD CUT REVENUES	\$0	\$0	\$0	\$0	\$0
1-3-3000-7503	ROADS - GRANTS	\$0	\$0	\$0	-\$86,299	-\$120,400
1-3-3000-7504	ROADS - STUDENT GRANTS	\$0	\$0	-\$34,720	\$0	\$0
1-3-3000-7850	ROADS - SALE OF EQUIPMENT	-\$1,633	-\$21,235	\$0	-\$8,230	\$0
1-3-3000-7911	ROADS - RECOVERABLE	-\$46,226	-\$39,427	-\$12,000	-\$32,495	-\$25,000
1-3-3000-8001	ROADS - TRANSFER FROM RESERVES	-\$436,892	-\$53,542	-\$1,377,000	\$0	-\$449,110.05
Total Revenue		-\$985,337	-\$1,010,046	-\$2,415,460	-\$1,117,220	-\$1,780,006

Roads Administration Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3101-1010	ROADS - WAGES - FULL TIME	\$395,844	\$517,117	\$1,023,565	\$950,623	\$1,045,065
1-4-3101-1015	ROADS - PART TIME WAGES	\$2,991	\$22,070	\$116,562	\$92,365	\$135,230
1-4-3101-1035	ROADS - OVERTIME	\$5,065	\$25,932	\$85,000	\$75,468	\$90,100
1-4-3101-1110	ROADS - BENEFITS	\$206,072	\$240,880	\$369,667	\$350,117	\$421,000
1-4-3101-1210	ROADS - WSIB CLAIMS	\$0	\$1,824	\$0	\$3,250	\$0
1-4-3101-1225	ROADS - INSURANCE	\$69,528	\$102,068	\$98,511	\$0	\$125,217
1-4-3101-1501	LTD - PAYMENT ON EQUIPMENT	\$0	\$0	\$0	\$0	\$0
1-4-3101-1502	ROADS - LTD FINANCE CHARGES	\$8,304	\$33,228	\$101,695	\$39,344	\$151,800
1-4-3101-2020	ROADS - HEALTH & SAFETY	\$1,868	\$1,887	\$2,500	\$2,835	\$3,000
1-4-3101-2021	ROADS - WORK BOOTS & CLOTHING	\$9,347	\$11,731	\$9,600	\$8,585	\$10,400
1-4-3101-2025	ROADS - MILEAGE & TRAVEL	\$519	\$1,332	\$500	\$583	\$500
1-4-3101-2026	ROADS - MEETING ATTENDANCE	\$53	\$60	\$120	\$0	\$120
1-4-3101-2027	ROAD - INSURANCE CLAIMS	\$5,361	\$151	\$5,000	\$107	\$5,000
1-4-3101-2035	ROADS - CONFERENCES/WORKSHOPS/TRAINING	\$19,218	\$19,353	\$20,000	\$24,550	\$20,000
1-4-3101-2049	ROADS - CELL PHONES	\$12,211	\$10,762	\$11,000	\$13,701	\$12,000
1-4-3101-2050	ROADS - TELEPHONE	\$1,891	\$2,575	\$3,000	\$2,608	\$3,000
1-4-3101-2051	ROADS - COURIER	\$969	\$640	\$1,000	\$1,196	\$1,000
1-4-3101-2055	ROADS - ENBRIDGE	\$14,136	\$16,546	\$17,000	\$10,480	\$15,000
1-4-3101-2056	ROADS - HYDRO	\$16,045	\$17,117	\$20,000	\$14,962	\$18,000
1-4-3101-2057	ROADS - WATER/SEWER	\$1,232	\$1,257	\$1,300	\$2,257	\$1,300
1-4-3101-2065	ROADS - OIL FURNACE	\$9,637	\$8,694	\$11,000	\$6,570	\$9,000
1-4-3101-2110	ROADS - TOOLS	\$8,128	\$8,978	\$10,000	\$4,667	\$10,000
1-4-3101-2112	ROADS - NEW EQUIPMENT	\$0	\$0	\$0	\$0	\$0
1-4-3101-2120	ROADS - OFFICE SUPPLIES	\$1,421	\$1,246	\$2,000	\$3,802	\$2,000
1-4-3101-2123	ROADS - MILLPOND MATERIALS	\$0	\$0	\$0	\$813	\$0
1-4-3101-2124	ROADS - JANITORIAL/HOUSEKEEPING SUPPLIES	\$603	\$1,183	\$500	\$373	\$500
1-4-3101-2125	ROADS - MATERIAL/SUPPLIES	\$9,622	\$30,759	\$33,000	\$15,392	\$30,000
1-4-3101-2130	ROADS - COMPUTER FEES & EQUIPMENT	\$27,528	\$10,652	\$14,831	\$12,592	\$14,831
1-4-3101-2131	ROADS - COMPUTER HOSTING FEES	\$0	\$22,927	\$30,000	\$27,335	\$30,000
1-4-3101-2140	ROADS - PHOTOCOPIER EXPENSES	\$219	\$2,956	\$0	\$1,177	\$1,000
1-4-3101-2210	ROADS - LEGAL FEES	\$165	\$0	\$500	\$0	\$500
1-4-3101-2223	ROADS - CONSULTING FEES	\$30	\$0	\$0	\$0	\$0
1-4-3101-2300	ROADS - ADVERTISING	\$2,665	\$1,287	\$2,000	\$0	\$0
1-4-3101-2325	ROADS - PUBLICITY & PROMOTION	\$0	\$0	\$2,000	\$0	\$0
1-4-3101-2366	ROADS - BUILDING MAINTENANCE/SUPPLIES	\$15,295	\$14,880	\$10,000	\$11,645	\$10,000
1-4-3101-2367	ROADS - SHOP EQUIPMENT INVENTORY	\$0	\$0	\$0	\$0	\$0
1-4-3101-2368	ROADS - EQUIPMENT MAINTENANCE	\$211,551	\$209,684	\$170,000	\$200,215	\$170,000
1-4-3101-2370	ROADS - TRUCK LICENCING	\$23,607	\$19,365	\$19,500	\$17,346	\$19,500
1-4-3101-2400	ROADS - GAS/OIL/DIESEL	\$279,611	\$266,738	\$241,658	\$182,421	\$195,000
1-4-3101-2410	ROADS - ASSOC & MEMBERSHIP FEES	\$41	\$1,487	\$2,000	\$2,560	\$2,000
1-4-3101-3010	ROADS - EQUIPMENT RENTAL	\$0	\$653	\$0	\$15	\$0
1-4-3101-4002	ROADS - CENTRE LINE PAINTING	\$0	\$0	\$15,000	\$15,000	\$30,000
1-4-3101-4010	ROADS - CONTRACT/CONTRACTED SERVICES	\$1,304	\$24,129	\$35,600	\$15,212	\$35,600
1-4-3101-4100	ROADS - GRASS MOWING	\$0	\$0	\$0	\$0	\$0
1-4-3101-4105	ROADS - WEED CONTROL	\$20,518	\$595	\$10,000	\$224	\$10,000
1-4-3101-5010	ROADS - GENERAL EXPENSES	\$285	\$539	\$0	\$1,237	\$0
1-4-3101-9000	ROADS - TRANSFER TO RESERVES	-\$608	\$21,235	\$0	\$0	\$0
Total Expenses		\$2,599,347	\$2,919,254	\$2,495,609	\$2,111,626	\$2,627,663

Roads Administration Capital						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3101-8000	CAPITAL - ROADS			\$2,125,000	\$1,950,277	\$2,198,000
Total Revenue		\$0	\$0	\$2,125,000	\$1,950,277	\$2,198,000

Roads Administration Total	\$1,614,010	\$1,909,208	\$2,205,149	\$2,944,683	\$3,045,657
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10 Year Capital Budget - 2025

Department: Roads

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Municipal parking Lots	\$30,000		\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000			
Engineering	\$10,000	\$20,000	\$10,000	\$10,000	\$10,000	\$20,000	\$10,000	\$10,000	\$10,000	\$20,000	\$10,000	\$10,000
Stormwater management plan part 1	\$80,000											
Stormwater management plan part 2		\$80,000										
Grading of railway crossings												
Spring gravel resurfacing	\$420,000	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000
Culvert relining program	\$50,000	\$50,000										
Crossing on Industrial	\$5,000											
Crossing in front of GDH	\$5,000											
Pedestrian Crossings		\$30,000										
Sidewalk Maintenance Program	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000		
Roads in Need Study - projects to be presented	\$1,300,000	\$1,200,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000
Lochiel Garage Roof	\$75,000											
Rolland Massie Crossing		\$38,000										
Lochiel Garage Repairs		\$27,000										
Kenyon Garage Repairs			\$27,000									
Kenyon Garage Compliance Updates		\$48,000										
Kenyon Salt Shed			\$110,000									
EV Charging Stations		\$180,000										
Total	\$2,125,000	\$2,198,000	\$2,002,000	\$1,865,000	\$1,865,000	\$1,875,000	\$1,865,000	\$1,865,000	\$1,865,000	\$1,845,000	\$1,685,000	\$1,685,000
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation	\$2,125,000	\$2,198,000	\$2,062,060	\$1,978,579	\$2,037,936	\$2,110,329	\$2,162,046	\$2,226,908	\$2,293,715	\$2,337,191	\$2,198,543	\$2,264,499

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves	\$0	\$0										
Carryforward	\$775,000	\$240,000										
Grants	\$646,692	\$1,075,095										
Tax Base	\$703,308	\$882,905	\$2,062,060	\$1,978,579	\$2,037,936	\$2,110,329	\$2,162,046	\$2,226,908	\$2,293,715	\$2,337,191		
Long Term Debt												

Total Funding	\$2,125,000	\$2,198,000	\$2,062,060	\$1,978,579	\$2,037,936	\$2,110,329	\$2,162,046	\$2,226,908	\$2,293,715	\$2,337,191	\$0	\$0
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		Bridges Expenses				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3011-1010	BRIDGES - WAGES		\$3,323	\$0	\$0	\$0
1-4-3011-1015	BRIDGES - PART TIME WAGES		\$0	\$2,841	\$0	\$0
1-4-3011-1035	BRIDGES - OVERTIME		\$0	\$0	\$0	\$0
1-4-3011-1110	BRIDGES - BENEFITS		\$715	\$543	\$0	\$0
1-4-3011-2125	BRIDGES - MATERIALS/SUPPLIES		\$2,392	\$131	\$0	\$802
1-4-3011-4010	BRIDGES - CONTRACTED SEVICES		\$0	\$0	\$6,000	\$5,709
1-4-3011-5010	BRIDGES - GENERAL EXPENSES		\$0	\$0	\$0	\$0
1-4-3011-5011	BRIDGES - ENGINEERING STUDY/DESIGN		\$0	\$0	\$0	\$0
Total Expenses			\$6,429	\$3,516	\$6,000	\$6,511

		Bridges Capital				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-3011-8000	CAPITAL - BRIDGES			\$1,425,000	\$1,319,736	\$1,070,000
Total Capital			\$0	\$0	\$1,319,736	\$1,070,000
Bridges Total			\$6,429	\$3,516	\$1,431,000	\$1,326,247

10 Year Capital Budget - 2025

Department: Bridges

Project Description	Structure	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Bishop Street Bridge	1	\$110,000											
Concession 8 Bridge	2						\$36,000						
Athol Road Bridge	3			\$24,000									
Concession 21 Bridge	4			\$114,850									
Laggan Road Bridge	8						\$5,000	\$24,000					
Laggan Road Bridge	9						\$20,000	\$5,000					
Concession 8 Bridge	11			\$107,000									
Concession 8 Culvert	12			\$126,500									
Auld McMillan Road Bridge	14			\$107,400									
Kenyon Concession 4 Bridge	15			\$30,500	\$164,000								
Lochinvar Road Bridge	19					\$20,000	\$53,000						
Lochinvar Road Bridge	20			\$88,000									
Lochinvar Road Bridge	21			\$83,000									
Lochinvar Road Bridge	22			\$83,000									
Seventeenth Bridge	23	\$15,000		\$300,000									
Creek Road Culvert	24			\$60,000									
Macleod Road Culvert	25			\$24,000									
Macks Corners Road Bridge	27			\$213,000									
Ranger Bridge	28			\$24,000									
Blind Road Bridge	30						\$27,500	\$44,000					
Blind Road Bridge	34			\$24,000									
Wylie Road Bridge	36												
Green Road Culvert	38			\$65,000									
Hope Ouimet Road Bridge	39			\$52,000									
Hope Ouimet Road Bridge	40			\$52,000									
Mcintee Road Bridge	41			\$65,000									
Power Dam Road Bridge	42			\$36,000									
McCormick Road Culvert	43			\$36,000									
McPhee Road Bridge	44					\$5,000	\$61,000						
Bourcier Bridge	45				\$36,000								
Kenyon Concession 19 bridge	47			\$107,250									
Irvine Road Bridge	49				\$65,000								
Glen Sandfield Road Culvert	50				\$65,000								
Glen Sandfield Road Culvert	51				\$53,000								
Aberdeen Road Culvert	52					\$312,000							
Old Military Road Culvert	53				\$36,000								
Blind Road Bridge	54				\$102,000								
Power Dam Road Culvert	56						\$20,000	\$20,000					
Centre Street Bridge	57		\$1,000,000	\$123,000									
Dominion Street South Bridge	59	\$1,200,000											
Lochiel Street West culvert	62				\$65,000								
Kenyon Concession Road 6 Bridge	63				\$47,000								
Old Military Road Culvert	64				\$60,000								
Kenyon Concession Road 7 Culvert	65				\$65,000								
Bridge Engineering Studies		\$100,000	\$70,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total		1,425,000	1,070,000	2,045,500	858,000	437,000	322,500	193,000	100,000	100,000	100,000	100,000	100,000
Inflation		1.00	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30
Total with Inflation		1,425,000	1,070,000	2,045,500	883,740	463,613	352,404	217,223	115,927	119,405	122,987	126,677	130,477

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves	\$221,000											
Carryforward	\$331,000	\$105,000										
Grants	\$334,548	\$331,399	\$320,000	\$320,000	\$320,000	\$257,938	\$111,047	\$320,000	\$320,000			
Tax Base	\$538,452	\$633,601	\$915,312	\$617,560	\$171,847	\$115,928	\$119,405	\$219,928	\$236,126	\$130,477		
Long Term Debt	\$0	\$0	\$616,489									

Total Funding	\$1,425,000	\$1,070,000	\$1,851,801	\$937,560	\$491,847	\$373,866	\$230,452	\$539,928	\$556,126	\$130,477	\$0	\$0
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Road Maintenance Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3012-1010	RD MTCE - WAGES	\$290,606	\$194,252	\$0	\$0	\$0
1-4-3012-1015	RD MTCE - PART TIME WAGES	\$9,399	\$48,650	\$0	\$0	\$0
1-4-3012-1035	RD MTCE - OVERTIME	\$3,964	\$9,392	\$0	\$0	\$0
1-4-3012-1110	RD MTCE - BENEFITS	\$62,967	\$50,730	\$0	\$0	\$0
1-4-3012-2125	RD MTCE - MATERIALS/SUPPLIES	\$17,999	\$25,005	\$25,000	\$27,194	\$25,000
1-4-3012-2325	RD MTCE - BEAUTIFICATION	\$10,875	\$7,874	\$7,000	\$5,103	\$7,000
1-4-3012-4100	RD MTCE - GRASS MOWING	\$0	\$0	\$0	\$0	\$0
1-4-3012-4110	RD MTCE - BRUSHING & TRIMMING	\$4,785	\$3,407	\$5,000	\$2,935	\$5,000
1-4-3012-4200	RD MTCE - DITCHING/DRAINS	\$0	\$0	\$0	\$0	\$0
1-4-3012-4300	RD MTCE - CATCH BASINS AND CURBS	\$21	\$0	\$500	\$0	\$500
1-4-3012-4350	RD MTCE - DEBRIS/ LITTER PICK UP	\$584	\$721	\$1,000	\$357	\$1,000
1-4-3012-4351	RD MTCE - TOP SOIL	\$812	\$586	\$1,000	\$2,114	\$1,000
1-4-3012-5010	RD MTCE - GENERAL EXPENSES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$402,012	\$340,617	\$39,500	\$37,704	\$39,500
Road Maintenance Total		\$402,012	\$340,617	\$39,500	\$37,704	\$39,500

Sidewalks Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3035-1010	SIDEWK - WAGES	\$13,944	\$872	\$0	\$0	\$0
1-4-3035-1015	SIDEWK - PART TIME WAGES	\$885	\$141	\$0	\$0	\$0
1-4-3035-1035	SIDEWK - OVERTIME	\$119	\$0	\$0	\$0	\$0
1-4-3035-1110	SIDEWK - BENEFITS	\$3,097	\$210	\$0	\$0	\$0
1-4-3035-2125	SIDEWK - MATERIALS/SUPPLIES	\$324	\$27	\$7,500	\$2,196	\$7,500
1-4-3035-4010	SIDEWK - CONTRACTED SERVICES	\$1,236	\$0	\$1,000	\$0	\$0
1-4-3035-5010	SIDEWK - GENERAL EXPENSES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$19,605	\$1,251	\$8,500	\$2,196	\$7,500
Sidewalks Total		\$19,605	\$1,251	\$8,500	\$2,196	\$7,500

Loose Top Maintenance Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3045-1010	LSTOP - WAGES	\$48,625	\$50,930	\$0	\$0	\$0
1-4-3045-1015	LSTOP - PART TIME WAGES	\$0	\$1,697	\$0	\$0	\$0
1-4-3045-1035	LSTOP - OVERTIME	\$4,307	\$4,030	\$0	\$0	\$0
1-4-3045-1110	LSTOP - BENEFITS	\$11,072	\$11,894	\$0	\$0	\$0
1-4-3045-2125	LSTOP - MATERIALS/SUPPLIES	\$1,664	\$133	\$4,000	\$0	\$0
1-4-3045-5010	LSTOP - GENERAL EXPENSES	\$0	\$0	\$0	\$0	\$0
1-4-3045-5190	LSTOP - PATCHING AND WASHOUTS	\$0	\$0	\$0	\$0	\$0
1-4-3045-5200	LSTOP - GRADING	\$0	\$0	\$0	\$0	\$0
1-4-3045-5205	LSTOP - DUST LAYER	\$152,553	\$185,846	\$190,000	\$181,439	\$192,000
1-4-3045-5210	LSTOP - GRAVEL RESURFACING	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$218,221	\$254,531	\$194,000	\$181,439	\$192,000
Loose Top Maintenance Total		\$218,221	\$254,531	\$194,000	\$181,439	\$192,000

Hard Top Maintenance Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3046-1010	HRDTP MTCE - WAGES	\$23,115	\$17,885	\$0	\$0	\$0
1-4-3046-1015	HRDTP MTCE - PART TIME WAGES	\$0	\$2,970	\$0	\$0	\$0
1-4-3046-1035	HRDTP MTCE - OVERTIME	\$121	\$2,395	\$0	\$0	\$0
1-4-3046-1110	HRDTP MTCE - BENEFITS	\$4,988	\$4,522	\$0	\$0	\$0
1-4-3046-5190	HRDTP MTCE - PATCHING AND WASHOUTS	\$8,913	\$23,914	\$14,000	\$17,558	\$14,000
1-4-3046-5191	HRDTP MTCE - BRUSHING AND DITCHING	\$0	\$0	\$20,000	\$31,787	\$20,000
1-4-3046-5194	HRDTP MTCE - SWEEPING AND CLEANING	\$16,094	\$7,700	\$10,000	\$29,439	\$10,000
1-4-3046-5209	HRDTP MTCE - RESURFACING	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$53,232	\$59,387	\$44,000	\$78,784	\$44,000
Hard Top Maintenance		\$53,232	\$59,387	\$44,000	\$78,784	\$44,000

Winter Maintenance Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3055-1010	PLOWING/SALTING - WAGES	\$126,096	\$88,808	\$0	\$0	\$0
1-4-3055-1015	PLOWING/SALTING - PART TIME WAGES	\$5,979	\$7,643	\$0	\$0	\$0
1-4-3055-1035	PLOWING/SALTING - OVERTIME	\$79,158	\$67,433	\$0	\$0	\$0
1-4-3055-1110	PLOWING/SALTING - BENEFITS	\$33,775	\$27,495	\$0	\$0	\$0
1-4-3055-2125	PLOWING/SALTING - MATERIALS/SUPPLIES	-\$3,273	\$0	\$500	\$0	\$0
1-4-3055-4010	PLOWING/SALTING - CONTRACTED SERVICES	\$10,655	\$326	\$2,000	\$2,086	\$2,000
1-4-3055-5010	PLOWING/SALTNG - GENERAL EXP.	\$0	\$0	\$0	\$0	\$0
1-4-3055-5125	PLOWING/SALTING - SALT	\$76,614	\$91,511	\$92,820	\$65,830	\$95,000
1-4-3055-5126	PLOWING/SALTING - STONE DUST	\$25,783	\$40,084	\$71,400	\$33,816	\$75,000
1-4-3055-5130	PLOWING/SALTING - SNOW FENCE	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$354,787	\$323,299	\$166,720	\$101,732	\$172,000
Winter Maintenance Total		\$354,787	\$323,299	\$166,720	\$101,732	\$172,000

Snow Removal (Hauling) Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3056-1010	SNOW REMOVAL - WAGES	\$21,986	\$23,560	\$0	\$0	\$0
1-4-3056-1015	SNOW REMOVAL - WAGES PART TIME	\$2,549	\$1,117	\$0	\$0	\$0
1-4-3056-1035	SNOW REMOVAL - OVERTIME	\$15,886	\$10,432	\$0	\$0	\$0
1-4-3056-1110	SNOW REMOVAL - BENEFITS	\$5,887	\$6,459	\$0	\$0	\$0
1-4-3056-2125	SNOW REMOVAL - MATERIALS/SUPPLIES	\$409	\$0	\$1,000	\$0	\$0
1-4-3056-4010	SNOW REMOVAL - CONTRACTED SERVICES	\$54,748	\$64,497	\$70,000	\$31,337	\$70,000
1-4-3056-5010	SNOW REMOVAL - GENERAL EXP.	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$101,465	\$106,065	\$71,000	\$31,337	\$70,000
Snow Hauling Total		\$101,465	\$106,065	\$71,000	\$31,337	\$70,000

Storm Sewers Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3060-1010	S.S. - WAGES	\$1,219	\$2,320	\$0	\$0	\$0
1-4-3060-1015	S.S. - PART TIME WAGES	\$22	\$0	\$0	\$0	\$0
1-4-3060-1035	S.S. - OVERTIME	\$188	\$341	\$0	\$0	\$0
1-4-3060-1110	S.S. - BENEFITS	\$285	\$557	\$0	\$0	\$0
1-4-3060-2125	S.S. - MATERIALS/SUPPLIES	\$0	\$0	\$2,500	\$0	\$0
1-4-3060-4010	S.S. - CONTRACTED SERVICES	\$2,168	\$0	\$20,000	\$3,185	\$20,000
1-4-3060-5010	S.S. - GENERAL EXPENSES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$3,882	\$3,218	\$22,500	\$3,185	\$20,000
Storm Sewers Total		\$3,882	\$3,218	\$22,500	\$3,185	\$20,000

Safety Devices Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3061-1010	S.D. - WAGES	\$4,343	\$4,485	\$0	\$0	\$0
1-4-3061-1015	S.D. - PART TIME WAGES	\$157	\$1,026	\$0	\$0	\$0
1-4-3061-1035	S.D. - OVERTIME	\$351	\$332	\$0	\$0	\$0
1-4-3061-1110	S.D. - BENEFITS	\$979	\$1,163	\$0	\$0	\$0
1-4-3061-2125	S.D. - MATERIALS/SUPPLIES	\$6,920	\$16,004	\$10,000	\$15,842	\$16,000
1-4-3061-3010	S.D. - EQUIPMENT RENTALS	\$37,294	\$31,998	\$40,000	\$27,532	\$40,000
1-4-3061-4010	S.D. - CONTRACTED SERVICES	\$0	\$2,267	\$0	\$5,044	\$0
1-4-3061-5010	S.D. - GENERAL EXPENSES	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$50,043	\$57,274	\$50,000	\$48,417	\$56,000
Safety Devices		\$50,043	\$57,274	\$50,000	\$48,417	\$56,000

Street Lighting Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3062-1010	ST. LIGHTS - WAGES	\$0	\$0	\$0	\$0	\$0
1-4-3062-1015	ST. LIGHTS -PART TIME WAGES	\$0	\$0	\$0	\$0	\$0
1-4-3062-1035	ST. LIGHTS - OVERTIME	\$0	\$0	\$0	\$0	\$0
1-4-3062-1110	ST. LIGHTS - BENEFITS	\$0	\$0	\$0	\$0	\$0
1-4-3062-1501	ST. LIGHTS - LTD PAYMENTS	\$0	\$0	\$0	\$0	\$0
1-4-3062-2056	ST. LIGHTS - HYDRO	\$74,975	\$70,953	\$73,500	\$61,996	\$70,000
1-4-3062-2125	ST. LIGHTS - MATERIALS/SUPPLIES	\$0	\$0	\$0	\$0	\$0
1-4-3062-2368	ST. LIGHTS - EQUIPMENT MAINTENANCE	\$7,453	\$9,399	\$5,000	\$11,356	\$5,000
1-4-3062-5010	ST. LIGHTS - X-MAS DECORATION	\$2,356	\$4,480	\$2,300	\$712	\$2,300
Total Expenses		\$84,784	\$84,832	\$80,800	\$74,065	\$77,300

Street Lighting Total		\$84,784	\$84,832	\$80,800	\$74,065	\$77,300
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Public Works Building - Split 50-50 between Roads and Water Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-3065-2024	PWB - GARBAGE AND SNOW REMOVAL	\$0	\$0	\$0	\$0	\$16,000
1-4-3065-2050	PWB - TELEPHONE	\$0	\$0	\$0	\$0	\$850
1-4-3065-2055	PWB - ENBRIDGE	\$0	\$0	\$0	\$0	\$5,000
1-4-3065-2056	PWB - HYDRO	\$0	\$0	\$0	\$0	\$18,000
1-4-3065-2057	PWB - WATER/SEWER	\$0	\$0	\$0	\$0	\$1,200
1-4-3065-2366	PWB - BUILDING/MAINTENANCE/SUPPLIES	\$0	\$0	\$0	\$0	\$6,000
Total Expenses		\$0	\$0	\$0	\$0	\$23,525

Public Works Building - Split 50-50 between Roads and Water Capital						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-3065-8000	PWB-CAPITAL	\$0	\$0	\$0	\$0	\$33,225
Total Capital		\$0	\$0	\$0	\$0	\$33,225

PWB Total		\$0	\$0	\$0	\$0	\$56,750
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Public Works Total		\$2,908,470	\$3,143,197	\$4,313,169	\$4,829,790	\$4,799,957
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10 Year Capital Budget - 2025

Department: Public Works Building (Split 50% Roads, 30% Water, 20% Wastewater)

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Public Works Building Heating		\$42,000										
Public Works Building Upgrades		\$24,450										
Total	\$0	\$66,450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation	\$0	\$66,450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves		\$33,225										
Carryforward												
Grants												
Tax Base												
Long Term Debt												
Water Rates		\$19,935										
Wastewater Rates		\$13,290										
Total Funding	\$0	\$66,450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

2025 Waste and Recycling Budget

Budget Actuals as of December 20, 2024

		Recycling Revenue				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-4030-7503	RARE - GRANTS	-\$358,920	-\$324,133	-\$307,000	-\$243,160	-\$76,750
Total Revenue		-\$595,001	-\$497,132	-\$506,660	-\$475,167	-\$76,750

		Recycling Expenses				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
Total Expenses		\$0	\$0	\$0	\$0	\$0

Recycling Total		\$135,355	\$227,153	\$85,097	\$55,459	-\$76,750
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		Landfill Revenue				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-4020-7400	LF - LANDFILL SITE REVENUES	-\$725	-\$500	-\$5,000	-\$1,181	-\$2,000
1-3-4020-7401	LF - GARBAGE & RECYCLING CHARGES ON TAX	-\$794,640	-\$814,275	-\$815,000	-\$817,245	-\$815,000
1-3-4020-7402	LF - GARBAGE BAG TAGS & BLUE BOXES	-\$5,622	-\$6,855	-\$5,000	-\$8,880	-\$2,500
1-3-4020-7403	LF - LAFLECHE - COMMERCIAL PORTION	-\$4,059	\$0	-\$8,000	\$0	\$0
1-3-4020-7404	LF - MHSW - MUN HAZ SPECIAL WASTE	-\$13,603	-\$11,653	-\$15,000	-\$1,235	-\$15,000
1-3-4020-7405	LF - FUEL SURCHARGE REVENUE	\$0	\$0	-\$500	\$0	\$0
1-3-4020-7503	LF - GRANTS	\$0	\$0	-\$2,000	\$0	\$0
1-3-4020-8001	LF - TRANSFER FROM RESERVES	\$0	\$0	-\$90,000	\$0	-\$90,000
Total Revenue		-\$818,649	-\$833,283	-\$940,500	-\$828,541	-\$924,500

		Landfill Expenses				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-4020-1010	LF - WAGES	\$436	\$0	\$0	\$0	\$38,122
1-4-4020-1015	LF - PART-TIME WAGES	\$20,492	\$23,188	\$17,484	\$22,313	\$25,566
1-4-4020-1035	LF - OVERTIME	\$123	\$0	\$0	\$0	\$0
1-4-4020-1110	LF - BENEFITS	\$2,540	\$2,897	\$2,362	\$2,810	\$17,000
1-4-4020-1225	LF - INSURANCE	\$0	\$11,831	\$11,606	\$0	\$19,478
1-4-4020-2013	LF - COVER MATERIAL	\$31,502	\$5,811	\$5,000	\$6,780	\$5,000
1-4-4020-2015	LF - PROPERTY TAXES	\$15,914	\$15,277	\$16,000	\$0	\$16,000
1-4-4020-2021	LF - CLOTHING ALLOWANCE	\$91	\$118	\$300	\$201	\$300
1-4-4020-2024	LF - OPERATING MTCE. EXPENSE	\$21,721	\$29,996	\$20,000	\$35,323	\$20,000
1-4-4020-2049	LF - CELL PHONE	\$459	\$329	\$600	\$213	\$600
1-4-4020-2056	LF - HYDRO	\$2,096	\$1,826	\$2,500	\$1,937	\$2,500
1-4-4020-2161	LF - COMPACTOR EXPENSE	\$3,080	\$7,811	\$5,000	\$6,646	\$0
1-4-4020-2187	LF - WASTE ACCEPTANCE FEES - LAFLECHE	\$172,590	\$194,993	\$170,451	\$125,503	\$180,000
1-4-4020-2223	LF - CONSULTING FEES	\$54,225	\$56,949	\$65,000	\$62,862	\$65,000
1-4-4020-2300	LF - ADVERTISING/EDUCATION	\$946	\$4,969	\$1,000	\$0	\$1,000
1-4-4020-2368	LF - EQUIPMENT MAINTENANCE	\$0	\$0	\$1,500	\$0	\$5,000
1-4-4020-2400	LF - GAS/OIL/DIESEL	\$660	\$643	\$700	\$572	\$700
1-4-4020-2410	LF - ASSOCIATION FEES	\$745	\$0	\$800	\$0	\$800
1-4-4020-2540	LF - SAMPLING AND MONITORING	\$78,081	\$9,394	\$25,675	\$26,264	\$25,675
1-4-4020-4023	LF - HOUSEHOLD HAZARDOUS WASTE DAY	\$43,405	\$69,626	\$60,000	\$5,914	\$80,000
1-4-4020-4024	LF - ELECTRONIC WASTE COLLECTION	\$0	\$0	\$0	\$163	\$0
1-4-4020-4028	LF - LEACHATE HAULING	\$26,114	\$0	\$0	\$17,924	\$0
1-4-4020-4029	LF - NG COMMUNITY CLEAN-UP DAY	\$5,506	\$4,391	\$10,000	\$20,772	\$30,000
1-4-4020-9000	LF - TRANSFER TO RESERVES	\$50,000	\$50,000	\$50,000	\$0	\$0
Total Expenses		\$542,863	\$744,098	\$465,978	\$336,196	\$532,741

		Landfill Capital				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-4020-8000	CAPITAL - LANDFILL	\$0	\$0	\$90,000	\$0	\$90,000
Total Capital		\$0	\$0	\$90,000	\$0	\$90,000

Landfill Total		-\$275,786	-\$89,185	-\$384,522	-\$492,344	-\$301,759
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10 Year Capital Budget - 2025

Department: Landfill

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
MOE requirements	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000		
Purchase lands for Glen Robertson Landfill												
Well compliance upgrades	\$65,000	\$65,000										
Total	\$90,000	\$90,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$0
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation	\$90,000	\$90,000	\$25,750	\$26,523	\$27,318	\$28,138	\$28,982	\$29,851	\$30,747	\$31,669	\$0	\$0

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves - Waste Disposal site	90,000											
Carryforward		\$90,000.00										
Grants												
Tax Base												
Long Term Debt												
Total Funding	\$90,000	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Waste Collection Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-4010-8001	WASTE - TRANSFER FROM RESERVES	-\$12,000		\$0	\$0	\$0
Total Revenue		-\$12,000		\$0	\$0	\$0

Waste Collection Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-4010-2223	WASTE - CONSULTING FEES		\$0	\$0	\$0	\$0
1-4-4010-2511	WASTE - TRANSPORTATION		\$0	\$0	\$0	\$1,000
1-4-4010-2520	WASTE - WEIGHING CHARGES		\$0	\$0	\$0	\$500
1-4-4010-3010	WASTE - EQUIPMENT RENTAL/LEASING		\$0	\$0	\$0	\$32,000
1-4-4010-4010	WASTE - CONTRACT/CONTRACTED SERVICES	\$277,689	\$292,762	\$317,436	\$262,998	\$333,308
1-4-4010-4011	WASTE - RECYLING CONTRACTED SERVICES	\$180,365	\$186,012	\$200,215	\$161,321	\$0
1-4-4010-4015	WASTE - SPECIAL COLLECTION		\$0	\$0	\$0	\$0
1-4-4010-4026	WASTE - PROCESSING SERVICES		\$0	\$0	\$0	\$0
1-4-4010-5010	WASTE - GENERAL EXPENSES		\$0	\$254	\$0	\$0
Total Expenses		\$458,054	\$479,028	\$517,651	\$424,319	\$366,808
Waste Collection Total		\$446,054	\$479,028	\$517,651	\$424,319	\$366,808

Large Item Pickup Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-4031-7753	LARGE ITEM PICKUP - OTHER REVENUE	-\$1,566	-\$1,722	-\$2,239	-\$3,348	-\$2,500
Total Revenue		-\$1,566	-\$1,722	-\$2,239	-\$3,348	-\$2,500

Large Item Pickup Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-4031-1010	LARGE ITEM PICKUP - WAGES	\$1,893	\$0	\$0	\$0	\$0
1-4-4031-1015	LARGE ITEM PICKUP - PART TIME WAGES	\$77	\$0	\$2,000	\$0	\$25,440
1-4-4031-1110	LARGE ITEM PICKUP - BENEFITS	\$0	\$0	\$0	\$0	\$4,800
1-4-4031-2020	LARGE ITEM PICKUP - HEALTH & SAFETY	\$328	\$0	\$150	\$0	\$150
1-4-4031-2024	LARGE ITEM PICKUP - GARBAGE DISPOSAL	\$1,191	\$595	\$1,673	\$0	\$0
1-4-4031-2125	LARGE ITEM PICKUP - MATERIALS/SUPPLIES	\$632	\$320	\$480	\$326	\$1,920
1-4-4031-2400	LARGE ITEM PICKUP - GAS/DIESEL/OIL	\$0	\$309	\$442	\$1,297	\$2,210
Total Expenses		\$4,120	\$1,224	\$4,745	\$1,623	\$34,520
LIPU Total		\$2,555	-\$498	\$2,506	-\$1,726	\$32,020
Waste and Recycling Total		\$308,178	\$616,497	\$220,732	-\$14,293	\$20,319

2025 Drainage Budget

Budget Actuals as of December 20, 2024

		Drainage Revenue				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-8020-4010	DRAINAGE - MUNICIPAL DRAIN MTCE. CHARGES	\$795	\$0	-\$233,608	-\$31,285	-\$200,000
1-3-8020-4012	DRAINAGE - TILE DRAINAGE INSPECTION FEES	\$0	-\$75	-\$4,391	-\$75	-\$300
1-3-8020-4013	DRAINAGE - TILE DRAINAGE - do not use	\$0	\$0	\$0	\$0	\$0
1-3-8020-5095	DRAINAGE SUPT/MAINTENANCE GRANT	-\$59,999	-\$52,562	-\$40,381	-\$49,213	-\$45,000
1-3-8020-6180	FENCEVIEWERS REVENUE	\$0	-\$1,350	\$0	\$0	\$0
1-3-8020-8001	DRAINAGE - FROM USERS	\$0	\$0	\$0	\$0	\$0
Total Revenue		-\$59,203	-\$53,987	-\$278,380	-\$80,573	-\$245,300

		Drainage Expenses				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-8020-1010	MUN. DRAIN - WAGES	\$22,134	\$22,382	\$42,489	\$0	\$0
1-4-8020-1035	MUN. DRAIN - OVERTIME	\$494	\$290	\$0	\$0	\$0
1-4-8020-1110	MUN. DRAIN - BENEFITS	\$7,635	\$7,702	\$14,215	\$8	\$0
1-4-8020-2021	DRAIN - WORK BOOTS & CLOTHING	\$0	\$248	\$500	\$0	\$0
1-4-8020-2024	DRAIN SUPT - OPERATING EXPENSES	\$90	\$0	\$800	\$0	\$0
1-4-8020-2025	DRAIN SUPT - MILEAGE & TRAVEL	\$0	\$0	\$200	\$0	\$0
1-4-8020-2026	DRAIN - MEETING ATTENDANCE	\$0	\$0	\$120	\$0	\$0
1-4-8020-2035	DRAIN - CONFERENCE & WORKSHOP	\$1,339	\$570	\$3,000	\$610	\$1,500
1-4-8020-2049	DRAIN SUPT - CELL PHONE	\$270	\$237	\$500	\$120	\$0
1-4-8020-2399	DRAIN - VEHICLE MAINTENANCE	\$0	\$0	\$1,500	\$0	\$0
1-4-8020-4010	DRAIN - CONTRACT SERVICES	\$1,345	\$3,555	\$0	\$1,150	\$30,000
1-4-8020-4012	DRAIN SUPT - CONTRACT	\$0	\$0	\$0	\$0	\$0
1-4-8020-6150	MUNICIPAL DRAIN MAINTENANCE	\$40,802	\$14,127	\$200,000	\$21,694	\$200,000
1-4-8020-6151	MUNICIPAL DRAIN - BEAVER MANAGEMENT	\$5,827	\$4,713	\$10,000	\$5,324	\$10,000
1-4-8020-6152	NEW DRAIN - CAMBAL-MASSIE	\$0	\$0	\$0	\$0	\$0
1-4-8020-6153	CHENIER-JEAUROND (WAS BUREAU RD) DRAIN	\$0	\$0	\$0	\$0	\$0
1-4-8020-6180	FENCEVIEWERS	\$0	\$2,555	\$0	\$1,079	\$0
1-4-8020-6181	FENCEVIEWERS ACT - COST INCURRED	\$0	\$0	\$0	\$0	\$0
Total Expenses		\$80,245	\$56,380	\$273,324	\$29,985	\$241,500

Drainage Total	\$21,042	\$2,393	-\$5,056	-\$50,587	-\$3,800
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		Tile Drainage Loans Revenue				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-8040-4013	DRAINAGE - TILE DRAINAGE LOAN - TAXES	-\$11,189	-\$11,378	-\$45,000	-\$47,160	-\$50,000
Total Revenue		-\$11,189	-\$11,378	-\$45,000	-\$47,160	-\$50,000

		Tile Drainage Loans Expenses				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-8040-5010	TILE DRAINAGE - GENERAL/ADJUSTMENTS	\$0	\$553	\$0	-\$183	\$0
1-4-8040-6300	TILE DRAINAGE - DEBENTURE PRINCIPAL	\$0	\$0	\$45,000	\$36,429	\$50,000
1-4-8040-6301	TILE DRAINAGE - DEBENTURE INTEREST	\$11,189	\$11,378	\$0	\$12,340	\$0
Total Expenses				\$45,000	\$48,586	\$50,000

Tile Drainage Total	-\$11,189	-\$11,378	\$0	\$1,426	\$0
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Drainage Total	\$9,853	-\$8,984	-\$5,056	-\$49,161	-\$3,800
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2025 Waterworks Budget

Budget Actuals as of December 20, 2024

		Water Revenue				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-9300-1001	LAGOON - CWWF FUNDING	\$0	\$0	\$0	\$0	\$0
1-3-9300-3000	WW- WAGE SUBSIDY	\$0	\$0	\$0	\$0	\$0
1-3-9300-4501	WATER - REGIONAL WATER REVENUE S.G.	\$0	\$0	\$0	\$0	\$0
1-3-9300-4900	WATER - DOMESTIC - ALEXANDRIA	-\$1,270,543	-\$1,305,333	-\$1,808,660	-\$1,339,109	-\$1,844,833
1-3-9300-4902	WATER-COMMERCIAL-ALEXANDRIA	-\$401,278	-\$436,077	\$0	-\$465,533	\$0
1-3-9300-4903	WATER-GLEN ROBERTSON	-\$44,320	-\$43,787	-\$43,060	-\$44,444	-\$43,921
1-3-9300-4904	WATER-CHARGEBACKS	\$0	\$0	\$0	\$0	\$0
1-3-9300-4905	WATER - PENALTY & INTEREST	-\$18,825	-\$20,159	-\$20,000	-\$17,307	-\$20,000
1-3-9300-4906	WATER-OTHER INCOME	-\$36,747	-\$34,996	-\$10,000	-\$18,232	-\$15,000
1-3-9300-4907	WATER - NSF CHEQUE CHARGE	-\$300	-\$260	\$0	-\$320	\$0
1-3-9300-4908	WATER - DOMESTIC - MAXVILLE	-\$251,611	-\$256,570	-\$244,800	-\$266,515	-\$249,696
1-3-9300-4909	WATER - COMMERCIAL- MAXVILLE	-\$72,535	-\$83,795	-\$76,500	-\$87,001	-\$78,030
1-3-9300-4961	USER FEES - WETLANDS CAPITAL RECOVERY	-\$10,750	-\$11,290	-\$15,000	-\$11,765	-\$15,000
1-3-9300-4971	WATER -HYDRANT RENTAL	\$0	\$0	-\$20,000	\$0	\$0
1-3-9300-8001	TRANSFER FROM WATER RESERVES	\$0	\$0	\$0	\$0	-\$165,000
Total Revenue		-\$2,106,911	-\$2,192,267	-\$2,238,020	-\$2,250,226	-\$2,431,480

		Water Expenses				
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-9300-1010	NGWT-WAGES	\$333,188	\$340,879	\$280,717	\$364,603	\$394,094
1-4-9300-1015	NGWT - PART TIME WAGES	\$4,024	\$548	\$5,961	\$764	\$15,692
1-4-9300-1035	NGWT - OVERTIME	\$40,997	\$36,947	\$36,000	\$46,460	\$36,000
1-4-9300-1110	NGWT-BENEFITS	\$109,425	\$109,925	\$94,985	\$121,068	\$149,800
1-4-9300-1210	NGWT-WSIB CLAIMS PAID	\$0	\$0	\$500	\$0	\$0
1-4-9300-1225	NGWT-INSURANCE	\$28,702	\$17,626	\$35,252	\$0	\$63,768
1-4-9300-1500	NGWT - LTD MAXVILLE WATER PROJECT	\$0	\$0	\$433,316	\$217,047	\$433,316
1-4-9300-2015	NGWT-MUNICIPAL TAXES	\$10,574	\$10,765	\$10,000	\$0	\$10,000
1-4-9300-2020	NGWT-HEALTH & SAFETY	\$60	\$0	\$2,400	\$5,614	\$2,400
1-4-9300-2021	NGWT-WORK BOOTS & CLOTHING	\$753	\$822	\$3,240	\$51	\$3,240
1-4-9300-2022	NGWT - PRESCRIPTION SAFETY GLASSES	\$0	\$0	\$750	\$0	\$750
1-4-9300-2023	NGWT-BILLING OPERATING COSTS	\$2,312	\$2,434	\$1,500	\$660	\$1,500
1-4-9300-2035	NGWT-CONFERENCES & WORKSHOPS	\$5,005	\$13,039	\$19,800	\$19,694	\$19,800
1-4-9300-2037	NGWT-CERTIFICATE RENEWAL	\$140	\$876	\$2,200	\$1,672	\$2,200
1-4-9300-2038	NGWT-C OF A/PERMITS	\$750	\$0	\$0	\$0	\$0
1-4-9300-2049	NGWT-CELL PHONES	\$1,818	\$3,419	\$5,000	\$4,324	\$5,000
1-4-9300-2050	NGWT-TELEPHONE	\$829	\$1,642	\$4,200	\$6,786	\$4,200
1-4-9300-2051	NGWT-COURIER	\$2,032	\$1,635	\$2,700	\$2,504	\$2,700
1-4-9300-2055	NGWT-ENBRIDGE	\$8,625	\$11,804	\$10,000	\$8,141	\$10,000
1-4-9300-2056	NGWT-HYDRO	\$68,209	\$66,309	\$67,500	\$55,260	\$67,500
1-4-9300-2057	NGWT-WATER/SEWER	\$0	\$270	\$0	\$199	\$0
1-4-9300-2100	NGWT-POSTAGE	\$0	\$0	\$4,100	\$688	\$1,000
1-4-9300-2102	NGWT - RENT & UTILITIES	\$0	\$0	\$0	\$11,659	\$0
1-4-9300-2110	NGWT-TOOLS	\$391	\$1,418	\$3,000	\$2,940	\$3,000
1-4-9300-2114	NGWT-CHEMICALS	\$27,742	\$29,026	\$40,000	\$67,299	\$40,000
1-4-9300-2115	NGWT-COAGULENT	\$80,330	\$115,512	\$100,000	\$88,964	\$100,000
1-4-9300-2116	NGWT-CHLORINE	\$32,087	\$10,212	\$27,500	\$34,569	\$27,500
1-4-9300-2120	NGWT-OFFICE SUPPLIES	\$1,262	\$1,361	\$3,000	\$2,081	\$3,000
1-4-9300-2125	NGWT-MATERIALS & SUPPLIES	\$8,450	\$7,461	\$13,000	\$22,347	\$13,000
1-4-9300-2130	NGWT-COMPUTER SUPPLIES	\$103	\$1,779	\$6,500	\$7,130	\$6,500
1-4-9300-2140	NGWT - PHOTOCOPIER EXPENSE	\$1,322	\$1,321	\$2,000	\$1,625	\$2,000
1-4-9300-2162	NGWT - NW WATER METER/REPAIRS	\$0	\$0	\$2,000	\$821	\$2,000
1-4-9300-2164	NGWT - WATER MAIN REPAIRS	\$0	\$0	\$120,000	\$116,300	\$120,000
1-4-9300-2166	NGWT - FROZEN LINE REPAIRS	\$0	\$0	\$500	\$0	\$500
1-4-9300-2200	NGWT-ACCOUNTING/AUDIT FEES	\$0	\$0	\$0	\$0	\$0
1-4-9300-2201	NGWT-QMS AUDITING	\$0	\$4,899	\$7,000	\$5,675	\$5,000
1-4-9300-2210	NGWT-LEGAL FEES	\$0	\$0	\$10,000	\$0	\$10,000
1-4-9300-2223	NGWT-CONSULTING FEES	\$0	\$0	\$10,000	\$0	\$10,000
1-4-9300-2225	NGWT-MOE/FINES	\$0	\$0	\$0	\$0	\$0
1-4-9300-2300	NGWT-ADVERTISING	\$220	\$213	\$1,500	\$0	\$1,500
1-4-9300-2366	NGWT-BUILDING MTCE/SUPPLIES	\$9,265	\$2,129	\$7,000	\$8,461	\$7,000
1-4-9300-2368	NGWT-EQUIPMENT MTCE	\$78,175	\$46,809	\$45,000	\$49,734	\$45,000
1-4-9300-2370	NGWT - TRUCK LICENSING	\$0	\$0	\$1,000	\$159	\$1,000
1-4-9300-2399	NGWT - VEHICLE MAINTENANCE	\$0	\$0	\$2,500	\$3,802	\$2,500
1-4-9300-2400	NGWT-GAS/OIL/DIESEL	\$4,034	\$1,871	\$12,000	\$11,342	\$12,000
1-4-9300-2410	NGWT-ASSOC. & MEMBERSHIP FEES	\$2,449	\$315	\$1,500	\$20	\$1,500
1-4-9300-2540	NGWT-SAMPLING	\$27,741	\$36,933	\$27,000	\$38,900	\$27,000
1-4-9300-3010	NGWT-EQUIPMENT RENTAL	\$0	\$0	\$500	\$0	\$0
1-4-9300-3753	NGWT - METER READING	\$0	\$0	\$15,000	\$20,704	\$15,000
1-4-9300-3782	NGWT-CONTRACTED SERVICE RRCA	\$0	\$0	\$0	\$0	\$0
1-4-9300-4010	NGWT-CONTRACTS/CONTRACTED SERVICES	\$2,210	\$3,545	\$6,500	\$4,590	\$6,500
1-4-9300-4013	NGWT-OPERATING MONITORING/ANALYSIS COS	\$0	\$0	\$0	\$0	\$0
1-4-9300-4100	NGWT-GRASS CUTTING	\$0	\$0	\$0	\$0	\$0
1-4-9300-4114	NGWT - LOCATES	\$0	\$0	\$12,000	\$5,504	\$12,000
1-4-9300-5010	NGWT-GENERAL EXPENSES	\$93	\$46	\$0	\$0	\$0
1-4-9300-5020	NGWT-BAD DEBT EXPENSE	\$5,822	\$1,418	\$0	\$3,080	\$0
1-4-9300-5030	NGWT-INVENTORY ADJUSTMENT	\$0	\$0	\$0	\$0	\$0
1-4-9300-5120	NGWT - SNOW REMOVAL	\$0	\$0	\$13,000	\$1,867	\$13,000
1-4-9300-9000	NGWT-TRANSFER TO RESERVES	\$250,000	\$0	\$46,899	\$0	\$0
1-4-9300-3065	NGWT-PUBLIC WORKS BUILDING	\$0	\$0	\$0	\$0	\$14,115
Total Expenses		\$1,149,139	\$885,206	\$1,556,020	\$1,365,109	\$1,723,575

Water Capital						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-9300-8000	CAPITAL - WATER		\$0	\$0	\$781,758	\$925,608
Total Capital			\$0	\$0	\$781,758	\$925,608
Water Total			-\$957,529	-\$1,307,061	\$0	\$40,512
						-\$254,970

10 Year Capital Budget - 2025

Department: Water

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Waterline relining (100 m - Mill Pond)												
Meter Stations (Flow meter)	\$100,000											
Lochiel St. Water Main												
Replace Water main Tobin St												
Valve and hydrant replacement	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000		
Hydraulic modeling												
Water meter replacement program	\$10,000	\$10,000										
Atuo Flushers (x2)												
Meter Software Upgrade												
Alexandria intake dyke												
Alx WTP VFD Replacement												
Process equipment upgrades	\$56,000	\$56,000										
Electronic Logbook Software												
Glen Robertson SCADA upgrade												
GR WTP building extension	\$95,000	\$95,000										
UV Units												
Wall Mounted CL2 analyzer												
Clean Glen Robertson well casing												
Watermain refurbishment program	\$225,000	\$30,000										
North Glengarry Water Master Plan	\$10,000	\$10,000										
Filling Station	\$80,000											
Locator unit	\$5,000											
Main Street redevelopment project	\$70,000	\$140,000										
Water Tower ROV Maintenance		\$6,000										
Water Tower Redundancy Design		\$26,000										
SCADA Computer Control Upgrades		\$30,000										
Future spending is based on an average of the last 5 years plus 3% per year. Detailed projects will be budgeted based on the needs of the system.	\$0	\$0	\$340,000	\$350,200	\$360,706	\$371,527	\$382,673	\$394,153	\$405,978	\$418,157		
Total	\$681,000	\$433,000	\$370,000	\$380,200	\$390,706	\$401,527	\$412,673	\$424,153	\$435,978	\$448,157	\$0	\$0
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27	1.30	1.34
Total with Inflation	\$681,000	\$433,000	\$381,100	\$403,354	\$426,935	\$451,922	\$478,401	\$506,461	\$536,198	\$567,712	\$0	\$0

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves												
Carryforward		\$165,000										
Grants												
Tax Base												
Long Term Debt												
Waterworks Rates	\$681,000	\$268,000	\$381,100	\$403,354	\$426,935	\$451,922	\$478,401	\$506,461	\$536,198	\$551,276	\$0	\$0
Total Funding	\$681,000	\$433,000	\$381,100	\$403,354	\$426,935	\$451,922	\$478,401	\$506,461	\$536,198	\$551,276	\$0	\$0

Wastewater Revenue						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-3-9400-8001	NGS - TRANSFER FROM RESERVES		\$0	\$0	-\$583,149	\$0
1-3-9300-4940	SEWER FEES - ALEXANDRIA		\$0	\$0	-\$979,761	\$0
1-3-9300-4941	SEWER FEES - MAXVILLE		\$0	\$0	-\$175,681	\$0
1-3-9300-4951	WATER/SEWER CONNECTION FEES		-\$12,000	-\$37,000	-\$20,000	-\$21,000
Total Revenue			-\$12,000	-\$37,000	-\$1,758,591	-\$21,000
						-\$1,542,921

Wastewater Expenses						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-4-9400-1010	NGS - WAGES	\$128,823	\$146,542	\$187,145	\$122,048	\$262,730
1-4-9400-1015	NGS - PART-TIME WAGES	\$621	\$0	\$0	\$42	\$10,461
1-4-9400-1035	NGS - OVERTIME	\$18,189	\$27,120	\$24,000	\$18,821	\$24,000
1-4-9400-1110	NGS - BENEFITS	\$53,339	\$56,437	\$63,323	\$54,381	\$99,920
1-4-9400-1210	NGS - WSIB CLAIMS PAID	\$0	\$0	\$0	\$0	\$0
1-4-9400-1225	NGS - INSURANCE	\$38,269	\$18,592	\$18,592	\$0	\$34,551
1-4-9400-1505	NGS - LTD PAYMENTS	\$0	\$0	\$0	\$0	\$20,000
1-4-9400-1506	NGS - LTD INTEREST PAYMENTS	\$0	\$0	\$0	\$0	\$0
1-4-9400-1511	NGS - LTD MAXVILLE LAGOONS	\$0	\$0	\$0	\$0	\$0
1-4-9400-1515	NGS - LTD WETLANDS	\$3,598	\$2,861	\$26,640	\$12,807	\$26,640
1-4-9400-2015	NGS - MUNICIPAL TAXES	\$12,527	\$12,754	\$8,000	\$0	\$8,000
1-4-9400-2020	NGS - HEALTH & SAFETY	\$2,649	\$1,562	\$2,000	\$4,289	\$2,000
1-4-9400-2021	NGS - WORK BOOTS & CLOTHING	\$2,129	\$4,108	\$2,240	\$3,181	\$2,240
1-4-9400-2023	NGS - BILLING OPERATING COSTS	\$3,004	\$2,969	\$2,000	\$530	\$2,000
1-4-9400-2025	NGS - MILEAGE & TRAVEL	\$0	\$0	\$0	\$0	\$0
1-4-9400-2026	NGS - MEETING ATTENDANCE	\$0	\$0	\$0	\$0	\$0
1-4-9400-2027	NGS - INSURANCE CLAIMS	\$0	\$0	\$10,000	\$0	\$10,000
1-4-9400-2035	NGS - CONFERENCE & WORKSHOPS	\$5,206	\$9,708	\$13,200	\$12,565	\$13,200
1-4-9400-2037	NGS - LICENSE RENEWAL	\$0	\$1,331	\$1,000	\$1,095	\$1,000
1-4-9400-2038	NGS - CERT OF APPROV & PERMITS	\$0	\$0	\$0	\$0	\$0
1-4-9400-2049	NGS - CELL PHONES	\$2,782	\$3,148	\$2,500	\$2,805	\$2,500
1-4-9400-2050	NGS - TELEPHONE	\$3,995	\$4,426	\$4,000	\$4,047	\$4,000
1-4-9400-2051	NGS - COURIER	\$1,683	\$1,934	\$1,800	\$1,494	\$1,800
1-4-9400-2056	NGS - HYDRO	\$86,982	\$93,031	\$75,000	\$73,704	\$75,000
1-4-9400-2057	NGS - WATER/SEWER	\$0	\$0	\$0	\$0	\$0
1-4-9400-2065	NGS - PROPANE/HEATING	\$0	\$0	\$0	\$0	\$0
1-4-9400-2100	NGS-POSTAGE	\$0	\$0	\$0	\$459	\$0
1-4-9400-2110	NGS - TOOLS	\$955	\$1,362	\$1,000	\$421	\$1,000
1-4-9400-2114	NGS - CHEMICALS	\$9,136	\$20,313	\$8,000	\$3,232	\$8,000
1-4-9400-2115	NGS - COAGULENT	\$52,192	\$76,817	\$65,000	\$50,056	\$65,000
1-4-9400-2116	NGS - CHLORINE	\$10,809	\$21,019	\$25,000	\$0	\$25,000
1-4-9400-2120	NGS - OFFICE SUPPLIES	\$345	\$1,078	\$400	\$755	\$400
1-4-9400-2125	NGS - MATERIALS/SUPPLIES	-\$5,848	-\$29,212	\$6,000	\$8,843	\$6,000
1-4-9400-2130	NGS - COMPUTER SUPPLIES	\$1,116	\$1,690	\$1,000	\$1,680	\$1,000
1-4-9400-2131	NGS - COMPUTER HOSTING FEES	\$0	\$0	\$8,000	\$12,162	\$8,000
1-4-9400-2140	NGS - PHOTOCOPIER EXPENSE	\$1,573	\$1,786	\$1,000	\$1,438	\$1,000
1-4-9400-2163	NGS - SEWER LINE REPAIRS	\$90,203	\$79,116	\$75,000	\$149,272	\$75,000
1-4-9400-2200	NGS - ACCOUNTING/AUDIT FEES	\$0	\$0	\$0	\$0	\$0
1-4-9400-2210	NGS - LEGAL FEES	\$0	\$0	\$5,000	\$0	\$5,000
1-4-9400-2223	NGS - CONSULTING FEES	\$9,631	\$14,673	\$10,000	\$18,133	\$10,000
1-4-9400-2225	NGS - MOE/FINES	\$0	\$100	\$0	\$0	\$0
1-4-9400-2300	NGS-ADVERTISING	\$176	\$110	\$500	\$0	\$500
1-4-9400-2366	NGS-BUILDING MTCE/SUPPLIES	\$244	\$1,784	\$5,000	\$6,652	\$5,000
1-4-9400-2368	NGS-EQUIPMENT MTCE	\$28,524	\$37,263	\$35,000	\$16,349	\$35,000
1-4-9400-2369	NGS-LAGOON MTCE	\$1,594	\$6,883	\$5,000	\$1,406	\$5,000
1-4-9400-2370	NGS-TRUCK LICENCING	\$0	\$0	\$250	\$106	\$250
1-4-9400-2399	NGS-VEHICLE MTCE	\$5,631	\$5,054	\$3,500	\$7,621	\$3,500
1-4-9400-2400	NGS-GAS/OIL/DIESEL	\$12,426	\$14,878	\$12,000	\$8,609	\$12,000
1-4-9400-2410	NGS-ASSOC. & MEMBERSHIP FEES	\$321	\$377	\$500	\$0	\$500
1-4-9400-2540	NGS-SAMPLING	\$21,953	\$20,313	\$23,000	\$26,559	\$23,000
1-4-9400-3753	NGS - METER READING	\$2,563	\$0	\$0	\$0	\$0
1-4-9400-4010	NGS-CONTRACTS/CONTRACTED SERVICES	\$3,054	\$3,514	\$5,000	\$2,023	\$5,000
1-4-9400-4100	NGS-GRASS CUTTING	\$0	\$0	\$1,000	\$0	\$0
1-4-9400-4114	NGS - LOCATES	\$7,543	\$8,665	\$10,000	\$14,727	\$10,000
1-4-9400-5010	NGS-GENERAL EXPENSES	\$0	\$0	\$0	\$0	\$0
1-4-9400-5020	NGS-BAD DEBT EXPENSE	\$2,850	\$525	\$0	\$1,659	\$0
1-4-9400-5030	NGS-INVENTORY ADJUSTMENT	\$0	\$0	\$0	\$0	\$0
1-4-9400-5120	NGS - SNOW REMOVAL	\$8,105	\$6,239	\$13,000	\$3,480	\$10,000
1-4-9400-7850	NGS-AMORTIZATION EXENSE	\$127,010	\$140,196	\$0	\$0	\$0
1-4-9400-9000	NGS-TRANSFER TO RESERVES	\$100,000	\$0	\$0	\$0	\$0
1-4-9400-3065	NGS-PUBIC WORKS BUILDING	\$0	\$0	\$0	\$0	\$9,410
Total Expenses		\$855,902	\$821,066	\$760,590	\$647,453	\$924,602

Wastewater Capital						
Account Code	Account Name	2022 Actuals	2023 Actuals	2024 Budget	2024 Actuals	2025 Proposed Budget
1-5-9400-8000	CAPITAL - WASTEWATER			\$998,000	\$286,731	\$873,290
Total Capital		\$0	\$0	\$998,000	\$286,731	\$873,290
Wastewater Total		\$843,902	\$784,066	-\$1	\$913,183	\$254,970
Waterworks Total		-\$113,628	-\$522,995	-\$1	\$953,696	\$0

10 Year Capital Budget - 2025

Department: Wastewater

Project Description	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Relining project to Main Station												
Sewer flushing and CCTV	\$90,000				\$90,000	\$90,000			\$90,000	\$90,000		
Sewer relining program	\$196,000	\$300,000	\$50,000	\$50,000			\$50,000	\$50,000				
SCADA for Maxville Main Station												
SCADA for Sandfield Station												
SCADA for Leroux Station												
SCADA for Manor Station			\$65,000									
Bishop st pumping station upgrade												
Pump upgrade Maxville main station												
Alexandria Phase 3 sludge removal	\$140,000	\$140,000										
Pontoon boat motor												
North Glengarry Wastewater Master Plan												
Estimated annual future capital plus 3%				\$350,000	\$360,500	\$371,315	\$382,454	\$393,928	\$405,746	\$417,918		
Alexandria Lagoon	\$150,000	\$50,000										
Maxville Lagoon	\$250,000	\$60,000										
Pumping Station Upgrades	\$172,000	\$310,000	\$40,000	\$142,000	\$87,000		\$169,000					
Total	\$998,000	\$860,000	\$155,000	\$542,000	\$537,500	\$461,315	\$601,454	\$443,928	\$495,746	\$507,918	\$0	\$0
Inflation	1.00	1.00	1.03	1.06	1.09	1.13	1.16	1.19	1.23	1.27		
Total with Inflation	\$998,000	\$860,000	\$159,650	\$575,008	\$587,341	\$519,214	\$697,251	\$530,073	\$609,705	\$643,416	\$0	\$0

Funding Sources	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Reserves	\$437,346	\$184,370										
Carryforward	\$140,000	\$160,000										
Grants												
Tax Base												
Long Term Debt												
Waterworks Rates	\$420,654	\$515,630	\$164,440	\$575,008	\$587,341	\$519,214	\$697,251	\$530,073	\$609,705	\$643,416		
Total Funding	\$998,000	\$860,000	\$164,440	\$575,008	\$587,341	\$519,214	\$697,251	\$530,073	\$609,705	\$643,416	\$0	\$0